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1992–93
Proposed Budget

1992–93
Proposed
Budget

SAN JOAQUIN COUNTY
CALIFORNIA

Prepared by the
Office of the
County Administrator

June 25, 1992

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County Administrator

Budget Message

County of San Joaquin
Courthouse, Room 707
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Stockton, California 95202-2778
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Office of the County Administrator

June 25, 1992

Board of Supervisors
Courthouse
Stockton, CA 95202

Dear Board Members:

1992–93 Proposed Budget

The 1991–92 State Budget assumed the economic recession would bottom out in the third quarter of 1991 and result in a modest recovery later that year which would continue through 1992. That did not happen. The recession has been more severe than originally projected.

In January, State General Fund revenues for 1991–92 were estimated to fall below budgeted levels. Concurrently, State General Fund spending was projected to exceed budgeted levels by $300 to $400 million. Overall, the State was expected to end 1991–92 with a General Fund deficit of $1.3 billion. Compounding the problem were the State's projected revenue shortfall of $4 to $5 billion for 1992–93.

Reacting to an estimated $6 billion funding gap for 1992–93, the Governor presented a budget plan which included:

- Educational changes.
- New policy initiatives to promote children's health.
- A reserve of $105 million.
- No tax increases.
- Policy choice orientation (rather than "across–the–board") in approaching reductions.

His proposal called for immediate legislative action, fundamental policy reforms to address the growing "taxpayers' squeeze", and identified recommended changes in the State Budget process.

The reaction from the Legislature was mixed. The Governor's proposals were viewed as controversial and the call for immediate legislative action unrealistic. Economic assumptions were considered dubious and revenue estimates too optimistic. One of the greatest concerns was that reductions to health and welfare and augmentations to K–14 education pitted two major priorities against each other.

Expenditure Curtailment Program

The Governor's Budget left counties with many uncertainties. These uncertainties, in combination with our midyear analysis of general revenue and expenditure trends, required remedial expenditure curtailment.

To achieve a greater General Fund year–end balance, your Board adopted an expenditure curtailment and revenue enhancement program for the balance of 1991–92. The goal was to increase savings by reducing expenditures below normal levels while achieving greater revenue recovery. Accordingly, the Board adopted the following policies:

- To require prior approval from the County Administrator's Office to fill permanent vacant positions in General Fund departments (exceptions were to be made for those offset by revenue, 24–hour institutional positions, and jobs which are of a sensitive health and safety nature).
- To encourage suspension of non–essential General Fund Services and Supplies purchases.
- To review the necessity of capital outlay acquisitions prior to their expenditure from the General Fund.
- To encourage departments to maximize and expedite revenue collection.

These policies have assisted the County in completing the fiscal year with a better fund balance than predicted earlier.

1992–93 Proposed Budget Approach

In approaching the County's 1992–93 budget, a major concern was a downturn in General Purpose Revenue receipts which fund the Net County Cost. These revenues are economy–sensitive and have been negatively impacted by the prolonged recession. Similarly, the new Health and Welfare Realignment program revenues, originally estimated at $33.2 million, have been affected by the recession since sales tax and vehicle license fees are the primary funding sources. Despite the revenue shortfall, Health Care Services and the Human Services Agency (the departments responsible for operating the Realignment programs) have managed exceptionally well. The downturn in revenue receipts, however, has imposed an unexpected financial burden on the County.

As in the past, the Proposed Budget has been based upon the Governor's Proposed State Budget presented in January, and the forecasts, proposals, and uncertainties surrounding it. A budget allocation process was used to develop our Proposed Budget. It reflected projected General Purpose Revenues and assigned funding levels to departments to minimize service delivery impacts. Departments were given a high degree of flexibility in developing their proposed budgets to meet allocation figures. This budget development process adhered to your Board's past goals and budget strategies including:

- Avoiding overmatches with local funds for health and welfare programs which are the State's responsibility.
- Maintaining a long–range fiscal perspective in not spending scarce General Fund dollars on short–range, non–mandated programs.
- Investing adequate resources in training, office automation, and expanded computer applications to increase the efficiency of the County's workforce.
- Providing needed public facilities with financial strategies which minimize increases in Net County Cost.
- Encouraging departments to be entrepreneurial in identifying new revenue sources and meeting service demands, while minimizing Net County Cost.
- Dedicating one–time, or time limited, revenue to one–time, or time limited, uses. (An example of this is the earmarking of SB 855 Medi–Cal Payment Adjustment Program revenues for Hospital construction.)

Additional funding requests were considered and particularly onerous and disproportionate impacts were given special scrutiny. Effort was aimed at living within our means while providing *a level playing field* among competing public services. Some Department Heads feel strongly about items which resource limitations could not address. These are identified as Supplemental Requests following this letter and may be addressed at the Final Budget Hearing for Board determination.

In the unlikely event that the resolution of the State Budget crisis spares County government, under the Board's guidance the County's management team and our dedicated employees could make this budget work with limited public service impacts.

State Budget "May Revise"

In May the State issued its "May Revise." The "May Revise" is the Administration's normal, annual update of the revenue and expenditure projections contained in the Governor's Budget. Highlights of the "May Revise" indicated that:

- California is approaching two years of recession.
- Job loss during this recession has been greater than any time since World War II. Approximately 690,000 jobs have been lost. This represents a 5.4% decline and is so deep that employment may not return to the pre–recession peak until late 1993 or early 1994.
- Wages and salaries, property income, and proprietors' income all performed poorly during 1991, suffering the worst performance since 1938.

- Retail sales were hit even harder than personal income due to the recession, dropping 5.5% in taxable transactions in 1991.
- Residential housing looked promising in the early months of 1992. Unfortunately, permit volume fell to 96,000 annual rate in March from 105,000 in February. The economic recovery requires sustained growth in housing.
- Nonresidential construction was even in a more serious situation. Commercial office space is over built across the State. The high vacancy rate and sluggish demand could delay a recovery for several years.
- The economic impacts of the Los Angeles riots were unknown.

The January estimate of a $6 billion shortfall for 1992–93 has now been revised to *$11 billion*. To understand how bad the situation is, the State is reviewing options for across–the–board reductions in programs of 14.7% to 32.5%. Only mandatory State obligations, such as debt service and retirement obligations, would be excluded in its various scenarios. The lowest of these devastating cuts is 14.7%, which assumes cuts to education under Proposition 98 of 9.1% and the adoption of the $2.5 billion in *politically difficult* reductions (25% AFDC cuts, State employees' salary reductions, etc.) proposed by the Governor in January.

Implications of State Budget Crisis

Prophetically, last year's budget message stated that the unresolved State Budget crisis hung like an ominous cloud over our County's Proposed Budget. Viewed at this juncture, we now realize that the past year has been a foreboding calm before a horrendous fiscal storm that threatens to devastate County government. This happens at a time when all levels of California government are struggling with grave fiscal issues in the most serious economic retrenchment since the Great Depression.

The resolution of the State's Budget crisis *inevitably* will result in program and revenue reductions at the County level. Because the Legislature has failed to resolve State Budget problems, as we go to print we have no clear picture as to the final outcome. We have reflected most impacts on the County from proposals included in the Governor's 1992–93 State Budget submitted in January.

In addition to State impacts, we have significant local impacts resulting from the recession. In an economic downturn the County incurs increased costs, the economically disadvantaged swell in number and seek assistance in the County's health and human services systems. The number of those who become involved in the justice system tends to increase with wide spread economic distress.

At the same time County caseloads and costs accelerate, the recession causes a loss of normal local revenue growth from such sources as property tax, sales tax, motor vehicle license fees, property transfer tax, and development related fees. Most dramatic among these is a 6% drop in sales tax in 1991–92 compared to the prior year. Receipts this year will be nearly 15% below our estimates, which had anticipated moderate sales tax growth from 1990–91.

The result of this economic climate in the face of modest inflationary pressure dictates a cutback of County services regardless of the State Budget outcome. The prospect of economic distress continuing into 1993–94 means that this cutback must include long–term organizational *downsizing* and some public service reductions. Counties do not have the options exercised by the State to carry deficits in the future years. Nor can the County engage in deficit spending as the federal government has done for years. The Board of Supervisors and the County management team must balance each year's spending plan with the current available funds.

State Budget Strategies for Counties

The California State Association of Counties (CSAC) has crafted these six County principles for guidance in State Budget deliberations:

- Counties must have the flexibility to manage programs within the available revenue base.
- Reductions in revenues or subventions must be accompanied by the authority to adjust programs.
- Discretionary local revenue sources should match the revenue base to the service base (i.e. Countywide service base = Countywide revenue source; unincorporated area service base = unincorporated area revenue base).
- Adjustments to programs administered by counties should be structured to maximize the retention of federal financial participation.
- Any budget reductions must fully address the long–term effect these actions will have on County government's ability to fund mandated services.
- Reductions in local government programs serving children and families, and other vulnerable populations, must be made in ways which allow spreading these reductions broadly to minimize impacts.

With these fiscal considerations in mind, it is our goal to weather current financial distress while maintaining a balance in the broad range of local needs and Statewide interests.

Major Fiscal Considerations

State/Local Health and Welfare Realignment Program

A number of structural changes were passed by the Legislature last year in response to the State's Budget deficit. Among the most significant of the reform measures was the shift of responsibility from the State to counties for health, mental health, and various social services programs, accompanied by a source of revenue to pay for the funding changes. The Realignment package is aimed at reversing a pattern of annual cutbacks in State funding for these programs.

The new revenues allocated to counties to fund these programs are a half cent sales tax and increases in the vehicle license fee (VLF). Under ordinary economic times these revenue sources would provide modest growth for targeted programs. Unfortunately, in a recession these revenues drop off while the demand for the programs increases.

Realignment revenues are less than originally planned. The Governor's "May Revise" has reduced the county realignment revenue estimate Statewide for 1991–92 approximately $234 million (10.6%) less than originally projected. For San Joaquin County, the State estimates that we will be short by $3.5 million as shown below:

	Original Estimate	January Estimate	May Revision	Difference Original to May
Mental Health	$14.3 M	$13.4 M	$12.8 M	($1.5) M
Social Services	8.7 M	8.2 M	7.8 M	(.9) M
Health	10.2 M	9.4 M	9.1 M	(1.1) M
Total	$33.2 M	$31.0 M	$29.7 M	($3.5) M

There are significant uncertainties surrounding the distribution of Realignment revenues for 1992–93. The Proposed Budget assumes that 1992–93 revenues will be equal to the original estimates for 1991–92, as shown in the first column.

Under current law, specific entitlements and maintenance–of–effort requirements prohibit counties from reducing expenditures in line with the revenue shortfall. Counties are forced to make up the difference from scarce local general purpose revenues.

Realignment will only be successful in the long run if counties are granted additional flexibility to balance program expenditures within available resources and develop creative solutions for program operations. An example of a creative approach under Realignment to a historical program need is in the area of out–of–home placement costs for juveniles. The Probation Department has developed a comprehensive alternative plan which is projected to reduce County placement costs by $827,000 in 1992–93.

Law Enforcement Emphasis

Two significant Sheriff's Department capital projects totaling $63 million and funded through long–term debt will be fully operational in 1992–93. The opening of the new Custody facility and Operations Center will culminate over eight years of planning effort. With the new facilities come significant changes in operations, organizational structure, and operating costs for the Sheriff's Department. New automated systems will improve efficiencies in such functions as warrants, Jail booking, and Jail inmate management.

The new Custody facility is scheduled to open in December 1992. Its State–rated 747 bed capacity will replace the present Men's and Women's Jails. Staffing and operational costs, however, will be significantly increased. The County has been "gearing up" over the past three years to absorb a projected $12 million increase in operating and lease–purchase costs for the new facility. The recommended 1992–93 Custody operating appropriation (which does *not* include annual lease–purchase payments of $2.3 million) totals $23.6 million as compared to $14.8 million just four years ago in 1988–89. The magnitude of this four–year increase is diminished by two major changes occurring in the Custody budget this year. These changes lower the Custody funding requirement by $3 million through (1) the transfer of $2 million for functions previously budgeted in Custody to other Sheriff's divisions and (2) the reduction of $1 million in Custody staffing costs attributable to the negotiated change to a more efficient staffing schedule. The new "12–plan" schedule requires 32 fewer officers to operate the Jail. If these changes had not occurred, the 1992–93 Custody budget would have amounted to $26.6 million, or an increase of $11.8 million (plus $2.3 million in lease–purchase payments) in four years.

The new replacement Jail addresses fire/life safety and legal issues as well as State standards. Although it nearly doubles the State *rated* inmate capacity, the County is faced with the continuing problem of limited Jail capacity. To develop a County plan to address this issue, a *Jail Systems Evaluation Committee* was formed composed of representatives of the County's criminal justice system and other County officials. A consultant has been retained to evaluate the system as it presently functions and to identify alternatives to mitigate potential Jail overcrowding. Three primary areas of focus include alternative programs, policies and practices presently employed by the various components of the criminal justice system, and facilities needs. Upon completion of the study, the committee is expected to submit its recommended action plan to your Board for approval.

The new Sheriff's Operations Center, which was recently placed in service, houses the entire Sheriff's Department in one location for the first time. This allows similar functions within the Department which had been physically separated to be combined. In addition to allowing organizational and management efficiencies, the new facility houses a state–of–the–art communication center. The center has been equipped with the new Sheriff's radio communications system, a Computer Aided Dispatch system, and a new communications Message Switch system. The $3.9 million cost of these new communications systems was funded as part of a $16.5 million financing package issued by the County in July 1991. The first year $548,815 lease–purchase cost of the new systems is included in the recommended appropriation for the Sheriff's Communications budget.

Sheriff's Patrol services have also received funding emphasis, as evidenced by a $1.1 million increase in Net County Cost for 1992–93. Based on the recommendation of the *Patrol Service Advisory Committee* appointed by your Board in December 1991, a total of ten new deputies have been added to the Patrol Division to help improve levels of service. The $520,000 first–year cost is being funded from the cost savings generated by the change in the Custody staffing schedule. The committee is presently reviewing levels of service criteria in order to develop a recommendation for further improvements in Patrol services. Concurrent with that recommendation, the committee will be recommending a means of ensuring ongoing funding of any improvements in service levels.

To maintain Sheriff staffing levels at authorized strength in the Deputy Sheriff and Correctional Officer classifications, a new budget unit has been created as an attrition hiring/training "pool". A total of 13 new Correctional Officer positions were allocated to this budget by previous action of your Board. These additional positions will allow the Sheriff to have six–to–seven new hires in training each quarter while allowing the Department to commit hires for the next quarter's class. The recommended first–year appropriation of $186,550 represents the equivalent cost of 4.5 full time entry level Correctional Officers. As the new officers are trained, they will transfer into the Custody Division as replacements for officers leaving the Department.

SB 855 Medi–Cal Payment Adjustment Program

The SB 855 Medi–Cal Payment Adjustment Program makes San Joaquin General Hospital eligible for disproportionate fund payments from the federal government. The financial mechanics of this program increase the General Fund budget by $10 million offset by revenue while netting $7 million for the Hospital. Because this program is time–limited, the increased revenue is earmarked for one–time costs related to the Hospital Replacement Project.

Fee Issues

In many public service areas, the State has distinguished between *general* public services and *special* public services. Examples of general public services would be the Jail, welfare, and certain health programs. Examples of special (or user beneficial) public services would be those related to property development, conducting a business, or animal ownership. The distinction between the two is who benefits (general public or private party) or whose activity imposes the cost for assuring the public's welfare. General public services are funded from general revenues (i.e. sales and property taxes). Special public services are funded by special revenues (i.e. user fees, license fees, penalty assessments).

County government is prohibited from charging more than actual, verifiable costs. Failure to increase special revenue rates to keep pace with increased costs deprives the County of resources required to cover service costs. Such shortages can be resolved by several techniques:

- Reduce special service delivery costs.
- Reduce special service delivery levels.
- Increase special service revenue consistent with cost (user fees).
- Reduce *general* service levels to subsidize inadequately funded *special* public services.

During the Final Budget Hearing some fee increases will be recommended to recover costs and avoid shifting the costs of special services to the general taxpayer. Such fee increases are required to balance the budget and preserves public service levels.

Criminal Justice Facilities Construction Fund Use

The use of $2 million in the Criminal Justice Facilities Construction Fund (CJFCF) is planned to be applied to the Jail lease–purchase obligation in 1992–93. This is comprised of the 1991–92 CJFCF fund balance and the 1992–93 estimated revenue stream. The temporary use of this revenue for lease payments ameliorates shortfalls in economy–sensitive revenue, minimizes reductions in public service levels, and minimizes employee reductions. In 1993–94 this assistance must be incrementally downsized by at least $1 million to match the annual revenue stream.

Public Improvements

Public improvements funded for 1992–93 are primarily previously committed projects with dedicated support revenue. These include court and court–related improvements, the Sheriff's Firing Range, Downtown Parking Garage, Agricultural facilities, Hospital projects, several recreation improvements, a Drug Rehabilitation Center, Juvenile Hall improvements, and several other minor projects. These recommended projects are virtually all funded by earmarked revenues or carried over from prior financial commitments. Reflective of our overall budget constraints, 39 requested projects totaling over $16.3 million are *not* recommended to be funded.

Financial analysis

Appropriations The 1992–93 Proposed County Budget (excluding Special Districts) totals $657 million, which is $36.9 million or 6% more than the 1991–92 Approved Budget.

Budget totals for Special Districts governed by the Board of Supervisors have been added to the County Budget figures to show the total scope of the Board of Supervisors' responsibility. The grand total of all budget elements, including Special Districts, is $664.2 million, an increase of $36.9 million, or 5.9%.

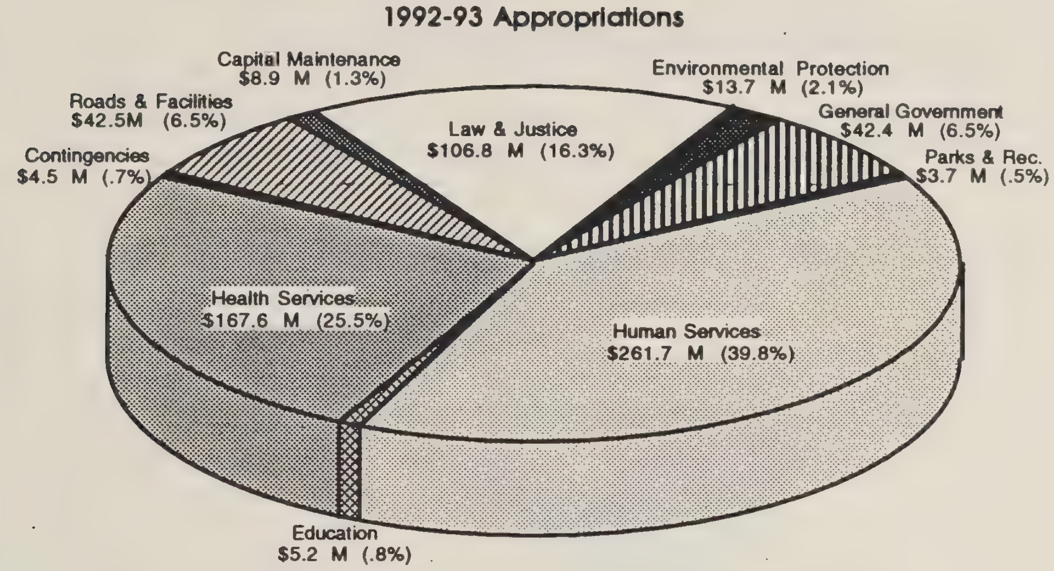
	1991–92* Approved	1992–93* Recommended	Increase/(Decrease) Amount*	Increase/(Decrease) Percent
General Government	$41.7 M	$42.4 M	$.7 M	1.7%
Capital Maintenance	11.1 M	8.9 M	(2.2) M	(19.8)%
Environmental Protection	12.4 M	13.7 M	1.3 M	10.5%
Law & Justice	98.6 M	106.8 M	8.2 M	8.3%
Roads & Facilities	41.2 M	42.5 M	1.3 M	3.2%
Health Services	140.2 M	167.6 M	27.4 M	19.5%
Human Services	261.0 M	261.7 M	.7 M	.3%
Education	5.2 M	5.2 M	.0 M	.0%
Parks & Recreation	3.7 M	3.7 M	.0 M	.0%
Contingencies	5.0 M	4.5 M	(.5) M	(10.0)%
Total County	$620.1 M	$657.0 M	$36.9 M	6.0%
Special Districts	7.2 M	7.2 M	.0 M	.0%
Total County & Spec Dist	$627.3 M	$664.2 M	$36.9 M	5.9%

**Totals include Enterprise Funds.*

Notable changes in the 1992–93 appropriations include the following:

- Salary adjustments of 4% for County workers have been accommodated, adding $5.5 million in Net County Cost.
- Law and Justice is recommended for an $8.2 million, or 8.3%, increase.
- Health Services programs are increased $27.4 million reflecting the implementation of SB 855. Of the total, $20 million is merely an accounting adjustment.
- Capital Improvement funding is reduced by $2.2 million, or 19.8%.
- Human Services is increased by only $.7 million, or .3%.
- Contingencies are reduced by 10% since salary and benefit settlements are included in operating budgets this year.

The relative sizes of the appropriations by function are illustrated as follows:



Recommendations for each of the budgets and summaries by functional areas follow this transmittal letter.

Available Funds

To finance the 1992–93 Proposed County Budget, we have estimated the following available funds:

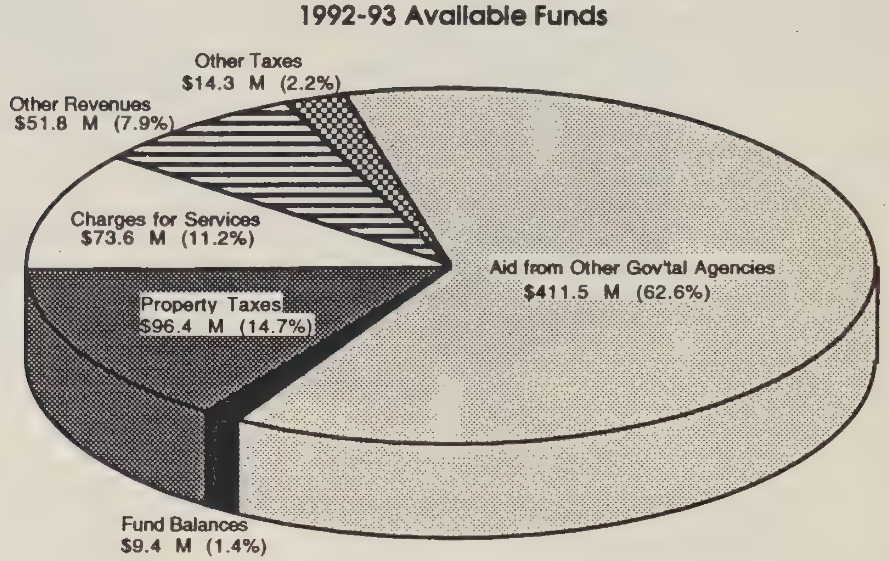
	1991–92 Approved	1992–93 Recommended	Increase/(Decrease) Amount	Increase/(Decrease) Percent
Aid–Other Gov'tal Agencies	$366.1 M	$411.5 M	$45.4 M	12.4%
Property Taxes	91.2 M	96.4 M	5.2 M	5.7%
Charges for Services	70.9 M	73.6 M	2.7 M	3.8%
Other Revenues	68.5 M	51.8 M	(16.7) M	(24.4)%
Other Taxes	15.3 M	14.3 M	(1.0) M	6.5%
Fund Balances	8.1 M	9.4 M	1.3 M	16.0%
Total Available Funds	$620.1 M	$657.0 M	$36.9 M	6.0%

Notable changes in the 1992–93 available funds include the following:

- Aid from Other Governmental Agencies is projected to increase $45.4 million, or 12.4%. Of the total increase, $36.6 million represents the increased State share, the accounting changes, and revenue reclassification for the "realigned" programs, plus an additional $6 million reflect the caseload growth in aid programs.
- Property Taxes are projected to increase $5.2 million, or 5.7%.
- The $16.7 million, or 24.4%, decrease in Other Revenues results from the reclassification of "Realignment" revenues of $24.5 million, offset by the $10 million SB 855 reimbursement from the Hospital to the General Fund.

- Charges for Services will rise approximately $2.7 million, or 3.8%.
- Other Taxes are projected to decrease $1 million, or 6.5%, in sales tax and property transfer tax revenue.

The mix of available funds is depicted below:



Net County Cost

Our County Budget continues to be developed to show the "Net County Cost" for each departmental budget. Net County Cost is computed by subtracting program–generated revenue, offsetting grants, or cost sharing by other levels of government from the appropriation requirements for each budget. The remaining Net County Cost is funded by General Purpose Revenue.

The recommended 1992–93 Net County Cost for the various program areas compared to the prior year Approved amounts is shown below:

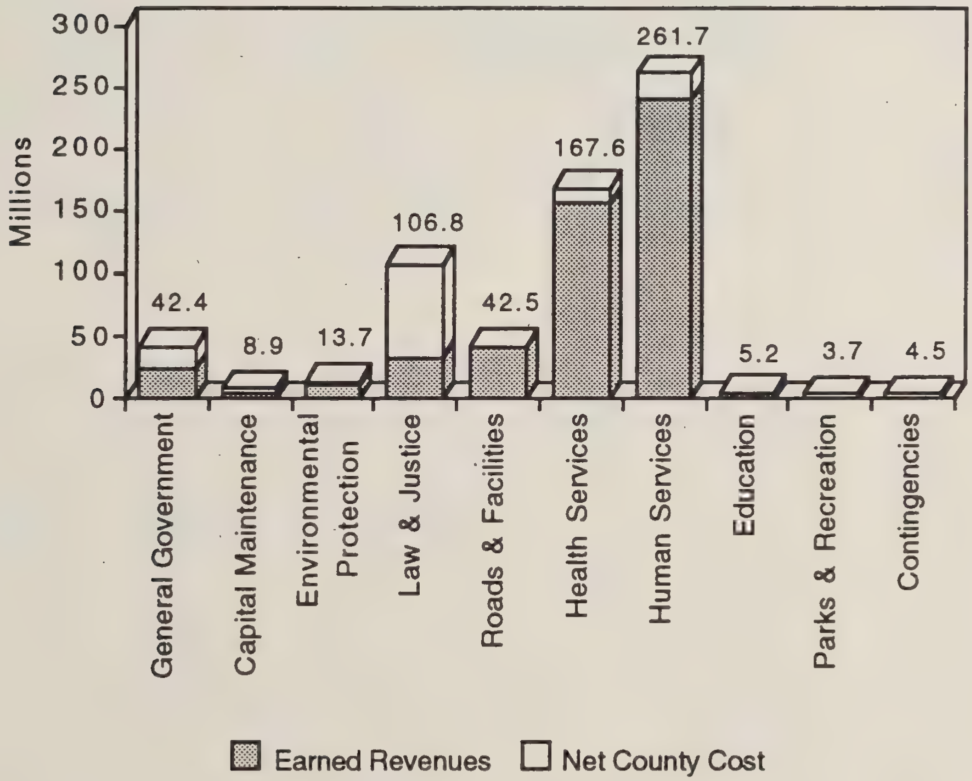
	1991–92 Approved	1992–93 Recommended	Increase/(Decrease) Amount	Increase/(Decrease) Percent
General Government	$18.4 M	$18.3 M	($.1) M	(.5)%
Capital Maintenance	4.6 M	4.4 M	(.2) M	(4.3)%
Environmental Protection	3.3 M	3.3 M	.0 M	.0%
Law & Justice	67.2 M	73.9 M	6.7 M	10.0%
Roads & Facilities	.8 M	.7 M	(.1) M	(12.5)%
Health Services	11.7 M	11.8 M	.1 M	.9%
Human Services	21.1 M	21.4 M	.3 M	1.4%
Education	1.3 M	1.2 M	(.1) M	(7.7)%
Parks & Recreation	2.5 M	2.4 M	(.1) M	(4.0)%
Contingencies	5.0 M	4.5 M	(.5) M	(10.0)%
Total Net County Cost	$135.9 M	$141.9 M	$6.0 M	4.4%

The more significant changes in Net County Cost are:

- General Government has decreased $.1 million despite a 4% pay increase for County employees.
- The Law and Justice area reflects a $6.7 million, or 10%, increase with the major growth for the Sheriff–Coroner, District Attorney, and Public Defender. This growth reflects a priority on Law and Justice; all new General Purpose Revenue has been allocated to this area. Sheriff–Coroner operations received 83% of the growth.
- Environmental Protection remains static with cost recovery adjustments anticipated, while Health Service and Human Services increase by .9% and 1.4% respectively.
- Many functional program areas are decreased as a result of recessionary impacts (General Government down by .5%; Capital Improvement down by 4.3%; Education down by 7.7%; and Parks and Recreation down by 4%).

The ratio of Net County Cost to Earned Revenues for each function in millions of dollars is as follows:

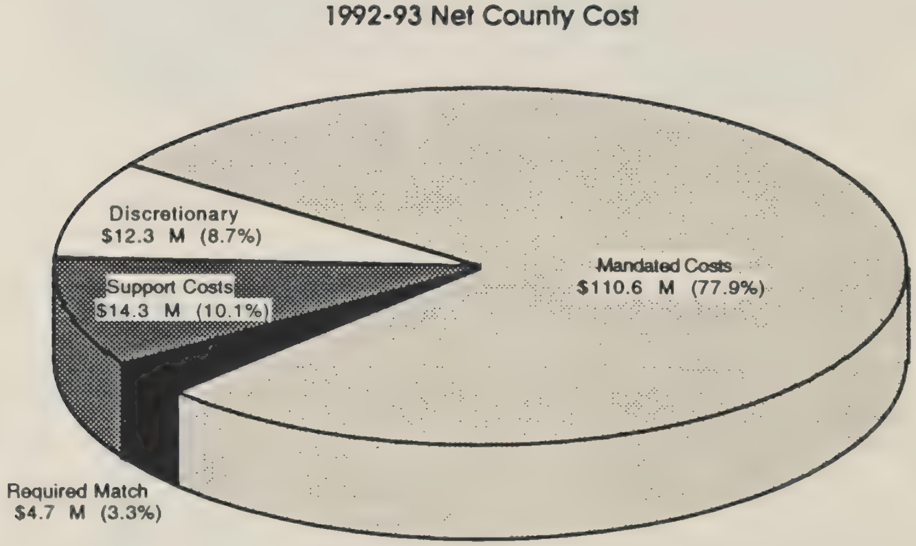
1992–93 Program Expenditures



For each budget, "Net County Cost" can be attributed to one or more of the following categories:

- *Mandated Costs* — Required by State and federal statutes or regulations.
- *Required Match* — Required programs which receive State or federal funding with the balance paid by the County.
- *Support Costs* — Departments or services which provide specialized assistance to operating departments.
- *Discretionary* — Programs or areas which are funded on an optional basis by the Board of Supervisors.

The 1992–93 Net County Cost distribution of $141.9 million by these categories is depicted as follows:



Changes in the General Purpose Revenue sources, which support the recommended $141.9 million Net County Cost, include:

	1991–92 Approved	1992–93 Recommended	Increase/(Decrease) Amount	Increase/(Decrease) Percent
Property Taxes	$84.6 M	$89.4 M	$4.8 M	5.7%
State Shared Revenues	26.1 M	27.7 M	1.6 M	6.1%
Sales Taxes	7.2 M	6.5 M	(.7) M	(9.7)%
Other Taxes	3.1 M	2.9 M	(.2) M	(6.5)%
Fund Balance	4.3 M	4.3 M	.0 M	.0%
Interest Income	3.4 M	2.6 M	(.8) M	(23.5)%
Other	7.2 M	8.5 M	1.3 M	18.1%
Total GPR	$135.9 M	$141.9 M	$6.0 M	4.4%

General Reserve and Contingencies

The General Reserve is a cash resource during the dry period of financing between the beginning of the fiscal year and the receipt of property taxes in December and April. Additionally, it acts as a Contingency for the County in extreme emergencies. The current General Reserve is $4.7 million with no recommended change for 1992–93.

The Reserve for Contingencies covers day–to–day unforeseen budgetary needs and has been used by your Board very sparingly in the past. The Contingency Fund is recommended at $4.5 million in the 1992–93 Proposed Budget. This is $500,000 below the 1991–92 level. However, in 1991–92 monies were set aside to fund the salary and benefit adjustments which had not been negotiated when the budget was adopted. The lower level of Contingencies for 1992–93 reflects the deletion of salary and benefit adjustments since settlements were reached earlier this year and necessary adjustments have been included in the departmental operating budgets.

The recommended level of $4.5 million will provide a similar base level as has been available in recent years. It allows less than 1% of the operating budget, exclusive of the Enterprise Funds, for emergencies.

Staffing

The County's workforce is comprised of employees who hold permanently allocated positions and those who work in temporary, extra help, and contract capacities. The following table illustrates the changes recommended in all such staffing for 1992–93:

	1991–92 Approved	1992–93 Recommended	Increase/(Decrease) Amount	Increase/(Decrease) Percent
General Government	568.8	542.0	(26.8)	(4.7)%
Capital Maintenance	70.0	70.8	.8	1.1%
Environmental Protection	206.5	211.8	5.3	2.6%
Law & Justice	1,597.0	1,563.7	(33.3)	(2.1)%
Roads & Facilities	259.1	263.8	4.7	1.8%
Health Services	2,294.1	2,252.5	(41.6)	(1.8)%
Human Services	1,010.3	984.7	(25.6)	(2.5)%
Education	9.1	9.0	(.1)	(1.1)%
Parks & Recreation	79.9	79.5	(.4)	(.5)%
Total Staffing	6,094.8	5,977.8	(117.0)	(1.9)%

Several factors are notable:

- There is an overall decrease of 117 full–time equivalent positions, or 1.9%.
- A reduction of 32 positions in the Law and Justice function results from the new Custody staffing schedule.

- The 41.6 decrease in Health Services reflects the elimination of 25.5 positions as the Air Pollution Division was transitioned to the Unified Valley District and a net reduction of 16.3 positions in the Hospital and Mental Health programs.
- A total of 25.6 full–time equivalent extra help positions will be deleted from Human Services to match available funding.
- A deletion of 22 allocated positions in General Government reflects a program funding reduction in the Employment and Economic Development Department (19) and the transfer of food stamp function from the Treasurer's Office to the Human Services Agency (3).

Despite the decrease of 117 positions, budget constraints have required imposition of substantial salary savings throughout the organization. The Proposed Budget is balanced in part with *$6 million* in General Fund salary savings. This is an increase of $2.9 million, or 40%, from the 1991–92 budgeted level and will require that over 80 positions be held vacant all year.

Layoff Mitigation Plan

In anticipation of further adverse State Budget impacts which may require *layoffs*, a Layoff Mitigation Plan is being developed for review in conjunction with the Final Budget Hearing. The goal of the plan will be to mitigate layoff impacts to the extent possible. The following information will be assembled to assist impacted employees with permanent status, when we have exhausted all possibilities for their reassignment:

- Rights and benefits of those identified for layoffs.
- Employment and training programs.
- Assistance programs.
- Employment contacts.

Additionally, existing layoff policies and procedures will be reviewed, and personalized assistance will be planned.

Final Budget Hearing

It is expected that between the publication of this Proposed Budget and early August, the State Budget will be adopted. As previously mentioned, there is uncertainty about what State impacts the County will have to address. We anticipate a second round of downward budget adjustments because of the overall State Budget crisis. Department Heads have been alerted to plan for further reductions. Our intention is to bring required adjustment recommendations to the Final Budget Hearing for Board consideration. Already there are a relatively high number of Supplemental Budget Requests due to lack of funding. These are detailed in individual budget narratives and are summarized in Attachment A. Supplemental Budget Requests are *not* included in the recommended 1992–93 Proposed

Budget. Such requests total $3.5 million and include 21.5 additional full-time equivalent (FTE) positions or restoration of staff deleted in the Proposed Budget. They also include the deletion of salary savings totaling $710,000 (20.3 FTE positions).

Additionally, several community–based organizations have indicated interest in making presentations for Board consideration during the Final Budget Hearing. Ongoing funding for community–based organizations funded in 1991–92 was subject to reduced allocations in preparation of the Proposed Budget. These discretionary programs will require further review in the context of secondary State–forced reductions in County programs.

The combination of many Supplemental Budget Requests, the strong likelihood of additional Final Budget Hearing reductions, and requests we have not recommended from community–based organizations mean that many will wish to address the Board during the hearings.

Appreciation

With the Board of Supervisors' leadership and policy guidance, our County is stronger financially than many comparable counties. However, because of the results of the recession, it is impossible for us to address the justified needs of many departmental operations. Although further budgetary adjustments are contemplated, this Proposed Budget would not be workable without the employees' continued cooperation and conscientious work. Minimal salary settlements over the past three years have helped alleviate the curtailment of services, accomplished needed changes, and permitted the phasing of the operating cost impact of the new Jail.

In developing the budget we have received excellent cooperation from County Department Heads and their management staff. The departments involved with the Health and Human Services Realignment program have done a particularly outstanding job. We have also experienced extraordinary cooperation from the Law and Justice departments which have little control over the case–driven nature of their operations.

Appreciation is extended to the Auditor–Controller and his staff, Data Processing for computer support, and the Central Services Division of the General Services Department for the production of this document. The work of all these departments contributed to the excellent team effort to produce this 1992–93 Proposed Budget.

Finally, the Analysts and Secretaries of my staff, permanent and borrowed, should be recognized for an outstanding job and the long hours they contributed to the preparation of this newly formatted budget presentation.

Recommendation

It is recommended that your Board:

1. Approve the Proposed County and Special Districts budgets for 1992–93. (This action does not constitute final approval of any of the proposals prior to the Final Budget Hearing in August.)
2. Set August 19, 1992, at 9:00 a.m. as the time to begin the Final Budget Hearing on the adoption of the County and Special Districts budgets and authorize the Clerk of the Board of Supervisors to publish the hearing notice.
3. Continue the current hiring freeze until Final Budget adoption by requiring prior approval from the County Administrator's Office to fill permanent vacant positions in General Fund departments (exceptions will be made for those offset by revenue, 24–hour institutional positions, and jobs which are of a sensitive health and safety nature).

Very truly yours,

M. G. Wingett

Mel Wingett
County Administrator

MGW:DLB:st

Attachment A

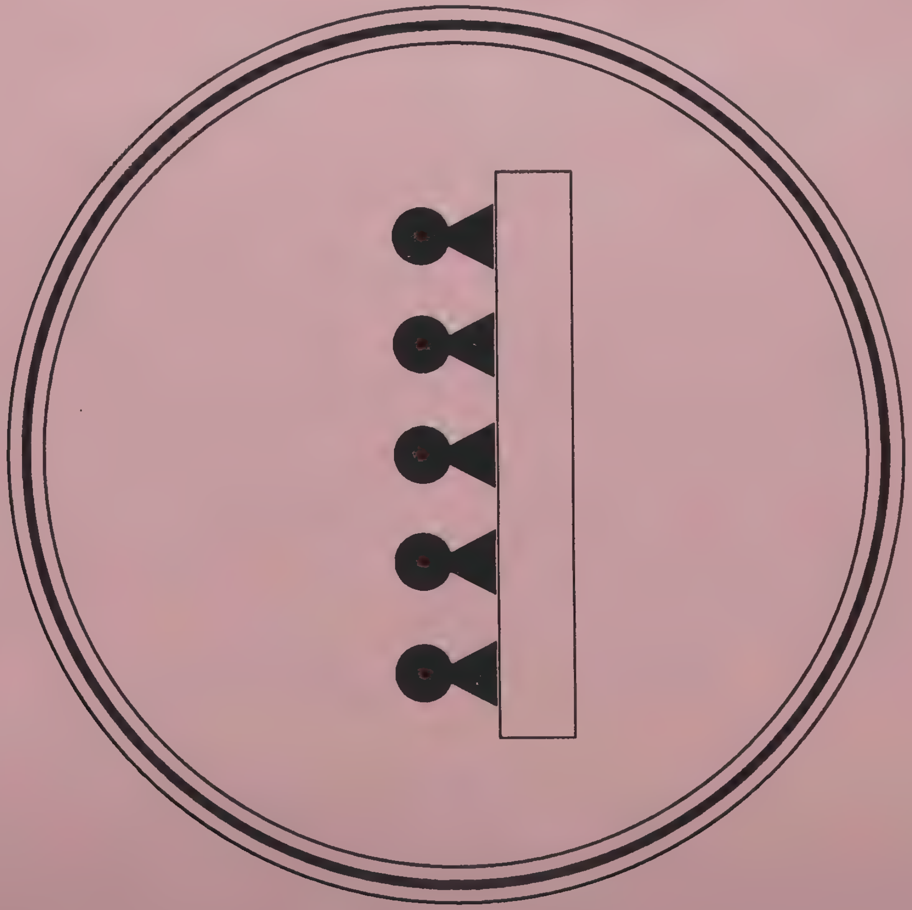
Supplemental Budget Requests

Department	Supplemental Items	No. of Positions	Amount	Page #
Clerk of the Board	Staffing & microfilming costs	.4	$13,383	A-11
Public Information	Special departmental expense		$5,730	A-12
Assessor	Professional services & deletion of salary savings		$253,884	A–26
Government Buildings	Staffing, office supplies, & equipment	2.5	$353,734	B–12
Public Administrator	Staffing & office supplies	.5	$15,009	C–23
County Clerk	Staffing	.4	$10,284	D–4
Sheriff–Coroner				
➤ Patrol	Equipment, supplies, travel, & deletion of salary savings		$132,307	D–49
➤ Communications	Staffing, overtime, office expense, & deletion of salary savings	.7	175,244	D–51
➤ Detectives	Overtime, office expense, travel, equipment, & deletion of salary savings		145,950	D–53
➤ Records/Evidence	Office expense, supplies, & travel		20,251	D–55
➤ Court Services	Overtime, automation equipment, 55–passenger bus, supplies, & deletion of salary savings		305,803	D–57
➤ Civil	Office expense, postage, & deletion of salary savings		20,969	D–59
➤ Administration	Equipment, training, supplies, & deletion of salary savings		494,389	D–63
➤ Custody	Staffing	4.0	226,694	D–69
➤ Jail Transition	Overtime		94,697	D–72
	Subtotal–Sheriff	4.7	$1,616,304	

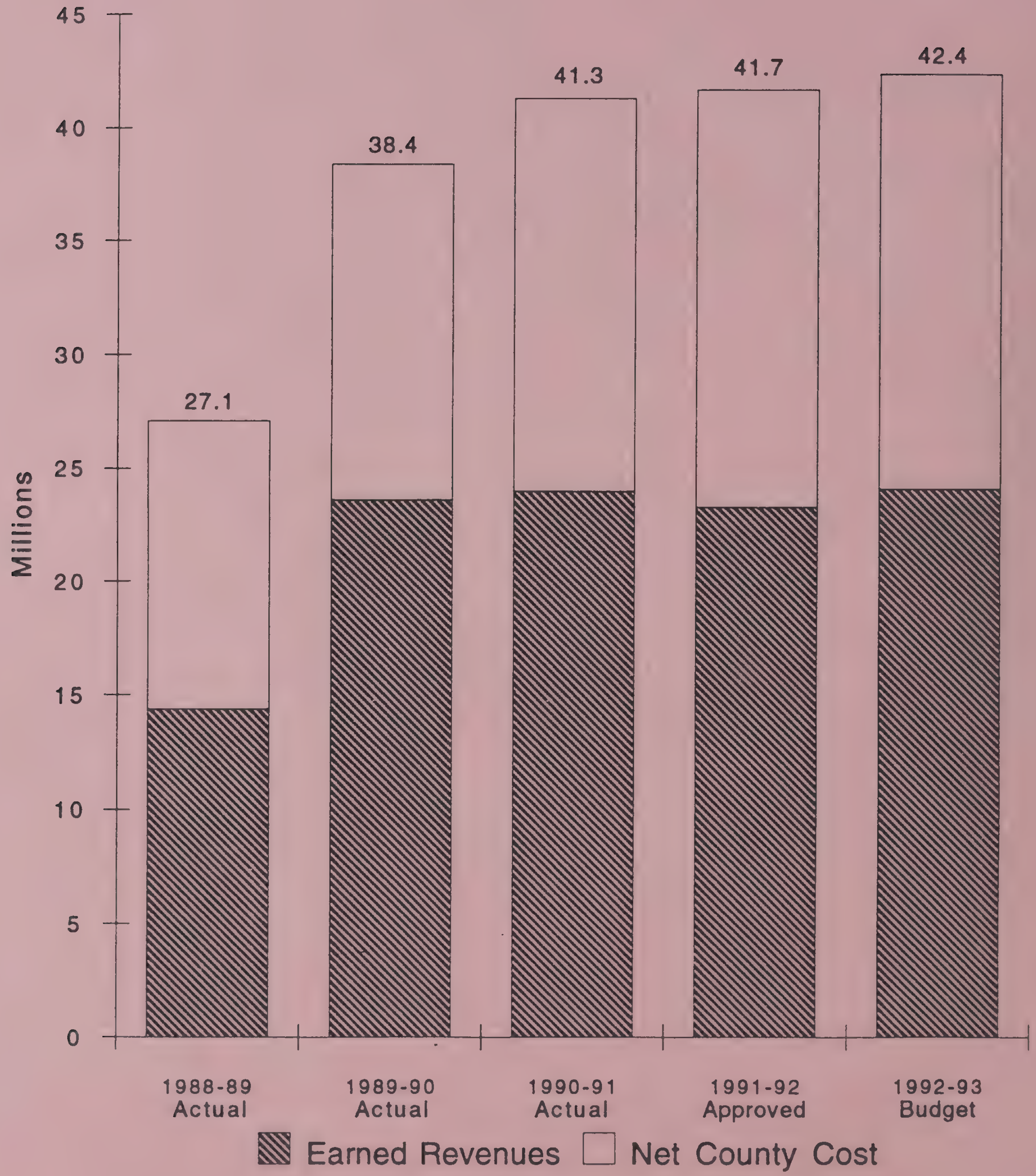
Supplemental Budget Requests

Department	Supplemental Items	No. of Positions	Amount	Page #
District Attorney	Staffing	5.0	$145,284	D–8
Public Defender	Staffing, automation equipment, & deletion of salary savings	8.0	$416,503	D–34
➤ Vertical Defense	Deletion of salary savings		14,457	D–36
➤ Subvention Program	Deletion of salary savings		6,087	D–39
	Subtotal–Public Defender	8.0	$437,047	
Community Services	Center for Positive Prevention Alternatives – Additional funding		$30,828	G–25
Superintendent of Schools	Full funding of County's share for the educational programs		$509,126	H–4
UC Cooperative Extension	Office supplies & professional services		$11,619	H–12
Parks & Recreation	Replacement 22–passenger bus		$70,000	I–4
Cultural Services	Arts Council – Additional funding		$1,445	I–7
Recreation	Additional funding for recreation agencies		$8,206	I–8
	Total Supplemental	**20.5**	**$3,481,883**	

General Government



General Government
Change In Program Expenditures



General Government Appropriations

	Page Number	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
10100 Board of Supervisors	A–2	$873,687	$912,450	$912,450	$38,763
10200 County Administrator	A–4	923,853	955,342	955,342	31,489
10305 Employment & Economic Development	A–6	12,109,244	11,857,059	11,857,059	(252,185)
10400 Clerk of the Board	A–9	247,530	257,993	244,610	(2,920)
10500 Public Information	A–11	83,037	89,494	83,764	727
10800 Auditor–Controller	A–13	1,655,057	1,818,513	1,818,513	163,456
10804 Operating Transfers	A–15	1,770,767	675,216	675,216	(1,095,551)
10900 Data Processing	A–16	1,651,292	1,825,238	1,825,238	173,946
11000 Treasurer–Tax Collector	A–22	1,508,773	1,658,294	1,658,294	149,521
11100 Assessor	A–24	4,217,041	4,652,556	4,398,672	181,631
11200 General Services/Purchasing	A–28	2,274,403	2,226,200	2,226,200	(48,203)
11600 Revenue & Recovery	A–38	1,383,725	1,476,888	1,476,888	93,163
11800 County Counsel	A–40	1,588,631	1,669,007	1,669,007	80,376
12400 Personnel	A–42	1,331,446	1,496,075	1,496,075	164,629
13000 Registrar of Voters	A–45	1,379,857	1,358,981	1,358,981	(20,876)
13500 Communications	A–31	191,383	0	0	(191,383)
15400 Advertising	A–47	175,084	160,071	160,071	(15,013)
16000 Surveyor	A–48	403,693	440,417	440,417	36,724
16200 Retirement Administration	A–50	74,377	21,161	21,161	(53,216)
16500 Rebates & Refunds	A–51	55,000	49,700	49,700	(5,300)
16600 Motor Pool Contribution	A–56	244,500	244,500	244,500	0
16701 Judgements & Damages	A–57	500	500	500	0
18000 Equip Use & Debt Service	A–58	6,522,585	7,820,403	7,820,403	1,297,818
25900 Recorder	A–60	730,830	741,945	741,945	11,115
25901 Recorder–Equip/Automation	A–62	354,238	340,958	340,958	(13,280)
Total — General Government		**$41,750,533**	**$42,748,961**	**$42,475,964**	**$725,431**

101—Board of Supervisors

General Government

Edward Simas, *Chairman*

General Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$671,401	$747,185	$781,408	$781,408	$34,223
Services & Supplies	120,312	126,502	129,942	129,942	3,440
Fixed Assets	0	0	1,100	1,100	1,100
Total Appropriations	$791,713	$873,687	$912,450	$912,450	$38,763
Earned Revenues By Source	$0	$0	$0	$0	$0
Net County Cost					
Mandated	$791,713	$873,687	$912,450	$912,450	$38,763
Allocated Positions	15.0	15.0	15.0	15.0	0.0

Purpose

The Board of Supervisors is mandated by law and is responsible for insuring the public trust through representative government. As the governing body of the County, the Board of Supervisors:

- Sets County and public policy.
- Adopts ordinances/resolutions.
- Appropriates funds and levies necessary fees.
- Represents the citizens of San Joaquin County in matters involving the State/federal governments.
- Plans land use and determines zoning for the unincorporated area.
- Represents the public on several County commissions, special district boards, and local committees.
- Works with constituents to resolve problems and issues.

Major Budget Changes

Salaries & Employee Benefits

➤ $34,223	Normal salary adjustments.

Services & Supplies

➤ $2,375	Workers' Compensation Insurance increase.
➤ ($4,691)	Decreases in radio maintenance and data processing costs.
➤ $5,800	Increases in office expense and charges from Motor Pool.
➤ $237	Elimination of National Association of Counties (NACo) .membership to curb costs, offset by a California State Association of Counties dues increase.

Fixed Assets

➤ $1,100	Electronic typewriter.

Program Discussion

The Board's efforts for 1992–93 will focus on serving the people of San Joaquin County, maintaining good fiscal health for the County, working with County departments to improve programs and services, and ongoing responsibilities to constituents.

Appropriations associated with the support of Municipal Advisory Councils, which were formally covered in Budget Unit #10101, are consolidated into this budget.

Supplemental Request

The Board Chairman requested that funding for the annual National Association of Counties membership dues not be included in the Proposed Budget. Should the Board wish to reconsider this direction, the following funding would be required:

Supplemental Item	Cost
NACo Membership Dues	$7,551

1991–92 Accomplishments

1. Continued leadership role with the Cities and Counties Association in focusing on interjurisdictional issues as regionalism becomes more critical for the 1990's.
2. Created a Patrol Advisory Committee to review Patrol Services in the unincorporated area and to formulate an interim solution and long–term alternatives for Patrol Services.
3. Completed the Human Services building and transitioned Human Services, Public Defender, and Employee Health Clinic into the building.
4. Completed the Jail and Sheriff's Operation Center with phased in occupation with full use scheduled for December 1992.
5. Provided leadership with the Community Child Care Task Force and the Rail Task Force.
6. Participated in the creation of the Unified San Joaquin Valley Air Pollution and Control District and transitioned County Air Pollution Control employees to that district.

1992–93 Objectives

1. To consider recommendations for additional alternatives to incarceration, detention plan priorities, and the future of the old jail.
2. To consider Hospital financial feasibility study and determine whether to proceed with the scope of the new Hospital project.
3. To adopt a general plan after public dialogue and careful study including the evaluation of proposals for five new communities.
4. To continue to work toward the development of short– and long–term solutions dealing with water problems affecting the County.

102—County Administrator

General Government

Mel Wingett, *County Administrator*

General Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$784,559	$785,712	$786,274	$786,274	$562
Services & Supplies	262,393	225,405	202,889	202,889	(22,516)
Fixed Assets	5,223	0	0	0	0
Total Expenditures	$1,052,175	$1,011,117	$989,163	$989,163	($21,954)
Intrafund Transfers	(103,523)	(87,264)	(33,821)	(33,821)	53,443
Total Appropriations	$948,652	$923,853	$955,342	$955,342	$31,489
Earned Revenues By Source					
Charges for Services	$67,998	$60,822	$59,987	$59,987	($835)
Miscellaneous Revenues	31,185	30,000	43,800	43,800	13,800
Total Revenues	$99,183	$90,822	$103,787	$103,787	$12,965
Net County Cost					
Support	$849,469	$833,031	$851,555	$851,555	$18,524
Allocated Positions	12.0	11.0	11.0	11.0	0.0

Purpose

The County Administrator serves as the chief administrative officer of County operations; directly controls some departments and programs and coordinates and advises others; acts to enforce ordinances, policies, and rules and regulations as adopted by the Board of Supervisors; advises and makes recommendations to the Board of Supervisors on a vast number of subjects; provides direction for the County affirmative action program; supervises the preparation of the annual County budget and monitors departmental and agency expenditures throughout the fiscal year.

Major Budget Changes

Salaries & Employee Benefits

➤ ($47,279)	Delay filling the vacant Senior Deputy County Administrator position for six months.
➤ $56,565	Normal salary adjustments.

Services & Supplies

➤ ($4,389)	Decrease in centrally budgeted data processing, workers' compensation, and casualty insurance accounts.
➤ $17,481	Full-year lease payments and maintenance cost for automation equipment installed in 1991–92.
➤ ($4,000)	Reduce the number of workshops and training classes for staff.
➤ ($31,900)	Reflects reduced level of service required from outside consultants.

Intrafund Transfer

➤ ($61,072)	Delete reimbursement from CJIS; no longer requires CAO staff support upon completion of CJIS.

Revenues

➤ $13,800	Increases in various accounts based on 1991–92 experience.

Program Discussion

The net change in the County Administrator's budget of $18,524 or a 2.2% increase results primarily from:

- Holding the vacant Senior Deputy County Administrator position open for six months to partially offset the salary and benefit increases.
- Reducing training and consultant services.
- Reallocating a Senior Deputy County Administrator, who was assigned to the Criminal Justice Information System (CJIS) part–time in 1991–92, back to the Office.
- Increasing various miscellaneous revenue accounts based on 1991–92 experience.

Starting in 1989–90 the County has issued Tax and Revenue Anticipation Notes (TRANs) to meet the General Fund cash flow needs. The County Administrator's Office has coordinated the issuance of the TRANs. For 1992–93, based upon the cash flow analysis prepared by the Auditor–Controller, it is recommended that $50 million be borrowed at an estimated issuance cost of $60,000 which is included in this budget. Interest earnings on the borrowed funds is expected to exceed the interest expenses by $625,000.

This budget anticipates the continuation of contract legislative advocate services. These costs are budgeted at $54,100 for 1992–93. The Court Project Coordinator, who was assigned to this Office and funded by the Stockton Municipal Court, had provided full–time support to the legislative program. Upon his retirement, services were reduced and absorbed by existing staff.

1991–92 Accomplishments

1. Provided liaison between Data Processing and CJIS user departments to complete CJIS.
2. Coordinated the issuance of $16.9 million certificates of participation for the acquisition or construction of various equipment and buildings. About 54% of the lease payments are offset by dedicated revenues and cost savings.
3. Formed a financing team to refine the financing plan for the General Hospital Replacement Project. Engaged Coopers and Lybrand to update the feasibility study.
4. Formed the Jail System Evaluation Committee to address overcrowding at the Jail with the help of consultant services.
5. Formed the Infrastructure Financing Committee which developed policies and procedures for committee operation.

1992–93 Objectives

1. To complete and implement the financing plan for the General Hospital Replacement Project.
2. To complete major studies in two program areas to be identified during budget process.
3. To revise the County's Affirmative Action Plan using new census data.
4. To chair long–range Court Construction Planning Committee to address justice system issues related to expansion of court facilities.
5. To chair the Infrastructure Financing Committee which reviews proposals for public financing of infrastructure.
6. To conclude the updated long–range information systems plan.

Work Load Data

	Actual			Est./Act.	Projected
	1988–89	1989–90	1990–91	1991–92	1992–93
Appropriation Transfers Processed	1,532	1,004	1,378	1,000	1,000
CAO Board Letters/Reports Presented To CAO	116	93	87	75	80

JTPA Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$4,432,975	$4,918,723	$4,783,940	$4,783,940	($134,783)
Services & Supplies	6,894,840	7,190,521	7,073,119	7,073,119	(117,402)
Fixed Assets	684,159	0	0	0	0
Total Appropriations	$12,011,974	$12,109,244	$11,857,059	$11,857,059	($252,185)
Earned Revenues By Source					
Aid from Other Govt Agencies	$10,315,412	$10,518,977	$10,556,182	$10,556,182	$37,205
Charges for Services	2,849	0	300	300	300
Miscellaneous Revenues	157,156	150,515	157,221	157,221	6,706
Operating Transfers In	1,757,238	1,619,200	1,143,356	1,143,356	(475,844)
Fund Balance	(220,681)	(179,448)	0	0	179,448
Total Revenues	$12,011,974	$12,109,244	$11,857,059	$11,857,059	($252,185)
Net County Cost	$0	$0	$0	$0	$0
Allocated Positions	174.0	126.0	107.0	107.0	(19.0)
Temporary (Full–Time Equivalent)	19.5	17.8	18.2	18.2	0.4
Total Staffing	193.5	143.8	125.2	125.2	(18.6)

Purpose

No mandate exists for the Employment and Economic Development Department (EEDD). However, once a jurisdiction has received designation as a Service Delivery Area, levels of service must conform to standards established by law.

EEDD provides employment, training, education, and economic development services Countywide. It serves as staff to the Private Industry Council (PIC), the San Joaquin County Economic Development Association (EDA), the Tracy/San Joaquin Certified Development Corporation (T/SJCDC), and the Revolving Loan Fund (RLF). Employment and training for the Greater Avenues for Independence (GAIN) program is also provided under agreement with the Human Services Agency (HSA).

Major Budget Changes

Salaries & Employee Benefits

➤ ($134,783)	Reduction of 18.6 positions, several of which have been held vacant, based on reductions in funding.

Services & Supplies

➤ ($169,000)	Operational expense decreases associated with staff and program reductions.
➤ ($139,300)	Reductions in rental space for GAIN and rent savings resulting from remodeling.
➤ $100,000	Increased cost for employer and participant outreach.
➤ $26,166	Increased labor market consultant support and shift of postage costs to mailing services.

➤ $67,544	Increased insurance and allocated costs.

Revenues

➤ $37,205	Net increase in grant awards.
➤ ($475,844)	Decrease from GAIN program due to State revenue reduction.
➤ $179,448	Eliminate negative fund balance from 1991–92.

Program Discussion

The 1992–93 budget reflects reductions in appropriations and staff resulting from State funding reductions. The Department is deleting 19 allocated positions from the 1992–93 budget, in addition to the 49 positions deleted from the previous year. EEDD expenditures are offset by program revenues, which include funds transferred to EEDD by HSA for the operation of the GAIN program and funds transferred from the County for EDA. There is a County share of costs to GAIN of 12.7%. Therefore, of the $1,143,356 GAIN program funds projected for EEDD, $145,206 constitutes the County share and is budgeted in the HSA budget.

The County also contributes $24,473 to the EDA. This represents a decrease of 15% from the 1991–92 appropriation.

The Job Training Partnership Act (JTPA) programs will continue to address classroom and on–the–job training, with increased emphasis on job related/specific competencies. EEDD has taken the lead in working with employers and education to develop specific occupational competencies to meet employers' need. The 1992–93 program direction will increase emphasis on participant case management and coordination with public education and training agencies.

The EEDD Reemployment Center will continue to assist individuals laid off from employment to return to work. It will also continue to provide computer–assisted GED Training and add competency–based classroom instruction.

The 1992–93 Summer Youth Employment and Training Program (SYETP) will provide summer work to 1,200 youth, plus vocational counseling, career planning and work habit skills training, and job placement.

Although GAIN program involvement continues to be reduced, EEDD will continue to provide Job Search/Job Club services, Assessment and Pre–Employment Preparation services to GAIN participants referred by HSA. GAIN funding reductions are expected to require layoff of approximately six positions.

The economic development arm of EEDD continues to expand. The Small Business Development Center of San Joaquin Delta College is now co–located within the EEDD Economic Development Center, increasing services to business in one location. The Business Retention and Expansion Program survey results will be available for action in 1992–93. Both the RLF program and the Small Business Loan Packaging program continue to expand to assist business in

Work Load Data

	Actual 1988–89	Actual 1989–90	Actual 1990–91	Est./Act. 1991–92	Projected 1992–93
Job Training Partnership Act					
Participants Enrolled	3,401	4,270	3,526	3,306	3,100
Participants Placed	1,370	1,691	1,295	1,000	1,150
Summer Youth Employment & Training Participant Enrollments	1,468	1,253	1,486	1,711	1,200
Greater Avenues for Independence Job Services, Assessment, PREP	876	1,976	3,437	2,785	2,038

creating more jobs. The amount budgeted for the RLF is the administrative portion of this Fund. It supports an approximately $9 million Loan Fund operated through the Bank of Stockton.

The City of Stockton and the County jointly applied for one of only five remaining Enterprise Zone designations. EEDD will continue to coordinate the effort to obtain the designation and, if designated, manage the Enterprise Zone on behalf of the County.

The following chart summarizes funding of EEDD programs:

Program	1992–93 Approp	% of Budget
JTPA	$10,175,511	85.8%
GAIN	1,143,356	9.6%
EDA	134,706	1.1%
Revolving Loan Fund	185,000	1.6%
Rural Economic Promotion	141,632	1.2%
Labor Market Information	54,039	.5%
Tracy Certified Dev'l Corp	15,715	.1%
Miscellaneous Revenue	7,100	.1%
Total	$11,857,059	100%

1991–92 Accomplishments

1. Assisted 524 economically disadvantaged people to find employment (through February 1992), while maintaining an entered employment rate of 68% and an average wage at placement of $7. 20 per hour. This wage represents an increase of 20% over an 18–month period, accomplished during a recession.

2. Provided Summer Youth services to 1,711 disadvantaged youth and received two National Association of Counties awards for SYETP and Theater Project.

3. Packaged loans through the Small Business Administration (SBA) and RLF programs resulting in 25 business loans, totaling $6.7 million, while saving or creating at least 366 jobs.

4. Completed or projected construction on 22 projects through EDA efforts which resulted in 3,570 jobs with a plant investment of $446 million.

5. Nominated by the State for the 1992 Presidential Award for Outstanding Private Industry Council and received two national awards from the National Economic Development Council for economic development marketing brochures.

1992–93 Objectives

1. To meet established JTPA performance standards, and to increase the average wage at placement for participants.

2. To finalize the job specific competencies currently under development and establish training curricula.

3. To target Program Quality Enhancement to:

    - place participants in quality occupations;
    - assure that each participant who completes training is qualified for the occupation; and
    - develop and acquire quality programs that deliver training and employment.

4. To receive Enterprise Zone Designation.

5. To continue to work with business through the EDA, RLF, Certified Development Corporation and others to create and retain jobs.

104—Clerk of the Board

General Government

Joretta J. Hayde, *Clerk of the Board*

General Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$169,375	$169,314	$184,569	$179,186	$9,872
Services & Supplies	74,757	78,216	73,424	65,424	(12,792)
Total Expenditures	$244,132	$247,530	$257,993	$244,610	($2,920)
Intrafund Transfers	(450)	0	0	0	0
Total Appropriations	$243,682	$247,530	$257,993	$244,610	($2,920)
Earned Revenues By Source					
Aid From Other Govt Agencies	$0	$0	$5,000	$5,000	$5,000
Miscellaneous Revenues	2,946	3,400	6,350	6,350	2,950
Total Revenues	$2,946	$3,400	$11,350	$11,350	$7,950
Net County Cost					
Support	$240,736	$244,130	$246,643	$233,260	($10,870)
Allocated Positions	4.0	4.0	4.0	4.0	0.0
Temporary (Full-Time Equivalent)	0.4	0.4	0.6	0.2	(0.2)
Total Staffing	4.4	4.4	4.6	4.2	(0.2)

Purpose

The Office of the Clerk of the Board clerks all meetings of the Board of Supervisors and Assessment Appeals Board (AAB), processes and retains all resultant documents; prepares and posts agendas of those meetings; prepares minutes of those meetings; maintains Local Appointments' List of County's Boards, Commissions and Committees; acts as secretary for the City Selection Committee; and provides support to all County departments.

Major Budget Changes

Salaries & Employee Benefits

➤ $14,314	Normal salary adjustments.
➤ ($4,442)	Decrease in extra help.

Services & Supplies

➤ ($6,000)	Decentralized publication costs to the affected departments.

Revenue

➤ $3,300	Increase AAB revenue based on increased cost of findings of fact for nonresidential applications.
➤ $5,000	State reimbursement of mandated activities related to Brown Act for the period 1986 to 1990.
➤ ($350)	Decrease in sales of ordinance codes.

Program Discussion

Beginning in 1991–92 smaller departments, such as Emergency Services and Agriculture, are charged for the publication of ordinances. In 1992–93, this office plans to further decentralize the publication costs generated by the Public Works and Planning departments. These two departments have been notified of this change. The estimated publication costs for these departments total $6,000 annually.

104—Clerk of the Board

General Government

The Clerk of the Board surveyed a number of California county Assessment Appeals Board offices on the compensation rate for board members. The result of the survey indicates that most counties cap the compensation rate, ranges from $75 to $200 per day.

The Clerk recommends placing a cap of $75 for morning only meeting and $150 for full day for member compensation. Currently, members are paid $50 per hour and for 1991–92 the AAB cost is estimated to be over $20,000. Without this cap, the $13,000 budgeted in 1992–93 will not be adequate to fund the anticipated AAB activities.

Supplemental Request

Financial constraints prevent inclusion in the recommended budget of the following items requested by the Clerk of the Board:

Supplemental Items	Costs
Extra Help	$5,383
Microfilming Board documents	8,000
Total Supplemental Request	$13,383

Extra Help

Currently, this office hires an extra help employee 30 hours/week on a year-round basis.The 1992–93 proposed budget includes funding for only 6 hours/ week. With the reduction, the Office will work to minimize service impacts. However, commencing July 1, 1992, agenda and agenda packets may not be distributed until late Thursday afternoons. Tuesday's Board executed documents will be prioritized and only the highest priority documents will be distributed on Friday after the meeting. Others will be distributed the following Tuesday. Board of Supervisors' staff will need to service their clients on Tuesdays and Thursdays. Assessment Appeals Board applications and execution of documents will experience delays and periodic backlogs affecting County Counsel, Assessor's Office, and the public. (If Proposition 13 is amended, assessment appeals will increase significantly.) The Clerk of the Board and County Administrator will monitor and attempt to mitigate adverse impacts resulting from the extra help reduction.

Microfilming

The Clerk of the Board also requested $8,000 for microfilming the Board of Supervisors' documents for 1985 and 1986 for safekeeping.

1991–92 Accomplishments

1. Arranged to supply various departments with a weekly microfiche index copy of all Board actions/documents.
2. Assumed responsibility of Board of Supervisors' counter and served the public and County staff with existing staff.
3. Decentralized publication costs of advertising to smaller departments.
4. Furnished the public library with a monthly Local Appointments' List of all Boards and Commissions.

1992–93 Objectives

1. To assign and train one Deputy Clerk for records' management.
2. To streamline Boards' and Commissions' procedure, eliminating the Consent process for announcement of vacancies.

Work Load Data

	Actual			Est./Act.	Projected
	1988–89	1989–90	1990–91	1991–92	1992–93
BOS Agenda Documents	3,600	3,700	4,559	4,650	4,725
Board & Commission Actions	3,050	3,100	3,200	3,350	4,415
Assessment Appeals Board Actions	4,590	5,000	5,200	5,250	6,000
Public /Staff Contact	700	710	873	900	1,025

105—Public Information

General Government

Richard Doty, *Public Information Officer*

General Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$82,165	$60,524	$64,277	$64,277	$3,753
Services & Supplies	26,786	22,513	25,217	19,487	(3,026)
Total Appropriations	$108,951	$83,037	$89,494	$83,764	$727
Earned Revenues By Source	$0	$0	$0	$0	$0
Net County Cost					
Support	$108,951	$83,037	$89,494	$83,764	$727
Allocated Positions	1.0	1.0	1.0	1.0	0.0

Purpose

The Public Information Office is non–mandated and was established by the Board of Supervisors in 1965 to coordinate the County's public information programs. The office handles citizen inquiries and publicizes County events, activities, and special events.

Major Budget Changes

Salaries & Benefits

➤ $3,753	Normal salary adjustments.
➤ ($3,026)	Decreases in operational expenses and funding for presentation items.

Program Discussion

The challenge for this office is to maintain services with diminished financial support and a 50% reduction in staff since 1989–90. Use of computers and fax machines is helping to make this possible. The office continues its coordination of such major County supported events as the International Spring Festival, County Retirement Luncheon, and Youth In Government Day. An additional activity this year will be coordination of the San Joaquin Valley Supervisors Association fall conference.

Supplemental Request

Financial constraints prevent inclusion in the recommended budget the following item requested by the Public Information Officer:

Supplemental Item	Costs
Special Departmental Expense for presentation items	$5,730

Funding of this item would increase the Special Departmental Expense account from $9,270 to $15,000. Expenditures in this area have averaged $16,183 annually over the past six years. Without such funding, major expense curtailment measures for presentation items will be necessary.

1991–92 Accomplishments

1. Assumed responsibility for CAO Briefing Paper and increased its frequency to monthly from bimonthly.
2. Arranged use of temporary clerical assistance through Private Industry Council and Stockton Unified School District at no County expense.

3. Maximized use of computers and fax machines to improve office efficiency and reduce office costs.

1992–93 Objectives

1. To investigate increased use of new computer system to improve office efficiency.

Work Load Data

	Actual			Est./Act.	Projected
	1988–89	**1989–90**	**1990–91**	**1991–92**	**1992–93**
News Releases	324	324	300	250	250
Awards, Resolutions, etc.	400	400	400	400	400

General Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$1,235,782	$1,313,639	$1,404,883	$1,404,883	$91,244
Services & Supplies	552,411	550,478	573,320	573,320	22,842
Fixed Assets	1,690	0	0	0	0
Total Expenditures	$1,789,883	$1,864,117	$1,978,203	$1,978,203	$114,086
Intrafund Transfers	(171,195)	(209,060)	(159,690)	(159,690)	49,370
Total Appropriations	$1,618,688	$1,655,057	$1,818,513	$1,818,513	$163,456
Earned Revenues By Source					
Aid from Other Govt Agencies	$35,652	$7,500	$25,000	$25,000	$17,500
Charges for Services	479,706	413,552	455,911	455,911	42,359
Miscellaneous Revenues	35,098	31,200	64,000	64,000	32,800
Total Revenues	$550,456	$452,252	$544,911	$544,911	$92,659
Net County Cost					
Support	$1,068,232	$1,202,805	$1,273,602	$1,273,602	$70,797
Allocated Positions	29.0	29.0	29.0	29.0	0.0

Purpose

Functions of the Auditor-Controller are mandated while service levels are discretionary. Duties include maintenance of accounting records, preparation of financial reports, auditing, processing payments and payrolls, and a wide variety of accounting support to County operations.

Major Budget Changes

Salaries & Employee Benefits

➤ $91,224	Normal salary adjustments.

Services & Supplies

➤ $19,442	Increases in data processing charges and single audit cost.
➤ $3,400	Shift of SB 90 claims service costs.

Interfund Transfers

➤ ($49,370)	Decrease in cost allocation recovery.

Revenues

➤ $17,500	Increase in mandated cost reimbursements.
➤ $38,300	Inclusion of single audit revenues in this budget.
➤ $30,000	Increase from outlawed warrants.

Program Discussion

The Auditor-Controller's 1992–93 proposed budget reflects an increase in Net County Cost of $70,797. This is the result of normal salary adjustments and an increase in Services and Supplies of $114,086, offset by an increase in revenue of $92,659 and a decrease in cost allocation plan recovery of $49,370.

Appropriations and offsetting revenues associated with the single audit, which were formerly covered in Budget Unit #10803, are consolidated into this budget.

1991–92 Accomplishments

1. Activated the tax change order system which eliminates hand calculation and manual posting to the roll.
2. Deployed the tax rate area control system which eliminates duplication and provides ready access for changes.
3. Automated AB 8 changes resulting from annexations and reorganizations.
4. Replaced the outdated payroll data entry system with automated local area network which reduces data entry time and improves internal control.

1992–93 Objectives

1. To continue development of an on–line integrated property tax system.
2. To complete an on–line warrant redemption listing for affidavit control.
3. To complete the automation of the property tax distribution system.
4. To continue to update and improve the automated financial system.

Work Load Data

	Actual			Est./Act.	Projected
	1988–89	1989–90	1990–91	1991–92	1992–93
Treasury Deposit Receipts	9,550	11,355	12,237	12,000	12,200
Disbursements					
Warrants	1,099,420	1,126,262	1,012,757	1,000,000	1,000,000
Purchase Orders & Claims	138,835	201,684	210,073	224,000	235,000
Journal Entries	518	618	627	635	650
Property Taxes					
Changes to Tax Roll	5,445	6,627	10,720	8,600	9,000
Auditor's Tax Refunds	1,434	1,053	964	800	800
Property Tax Clearances	218	172	319	250	250
Tax Redemptions	2,497	3,856	4,118	4,300	4,500

10804—Operating Transfers

General Government

Mel Wingett, *County Administrator*

General Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Operating Transfers Out	$2,854,327	$1,770,767	$675,216	$675,216	($1,095,551)
Total Appropriations	$2,854,327	$1,770,767	$675,216	$675,216	($1,095,551)
Earned Revenues By Source					
Operating Transfers In	$1,843,037	$0	$0	$0	$0
Total Revenues	$1,843,037	$0	$0	$0	$0
Net County Cost					
Discretionary	$1,011,290	$1,770,767	$675,216	$675,216	($1,095,551)

Purpose

This appropriation provides General Fund monies to be transferred to other funds and received as revenue transfers from other funds to the General Fund.

Program Discussion

The State Controller requires that transfers between funds of end–of–the–year balances be done by appropriating the funds in the next fiscal year and transferring them to the receiving fund where they are recorded as revenues. Three such required Operating Transfers Out are reflected in this budget for 1992–93 as follows:

- *Rabies Treatment Fund* – $462,600 will be provided as a source of funding for the Animal Control Budget No. 263 not covered by license fees or other revenues.

- *Telephone Internal Services Fund* – $112,616 will be contributed to the Telephone ISF to acquire the following equipment in 1992–93:

Department	No. of Lines	Amount
Public Defender	6	$6,960
Public Health	8	9,280
Mental Health	25	28,125
Drug Abuse	25	28,125
Alcohol	25	28,125
General Hospital	12	12,001
Total		$112,616

- *Contingency Fund* – $100,000 will be transferred to the Reserve for Contingencies to bring it back to the recommended level of $4.5 million. The exact amount required will be known in August and a Final Budget change will adjust this initial estimate.

109—Data Processing

General Government

Steve Steinbrecher, *Data Processing Director*

General Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$2,405,689	$2,603,548	$2,851,832	$2,851,832	$248,284
Services & Supplies	4,020,177	3,781,682	2,838,663	2,838,663	(943,019)
Other Charges	191,388	0	0	0	0
Fixed Assets	427,921	304,067	22,002	22,002	(282,065)
Total Expenditures	$7,045,175	$6,689,297	$5,712,497	$5,712,497	($976,800)
Intrafund Transfers	(5,723,489)	(5,038,005)	(3,887,259)	(3,887,259)	1,150,746
Total Appropriations	$1,321,686	$1,651,292	$1,825,238	$1,825,238	$173,946
Earned Revenues By Source					
Charges for Services	$1,194,923	$1,734,581	$1,964,874	$1,964,874	$230,293
Total Revenues	$1,194,923	$1,734,581	$1,964,874	$1,964,874	$230,293
Net County Cost					
Support	$126,763	($83,289)	($139,636)	($139,636)	($56,347)
Allocated Positions	58.0	59.0	59.0	59.0	0.0

Purpose

The San Joaquin County Data Processing Division provides information processing service, support, and coordination to County departments.

Major Budget Changes

Salaries & Employee Benefits

➤ $233,284	Normal salary adjustments.
➤ $15,000	Reduce salary savings to help meet staffing needs.

Services & Supplies

➤ ($1,050,764)	Reduce contract costs, primarily for CJIS system development.
➤ $103,888	Rent and lease payments for new software/hardware requested in 1992–93, plus full-year payments on software/hardware acquired in 1991–92.
➤ $6,804	Increase paper and related supplies for mainframe computers.
➤ ($6,777)	Reduce various maintenance contracts after replacement of older equipment.

Fixed Assets

➤ $22,002	Mainframe/Network/PC hardware and software additions/upgrades.

Intrafund Transfers

➤ ($1,218,187)	Decrease direct charges for services/equipment to General Fund departments, primarily due to 1) completion of CJIS development and 2) policy change on departmental office automation fixed assets.
➤ $67,441	Increase Cost Allocation Plan recovery per Auditor–Controller.

Revenues

➤ $22,961	Increase charges for services to outside agencies.
➤ ($25,341)	Reduce charges for services/equipment to Enterprise Funds.
➤ $254,486	Transfer credit for direct charges for services/equipment to Revenue category, primarily to reflect shift of ongoing CJIS costs to user departments.
➤ ($24,119)	Reduce Cost Allocation Plan revenue per Auditor–Controller.

Program Discussion

The recommended Data Processing Division appropriation is $976,800 below the prior year level. This significant reduction results primarily from completing development of the multiyear Criminal Justice Information System (CJIS), the largest systems development project the County has undertaken.

Also contributing to the reduction is a budgeting policy change—the elimination of office automation fixed assets for *other* departments from this budget—which results in a $282,065 appropriation reduction from the prior year. Beginning in 1992–93, all computer–related office automation software and hardware costs will be budgeted in each department's fixed assets accounts.

Changes reflecting the end of CJIS development and the shift to CJIS users of ongoing operating costs result in a net revenue increase of $230,293 and a net Intrafund Transfers decrease of $1,150,746. All future CJIS maintenance and operating costs will be charged to the user departments. The CJIS development budget (#211), which included the Net County Cost of the development project in prior years, has been eliminated. There is no longer dedicated funding for the development of additional new CJIS subsystems.

The final two CJIS subsystems are now being completed. The Adult Probation module developed by Marin County is being adapted for use in this County. The Custody Inmate Management System, an integral part of the new Custody facility, is also nearing completion. Data Processing will continue to provide system maintenance for CJIS, with priorities set by the CJIS Executive Committee.

In the coming year, Data Processing will assist the Human Services Agency in the final planning stages for the Statewide Automated Welfare System (SAWS). This is a State–mandated program which was scheduled to come on–line in 1992–93. The State is now re–evaluating the project because of funding constraints and is scheduled to make a final determination on hardware/software standards no later than July 1992.

Data Processing will continue to concentrate on working with the technology which has been upgraded during the past three years. Budget constraints during the past year precluded the purchase of microcomputers for the programming staff. This lack of resources has inhibited the Department's ability to move forward with evaluation and testing of new database software, application programming compilers, and *CASE* tools at the desktop or mainframe levels.

Work Load Data

	Actual 1988–89	1989–90	1990–91	Est./Act. 1991–92	Projected 1992–93
Computer Production Hours	27,465	28,849	30,492	30,100	32,300
Teleprocessing Transactions:					
Unisys	5,823,415	7,043,361	10,991,730	11,800,000	11,426,100
IBM	NA	NA	17,127,002	20,900,000	26,707,280
Requests for S&P Services					
Unisys Systems	308	335	327	345	345
IBM (CJIS) Systems	28	62	89	100	110

Connectivity will continue to be emphasized. The primary focus will be on the continued development and growth of the pilot multi–topology local area network. The Division will also begin testing specific database products with selected County systems on the Unisys mainframe.

Over the past year, Data Processing has been working with the County Administrator to develop a strategic planning process for the County's information systems resources. The goal of this effort is to define and develop a process by which to maximize the future use of the County's information systems resources and technology.

The lack of clean, reliable electrical power for the Unisys 2200 mainframe continues to be a primary concern. Correcting this undesirable situation will be a top priority in the coming year.

New Systems/Major Enhancements For 1992–93

An estimated total of 30,968 hours of systems and programming staff time will be available during 1992–93 for mainframe systems support. Of that total, 17,032 hours (55%) are allocated to Unisys mainframe applications. The remaining 13,936 hours (45%) are planned for maintenance and support of new CJIS applications on the IBM mainframe.

New development/ major system enhancements requiring 7,048 hours of staff time are planned for these projects:

System	Hours	Cost
Inmate Management	220	$40,320
Adult Probation	2,428	170,000
Personnel Benefits	600	25,200
Foster Home (HSA)	1,000	46,200
Statewide Automated Welfare (SAWS)	800	37,000
Family Support	2,000	92,400
Total	7,048	$411,120

Maintaining Existing Systems

The remaining 23,920 hours of systems and programming staff time will be devoted to the maintenance of *existing* systems. As the County moves rapidly into distributed data processing, Data Processing must look for improved ways of maintaining existing systems. For example, Data Processing has eliminated the Computer Assisted Data Entry (CADE) system, and the need to staff that function, by rewriting the programs to work in an interactive mode at the user department's location. Some program maintenance is being held in abeyance until such time as Data Processing has a database management software system installed on the Unisys 2200 platform.

While Data Processing is committed to maintaining the County's present mainframe software inventory, there is an equal responsibility for the Department to identify and begin to use new, more effective and cost efficient tools to 1) increase productivity in programming, 2) obtain higher accuracy levels of initial programs, 3) reduce costs through a greater degree of program development at the desktop, and 4) initiate the integration of the growing personal computer networks on a wide–area basis. The County's commitment of resources will determine the degree to which the Data Processing Division is successful in achieving these goals.

Personal Computers

The *Personal Computer (PC) Replacement Program* begins its third year of operation. Half of the systems in County inventory at the start of the program have now been replaced. With few exceptions these systems, as well as additional new systems added by County departments, are currently on lease through the Office Automation Internal Service Fund (ISF). This program was initiated to spread the actual cost of the equipment over its useful service life for four years. This allows the County to refresh its entire personal computer inventory every 48 months. The program also reduces the County's PC maintenance costs by 25% (since one–fourth of the systems are always under warranty). County departments have expressed satisfaction with the new program.

The Office Automation Group has been involved in installing an increasing number of Local Area Networks (LANS) over the past year. This trend will continue as departments identify the need to share automation resources, applications, and information both internally and externally. In anticipation of additional user demands on the Office Automation Group in this area, the group's two Senior Office Systems Analysts have completed the Manufacturer's Certification (CNE) program for the County's standard network operating systems. This will help the group to more professionally and efficiently serve the growing number of departments operating with LAN–based systems. *See the Office Automation ISF budget for additional information.*

1991–92 Accomplishments

5. Won national recognition for excellence on the District Attorney Family Support Case Tracking System.

6. Developed and/or made major changes to six Unisys–based systems and four IBM–based CJIS system modules.

7. Eliminated centralized Data Processing data entry through the implementation of user–based PC applications; implemented PC–mainframe file transfer capability between the Auditor's Office and Data Processing.

8. Improved and expanded the PC program in a number of areas, including refined Help Desk procedures, automated billing, and improved budgeting tools and procedures.

9. Completed the conversion to cartridge tape drive back–up technology for the Unisys mainframe with no increase in annual Net County Cost.

1992–93 Objectives

1. To acquire and install uninterruptible power supply (UPS) protection for the Unisys 2200 mainframe computer.

2. To develop or enhance the following Unisys computer systems:
   - ➤ Foster Home Automated Tracking System
   - ➤ Family Support System
   - ➤ Personnel Benefits Programs
   - ➤ Transfer of the Statewide Automated Welfare System (SAWS) to this County.
3. To implement the following CJIS systems:
   - ➤ Inmate Management System for the new Custody facility, which is scheduled to become operational in December 1992
   - ➤ Final phases of Probation module from Marin County
4. To expand mainframe file transfer capabilities to allow uploading and downloading of data base files from remote sites.

5. To interface the Assessor's new UNIX–based *OASIS* information system to the Auditor–Controller and Tax Collector systems on the Unisys mainframe computer.

Office Automation Internal Service Fund

General Government

Steven A. Steinbrecher, ***D. P. Director***

Office Automation ISF	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Lease Payments On:					
Replacement Systems	$0	$77,933	$106,139	$106,139	$28,206
New Systems	38,288	97,971	177,265	177,265	79,294
Total Appropriations	$38,288	$175,904	$283,404	$283,404	$107,500
Earned Revenues By Source					
System Rentals For:					
Replacement Systems	$0	$83,325	$113,231	$113,231	$29,906
New Systems	27,088	106,459	174,064	174,064	67,605
Total Revenues	$27,088	$189,784	$287,295	$287,295	$97,511
Revenues Over/Under Expenses	($11,200)	$13,880	$3,891	$3,891	($9,989)

Purpose

The Office Automation Internal Service Fund (ISF) was created to manage the ongoing replacement of the County's older personal computer (PC) systems. The intent of the program is to maintain all County PCs within an acceptable range of computer technology and compatibility.

Major Budget Changes

Services & Supplies

➤ $28,206	Lease payments for 1992–93 planned *replacement* systems.
➤ $79,294	Lease payments for 1991–92 *new* systems.

Revenues

➤ $29,906	"Rental" revenue for 1991–92 plus 1992–93 planned *replacement* systems.
➤ $67,605	"Rental" revenue for 1991–92 *new* systems.

Program Discussion

The ongoing updating of personal computer systems is accomplished through the annual replacement of the oldest 25% of the County's installed base. The new systems are leased by the ISF for a period of four years, which is the length of the program's replacement cycle. The leased PCs are then 'rented' to the user departments for a fixed annual fee. After four years, the leased PCs come due for replacement.

In addition to the ongoing *replacement* of existing PCs, new *additions* to the installed base also come under the program. As a department receives approval for additional PC acquisitions, these units are leased by the ISF and in turn rented to the department for a four–year period. Many departments also have opted to replace their dedicated word processors with PCs under the program.

Moving into its third year of operation, the program is on track with a total of 50% of the County's originally installed PC base now replaced. Additional new system acquisitions for departments continue, with greater emphasis towards networked workstations and file servers than stand–alone systems. Because of this trend, an adjustment to the County's standard PC configuration will be made prior to beginning the 1992–93 replacement cycle.

As funds are available, the Office Automation ISF will continue to help fund the development of the planned Countywide office automation/mainframe computer network. The Data Processing Division has built a pilot network to test the compatibility and integration of the differing technologies and computer platforms in use throughout the County.

1991–92 Accomplishments

1. Leased and installed approximately 120 *replacement* and *new* personal computer systems.
2. Completed product research, selection, and acquisition of major components for the pilot Countywide local and wide area networks.
3. Began integrating mainframe and local area network technologies as a preliminary phase of developing a pilot Countywide network and shared data environment.

1992–93 Objectives

1. To continue to replace aging personal computer equipment per the established schedule.
2. To continue the integration of technologies for mainframe and local area networks.
3. To continue to plan for the integration of the entire Office Automation Group and its functions into the Office Automation ISF.

Work Load Data

	Actual			Est./Act.	Projected
	1988–89	1989–90	1990–91	1991–92	1992–93
Installation of Replacements	NA	NA	70	35	43
Installation of New Systems	NA	NA	91	85	32
Total Leased Systems	NA	NA	161	120	75

110—Treasurer–Tax Collector

General Government

Thomas Russell, ***Treasurer–Tax Collector***

General Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$1,073,769	$1,157,898	$1,074,315	$1,074,315	($83,583)
Services & Supplies	597,836	702,380	701,801	701,801	(579)
Fixed Assets	9,470	968	0	0	(968)
Total Expenditures	$1,681,075	$1,861,246	$1,776,116	$1,776,116	($85,130)
Intrafund Transfers	(364,826)	(352,473)	(117,822)	(117,822)	234,651
Total Appropriations	$1,316,249	$1,508,773	$1,658,294	$1,658,294	$149,521
Earned Revenues By Source					
Taxes	$178,180	$168,000	$172,000	$172,000	$4,000
Licenses/Permits/Franchises	30,503	36,000	80,000	80,000	44,000
Aid from Other Govt Agencies	(20)	100	16,927	16,927	16,827
Charges for Services	109,712	172,585	164,983	164,983	(7,602)
Miscellaneous	0	0	38,106	38,106	38,106
Total Revenues	$318,375	$376,685	$472,016	$472,016	$95,331
Net County Cost					
Mandated	$997,874	$1,132,088	$1,186,278	$1,186,278	$54,190
Allocated Positions	29.0	29.0	26.0	26.0	(3.0)
Temporary (Full–Time Equivalent)	3.5	3.5	1.3	1.3	(2.2)
Total Staffing	32.5	32.5	27.3	27.3	(5.2)

Purpose

Functions of the Treasurer–Tax Collector are mandated while service levels are discretionary. Duties include payment processing, investing, and keeping safe monies and securities of the County and other public entities. Property tax laws are also administered.

Major Budget Changes

Salaries & Employee Benefits

➤ ($134,859)	Decrease in salaries and benefits related to transfer of food stamp issuance.
➤ $51,276	Normal salary adjustments.

Intrafund Transfers

➤ ($160,000)	Decrease for food stamps reimbursement.
➤ ($74,651)	Decrease in cost allocation plan recovery.

Revenues

➤ $44,000	Increase in business license fees and additional enforcements.
➤ $16,827	Increase in mandated cost reimbursement.
➤ ($7,602)	Decreases in collection of investment service charges and of cost allocation plan recovery.
➤ $38,106	Return of unclaimed money and establishment of bad check fees.

Program Discussion

The Treasurer–Tax Collector's 1992–93 proposed budget reflects a Net County Cost of $1,186,278. Operating increases of $149,521 are offset by increased revenue of $95,331.

Staffing decreases are attributable to the transfer of food stamp issuance to the Human Services Agency during 1991–92.

Because of automation and training, the staff has been able to absorb work load increases while improving service and reducing processing time.

The recommended budget includes an updated business license fee to provide full cost recovery of business license administration. Without adoption of a full cost recovery fee, staffing reductions will be required from other critical areas to subsidize business license fee administration.

The Treasurer–Tax Collector's Office relocated in 1991–92 with no interruption in services and minimal inconvenience to the public.

1991–92 Accomplishments

1. Printed duplicate secured and supplemental tax bills in–house saving over $9,000 while providing better service.
2. Reviewed business license ordinance and fee schedule and developed recommendations.
3. Completed written procedures for all areas of the treasury.
4. Performed wire transactions in–house and eliminated return check system with monthly savings.

1992–93 Objectives

1. To develop computerized coupon/principal payment system for relevant County bond issues.
2. To review departmental checking accounts to insure compliance with law.
3. To review and computerize the outstanding improvement district bonds and the reclamation district billing system.
4. To transfer Tax Collector's Trust to personal computer.
5. To update reconciliation of Redemption Officer's Trust.

Work Load Data

	Actual			Est./Act.	Projected
	1988–89	1989–90	1990–91	1991–92	1992–93
Properties Tax Defaulted	4,899	3,810	4,967	5,000	4,900
Redemptions (Secured)	4,403	3,856	4,118	4,220	4,300
Duplicate Payments	3,554	3,193	2,323	2,200	2,200
Checks Returned	936	1,071	451	475	500
Business License	1,265	1,325	1,686	1,800	2,000
Warrants Processed	1,051,904	1,122,684	1,069,171	944,000	996,000
Unsecured Tax Bills	24,886	23,752	24,616	25,000	25,000
Secured Tax Bills	135,524	139,635	147,181	149,139	153,000
SB 813 Bills	23,801	22,663	24,886	26,300	24,500

111—Assessor

General Government

Robert Shellenberger, *Assessor*

General Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$3,465,885	$3,693,139	$4,078,428	$3,894,544	$201,405
Services & Supplies	506,495	517,452	572,728	502,728	(14,724)
Fixed Assets	72,061	7,450	2,400	2,400	(5,050)
Total Expenditures	$4,044,441	$4,218,041	$4,653,556	$4,399,672	$181,631
Intrafund Transfers	(463)	(1,000)	(1,000)	(1,000)	0
Total Appropriations	$4,043,978	$4,217,041	$4,652,556	$4,398,672	$181,631
Earned Revenues By Source					
Aid from Other Govt Agencies	$25	$0	$5,291	$5,291	$5,291
Charges for Services	23,797	13,000	13,000	13,000	0
Operating Transfers In	65,730	0	0	0	0
Total Revenues	$89,552	$13,000	$18,291	$18,291	$5,291
Net County Cost					
Mandated	$3,954,426	$4,204,041	$4,634,265	$4,380,381	$176,340
Allocated Positions	89.0	88.0	88.0	88.0	0.0
Temporary (Full–Time Equivalent)	1.3	1.3	1.4	1.4	0.1
Total Staffing	90.3	89.3	89.4	89.4	0.1

Purpose

The County Assessor is a mandated function responsible for producing annual property assessment rolls, the basis of property tax revenue. The Assessor discovers, values, and enrolls all taxable property in San Joaquin County. The Office also investigates and values all new construction; determines status and reappraises all properties with a change of ownership; monitors the planting/pulling of all trees and vines, and administers the constitutional exemption on young trees and vines; revalues Williamson Act property annually and reduces to Proposition 13 values where appropriate; establishes a system for mapping, identifying, and appraising mobile homes; administers various tax exemption programs; and maintains Countywide ownership data and property maps.

Major Budget Changes

Salaries & Employee Benefits

➤ $270,996	Normal salary adjustments.
➤ $7,891	Increased use of extra help hours (and hourly rates) to meet seasonal work load demands.
➤ ($77,482)	Increased salary savings needed to meet recommended Net County Cost.

Services & Supplies

➤ ($12,965)	Reduction in purchases of office supplies.
➤ ($38,472)	Change to new computer system reduces equipment maintenance and software lease costs.

➤ ($10,000)	Eliminated field canvas of neighborhoods.
➤ $39,853	Increased charges from Data Processing for services provided.
➤ $10,000	New requirement for assessment appeals—cost of obtaining Findings of Fact.
➤ ($7,675)	Update of aerial photo inventory completed in prior year.

Fixed Assets

➤ $2,400	Replacement office chairs.

Revenues

➤ $5,291	New revenue—cost reimbursement for Proposition 58 family transfer of property.

Program Discussion

Property taxes are the County's primary source of general purpose revenue. Maximum revenue is achieved only through an active, fair, and complete assessment program. The assessment rolls are of primary fiscal importance not only to the County but to all other branches of local government, including schools and special districts.

The recommended appropriation represents a slight reduction from a "status quo" budget for the Assessor's Office. The recommended Net County Cost is $176,340 above the 1991–92 Approved level. Although current economic conditions have *altered* the Assessor's work load to some extent, it has *not* been reduced. Even with the pending automation improvements which will go on–line during the year, staffing levels are a critical concern. With full staffing, the Office can continue to function efficiently. With reduced staffing a distinct possibility, there could be some disruptions and degradation in the Office's ability to meet its responsibilities.

Significant staff time and effort during the past year have gone into the development of the Assessor's long–anticipated *OASIS* information system. The state–of–the–art system is being developed using relational data base software running on a new UNIX–based computer. It will replace a system which has been in use for 12 years and has reached its capacity limits. The new hardware has been installed and is serving as the development platform for the new software. Development and testing of the new software and data conversion will continue throughout the summer. A November 15 start–up date is planned. The $1.5 million project was funded as part of a $16 million bond issue approved by the

these are actual 91-2 #s per Richard Ethridge

Work Load Data

	Actual 1988–89	Actual 1989–90	Actual 1990–91	Est./Act. 1991–92	Projected 1992–93
Total Roll values (000)	$14,537,616	$15,878,925	$17,862,042	$19,679,651	$20,860,430
Property Transfers	19,000	19,513	22,696	21,200	22,300
New Subdivision Lots	4,000	4,065	4,115	3,135	3,500
Total Permits Received	19,400	19,925	18,500	16,600	18,600
Permits Requiring Appraisal	8,700	9,000	8,300	7,470	8,400
Discovery New Construction	2,600	2,636	3,656	4,300	4,400
Supplementary Assessments	21,000	22,220	22,375	18,700	20,500
Enrolled Supplement Value (000)	$882,000	$1,352,9043	$1,235,026	$1,492,000	$1,600,000
Boats	11,404	11,382	11,924	12,176	12,500
Aircraft	410	410	416	462	475
Audits–Mandatory	239	212	198	227	280
Property Statements	16,825	18,233	17,800	18,237	18,600

Board of Supervisors during the past year. The debt service cost for the new OASIS system does not appear in the Assessor's budget. The $131,818 first–year charge (for six months' payments) is included in the Equipment Depreciation and Building Use Allowance budget (180).

Supplemental Request

Financial constraints prevent inclusion in the recommended budget of the following items requested by the Assessor:

Supplemental Items	Costs
Elimination of Salary Savings to allow full staff funding	$183,884
Funding for professional services to support assessment appeal cases	70,000
Total Supplemental Request	$253,884

To generate the recommended salary savings, the Office would need to delete or hold vacant approximately six positions. The Assessor has agreed to hold open throughout 1992–93 the only two positions which are currently vacant. The loss of four additional positions, however, would have a disruptive effect on the Department's operations. The Assessor most likely would be forced to curtail some assessment–related activities in order to meet ongoing work load demands.

In addition to the request to delete all salary savings from the recommended budget, the Assessor has requested $70,000 in supplemental funding for outside professional services used in certain assessment appeals cases. These cases generally involve large amounts of property taxes and are often highly technical in nature. Without expert legal and geological representation, the County could be susceptible to further losses of its property tax base through lost appeals.

1991–92 Accomplishments

1. Initiated development of a new Assessor's Information System. The new system, *OASIS*, is being developed through the joint efforts of Assessor staff, Data Processing, and Oracle Corporation, the software vendor. Software development is well under way, and the new computer hardware has been installed.
2. Assigned all responsibilities for assessment appeals to the Standards position. This change has proved very successful. However, it has limited the time available for typical Standards duties.
3. Continued to expand the role of personal computers in the Assessor's operation. The use of this technology has been a major factor in the ability of the Assessor's Office to operate effectively while coping with prolonged fiscal and staffing constraints.
4. Continued to explore scanning and optical storage technologies as a cost effective solution to the Assessor's information storage and retrieval needs. As the price of the technology continues to drop, it will become economically feasible in the near future.

1992–93 Objectives

1. To complete development of the Assessor's new OASIS computer system by the November 15 target start–up date.
2. To enhance current Assessor Information System programs to take advantage of the power and abilities of the new OASIS system. This will occur over time once the system becomes operational.
3. To maintain a viable assessment operation with the restricted resources available. Certain activities will continue to be cancelled or restricted due to budget constraints.

Summary
All General Services Budgets

James Leonard, ***General Services Director***

	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$5,543,203	$6,290,612	$6,664,985	$6,395,401	$104,789
Services & Supplies	5,118,560	5,357,634	5,237,578	5,167,678	(189,956)
Other Charges	230,571	110,213	101,243	93,037	(17,176)
Fixed Assets	99,119	116,581	14,850	600	(115,981)
Operating Transfers Out	0	120,493	0	0	(120,493)
Total Expenditures	$10,991,453	$11,995,533	$12,018,656	$11,656,716	($338,817)
Intrafund Transfers	(1,248,605)	(1,530,663)	(1,412,114)	(1,412,114)	118,549
Total Appropriations	$9,742,848	$10,464,870	$10,606,542	$10,244,602	($220,268)
Earned Revenues By Source					
Revenue from Use of Money	$79,421	$71,485	$79,915	$79,915	$8,430
Aid from Other Govt Agencies	(146,376)	0	0	0	0
Charges for Services	2,581,585	2,368,759	2,439,792	2,439,792	71,033
Miscellaneous Revenues	27,825	28,500	48,472	48,472	19,972
Total Revenues	$2,542,455	$2,468,744	$2,568,179	$2,568,179	$99,435
Net County Cost					
Support	$5,383,083	$5,761,995	$5,898,761	$5,545,027	($216,968)
Discretionary	1,817,310	2,234,131	2,139,602	2,131,396	(102,735)
Total Net County Cost	$7,200,393	$7,996,126	$8,038,363	$7,676,423	($319,703)
Allocated Positions	159.0	163.0	166.0	163.0	0.0
Temporary (Full–Time Equivalent)	28.1	27.9	27.4	27.4	(0.5)
Total Staffing	187.1	190.9	193.4	190.4	(0.5)

This is a summary of the seven budget units which make up General Services. These include:

- 112 General Services/Purchasing
- 142 Government Buildings
- 702 Recreation
- 703 Parks and Recreation
- Central Stores ISF
- Central Telephone ISF
- Communications (Radio) ISF

112—*General Services/Purchasing*

General Government

James Leonard,*General Services Director*

General Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$1,153,901	$1,308,625	$1,329,965	$1,329,965	$21,340
Services & Supplies	1,849,458	2,004,641	1,986,752	1,986,752	(17,889)
Fixed Assets	56,603	71,400	600	600	(70,800)
Total Expenditures	$3,059,962	$3,384,666	$3,317,317	$3,317,317	($67,349)
Intrafund Transfers	(993,565)	(1,110,263)	(1,091,117)	(1,091,117)	19,146
Total Appropriations	$2,066,397	$2,274,403	$2,226,200	$2,226,200	($48,203)
Earned Revenues By Source					
Interest & Rents	$79,421	$71,485	$79,915	$79,915	$8,430
Aid from Other Govt Agencies	(156,904)	0	0	0	0
Charges for Services	950,017	716,212	712,826	712,826	(3,386)
Miscellaneous Revenues	23,359	28,500	22,500	22,500	(6,000)
Total Revenues	$895,893	$816,197	$815,241	$815,241	($956)
Net County Cost					
Support	$1,170,504	$1,458,206	$1,410,959	$1,410,959	($47,247)
Allocated Positions	30.0	31.0	31.0	31.0	0.0
Temporary (Full–Time Equivalent)	4.9	6.0	5.1	5.1	(0.9)
Total Staffing	34.9	37.0	36.1	36.1	(0.9)

Purpose

The purpose of General Services/Purchasing is to provide overall management support to ensure efficient and effective service delivery from the four divisions in this budget and three departments which comprise the organization (Government Buildings, Communications, and Parks and Recreation). It also oversees the management of the Radio, Telephone, and Central Stores Internal Service Fund budgets, and the Recreation special fund budget. This budget discusses only the four divisions within General Services/Purchasing.

The Property Management Division maintains the County real property inventory and negotiates and administers disposition of County-owned property, subject to Board of Supervisors' approval.

The Records Management Division administers the County's Records Management Program which involves records storage, retrieval, retention, destruction, and paper recycling.

The Purchasing Division manages the County's procurement of materials, supplies, and services considering cost reduction, fiscal control, standardization, and conformance with applicable State and local statutes. This Division is also responsible for maintenance of the fixed assets inventory and for surplus furniture and fixtures.

The Central Services Division provides mail and messenger, printing, duplicating, central receiving, warehousing, moving, and security services.

Major Budget Changes

Salaries & Employee Benefits

$76,441	Normal salary adjustments
($23,218)	Decreased extra help.
($31,883)	Salary savings.

Services & Supplies

($16,000)	Eliminated purchase of Records boxes and Purchasing forms.
$44,794	Increased equipment lease costs for duplicator.
$28,476	Increased security services.
($22,900)	Decreased funds available to address underground storage tank removal.
($12,347)	Eliminated data processing equipment purchases.
$3,373	Increased Workers' Compensation Insurance.
$9,917	Increased property rental and lease charges.
($35,153)	Decreased janitorial services and supplies.

Intrafund Transfers

$9,031	Increase in Cost Allocation Plan.
($19,177)	Decrease in janitorial services billed to other departments.
($10,000)	Elimination of telephone inventory maintenance charge.

Revenues

($11,570)	Decreased property rental payments.
($3,386)	Decreased Cost Allocation by Auditor.
$20,000	Reimbursement for services to Council of Governments.
$28,001	Increased purchasing charges to enterprise funds.
($6,000)	Decreased revenue from sale of fixed assets and supplies.
($30,000)	Eliminated revenue from recycled paper and services to maintain capital acquisition.

Work Load Data

	Actual			Est./Act.	Projected
	1988–89	1989–90	1990–91	1991–92	1992–93
Property Management					
Real property leases negotiated	22	25	26	26	26
Central Services					
Print jobs	5,447	5,512	5,590	5,620	5,620
Printing impressions	10,872,550	10,903,700	11,025,500	11,100,000	11,100,000
Outgoing U.S. mail	2,231,500	2,250,400	2,300,000	2,350,000	2,350,000
Postal presort	2,119,500	2,137,800	2,185,000	2,232,500	2,232,500
Records Management					
County records in off–site storage (cubic feet)	12,942	19,449	24,993	29,500	32,000
Records requests processed	NA	6,216	15,108	15,700	16,000
Records destroyed (cubic feet)	0	0	0	1,660	2,000
Paper recycled (tons)	0	26	134	125	125
Purchasing					
Purchase Requisitions received	16,380	18,282	16,811	17,211	17,500
Purchase Orders issued	15,561	16,300	15,073	15,096	15,500
Dollar Value of Purchase Orders	$29,500,000	$30,800,000	$41,497,000	$43,000,000	$44,144,000

112—General Services/Purchasing

General Government

Program Discussion

The recommended General Services/Purchasing budget funds the following five functions:

Function	Appropriation	Revenue	NCC*
Administration	$340,621	$0	$340,621
Records Management	110,757	6,000	104,757
Purchasing	633,367	311,300	322,067
Property Management	671,623	230,088	441,535
Central Services	1,560,949	1,358,970	201,979
Total	$3,317,317	$1,906,358	$1,410,959

**Net County Cost*

The 1992–93 budget reflects reduced service levels, especially in the area of janitorial services.

During 1992–93, Purchasing will implement the use of electronic data interchange to order supplies. This Division will also develop a new method to disburse surplus furniture and fixtures.

Records Management will continue to develop retention schedules for County departments and begin to evaluate use of microfilm and optical disk systems. The amount of paper recycled may be affected by reduction in janitorial services, which provides assistance in picking up recycling bins in various County offices.

Central Services will explore automation of various mail and duplicating services.

Property Management will administer 23 janitorial contracts, 26 leases, and all easements not on the County road and channel systems. A $36,612 payment to the Human Services Agency for cleaning the Public Defender's space will be funded by eliminating janitorial cost–of–living increases and cutting service levels in other County buildings. Rental expenses this year include a new charge of $22,000 for the Lodi Marshal's leased quarters, but have been reduced overall by moving the Treasurer–Tax Collector and the Sheriff's Training Unit out of leased space.

1991–92 Accomplishments

1. Planted Valley Oak trees on 200 acres of County–owned property adjacent to Dry Creek.
2. Negotiated re–leveling of agricultural area around Stockton Airport at no cost to the County.
3. Increased the use of cash purchase orders by 28%.

1992–93 Objectives

1. To develop on–line processing of purchase orders for County departments.
2. To utilize vacant County office space to eliminate costly lease agreements.
3. To evaluate the use of microfilm and optical disk record storage systems in various County departments.
4. To maximize use of surplus equipment by County departments.

135—Communications

General Government

James Leonard, *General Services Director*

General Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$68,190	$69,020	$0	$0	($69,020)
Services & Supplies	1,832	1,870	0	0	(1,870)
Other Charges	117,898	0	0	0	0
Operating Transfers Out	0	120,493	0	0	(120,493)
Total Appropriations	$187,920	$191,383	$0	$0	($191,383)
Earned Revenues By Source					
Charges for Services	$66,503	$70,890	$0	$0	($70,890)
Total Revenues	$66,503	$70,890	$0	$0	($70,890)
Net County Cost					
Support	$121,417	$120,493	$0	$0	($120,493)
Allocated Positions	1.0	1.0	0.0	0.0	(1.0)

Purpose

This budget served two purposes. It contained operating costs of the General Services Communications Division. It also provided donated capital to the Telephone Internal Service Fund (ISF) for purchasing additional telephones and support services.

Program Discussion

For 1992–93, the Communications Division's position allocation and operating costs have been transferred to the Telephone ISF. The costs of donated capital have been transferred to the Operating Transfers budget (#10804).

Central Stores Internal Service Fund

General Government

James Leonard, *General Services Director*

General Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Services & Supplies	$3,500	$61,875	$100,000	$100,000	$38,125
Total Expenses	$3,500	$61,875	$100,000	$100,000	$38,125
Earned Revenues By Source					
Miscellaneous Revenues	$3,675	$68,750	$105,000	$105,000	$36,250
Total Revenues	$3,675	$68,750	$105,000	$105,000	$36,250
Revenues Over/Under Expenses	($175)	($6,875)	($5,000)	($5,000)	$1,875

Purpose

The Central Stores Internal Service Fund was established as a means of providing centralized purchasing services. Internal Service Funds are authorized by Government Code Section 25260.

Program Discussion

The Central Stores Internal Service Fund was originally established to provide centralized bulk purchases of relatively low cost items that were used by many departments. Due to a new system of contracts with vendors, this function is no longer necessary. This fund has been maintained to facilitate combined fixed asset purchases.

As of July 1, 1992 this fund is projected to have a negative balance of approximately $9,000. The negative fund balance is a result of not adequately capitalizing the fund when it was established.

Telephone Internal Service Fund

General Government

James Leonard, ***General Services Director***

Telephone ISF	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$245,892	$322,008	$419,203	$419,203	$97,195
Services & Supplies	1,134,024	971,933	922,303	922,303	(49,630)
Other Charges	671,448	740,641	890,299	890,299	149,658
Total Appropriations	$2,051,364	$2,034,582	$2,231,805	$2,231,805	$197,223
Earned Revenues By Source					
Charges for Services	$2,060,357	$2,034,582	$2,231,805	$2,231,805	$197,223
Total Revenues	$2,060,357	$2,034,582	$2,231,805	$2,231,805	$197,223
Revenues Over/Under Expenses	($8,993)	$0	$0	$0	$0
Allocated Positions	7.0	7.0	8.0	8.0	1.0

Purpose

The Telephone Internal Service Fund (ISF) was created to centralize the cost of operating and maintaining the County's Central Telephone System. In 1991–92 the ISF supported 4,800 lines and in 1992–93 it will support 5,000 lines.

Major Budget Changes

Salaries & Employee Benefits

➤ $97,195	Increase reflects position transfer from Communications budget and normal salary adjustments.

Services & Supplies

➤ $49,630	Decrease in administrative overhead charges.

Other Charges

➤ $149,658	Increase in depreciation expense.

Revenues

➤ $197,22	Increase in charges for services.

Program Discussion

The recommended budget for the Telephone ISF for 1992–93 totals $2,231,805. These billings are based on recovery of expenses in three categories: operating expense, line rate, and departmental specific charges. The billing structure recovers the $2,231,805 total expenses in the following manner:

- *Operating Expense – $657,972*
  Salaries and benefits for one Specialist Clerk, two Senior Office Systems Analysts, four Telephone Technicians, and the Communications Officer. Charges for maintaining equipment and overhead required to support the telephone system are also included in this category.
- *Line Rate – $890,299*
  Specific charges to the operation of the DMS 100 Digital Centrex contract telephone system.
- *Departmental Specific Expense – $683,534*
  Charges based on prior year history, generated by actual usage by County employees for long distance, toll, and local and State–routed CALNET calls. Included are estimated overtime charges ($12,244) to complete capital project telephone requirements and to support callbacks for repairs on equipment for departments that operate on a 24–hour basis.

Using this data, a base rate per line has been established that will recover all maintenance and administrative costs. The base rate billed to a department consists of the costs specific to the system (line rate) and the costs to support the system (operating expense).

For 1992–93 this base rate is $31.50 per month, per line as shown below:

Monthly Cost Per Line	
Line Rate	$20.31
Operating Expense	11.19
Total	$31.50

The County's telephone billing system is being replaced and upgraded to accommodate the additional line and service requirements of the telephone system. Long distance cost savings through County billing services will be offered to other governmental agencies currently on the network. These services will provide the County's existing long distance savings to other agencies while producing a revenue to offset existing overhead costs.

The 1992–93 budget reflects departmental requests for new services. These services are funded by contributed capital appropriated from the General Fund as recommended by the County Administrator. The approved funding for 1991–92, $120,493 was budgeted in the General Fund "Communications" budget. However, for 1992–93, the Communications budget has been consolidated within the Telephone ISF. The recommended $112,616 in contributed capital for 1992–93 will be held by the General Fund and transferred to the ISF upon implementation of services.

For 1992–93 the following new telephone services are recommended:

Department	No. of Lines	Amount
Public Defender	6	$6,960
Public Health	8	9,280
Mental Health	25	28,125
Drug Abuse	25	28,125
Alcohol	25	28,125
General Hospital	12	12,001
Total		$112,616

In addition, the following departmental requests for voice mail/attendantless operator services have been received:

Department	Quantity Description	Yearly Cost
Assessor	3 Auto Attend 10 Mailboxes	$1,920
Public Health	10 Mailboxes	720
Envir Health	27 Mailboxes	3,240
Calif Children Svcs	7 Mailboxes	840
PIC/EEDD	1 Auto Attend 60 Mailboxes	8,640
Probation Juvenile	7 Mailboxes	840
Juvenile Hall	1 Mailbox	120
Registrar of Voters	10 Mailboxes	1,200
Revenue & Recovery	24 Mailboxes	2,880
Stkn Municipal Court	1 Auto Attend	2,400
Total		$22,800

Work Load Data

	Actual 1988–89	Actual 1989–90	Actual 1990–91	Est./Act. 1991–92	Projected 1992–93
Repairs (Trouble reports)	6,295	6,800	6,100	6,250	4,680
Telephone Service Remodel, Moves & Changes (no. of station equip/sets)	688	1,800	1,820	2,100	2,200
Equipment Conversion (Rental to County-owned)	800	1,679	100	60	20

Voice mail services are provided by Pacific Bell through the County's existing digital services contract and will be available for implementation in October 1992. Voice mail requests are funded by individual department's Net County Cost allocations.

1991–92 Accomplishments

1. Upgraded telephone billing software to allow for the implementation of AT&T SDN long distance services that provide the County with 45% savings on all long distance calls.
2. Converted existing telephone cabling at several County departments to allow data transmission, eliminating the costs associated with the purchase and installation of new cable.
3. Relocated telephone services for Human Services, Department of Aging, Public Defender, Council of Governments, Treasurer, and Retirement offices to new facilities. Installed more than 1,200 new telephone lines.

1992–93 Objectives

1. To relocate existing lines and install new lines needed for the completion of the Sheriff's Operation Center and Jail complex.
2. To define and recommend the telephone system and wiring needs for San Joaquin General Hospital's new complex.
3. To evaluate using a bar code system for the telephone equipment inventory.
4. To implement 5–digit extension–to–extension dialing between County offices.

Radio Internal Service Fund

General Government

James Leonard, ***General Services Director***

Radio ISF	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Services & Supplies	$185,544	$237,572	$809,518	$809,518	$571,946
Depreciation	168,676	199,126	202,425	202,425	3,299
Total Appropriations	$354,220	$436,698	$1,011,943	$1,011,943	$575,245
Earned Revenues By Source					
Charges for Services	$354,220	$436,878	$1,011,943	$1,011,943	$575,065
Prior Year Recovery	2,107	52,572	28,152	28,152	(24,420)
Total Revenues	$356,327	$489,450	$1,040,095	$1,040,095	$550,645
Revenues Over/Under Expenses	$2,107	$52,752	$28,152	$28,152	($24,600)

Purpose

This fund exists for the purpose of centralizing the administrative and operating cost associated with providing and maintaining the County's Radio Communications Program.

Major Budget Changes

Services & Supplies

➤ $1,069	Increase in administrative overhead charges.
➤ $570,252	Certificates of Participation lease payment.

Depreciation

➤ $3,299	Increase in depreciation expense based on Auditor's Depreciation Schedule.

Revenues

➤ $550,645	Increase in charge for services due to recovery of bond payment on Sheriff dispatch communications equipment.

Program Discussion

The Radio Internal Service Fund (ISF) budget for 1992–93 reflects all the expenditures associated with the support and operation of the Countywide Radio Communications System. The major increase of $575,245 recommended for 1992–93 reflects the $572,000 annual lease payment for Certificates of Participation issued to finance the communications equipment. The total funding required to complete the installation of the Countywide Emergency 911 Communication Center, the microwave radio system upgrades, and the Sheriff's computer system was $3.2 million. The lease payments will be made over a seven–year period.

The fund balance for replacement which results from depreciation expenses is accumulated each year to offset foreseeable replacement costs for outdated equipment. The 1992–93 budget reflects the purchase of replacement equipment from reserve funds for the departments listed below:

Department		Equipment	Costs
DA Investigation	11	*Mobile Radios*	$34,274
Sheriff			
Communications	2	*Mobile Radios*	7,598
Patrol	6	*Portable Radios*	12,414
Lodi Marshal	2	*Mobile Radios*	9,136
Juvenile Hall	4	*Portable Radios*	3,950
Parks & Recreation	4	*Portable Radios*	8,275
Total			$75,647

In addition, department requests for new communication equipment include:

Department		Equipment	Costs
Lathrop Police	1	*Mobile Radio*	$2,997
Lodi Marshal	1	*Portable Radio*	2,069
Sheriff			
AWP Program	2	*Mobile Radios*	5,012
Total			$10,078

1991–92 Accomplishments

1. Completed the design and engineering of Sheriff's 911 Emergency Dispatch Center.
2. Upgraded the Countywide microwave radio system to accommodate the new Sheriff Dispatch Center requirements.
3. Installed and tested all equipment for the Countywide Emergency 911 Dispatch Center at the Sheriff's new Operations Center.

1992–93 Objectives

1. To define the radio system upgrades needed to improve the Emergency Medical Communications System.
2. To define the new radio equipment needs for San Joaquin General Hospital Emergency Room.
3. To identify and implement cost savings for data transmissions using the new microwave system.

116—Office of Revenue & Recovery

General Government

Pauline Toy, *Revenue & Recovery Director*

General Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$843,979	$909,672	$959,807	$959,807	$50,135
Services & Supplies	525,797	474,178	517,781	517,781	43,603
Fixed Assets	0	1,275	0	0	(1,275)
Total Expenditures	$1,369,776	$1,385,125	$1,477,588	$1,477,588	$92,463
Intrafund Transfers	(1,974)	(1,400)	(700)	(700)	700
Total Appropriations	$1,367,802	$1,383,725	$1,476,888	$1,476,888	$93,163
Earned Revenues By Source					
Interest & Rents	$102,360	$62,500	$75,000	$75,000	$12,500
Charges for Services	823,694	721,500	784,300	784,300	62,800
Total Revenues	$926,054	$784,000	$859,300	$859,300	$75,300
Net County Cost					
Support	$441,748	$599,725	$617,588	$617,588	$17,863
Allocated Positions	25.0	25.0	25.0	25.0	0.0
Temporary (Full–Time Equivalent)	1.8	2.2	1.5	1.5	(0.7)
Total Staffing	26.8	27.2	26.5	26.5	(0.7)

Purpose

The Office of Revenue and Recovery collects monies owed to the County and takes appropriate legal action to secure such accounts. The Office is not mandated and the level of service is discretionary.

Major Budget Changes

Salaries & Employee Benefits

➤ $49,398	Normal salary adjustments.
➤ ($4,530)	Decrease in extra–help costs.

Services & Supplies

➤ ($2,970)	Decrease in postage expense due to more effective presorting.
➤ $28,710	Increase in data processing costs.
➤ $25,140	Increase in legal services for collections.
➤ ($5,900)	Decrease in office supplies.

Intrafund Transfers

➤ ($700)	Decrease in services provided to the Sheriff's Department.

Revenues

➤ $34,000	Increase in revenue collected on court fine administration fees.
➤ $12,500	Increase in anticipated amount of interest collected.
➤ $17,000	Recovery of dollars expended on personal service.
➤ $2,500	Recover attorney fees on municipal court actions.

Program Discussion

The Office of Revenue and Recovery (formerly the Office of the County Collector) collects monies for other County departments. Their clients include San Joaquin General Hospital, all of the municipal courts, Probation, Mental Health, Public Defender, Public Works, Environmental Health, and various other County departments. Even with the recession and high unemployment this year, anticipated collections should reach $7 million. For 1992–93, it is estimated collection of revenues will exceed $7 million.

The Tax Intercept Program, established in 1983, continues to assist in the effort of collections. In addition to filing claims against the Tax Intercept Program, the Office also intends to file claims against the State Lottery winners for the first time. It is difficult to estimate the amount of recovery from the lottery winners inasmuch as it is unknown who the winners will be. However, $400,000 is estimated to be intercepted during 1992–93 from both programs.

1991–92 Accomplishments

1. Tested and evaluated different statement mailers for better handling and efficiency.
2. Initiated steps to consolidate computer screens.
3. Referred process services to a different source for processing which resulted in a $10,000 savings.

1992–93 Objectives

1. To review and simplify the payment process.
2. To evaluate the possibility of interfacing Hospital liens with current accounts to eliminate duplicate handling.
3. To review all daily and monthly reports, hard copy and microfiche, in an effort to reduce data processing costs.

Work Load Data

	Actual			Est./Act.	Projected
	1988–89	1989–90	1990–91	1991–92	1992–93
Referrals Processed	32,447	52,177	46,274	45,000	50,000
Receipts Issued	92,213	104,440	111,098	111,000	112,000
Statements Mailed	295,727	312,841	342,985	342,000	343,000

118—County Counsel

General Government

John Cheadle, *County Counsel*

General Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$1,324,870	$1,505,032	$1,562,729	$1,562,729	$57,697
Services & Supplies	71,801	104,894	113,257	113,257	8,363
Fixed Assets	1,073	0	0	0	0
Total Expenditures	$1,397,744	$1,609,926	$1,675,986	$1,675,986	$66,060
Intrafund Transfers	(31,338)	(21,295)	(6,979)	(6,979)	14,316
Total Appropriations	$1,366,406	$1,588,631	$1,669,007	$1,669,007	$80,376
Earned Revenues By Source					
Licenses/Permits/Franchises	$665	$760	$0	$0	($760)
Charges for Services	592,627	624,601	750,902	750,902	126,301
Total Revenues	$593,292	$625,361	$750,902	$750,902	$125,541
Net County Cost					
Support	$773,114	$963,270	$918,105	$918,105	($45,165)
Allocated Positions	20.0	20.0	20.0	20.0	0.0
Temporary (Full–Time Equivalent)	1.0	1.0	1.0	1.0	0.0
Total Staffing	21.0	21.0	21.0	21.0	0.0

Purpose

The County Counsel's Office provides a variety of legal services to the Board of Supervisors, County departments, and special districts, acts as legal advisor to various boards and commissions, and prosecutes or defends all court actions of a civil nature involving the County.

Major Budget Changes

Salaries and Employee Benefits

➤ $43,570	Normal salary adjustments.

Services & Supplies

➤ $16,732	Lease replacement of outdated computer hardware and software.
➤ ($8,620)	Reduction in maintenance of computer hardware being replaced.

Revenues

➤ $126,301	Increased reimbursements from Casualty Insurance Trust Fund.

Program Discussion

The Department does not anticipate any unusual circumstances which could affect its overall operations for 1992–93. New or changed policies and changes in the law by the Legislature or the courts that require reassignments of duties and/or changes of priorities will be handled with existing staff.

The Department's work load falls into the following categories:

- Provision of legal advice to County departments, special districts, and County boards and commissions.
- Representing the County special districts, and boards and commission primarily in court matters.
- Preparation and amendment of County ordinances as directed by the Board of Supervisors.

1991–92 Accomplishments

1. Initiated mandatory continuing legal education as required by State Bars.
2. Began office computerization.
3. Assumed specialized Mental Health legal services from District Attorney.
4. Managed the shift of increased services to the Casualty Insurance Defense Trust Fund while decreasing General Fund costs for legal services.

1992–93 Objectives

1. To implement computerized litigation management program.
2. To implement computerized opinion bank.
3. To provide appropriate space for professional staff.
4. To develop work load indicators for the Department for inclusion in the 1993–94 budget.

124—Personnel Division

General Government

Trish Huarte–Pechan, *Manager of Personnel & Employee Relations*

General Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$930,944	$1,075,268	$1,188,823	$1,188,823	$113,555
Services & Supplies	404,702	380,181	444,026	444,026	63,845
Fixed Assets	0	3,320	3,000	3,000	(320)
Total Expenditures	$1,335,646	$1,458,769	$1,635,849	$1,635,849	$177,080
Intrafund Transfers	(124,141)	(127,323)	(139,774)	(139,774)	(12,451)
Total Appropriations	$1,211,505	$1,331,446	$1,496,075	$1,496,075	$164,629
Earned Revenues By Source					
Charges for Services	$875,634	$852,100	$1,003,143	$1,003,143	$151,043
Total Revenues	$875,634	$852,100	$1,003,143	$1,003,143	$151,043
Net County Cost					
Support	$335,871	$479,346	$492,932	$492,932	$13,586
Allocated Positions	22.0	22.0	22.0	22.0	0.0

Purpose

The Personnel Division provides centralized personnel services for all County departments including: recruitment; exam development; coordination and administration of County health, dental, workers' compensation, unemployment, casualty, and life insurance programs; administration of training and deferred compensation programs; functions as chief labor negotiator; and staffs the Civil Service Commission.

Major Budget Changes

Salaries & Employee Benefits

➤ $113,555	Normal salary adjustments and benefit costs.

Services & Supplies

➤ $25,000	One time adjustment in service pin award delivery.
➤ $10,000	Negotiated Education Reimbursement Program.
➤ $23,385	Data processing services increase.

Fixed Assets

➤ $3,000	Purchase of FAX machine.

Intrafund Transfers

➤ $12,452	Cost Allocation Plan charges computed by Auditor's Office.

Revenues

➤ $81,858	Increased reimbursements from the County's insurance programs for administrative services.
➤ $69,185	Increases in Intrafund and Enterprise Fund reimbursements.

Program Discussion

The Personnel Division's budget for 1992–93 reflects a $13,586 Net County Cost increase. Effective use of allotted revenues enables the Division to absorb most expenditure increases.

Computerization

Improvements in data processing capability are continuing. An upgraded insurance eligibility program will provide more accurate and timely information. This will result in better eligibility service and will minimize coverage errors.

Programs will be installed for tracking applicants, classification maintenance, and training participation. These programs will allow the Division to identify classifications that need revision and to provide more complete information about applicants and training participants without increasing staff.

Self–Insured Benefits

In ongoing cost containment efforts, the County opted to self–fund an additional health insurance plan, the FHP option. Increased staff time will be devoted to the effective implementation and administration of this option. CEHP revision with employee input is planned for further cost containment.

Risk Management

The Risk Management Plan has been re–drafted to include new mandates which result from SB 198. Risk Management will provide assistance to departments in compliance with the guidelines.

Risk Management will be offering a Hepatitis B Vaccine program to "at risk" classifications. The program cost of $120,000 will be borne by the Workers' Compensation Trust Fund.

The expected 230 liability claims for 1991–92 fell short of the projection by 35%. It is expected that proper loss control techniques will continue to reduce the County's liability.

Testing & Recruitment

Recent legislation (Americans with Disability Act and the Civil Rights Act of 1991) will impact the need for special accommodations in the administration of Civil Service exams and increase information requirements. The applicant tracking/exam system upgrade will result in additional service without increasing staff.

Work Load Data

	Actual			Est./Act.	Projected
	1988–89	1989–90	1990–91	1991–92	1992–93
Recruiting & Testing					
Recruitments	214	196	229	198	200
Applications Processed	7,792	7,220	8,000	7,554	7,000
Lists Established	191	193	250	213	200
Oral Board Days			*156	*169	150
Written Exams Given			*45	*58	50
Certification					
Vacancies	727	862	999	848	700
Names Certified	4,075	4,207	4,182	3,401	3,000
Training					
Number of Employee/Days	5,313	5,530	4,838	4,687	4,800
Classification					
Classification Studies	35	34	59	59	45
Number of Positions Studied	198	190	413	335	650
New Classes Established and Amended Specifications	67	**247	87	77	85

**New statistics.*
***Includes Health District transition.*

Training

The County Training Program has for the past four years developed training themes as a method of focusing its training programs. These themes have included: Team Building, Innovation and Creativity, Customer Service, and Workforce 2000.

The 1992–93 training theme will be "Producing Results." Employees will complete a program, project, or procedure that may be utilized by the Department. The Division will conduct approximately 4,000 training days.

1991–92 Accomplishments

1. Completed draft revisions of 11 Civil Service rules and obtained SJPEA agreement.
2. Negotiated two year Memoranda of Understanding with nine represented bargaining units; bargaining continuing with DSA.
3. Conducted 179 training workshops attended by 4,769 participants.
4. Established centralized management of the County Employee Health Plan under the Employee Benefits Manager.
5. Began review of drug program cost containment and expanded self–funding to one additional health plan.
6. Implemented new validated physical standards for 20 designated classes.

1992–93 Objectives

1. To revise the County Employee Health Plan benefit structure through the negotiated Labor–Management Committee and present a new plan document for adoption by the Board of Supervisors.
2. To implement new validated physical standards for 10 additional classes.
3. To complete the Civil Service hearing process for revision of six Civil Service rules.
4. To improve data processing capabilities.

130—Registrar of Voters

General Government

George Cunningham, *Registrar of Voters*

General Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$589,488	$483,719	$511,088	$511,088	$27,369
Services & Supplies	1,707,194	881,998	847,893	847,893	(34,105)
Fixed Assets	20,168	14,140	0	0	(14,140)
Total Appropriations	$2,316,850	$1,379,857	$1,358,981	$1,358,981	($20,876)
Earned Revenues By Source					
Aid from Other Govt Agencies	$102,783	$71,360	$87,000	$87,000	$15,640
Charges for Services	434,642	334,200	368,000	368,000	33,800
Total Revenues	$537,425	$405,560	$455,000	$455,000	$49,440
Net County Cost					
Mandated	$1,779,425	$974,297	$903,981	$903,981	($70,316)
Allocated Positions	10.0	10.0	10.0	10.0	0.0
Temporary (Full–Time Equivalent)	4.0	3.4	2.9	2.9	(0.5)
Total Staffing	14.0	13.4	12.9	12.9	(0.5)

Purpose

The Registrar of Voters registers all voters and maintains registration records; conducts federal, state, county, city, school, and special district elections; maintains street and precinct indices for the foregoing; collects filing fees and certifies candidates filing papers.

Major Budget Changes

Salaries & Employee Benefits

➤ $27,369	Normal salary adjustments.
➤ $14,140	Eliminated salary savings; vacancy was filled in 1991–92.
➤ ($16,004)	Reduced overtime and extra–help in order to meet allocation.

Services & Supplies

➤ $11,660	Maintenance contract for signature checking system.
➤ ($43,365)	Reduction in election expenses; only one election for 1992–93.

Revenues

➤ $49,440	Increase from receipt of 1991–92 revenue for June Primary election and increased participation by cities and districts in November 1992 General Election.

Program Discussion

For 1992–93 only the 1992 November General Election is planned. A 100% – 300% increase in the use of absentee ballots since 1988 has increased the cost of a major election by $75,000 to $100,000.

To meet the allocated budget for 1992–93 the Department has reduced its allocation of extra–help and overtime with permanent employees absorbing the work load, delayed its voting booth replacement program for the third year, and delayed other equipment purchases.

Increased revenue is expected from services billed for the June 1992 Primary as well as the November 1992 General Election resulting from an increase in special districts and cities participating.

Besides conducting the November General Election the Department will be seeking legislation to reduce the costs of conducting elections in a variety of processes.

1991–92 Accomplishments

1. Began outreach efforts to increase registered voters by 10,000 over the January 1992 registered voter count.
2. Installed new method of processing voter file and saved $15,000 in expenditures.
3. Completed redistricting resulting from reapportionment for the June 1992 Primary.

1992–93 Objectives

1. To increase voter registration file by 10,000 registered voters.
2. To successfully conduct the November 1992 General Election.
3. To seek legislation to reduce the costs of sample ballots.
4. To seek legislation expanding the use of mail ballot elections.

Work Load Data

	Actual			Est./Act.	Projected
	1988–89	1989–90	1990–91	1991–92	1992–93
Registered Voters	205,110	194,406	204,182	204,000	215,000
Countywide Elections	2	1	3	1	1
Ballots Cast	142,732	112,014	229,405	116,000	150,000
Other Elections	5	6	7	4	1
Ballots Cast–Other	47,920	58,721	198,301	33,245	12,000
Absentee Ballots Processed	25,900	27,195	72,240	36,000	40,000

154—Advertising County Resources

General Government

Mel Wingett, *County Administrator*

General Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Services & Supplies	$0	$454	$386	$386	($68)
Other Charges	104,368	174,630	159,685	159,685	(14,945)
Total Appropriations	$104,368	$175,084	$160,071	$160,071	($15,013)
Earned Revenues By Source					
Operating Transfers In	$0	$75,000	$75,000	$75,000	$0
Total Revenues	$0	$75,000	$75,000	$75,000	$0
Net County Cost					
Discretionary	$104,368	$100,084	$85,071	$85,071	($15,013)

Purpose

This budget provides funding for various agencies which promote and advertise the resources of San Joaquin County.

Major Budget Changes

Other Charges

- ($14,945) Reduced County contribution to advertising agencies by 15%.

Program Discussion

The County provides funds to three agencies through this budget to promote and advertise the resources of San Joaquin County. These agencies are Stockton Chamber of Commerce, San Joaquin Economic Development Association, and Stockton Convention and Visitors Bureau.

With the increasing financial demand of mandatory programs and the limited resources available to the County General Fund, for 1992–93 the County Administrator recommends to reduce the County's contribution to these agencies by 15%, or $14,945. This reduction is recommended to be applied proportionately to the agencies' 1991–92 appropriation level.

In 1991–92 the Board of Supervisors approved a five-year funding commitment with an annual appropriation of $75,000 to the San Joaquin Partnership to promote economic development in the County. Again $75,000 is included in this budget, which is fully offset by revenue from Community Development Block Grant (CDBG) and the Capital Outlay Fund. This represents the second year of the County's commitment to the San Joaquin Partnership.

The following compares the 1991–92 Approved and the 1992–93 Recommended funding to the advertising agencies:

Agencies	1991–92 Approved	1992–93 Recommend	Increase/ (Decrease)
Stockton Chamber of Commerce	$4,113	$3,496	($617)
SJ Economic Development Association	28,792	24,473	(4,319)
Stockton Convention & Visitors Bureau	66,725	56,716	(10,009)
San Joaquin Partnership	75,000	75,000	0
Total	$174,630	$159,685	($14,945)

160—Surveyor

General Government

Henry M. Hirata, ***Public Works Director***

General Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$312,317	$342,197	$384,222	$384,222	$42,025
Services & Supplies	39,782	54,646	56,195	56,195	1,549
Fixed Assets	1,449	6,850	0	0	(6,850)
Total Appropriations	$353,548	$403,693	$440,417	$440,417	$36,724
Earned Revenues By Source					
Charges for Services	$114,514	$185,921	$176,500	$176,500	($9,421)
Total Revenues	$114,514	$185,921	$176,500	$176,500	($9,421)
Net County Cost					
Mandated	$239,034	$217,772	$263,917	$263,917	$46,145
Allocated Positions	8.0	8.0	8.0	8.0	0.0
Temporary (Full–Time Equivalent)	0.6	0.2	0.2	0.2	0.0
Total Staffing	8.6	8.2	8.2	8.2	0.0

Purpose

The Surveyor Division of the Public Works Department provides maps and legal descriptions of land subdivisions, annexations, and County acquisitions and abandonments. The Division also insures that maps and legal descriptions are in conformance with State and Local Ordinances and performs other functions mandated by Section 27550 et seq of the Government Code of the State of California.

Major Budget Changes

Salaries & Employee Benefits

➤ $78,898	Normal salary adjustments.
➤ ($32,753)	Savings from vacant position.

Services & Supplies

➤ ($9,000)	Reduction in equipment leases.
➤ $11,148	Increase in allocated departmental costs.

Revenues

➤ ($9,421)	Decrease in charges for services.

Program Discussion

The duties of the County Surveyor include:

- Check and process final maps submitted by private engineers and surveyors for compliance with local ordinances and the Subdivision Map Act of the State of California.
- Prepare maps and legal descriptions for Special Districts within San Joaquin County.
- Process annexations to Special Districts through the Board of Supervisors.
- Prepare documents for acquisitions of parcels of land relative to County roads and County projects.
- Prepare and review legal descriptions for abandonments and land acquisitions.

- Review maps processed by all of the seven cities in the County for filing with the County Recorder.

The Surveyor provides these services to the public, other County offices, seven cities within the County, and various other governmental agencies. The Surveyor's Office is involved with the preparation, review, and maintenance of legal descriptions and records related to over 200 agencies and districts, including Sanitary Districts, Maintenance Districts, Election Districts, School Districts, Lighting Districts, Reclamation Districts, Flood Control Districts, and Soils Conservation Districts.

Revenues derived from these services have been negatively impacted by the general downturn in the development economy. Estimated revenues for 1992–93 are down $9,421 which is a reduction of 5% from 1991–92 levels ($185,921 to $176,500).

1991–1992 Accomplishments

5. Implemented a property information system that has resulted in a 60% reduction in the time required to provide benchmarks and tract numbers to engineers and the general public. This system also provides the public and other County staff with special district utility service information.

6. Considered requiring private surveyors to submit maps in computerized format in addition to original tracings. Determined that such a requirement would be premature at this time.

7. Computerized many documents within the Division to more efficiently provide public information. This has also reduced the time required to research data for other County departments.

1992–1993 Objectives

1. To computerize information on utility services provided to parcels within all County Special Districts.

Work Load Data

	Actual			Est./Act.	Projected
	1988–89	1989–90	1990–91	1991–92	1992–93
Records of Survey	111	150	115	101	115
Parcel Maps	75	87	99	106	100
Final Maps(County)	5	8	10	3	5
Final Maps(Cities)	59	63	51	46	50
Total	250	308	275	256	270

162—*Retirement Administration*

General Government

Mel Wingett, *County Administrator*

General Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$124,614	$0	$0	$0	$0
Services & Supplies	41,274	0	0	0	0
Total Expenditures	$165,888	$0	$0	$0	$0
Intrafund Transfers	3,165	74,377	21,161	21,161	(53,216)
Total Appropriations	$169,053	$74,377	$21,161	$21,161	($53,216)
Earned Revenues By Source					
Charges for Services	$15,295	($144,634)	($44,919)	($44,919)	$99,715
Total Revenues	$15,295	($144,634)	($44,919)	($44,919)	$99,715
Net County Cost					
Support	$153,758	$219,011	$66,080	$66,080	($152,931)

Purpose

This office administers the County Employees' Retirement System and related benefits, including the administration of the funds appropriated for retirement, Social Security benefits, and the health, dental, and life insurance programs for retirees.

Major Budget Changes

Intrafund Transfers

➤ ($53,216)	Decrease in Cost Allocation Plan computed by Auditor's Office.

Revenues

➤ $99,715	Increase in Cost Allocation Plan computed by Auditor's Office.

Program Discussion

On December 4, 1990 the Board of Supervisors adopted Resolution R–90–1431 directing the responsibility of the administration of the County's retirement system to the Board of Retirement instead of the Treasurer–Tax Collector. The operating costs of the retirement administration function are no longer a part of the overall County budget.

The 1992–93 recommended appropriation and revenue estimates reflect the required adjustments of the Federal Cost Allocation Plan as prepared by the Auditor–Controller's Office. Since the Cost Allocation Plan remains a General Fund obligation, these transactions need to be included in this budget.

165—Rebates & Refunds

General Government

Mel Wingett, *County Administrator*

General Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Services & Supplies	$55,455	$55,000	$49,700	$49,700	($5,300)
Total Appropriations	$55,455	$55,000	$49,700	$49,700	($5,300)
Earned Revenues By Source	$0	$0	$0	$0	$0
Net County Cost					
Support	$55,455	$55,000	$49,700	$49,700	($5,300)

Purpose

This budget provides funds to cover refunds of unused licenses, permits, and other payments erroneously made into the County's General Fund.

Program Discussion

The Rebates and Refunds budget is subject to unknown demands which can fluctuate considerably from year–to–year. The following data illustrates the lack of any pattern for refunds:

Fiscal Year	Actual Expenditure
1981–82	$10,186
1982–83	16,343
1983–84	14,980
1984–85	68,274
1985–86	60,361
1986–87	38,041
1987–88	26,359
1988–89	40,563
1989–90	65,261
1990–91	55,455
1991–92 (Estimated)	45,000

Based on the level of activity over the last five years, $49,700 is recommended for the 1992–93 appropriations.

Motor Pool Internal Service Fund

General Government

Henry Hirata, ***Public Works Director***

Motor Pool ISF	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenses					
Salaries & Benefits	$856,881	$938,450	$1,002,750	$1,002,750	$64,300
Services & Supplies	2,221,535	2,251,350	2,473,714	2,473,714	222,364
Total Expenses	$3,078,416	$3,189,800	$3,476,464	$3,476,464	$286,664
Earned Revenues By Source					
Charges for Services	$2,408,567	$2,422,400	$2,615,000	$2,615,000	$192,600
Time & Material Charges	627,706	696,300	676,950	676,950	(19,350)
Other Revenues	90,227	71,100	184,514	184,514	113,414
Total Revenues	$3,126,500	$3,189,800	$3,476,464	$3,476,464	$286,664
Revenues Over /Under Expenses	$48,084	$0	$0	$0	$0
Fixed Asset Purchases					
Shop Equipment	$11,137	$24,300	$8,300	$8,300	($16,000)
Vehicle Purchases	1,098,975	880,300	1,169,900	1,169,900	289,600
Total Fixed Assets	$1,110,112	$904,600	$1,178,200	$1,178,200	$273,600
Allocated Positions	24.0	24.0	25.0	25.0	1.0
Temporary (Full–Time Equivalent)	0.4	0.0	0.2	0.2	0.2
Total Staffing	24.4	24.0	25.2	25.2	1.2

Purpose

The Motor Pool Internal Service Fund (ISF) provides transportation and vehicle maintenance services for County departments on a cost–reimbursement basis.

Major Budget Changes

Salaries & Employee Benefits

➤ $37,020	Normal salary adjustments.
➤ $24,283	Added equipment services worker.

Services & Supplies

➤ $114,300	Vehicle natural–gas conversions.
➤ $146,400	Increased vehicle depreciation.
➤ ($10,800)	Decreased departmental costs.
➤ ($18,400)	Decreased accident repair.

Revenues

➤ $192,600	Increase in equipment rental.
➤ $114,300	Vehicle–natural gas conversions.
➤ ($19,350)	Decrease in time and material charges.

Program Discussion

Motor Pool activities include purchasing, servicing, repairing, and disposing of automobiles and light trucks under policies established by the California Vehicle Code and the Board of Supervisors. The total Motor Pool fleet currently numbers 648 vehicles.

The Division operates service and repair facilities on Wilson Way in Stockton and at the Sheriff's Department Complex on Mathews Road. A pool of vehicles is maintained in downtown Stockton to service employees located in the Courthouse area. Motor Pool vehicles are directly assigned to departments located in other areas.

Services provided by the Motor Pool include repairs, preventative maintenance, and quality control inspections. Other tasks include the preparation of new vehicles for County use and the preparation of old vehicles for sale.

Minor and major repairs are accomplished on vehicles between scheduled preventative maintenance services. Preventative maintenance services include scheduled lubrications, safety inspections, and manufacturers' recall repairs. These services, excluding manufacturers' recall notices, are performed at 6,000–mile intervals. Quality control inspections are performed after repairs have been accomplished to insure that workmanship meets or exceeds minimum standards.

The preparation of new vehicles includes developing specifications for new vehicles, establishing service records, installing County vehicle numbers, and installing specialized equipment, such as security screens, decals, radio equipment, tow hitches, and light bars.

The preparation of old vehicles for sale includes removing all County decals, numbers, specialized equipment, and exempt license plates and performing vehicle safety inspections and repairs, as needed, to assure that each vehicle meets the minimum safety and emission standards set forth in the California Vehicle Code.

During 1992–93 the Motor Pool Division will embark on a three–year program of converting 66 vehicles to operate on natural gas and gasoline. It is anticipated that 33 pickup trucks and vans located at the Hazelton Complex will be converted in 1992–93. The cost of these conversions will range from $3,500 to $4,500 per unit. Funding for this project will come from the Air Pollution Control District Budget and represents a new source of revenue for the Motor Pool Internal Service Fund (ISF).

The Motor Pool maintains a satellite repair shop at the Mathews Road Jail Complex. The shop will expand its services to the Sheriff's Department by providing repair, refueling, and washing services to all Sheriff's vehicles. As a result of this added work load, one automotive mechanic and one equipment service worker were transferred from the Wilson Way shop to the satellite shop. An additional equipment service worker is being recommended to absorb the additional work load of refueling and washing 99 additional vehicles at the Jail Complex.

Revenues are derived from charges to user departments for the use of vehicles on a mileage or time basis. Since it is the intent of an ISF to operate on a break–even basis, the mileage and hourly rates are reviewed annually and adjusted accordingly. The Division will evaluate revisions to mileage rental rates, in order to reduce the impact of inflation on future vehicle replacements.

Work Load Data

	Actual			Est./Act.	Projected
	1988–89	1989–90	1990–91	1991–92	1992–93
Preventative Maintenance	1,414	1,401	1,425	1,410	1,425
Repair Services	2,726	2,866	2,609	2,660	2,700
Quality Control Inspections	865	1,182	1,062	1,291	1,300
New Vehicles Preparation	90	82	92	100	95
Old Vehicles Preparation	82	66	71	72	95
Pool Vehicles Dispatches	30,828	31,108	30,250	29,300	30,000

Motor Pool Internal Service Fund

General Government

The 1992–93 Motor Pool mileage and hourly rates are as follows:

Rental Units	1991–92 Mileage Rate	1992–93 Mileage Rate	Inc./ (Dec.)
Sub–compact	$.22	$.22	
Compact	.22	.22	
Intermediate	.25	.27	$.02
Full Size	.30	.29	(.01)
Station Wagon	.25	.25	
Compact Pickup	.25	.24	(.01)
Compact Pickup 4x4	.26	.26	
1/2–Ton Pickup	.26	.26	
1/2–Ton Pickup 4x4	.28	.29	.01
3/4–Ton Pickup	.29	.28	(.01)
3/4–Ton Pickup 4x4	.29	.28	(.01)
1–Ton Pickup	.32	.32	
Minivan	.23	.25	.02
Full–Size Van	.37	.35	(.02)
Patrol Car	.33	.36	.03
Undercover Car	.40	.38	(.02)

Time & Material Units*	1991–92 Hourly Rate	1992–93 Hourly Rate	Inc./ (Dec.)
Hourly Rate Plus Material at Cost	$50	$51	$1

*Vehicles or equipment either not owned by the Motor Pool (specialty units owned by individual departments) or owned by the Motor Pool for which accurate mileage rates are difficult to establish.

1992–93 Fixed Asset Purchases

Fixed Assets for an Internal Service Fund (ISF) are purchased either by the General Fund (initial purchase) or by a combination of the General Fund, equipment replacement reserve, and proceeds from the sale of the equipment. For this reason, purchases of fixed assets are not included in the operating budget of an ISF. Purchases are presented here for informational purposes.

Fixed Assets –Equipment

➤ $2,300	Tire Changer
➤ $6,000	Air Conditioner Recovery System

The 1991–92 Motor Pool Final Budget included the purchase of 72 vehicles at a cost of $880,300. However, a total of 83 vehicles were subsequently purchased at an approximate cost of $940,417. Seven additional purchases were authorized in other departmental budgets. Four other vehicles were purchased by the Motor Pool, as a result of savings realized from the purchase of seven used units from the Fresno Unified School District. In addition to Motor Pool purchases, 17 vehicles were purchased with the bond proceeds from the 1991 Public Facilities Project for the Sheriff's Department at a cost of $227,821.

For 1992–93, 184 vehicles were initially identified for purchase, at an estimated cost of $2,210,200. Due to limitations in General Fund contributions available for new vehicle purchases, 95 units are recommended for purchase in 1992–93. The estimated cost is $1,169,900, which includes a General Fund contribution of $244,500. For details regarding the General Fund contribution for the purchase of vehicles, see Budget #166, "Motor Pool Contribution".

Fixed Assets –Vehicle Purchases

Department	Estimated Unit Cost	Estimated Total Cost
Aging & Community Service		
1 – 12 Passenger Van	$17,100	$17,100
Agriculture		
2 – Compact Sedans	9,400	18,800
1 – Full Size Sedan	17,300	Used 17,300
2 – 1/2 Ton Pickups	10,400	20,800
5		56,900
Animal Control		
3 – 1/2 Ton Pickups	10,400	31,200
Cooperative Extension		
1 – Compact Sedan	9,400	9,400
D.A. Family Support		
2 – Compact Sedans	9,400	18,800
EEDD		
1 – Full Size Sedan	17,300	Used 17,300
Fire Prevention		
1 –Compact Sedan	9,400	9,400

Department	Estimated Unit Cost	Total Cost
General Hospital		
1 – 12 Passenger Van	$16,400	$16,400
Human Services		
1 – Compact Sedan	9,400	9,400
Lodi Marshal		
1–15 Passenger Van	17,100	17,100
Mental Health		
1 – Compact Sedan	9,400	9,400
Motor Pool		
15 Compact Sedans	9,400	141,000
1 – Mid Size Sedan	11,100	11,100
1 – Station Wagon	15,000	15,000
17		167,100
Parks & Recreation		
1 – Compact Sedan	9,400	9,400
2 – 1/2 Ton Pickups	10,400	20,800
3		30,200
Community Development		
1 – Compact Sedan	9,400	9,400
4 – Compact Pickups	12,400	49,600
5		59,000
Probation		
2 – Compact Sedans	9,400	18,800
Probation–Juvenile Hall		
1 – Station Wagon	15,000	15,000
Public Health Service		
4 – Compact Sedans	9,400	37,600
Public Works		
1– Full Size Sedan	17,300	Used 17,300
4 – 1/2 Ton Pickups	10,400	41,600
5 – 3/4 Ton Pickups	13,100	65,500
1 – 1 Ton Pickup 1 1	13,400	13,400
11		137,800
Sheriff – Civil		
3 – Compact Sedans	9,400	28,200
Sheriff – Detectives		
6 – Undercover Sedans	$13,100	$78,600
Sheriff – Patrol/Communication		
21 – Patrol Vehicles	16,000	336,000
Sheriff – Records/Evidence		
1 – Station Wagon	15,000	15,000
Sheriff – Work Program		
1 – Compact Sedan	9,400	9,400
Solid Waste–Administration		
2 – Compact Pickups	12,400	24,800
95	**Total**	**$1,169,900**

1992–93 Vehicle Cost Summary

Estimated Replacement Cost	$1,169,900
Less: Accumulated Depreciation	(770,530)
Less: Estimated Salvage Value	(154,870)
General Fund Contribution	$244,500

1991–92 Accomplishments

1. Completed reorganization of the Motor Pool administrative staff duties.
2. Provided 40 hours of in–house training for mechanics regarding new vehicles purchased during the past two years.

1992–93 Objectives

1. To convert 33 vehicles to operate on natural gas and gasoline.
2. To prepare for operation of a new downtown motor pool garage and service facility.
3. To evaluate revisions to mileage rental rates, to partially offset future vehicle replacement.

166—Motor Pool Contribution

General Government

Mel Wingett, *County Administrator*

General Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Operating Transfers Out	$447,730	$244,500	$244,500	$244,500	$0
Total Appropriations	$447,730	$244,500	$244,500	$244,500	$0
Earned Revenues By Source	$0	$0	$0	$0	$0
Net County Cost					
Support	$447,730	$244,500	$244,500	$244,500	$0

Purpose

This budget provides the General Fund contribution to the Motor Pool Internal Service Fund (ISF) for the purchase of additional vehicles, and for the difference between the original purchase price of a vehicle to be replaced and the current higher replacement cost due to inflation.

Program Discussion

The County's Motor Pool and Garage repairs and maintains various types of vehicles under policies established by the Board of Supervisors. A pool of vehicles is maintained near the Courthouse. For the outlying departments, vehicles are assigned for use in those areas. The total Motor Pool fleet currently numbers 648 vehicles.

Since 1988–89 the General Fund contribution to the Motor Pool ISF for the purchase of vehicles has been budgeted at a reduced level due to budget constraints. During 1991–92, 11 vehicles were authorized for purchase in addition to the 72 originally approved in the Final Budget. These additional vehicles were purchased with monies from the Motor Pool ISF fund balance, the casualty fund, the Emergency Services budget, and the Sheriff–Lathrop Police Contract budget. No monies were appropriated midyear from the Contingency Fund to purchase these vehicles. This is detailed below:

	No. Vehicles	County Contribution
1991–92 Final Budget	72	$244,500
Lathrop Police	4	60,800
Emergency Services	1	15,500
Replacement (Fund Balance)	4	0
Lathrop Police (Fund Balance)	1	0
Hospital (Casualty Fund)	1	0
Total	83	$320,000

In 1991–92, 83 vehicles were approved for purchase at a cost of approximately $940,417 with a net contribution to the Motor Pool of $244,500. For 1992–93 it is recommended that 95 vehicles be purchased at a total cost of $1,169,900, with a net contribution to the Motor Pool of $244,500.

For details of the number of vehicles recommended for purchase in 1992–93, see the "Motor Pool Internal Service Fund" budget.

Work Load Data

	Actual 1988–89	Actual 1989–90	Actual 1990–91	Est./Act. 1991–92	Projected 1992–93
Vehicles Purchased:					
Motor Pool–Replacement	82	66	74	77	95
Motor Pool–Additional	7	15	20	6	0
Total	89	81	94	83	95

16701—Judgements & Damages

General Government

Mel Wingett, *County Administrator*

General Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Other Charges	$0	$500	$500	$500	$0
Total Appropriations	$0	$500	$500	$500	$0
Earned Revenues By Source	$0	$0	$0	$0	$0
Net County Cost					
Support	$0	$500	$500	$500	$0

Purpose

This budget provides funds for the payment of miscellaneous judgements and damages that may be assessed against the County during the fiscal year.

Program Discussion

The Judgements and Damages budget was once used to pay claims against the County for livestock losses caused by predatory animals. In 1983–84, the Board of Supervisors took action to discontinue this practice, and funds appropriated here are now used exclusively to pay other miscellaneous claims against the County.

The actual required amount to support the payment of judgements and damages fluctuates from year–to–year. It is recommended that an appropriation of $500 be established for 1992–93. However, it may become necessary to appropriate additional funds during the course of the year as the exact number and amount of claims are determined.

180—Equipment Use Allowance & Debt Service

General Government

Mel Wingett, ***County Administrator***

General Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Services & Supplies	$2,891,012	$6,665,201	$9,791,724	$9,791,724	$3,126,523
Other Charges	2,446,699	2,300,000	1,875,000	1,875,000	(450,000)
Total Expenditures	$5,337,711	$8,965,201	$11,666,724	$11,666,724	$2,701,523
Intrafund Transfers	(2,803)	(2,442,616)	(3,846,321)	(3,846,321)	(1,403,705)
Total Appropriations	$5,334,908	$6,522,585	$7,820,403	$7,820,403	$1,297,818
Earned Revenues By Source					
Interest & Rents	$2,446,800	$2,300,000	$1,935,480	$1,935,480	($364,520)
Aid from Other Govt Agencies	0	753,902	601,143	601,143	(152,759)
Charges for Services	22,738	37,833	59,909	59,909	22,076
Miscellaneous Revenues	397,199	605,557	1,334,196	1,334,196	728,639
Total Revenues	$2,866,737	$3,697,292	$3,930,728	$3,930,728	$233,436
Net County Cost					
Support	$2,468,171	$2,825,293	$3,889,675	$3,889,675	$1,064,382

Purpose

The Equipment Use Allowance and Debt Service budget provides funds for lease payments on County projects financed on a long-term basis and for interest owned on short-term borrowing. This budget also serves as a clearing account for depreciation allowed by the federal Cost Allocation Plan.

Program Discussion

In 1989, the Board of Supervisors approved the capital financing for both the Human Services Agency building ($47.9 million) and the Jail and Sheriff's Operations Center ($40.9 million) construction projects. Also, in June 1991, the Board approved the 1991 Public Facilities Project ($16.5 million) which provided funds for the acquisition and installation of buildings and equipment for the County. The lease payments for these projects are centrally budgeted and, where appropriate, charged to departments which have offsetting revenues.

The 1992–93 lease payments on the three outstanding bond issues will be $9,791,724 with offsetting revenue totaling $5,827,234. The General Fund portion of the lease payments is netted to be $3,964,490.

Since 1989–90 the County has issued tax and revenue anticipation notes (TRANs) to meet the General Fund cash flow needs. The amount to be issued each year is based on the cash flow analysis prepared by the Auditor–Controller. Interest earnings on the freed–up funds more than offset the cost of the borrowing and cost of issuance.

For budgeting purposes, an interest rate of 3.75% is assumed on the 1992–93 TRANs of $50 million and interest earnings on the free–up funds is projected to be 5%. A net gain of 1.25%, or $625,000, in interest earnings above the cost of borrowing is projected. Based on this assumption, it is recommended that $1,875,000 ($50 million x 3.75%) be appropriated in this budget as interest expense on the TRANs with offsetting interest earnings from the freed–up funds.

This budget also provides an accounting entity by which various depreciation charges can be made by the Auditor–Controller's Office according to the federal Cost Allocation Plan. It is anticipated that during 1992–93, $74,815 worth of depreciation expense will be credited to this budget from other County operating entities as a reduction to total General Fund costs.

Summary

All Recorder Budgets

James Johnstone, ***Recorder***

	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$657,159	$742,749	$758,513	$758,513	$15,764
Services & Supplies	168,314	150,319	276,890	276,890	126,571
Fixed Assets	246,355	200,000	50,000	50,000	(150,000)
Operating Transfers Out	597	0	0	0	0
Total Expenditures	$1,072,425	$1,093,068	$1,085,403	$1,085,403	($7,665)
Intrafund Transfers	(7,841)	(8,000)	(2,500)	(2,500)	5,500
Total Appropriations	$1,064,584	$1,085,068	$1,082,903	$1,082,903	($2,165)
Earned Revenues By Source					
Interest & Rents	$49,940	$25,340	$30,000	$30,000	$4,660
Charges for Services	1,002,090	1,168,898	1,199,000	1,199,000	30,102
Miscellaneous Revenues	21,044	0	0	0	0
Operating Transfers In	597	0	0	0	0
Fund Balance	34,683	0	(65,042)	(65,042)	(65,042)
Total Revenues	$1,108,354	$1,194,238	$1,163,958	$1,163,958	($30,280)
Net County Cost					
Mandated	($43,770)	($109,170)	($81,055)	($81,055)	$28,115
Allocated Positions	19.0	20.0	20.0	20.0	0.0
Temporary (Full–Time Equivalent)	2.0	3.0	1.0	1.0	(2.0)
Total Staffing	21.0	23.0	21.0	21.0	(2.0)

This presentation is a summary of the two budgets administered by the Recorder. These include:

- 259 Recorder
- 25901 Recorder–Equipment/Automation

General Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$526,175	$622,011	$662,555	$662,555	$40,544
Services & Supplies	106,346	116,819	81,890	81,890	(34,929)
Fixed Assets	4,080	0	0	0	0
Total Expenditures	$636,601	$738,830	$744,445	$744,445	$5,615
Intrafund Transfers	(7,841)	(8,000)	(2,500)	(2,500)	5,500
Total Appropriations	$628,760	$730,830	$741,945	$741,945	$11,115
Earned Revenues By Source					
Charges for Services	$666,933	$840,000	$823,000	$823,000	($17,000)
Miscellaneous Revenues	5,000	0	0	0	0
Operating Transfers In	597	0	0	0	0
Total Revenues	$672,530	$840,000	$823,000	$823,000	($17,000)
Net County Cost					
Mandated	($43,770)	($109,170)	($81,055)	($81,055)	$28,115
Allocated Positions	17.0	18.0	18.0	18.0	0.0
Temporary (Full–Time Equivalent)	2.0	1.0	0.0	0.0	(1.0)
Total Staffing	19.0	19.0	18.0	18.0	(1.0)

Purpose

The elected Office of the Recorder creates and maintains map, property, birth, marriage, and death records.

Major Budget Changes

Salaries & Employee Benefits

➤ ($2,122)	Full–year funding of a Specialist Clerk and elimination of contract appropriation.
➤ $42,166	Normal salary adjustments.

Services & Supplies

➤ ($20,000)	Equipment maintenance costs shifted to Equipment/Automation Fund.
➤ ($16,400)	Contract services shifted to Equipment/Automation Fund.

Intra Fund Transfers

➤ ($5,500)	Reduced sales of records to County departments.

Revenues

➤ ($17,000)	Decreased fee revenue estimate.

Program Discussion

The Office of the Recorder continues to emphasize automation and the replacement of obsolete equipment to increase its level of service to the public.

For 1992–93 the Office has transferred certain automation–related costs from the General Fund to the Recorder's Equipment/Automation Fund to assist in balancing the County's budget.

1991–92 Accomplishments

1. Upgraded operating system on primary computer.
2. Acquired micrographic camera, reader printers, splicing, and viewing equipment.
3. Converted all vital statistic records from 1966 to present to 16 mm reels in standard ANSI cartridges.

1992–93 Objectives

1. To convert all birth, death, and marriage records from 1850 to 1966 to 16 mm.
2. To store all hard copies and books off–site.

Work Load Data

	Actual			Est./Act.	Projected
	1988–89	**1989–90**	**1990–91**	**1991–92**	**1992–93**
Documents Recorded	115,582	127,060	125,000	135,000	135,000
Vital Statistics	17,225	15,269	15,000	19,000	19,000

25901—Recorder – Equipment/Automation

General Government **James Johnstone,** ***Recorder***

Recorder's Equipment/ Automation Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$130,984	$120,738	$95,958	$95,958	($24,780)
Services & Supplies	61,968	33,500	195,000	195,000	161,500
Fixed Assets	242,275	200,000	50,000	50,000	(150,000)
Operating Transfers Out	597	0	0	0	0
Total Appropriations	$435,824	$354,238	$340,958	$340,958	($13,280)
Earned Revenues By Source					
Interest & Rents	$49,940	$25,340	$30,000	$30,000	$4,660
Charges for Services	335,157	328,898	376,000	376,000	47,102
Miscellaneous Revenues	16,044	0	0	0	0
Fund Balance	34,683	0	(65,042)	(65,042)	($65,042)
Total Revenues	$435,824	$354,238	$340,958	$340,958	($13,280)
Net County Cost	$0	$0	$0	$0	$0
Allocated Positions	2.0	2.0	2.0	2.0	0.0
Temporary (Full–Time Equivalent)	0.0	2.0	1.0	1.0	(1.0)
Total Staffing	2.0	4.0	3.0	3.0	(1.0)

Purpose

This budget centralizes specific purpose revenues and expenditures for the ongoing support, maintenance, and improvement of the Recorder's micrographics and data automation.

Major Budget Changes

Salaries & Employee Benefits

➤ ($30,000)	Delete contract funding for employee hired into allocated position.
➤ $5,220	Normal salary adjustments.

Services & Supplies

➤ $6,000	Increase in equipment maintenance costs.
➤ $140,000	Increased contract services to convert handwritten 1971 and 1972 Grantor–Grantee indexes to computer tape.
➤ $15,000	Costs of contract services transferred from General Fund.

Fixed Assets

➤ $50,000	Replacement of obsolete micrographics equipment.

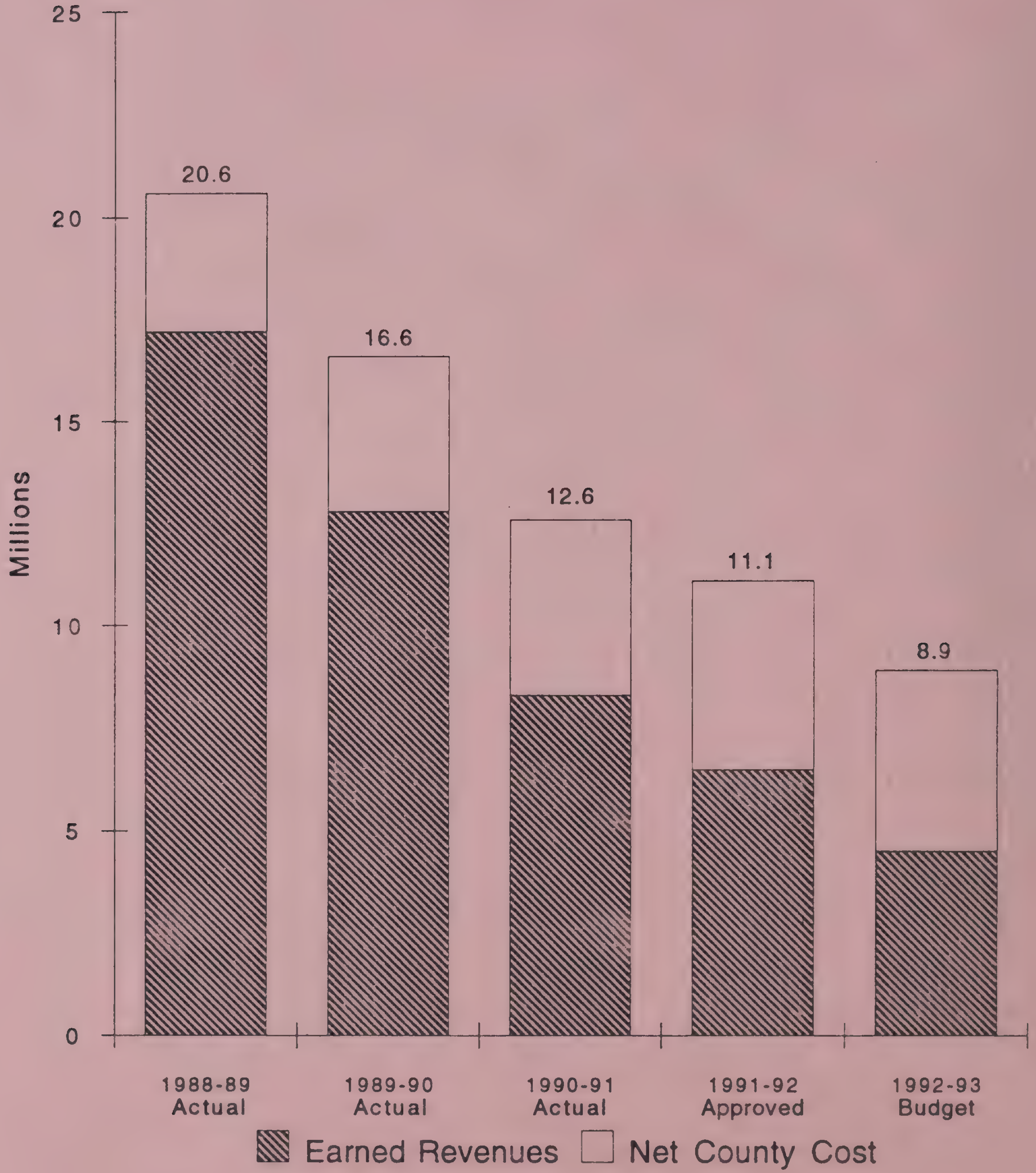
Revenues

➤ $4,660	Increased interest earnings.
➤ $47,102	Increased fee revenues.

For additional information regarding this budget see Budget Unit 259.

Capital Maintenance

Capital Maintenance & Improvement
Change In Program Expenditures



Capital Maintenance & Improvements Appropriations

	Page Number	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
10202 CAO–Capital Projects	B–2	$332,651	$357,195	$357,195	$24,544
14200 Government Buildings	B–10	4,553,774	4,916,931	4,563,197	9,423
14800 Public Improvement	B–4	6,237,868	20,339,987	3,970,706	(2,267,162
Total — Capital Maintenance & Improvement		**$11,124,293**	**$25,614,113**	**$8,891,098**	**($2,233,195)**

10202—CAO Capital Projects

Capital Maintenance & Improvements

Mel Wingett, *County Administrator*

General Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$222,918	$224,652	$246,433	$246,433	$21,781
Services & Supplies	86,766	107,999	110,762	110,762	2,763
Total Appropriations	$309,684	$332,651	$357,195	$357,195	$24,544
Earned Revenues By Source					
Charges for Services	$294,482	$332,651	$357,195	$357,195	$24,544
Total Revenues	$294,482	$332,651	$357,195	$357,195	$24,544
Net County Cost					
Support	$15,202	$0	$0	$0	$0
Allocated Positions	4.0	4.0	4.0	4.0	0.0

Purpose

This funds staff to manage and coordinate the County's Capital Improvement Program. Staff support includes:

- Assuring that projects conform to applicable Federal, State, and local statutes, and Board of Supervisor's policy.
- Financial management and administration of capital funds.
- Contract negotiation and administration in areas of prearchitectural planning, architectural/engineering services and construction.
- Project monitoring and facilities management, including coordinating relocations.

Major Budget Changes

Salaries & Employee Benefits

➤ $21,781	Normal salary adjustments and vacation cash outs.

Services & Supplies

➤ $2,763	Increase for office automation lease payments.

Revenues

➤ $24,544	Revenue for staff services increase to match appropriation.

Program Discussion

In 1991–92 the Zunino Operations Center and Jail Complex, and the Human Services Agency Building projects were completed. These projects were the culmination of many years of effort and represented nearly $100 million in new construction.

In 1992–93 major construction efforts will include Phase I–Hospital Replacement, Downtown Motor Pool and Parking Garage, Drug Rehabilitation Center, and various State–funded park projects.

In addition to new construction activities, improvements will be made to outlying courts in Lodi, Tracy, and Manteca. Improvements should also be underway in downtown Stockton facilities to accommodate space and operating requirements of the various elements of the justice system.

Staff will continue to assist in disposing of the Hotel Stockton property, planning efforts for courts, and continuing to provide general staff assistance on facilities issues.

Please see the Public Improvement Budget for a listing of planned projects.

1991–92 Accomplishments

1. Completed the Human Services Agency Building which was occupied by the Human Services Agency, the Council of Governments, the Public Defender's Office, and the Employee Health Clinic.
2. Completed the Zunino Operations Center and Jail Complex Project.
3. Completed the schematic and the design development phases of the Hospital Phase I Replacement Project.
4. Commenced construction on the 24–hour Drug Residential Care Facility.
5. Purchased the 304 East Weber Avenue building and remodeled the first floor, mezzanine, and second floor to house the Treasurer–Tax Collector and Retirement Offices.

1992–93 Objectives

1. To construct and occupy the Downtown Stockton Motor Pool and Parking Garage.
2. To construct Phase I Hospital Replacement Project after State approvals.
3. To assist the City of Stockton in the sale of Hotel Stockton.
4. To support the County Administrator's central office in completing the Justice System Facilities Master Plan.
5. To commence relocation of justice system departments in downtown Stockton and complete improvements at outlying court facilities in Lodi, Tracy, and Manteca.

Work Load Data

	Actual			Est./Act.	Projected
	1988–89	1989–90	1990–91	1991–92	1992–93
Negotiated/Approved Contracts	57	54	41	58	50
Board Agenda Items	105	73	53	69	60

Capital Outlay Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Fixed Assets	$6,747,394	$6,202,868	$20,304,987	$3,935,706	($2,267,162)
Operating Transfers Out	1,108,847	35,000	35,000	35,000	0
Total Appropriations	$7,856,241	$6,237,868	$20,339,987	$3,970,706	($2,267,162)
Earned Revenues By Source					
Interest & Rents	$43,735	$45,000	$20,000	$20,000	($25,000)
Aid from Other Govt Agencies	4,214,084	4,654,209	7,158,656	7,158,656	2,504,447
Charges for Services	352,378	1,622,925	1,861,300	1,861,300	238,375
Miscellaneous Revenues	2,411,050	4,970,430	2,524,715	2,524,715	(2,445,715)
Operating Transfers In	972,951	150,000	0	0	(150,000)
Fund Balance	(502,058)	(5,629,696)	(7,843,965)	(7,843,965)	(2,214,269)
Total Revenues	$7,492,140	$5,812,868	$3,720,706	$3,720,706	($2,092,162)
Net County Cost					
Support	$364,101	$425,000	$16,619,281	$250,000	($175,000)

Purpose

This budget provides funds for land and facility acquisitions, major construction projects, alterations to existing buildings, park projects, and fixed assets (equipment) requisitioned for specific capital projects. The establishment of a Capital Outlay Fund is authorized by law. The methods of accounting for capital projects are determined by the State Controller's Office and the County Auditor–Controller.

Unlike County operating budgets, funds appropriated to the Capital Improvement Program on an annual basis are seldom totally expended during that fiscal year. Upon adoption of the Final Budget, typical construction projects require prearchitectural programming, the various phases of architectural planning, approval of plans and specifications, award of bid, and the actual construction process. These steps seldom are completed in the ten months between adoption of the Final Budget and the end of the fiscal year.

Funds for uncompleted projects which are in progress are encumbered at the end of the fiscal year. These encumbered amounts are subtracted from the fund balance and, in essence, held aside to meet County obligations for completion of the projects. Therefore, the total Public Improvement Budget exceeds the amount appropriated in any one given year since it includes projects carried over from the previous year. For those projects which no progress or limited progress has been made, the projects are either dropped at the end of the fiscal year or budgeted in the following year's appropriation.

Program Discussion

The proposed funding for the 1992–93 Public Improvement Budget totals $13.1 million. This represents $3,970,706 in new or rebudgeted projects and $9,099,703 in 1991–92 encumbered funds for projects currently in progress. Not included in the proposed budget are residual amounts in trust funds for completion of the Jail and Operations Center, the Human Services Agency Building, and the Downtown Parking Garage.

The recommended Public Improvement Budget of $3,970,706 includes $3,867,004 supported by project specific funding. The remaining consists of Phase II improvements to the Office of Revenue and Recovery ($50,000), and Public Health projects interest earnings ($18,702). Also included in this category is $35,000 of funding which when added to $40,000 in CDBG funds provides the basis of the $75,000 annual payment to the San Joaquin County Partnership Program.

Funding is not available for 39 requested projects totaling $16,369,281. These projects are identified at the end of the Public Improvement Budget narrative.

The following is the recommended Capital Improvement Program for 1992–93. Encumbered funds represent projects in progress and carried over from 1991–92. New or rebudgeted projects are those represented as 1992–93 Public Improvement appropriations. Appropriations are shown to be supported with project specific revenue or other discretionary funding.

	Encumbered Funds	Appropriation	Revenue Supported	Other Funding
Support Facilities				
Justice System				
Mtca Ct. Misc. Improvements		$35,000	$35,000	
Tracy Ct. Misc. Improvements	$24,707	75,000	75,000	
South County Courts	1,029	240,000	240,000	
Lodi Court Expansion	34,676	50,000	50,000	
Court Facility Impact Study	7,163			
Juvenile Hall Expansion	13,756			
Honor Farm Program Core	353			
Sheriff's Firing Range	457,153			
C.House/Canlis Bldg. Impr.	125,687	815,862	815,862	
Total Justice System	$664,524	$1,215,862	$1,215,862	$0
Other Support				
C.House/Canlis Maint. Impr.	$50,114			
Public Health Facilities		$623,588	$604,886	$18,702
Collections Remodel	6,629	50,000		50,000
304 E. Weber Avenue	38,979			
Ag. Dept. Addition–Mtca. Branch	25,509			
Tracy Ag Improvements	186,755			
DA Family Support	1,095			
Human Services Agency	48,512			
Downtown Parking Garage	1,959,400			
Hazelton Complex Improvements	2,235			
PW Building Modification	8,500			
PW Paint Storage Area	10,000			
CD Partition System	62,376			
Total Other Support	$2,400,104	$673,588	$604,886	$68,702
Total Support Facilities	**$3,064,628**	**$1,889,450**	**$1,820,748**	**$68,702**

	Encumbered Funds	Appropriation	Revenue Supported	Other Funding
Public Facilities				
Health Care Services				
Hospital ICN Expansion	$496,303			
Hospital Projects		$610,795	$610,795	
Hospital Expansion Project	902,443			
Total Health Care Services	$1,398,746	$610,795	$610,795	$0
Recreation				
M.G. Roadways – SB 174	$28,490			
Durham Ferry Impr. III	33,871			
Woodbridge Park	5,526			
M.G. General Improvements	35,218	$299,750	$299,750	
M.G. Oak Tree Preservation	6,000			
Van Assen Park Repairs	10,500			
Durham Ferry/Oak Grove Water	22,923			
504 Compliance	13,581			
Regional Sports Complex Imprs.	309,594			
Parks General Improvements	45,600			
Parks Paving Improvements	86,900			
Woodbridge Park Ph. II	52,550			
Westgate Landing Phase II	98,489			
Total Recreation	$749,242	$299,750	$299,750	$0
Other Services				
Boggs Tract Community Center	$219,250			
Lodi Community Center	350,000			
Raymus Village CSA	44,962			
Mary Graham Childrens Center	15,625			
Drug Rehabilitation Center	1,440,583			
Juvenile Hall Improvements		$882,711	$882,711	
Sheriff's New Jail Projects	280,439			
S.J. Joint Partnership		35,000		$35,000
Total Other Services	$2,350,859	$917,711	$882,711	$35,000
Public Works				
Landfill Site Acquisition	0	$253,000	$253,000	
CDBG Projects	$1,536,228			
Total Public Works	$1,536,228	$253,000	$253,000	$0
Total Public Facilities	**$6,035,075**	**$2,081,256**	**$2,046,256**	**$35,000**
Capital Improvement Program	**$9,099,703**	**$3,970,706**	**$3,867,004**	**$103,702**

The Public Improvement budget must tie precisely to the funds available in the Capital Outlay Fund. Therefore, the Final Budget will require adjustment using actual rather than the estimated 1991–92 revenue, encumbrances and expenditures, and the resulting funds available for 1992–93.

1992–93 Capital Projects

An appropriation of $3,970,706 is recommended for rebudgeted and new projects. This compares to $6.2 million approved for projects in the 1991–92 Final Budget.

Manteca Court Improvements: The $35,000 budgeted in this account represents first year improvements of a residence adjacent to the Manteca Court, which is expected to be purchased during the 1992 calendar year. The acquisition of this property will allow for expansion of the Manteca Court.

Tracy Court: A total of $75,000 is recommended for this project, which will revamp the former Agricultural Department field office for the expanding needs of the Tracy Court.

South County Courts: The $240,000 represented in this line item is the estimate of costs associated with the acquisition of property adjacent to the Manteca Court site.

Lodi Court Expansion: The $50,000 recommended for this account is to augment approximately $25,000 carried over from 1991–92 to complete both the remodeling of the court support areas as well as the cost associated with the relocation of the Marshal's Office.

Justice System Improvements: The $815,862 recommended for various projects is derived from available funding in the Courthouse Construction Trust Fund. It will fund the relocation of Probation and District Attorney; Stockton Municipal Court improvements; maintenance improvements to Stockton Municipal and Superior Court courtrooms; and third floor Superior Court renovation.

Public Health Facilities: The $623,588 recommended for this unspecified project represents Public Health funding in the amount of $555,000 which was transferred to this budget in 1991 plus accrued interest earnings.

Revenue and Recovery: The $50,000 recommended for this project will complete the renovation efforts at the Office of Revenue and Recovery.

Hospital Projects: The $610,795 recommended for Hospital Projects represents the rebudgeting of funds from the 1991–92 fiscal year. This funding is dedicated for Hospital projects.

Micke Grove Improvements: Several miscellaneous maintenance projects are recommended for the Micke Grove Park and Zoo. These projects are funded entirely from the Micke Grove Trust Fund.

Juvenile Hall Improvements: The $882,711 recommended for this project includes $794,440 in State Proposition 52 funding, and a County match of $88,271 in funding from the Criminal Justice Facilities Trust. These funds will provide for miscellaneous improvements at the juvenile facility.

Landfill Site Acquisition: The $253,000 budgeted for landfill site acquisition represents an accumulation of revenue to the Capital Outlay Fund from the Refuse Disposal Enterprise Fund. This appropriation is accumulated over a period of time for the purpose of landfill site acquisition needs.

Revenue Analysis

Funding for the Public Improvement Budget is derived from a combination of various funds and revenue sources outlined below:

Revenue Description	1991–92 Approved	1992–93 Recommended	Increase/ (Decrease)
Fund Balances			
Capital Outlay Fund	($5,629,696)	($7,843,965)	($2,214,269)

Revenue Description	1991–92 Approved	1992–93 Recommended	Increase/ (Decrease)
Interest Earnings			
Capital Outlay Fund	$30,000	$20,000	($10,000)
General Reserve Fund	425,000	250,000	(175,000)
Total Interest Earnings	$455,000	$270,000	($185,000)
Repayments			
Solid Waste Enterprise Fund	$129,000	$124,000	($5,000)
Hospital Enterprise Repayment	1,200,000	1,200,000	
Southern Water	57,335	57,335	
Comprehensive Ser. Unit	100,000		(100,000)
Adult Activity Center	25,000	25,000	
Raymus Village Park		30,000	30,000
Mtca.Agriculture Reimbursement		60,000	60,000
Residential Care Facility		889,965	889,965
Total Repayments	$1,511,335	$2,386,300	$874,965
State and Federal Aid			
State Bond Act 1988	$420,000	$420,000	
State Proposition 52		794,440	$794,440
Comm.Park Lands 1986 Act	512,000	512,000	
Wildlife–Coastal Parks	247,000	247,000	
M.G. Roadways SB174	101,286	101,286	
Juvenile Hall Prop. 52	396,476	396,476	
Hospital–Tobacco Tax	1,062,653	1,062,653	
Hospital SB 1255	757,605	757,605	
Federal CDBG	1,007,189	2,067,196	1,060,007
Federal Residential Care	150,000	800,000	650,000
Total State/Federal Aid	$4,654,209	$7,158,656	$2,504,447
Other Income			
Rents & Concessions	$15,000		($15,000)
Prisoner Welfare Fund	100,000	$200,000	100,000
Operating Transfers	150,000		(150,000)
Jail Reimbursement	2,265,390		(2,265,390)
Sale of Fixed Assets	500		(500)
Hosp. Repay Lease Purchase	11,440		(11,440)
Ret.Deposits–Plans & Specs	150		(150)
Courthouse Construction Fund	1,225,000	1,240,000	15,000
Criminal Justice Facilities Trust	1,175,000	88,271	(1,086,729)
Aid From Private Parties		10,000	10,000
Parks Subdivision Trust	80,632	52,550	(28,082)
Contribution. M.G. Trust Fund	223,908	408,894	184,986
Total Other Income	$5,247,020	$1,999,715	($3,247,305)
Total Revenue Available	$6,237,868	$3,970,706	($2,267,162)

Unbudgeted Project Requests	1992–93 Requested	
Recreation		
Westgate Landing Caretaker Site	$7,300	
Memorial Building Roof Repair	75,000	
Taft Park Basketball	51,600	
M.G. Picnic Area Expansion	56,600	
Regional Sports Maintenance Yard I	135,480	
Micke Grove Sprinkler Automation I	10,000	
Dos Reis Playground	23,500	
Durham Ferry Playground	23,500	
Larch Clover Parking	36,500	
Park Shop & Yard Improvements	60,300	
Yokuts Trail Resurfacing	18,600	
Oak Grove Playground	32,000	
Boggs Tract Handball	10,000	
		$540,380
Health		
Hospital Outpatient Clinic Remodel	$370,000	
Medical Office Building	3,000,000	
Mental Health Outpatient Clinic Expansion	439,296	
Long Term Care Facility	1,417,656	
Inpatient Facility Addition	1,304,939	
Public Health Clinical Services Expansion	600,000	
		$7,131,891
Criminal Justice		
Jail Kitchen	$4,250,000	
ABC Barracks Remodel	1,200,000	
		$5,450,000
Maintenance		
Juvenile Hall Carpet	$24,500	
Main Jail Improvements	320,000	
Alternative Work Program Emergency Power	100,000	
Jail Plant & Engineering	100,000	
Probation Roof Repair	150,000	
Sheriff's Blockhouse Renovation	5,000	
1991 ADA Improvements	500,000	
Cooperative Extension Roof Replacement	150,000	
		$1,349,500
Other		
Wolfe/Mathews Road Improvements	$445,000	
Larch Clover Center Improvements	100,000	
Mourfield Center Improvements	100,000	
PW Fuel Tank Removal	75,000	
PW Covered Parking/Repair Shop	12,000	
PW Parking Lot Acquisition	85,000	
PW Dispatch/Administration Office	675,000	
Data Processing Remodel	15,000	
Data Processing UPS System	267,860	
Community Development Expansion	122,650	
		$1,897,510
Total		**$16,369,281**

142—*Government Buildings*

Capital Maintenance & Improvements

James F. Leonard, *General Services Director*

General Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$2,227,906	$2,493,756	$2,830,761	$2,561,177	$67,421
Services & Supplies	2,326,425	2,277,424	2,338,919	2,269,019	(8,405)
Fixed Assets	28,700	2,500	14,250	0	(2,500)
Total Expenditures	$4,583,031	$4,773,680	$5,183,930	$4,830,196	$56,516
Intrafund Transfers	(102,053)	(219,906)	(266,999)	(266,999)	(47,093)
Total Appropriations	$4,480,978	$4,553,774	$4,916,931	$4,563,197	$9,423
Earned Revenues By Source					
Charges for Services	$489,595	$370,478	$429,129	$429,129	$58,651
Miscellaneous Revenues	221	0	0	0	0
Total Revenues	$489,816	$370,478	$429,129	$429,129	$58,651
Net County Cost					
Support	$3,991,162	$4,183,296	$4,487,802	$4,134,068	($49,228)
Allocated Positions	63.0	66.0	69.0	66.0	0.0
Temporary (Full–Time Equivalent)	0.9	1.0	0.8	0.8	(0.2)
Total Staffing	63.9	67.0	69.8	66.8	(0.2)

Purpose

Government Buildings maintains County facilities to ensure a safe and pleasant environment for the public and employees.

Major Budget Changes

Salaries & Employee Benefits

➤ $215,391	Normal salary adjustments.
➤ ($165,508)	Salary savings increase.

Services & Supplies

➤ ($5,500)	Reduced administrative support office supplies.
➤ ($3,000)	Reduced funding of staff training for Adult Custody support and SB 198 compliance.
➤ ($267,640)	Reduction in utility costs due to the installation of energy saving devices.
➤ $265,240	Lease payments for the installation costs of energy saving devices.
➤ ($17,210)	Reduced building maintenance and modification services including carpentry, cabinet work, painting, electrical work, flooring, and general maintenance.

Intrafund Transfers

➤ ($73,700)	Decrease reflects new billing procedure for Public Health Services facility maintenance.
➤ $120,793	Increased charges from the Cost Allocation Plan.

Revenues

➤ $17,270	Increased charges to the various Enterprise Funds.
➤ $38,075	Increased Interfund Transfers from the Cost Allocation Plan.

Program Discussion

The most significant budget change is the increased Salary Savings. This account has increased from $273,566 to $439,074 for 1992–93. The increase of $165,508, or 60.5%, means that a total of 10 positions, now allocated to the Division, will not be funded in 1992–93. All of these positions are currently vacant.

The Proposed Budget for 1992–93 will impact all programs managed by Government Buildings. Expenditure levels at the Adult Custody facilities have been reduced, although the new jail is scheduled to be fully operational during 1992–93. Staff levels have been reduced by imposing a salary savings equal to holding four positions vacant.

Maintenance expenditures for the remaining County facilities have also been reduced, including a Salary Savings equal to six positions. No funds are budgeted for replacement of major building components, such as boilers and chillers to heat and cool many of the buildings. Many County structures are suffering from age and it is anticipated that mechanical and roof failures will occur in the very near future.

Government Buildings also received requests from various departments to modify existing work spaces. These requests total $54,500 and are not included in the Proposed Budget.

Regulations imposed by legislation will also impact Government Buildings during 1992–93. Soil contamination from underground storage tanks is, and will continue to be, a problem. However, no funding is included to address this issue.

Asbestos management funding has also been reduced. Staff will be required to monitor and maintain current asbestos locations. No funding is available to abate any of the locations.

Backflow prevention devices must be certified annually and only minimal funding has been allocated for the program.

The Americans with Disabilities Act also impacts County buildings. The Act stipulates that all physical barriers must be identified, with all physical barriers removed by 1995. No funds have been allocated for the program.

Utility costs for County buildings are expected to be reduced due to the installation of energy savings devices in the Courthouse and Canlis Building. All savings will be used to offset the lease payment for the bond issued to finance the installation costs. Continued success of energy conservation measures is not controlled by Government Buildings, but by the departments that utilize the work spaces. Departments must cooperate to control or limit the amount of energy that is consumed by portable fans and space heaters.

Work Load Data

	Actual			Est./Act.	Projected
	1988–89	1989–90	1990–91	1991–92	1992–93
Number of Structures	NA	380	390	394	395
Square Footage	NA	1,782,697	1,959,301	2,635,301	2,637,301
Remodeling Projects	NA	5	4	6	5
Number of Service Requests	NA	2,820	3,116	5,437	5,500

Supplemental Request

Financial constraints prevent including in the recommended budget the following items requested by Government Buildings:

Supplemental Items	Costs
*Crafts Maintenance Worker IV**	$21,567
Crafts Maintenance Worker III (2)	41,290
Salary Savings Reduction	191,004
Overtime/Holiday Pay	15,723
Office Supplies	4,500
Equipment Maintenance, Rents, Leases, & Training	18,900
Maintenance, Painting, & Elevator Contract	45,000
Tools for New Staff & Generator	1,500
Repair & Testing Equipment	14,250
Total Supplement Request	$353,734

**Salaries and Benefits for 6 months; two cargo vans totalling $32,000 would be funded in the Motor Pool budget.*

The Integrated Service Plan (ISP) developed for staffing the new jail calls for 14 maintenance workers to serve the adult detention facilities. Government Buildings presently has 13 allocated maintenance positions to serve all detention facilities, including Juvenile Hall. The recommended budget is balanced by holding 4 of these 13 positions vacant for all of 1992–93. Government Buildings has requested funding to fill these four currently vacant positions and to support the allocation of three additional positions for six months. This would allow the Department to meet the recommendations of the ISP and provide 24 hour support to the detention facilities.

Most of the balance of the supplemental request also supports the new jail, including specialized training and testing equipment to support the state–of–the–art technology used in the facility. Denial of this request will result in service delays and increased time spent performing the service.

The remainder of the request is reduced salary savings which would allow the filling of the Department's Management Analyst position and the replacement of some obsolete and potentially dangerous repair equipment.

1991–92 Accomplishments

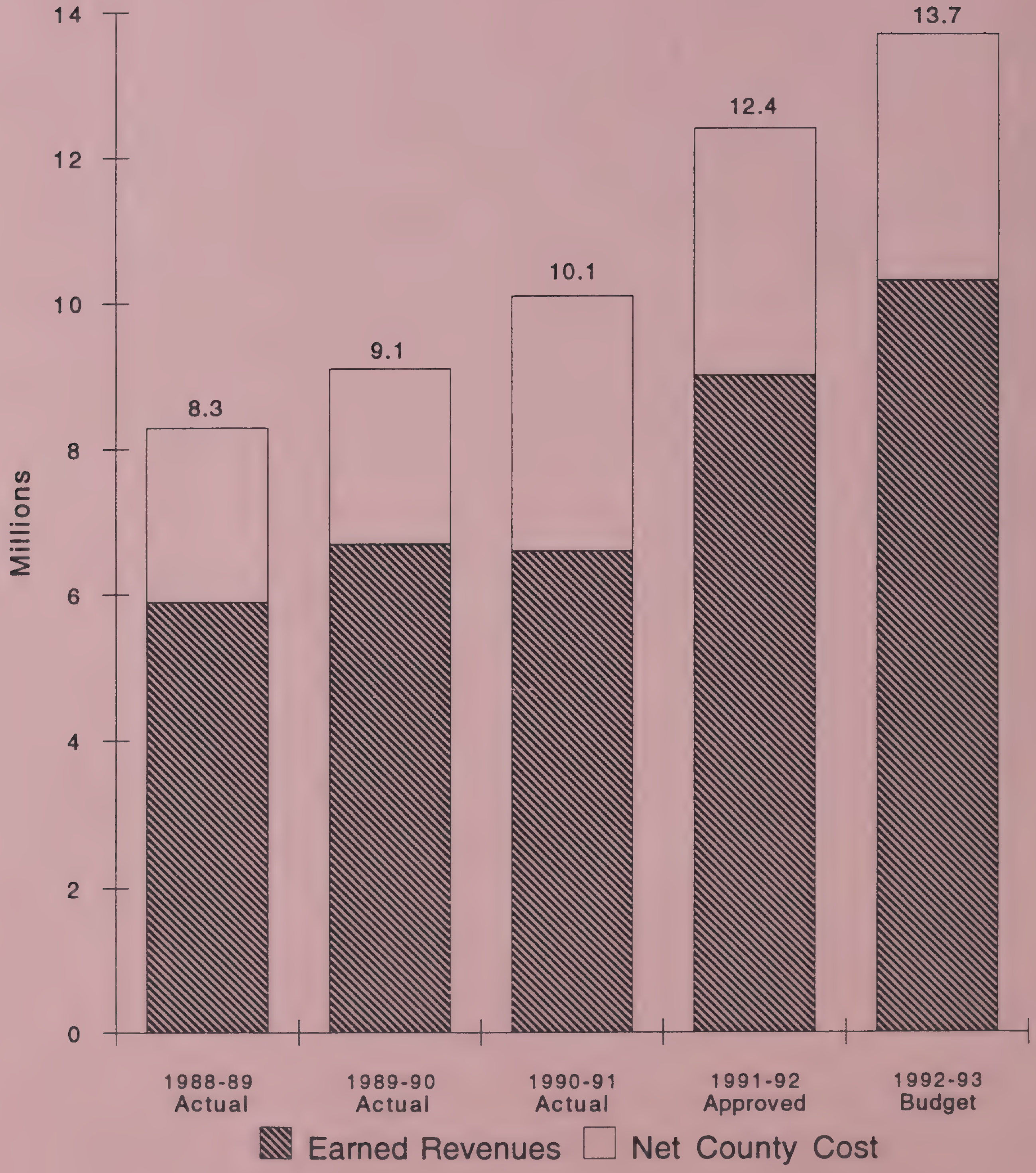
6. Developed and implemented a new billing and cost accounting system.
7. Developed a new preventive maintenance program that is operational at the Adult Custody facilities. The program should be operational at the remaining County–owned buildings by 1992–93.

1992–93 Objectives

1. To continue installation of energy savings devices in County–owned buildings.
2. To develop a system to assign work tasks and record work load data.

Environmental Protection

Environmental Protection
Change In Program Expenditures



Environmental Protection Appropriations

	Page Number	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
23500 Fire Prevention	C–2	$351,287	$383,308	$383,308	$32,021
24100 Flood Channel Maintenance	C–4	833,456	897,353	897,353	63,897
24600 Neighborhood Preservation	C–7	906,576	1,530,732	1,530,732	624,156
24700 Agricultural Commissioner	C–16	2,270,905	2,456,631	2,456,631	185,726
24900 Weights & Measures	C–18	445,591	423,055	423,055	(22,536)
25600 Development Services	C–10	3,593,411	3,921,213	3,921,213	327,802
25700 Public Administrator	C–22	169,914	173,914	158,905	(11,009)
25800 Planning	C–13	2,160,613	2,336,936	2,336,936	176,323
25801 COG/Airport Land Use Commission	C–24	6,000	6,000	6,000	0
26000 Emergency Services	C–30	861,836	789,612	789,612	(72,224)
26300 Animal Control	C–20	608,943	612,189	612,189	3,246
26500 Fish & Game	C–26	22,856	28,389	28,389	5,533
26700 Local Agency Formation Commission	C–28	129,504	135,289	135,289	5,785
Total — Environmental Protection		**$12,360,892**	**$13,694,621**	**$13,679,612**	**$1,318,720**

235—Fire Prevention

Environmental Protection

Steve Thienes, ***Fire Warden***

General Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$177,062	$239,325	$192,175	$192,175	($47,150)
Services & Supplies	72,694	111,962	191,133	191,133	79,171
Fixed Assets	3,286	0	0	0	0
Total Appropriations	$253,042	$351,287	$383,308	$383,308	$32,021
Earned Revenues By Source					
Charges for Services	$242,560	$309,134	$326,502	$326,502	$17,368
Miscellaneous Revenues	530	0	0	0	0
Total Revenues	$243,090	$309,134	$326,502	$326,502	$17,368
Net County Cost					
Discretionary	$9,952	$42,153	$56,806	$56,806	$14,653
Allocated Positions	6.0	6.0	6.0	6.0	0.0
Temporary (Full–Time Equivalent)	0.9	0.5	0.5	0.5	0.0
Total Staffing	6.9	6.5	6.5	6.5	0.0

Purpose

The Fire Prevention budget provides administration of the County Uniform Fire Code, including permit issuance, plan review, and field inspection of new construction and existing occupancies. Monitors compliance with codes and standards, including fire access roads, water for fire suppression, and fire protection systems.

Provides inspections of institutions at the request of local fire districts. Investigates fires for cause and origin and coordinates the County Arson and Bomb Task Force. Provides administration for the Delta Fire Protection District, governed by the Board of Supervisors.

Major Budget Changes

Salaries & Employee Benefits

➤ $19,514	Normal salary adjustments.
➤ ($66,924)	Savings from vacant positions.

Services & Supplies

➤ $81,000	Increase in weed abatement.

Revenues

➤ $81,000	Increase in weed abatement.
➤ ($29,380)	Decrease in arson restitution.
➤ ($64,589)	Decrease in Fire Inspection Fees.

Program Discussion

Weed Abatement

The Weed Abatement Program has been in place since 1984, when 866 parcels were identified for abatement. In 1992 approximately 3,600 parcels have been targeted. As a result of the program, a significant number of property owners have voluntarily removed weeds. For 1992–93, contractor services for weed abatement have been budgeted at $145,000.

Fire Investigation–Arson & Bomb Task Force

The Arson and Bomb Task Force is a team effort by the County's various fire service and law enforcement agencies, and the District Attorney's Office. Its purpose is to respond to the scene of a suspicious fire, determine cause and origin, and refer the case to the Sheriff's detectives for follow–up. The Task Force has become an effective investigative unit that is actively and successfully assisting in the conviction of arsonists.

The Task Force works with all the fire departments in San Joaquin County, and the cities of Stockton, Lodi, Escalon, Tracy, Manteca, and Lathrop. Approximately 150 investigations are projected for 1992–93. Four individuals currently perform services as coordinators for investigations. These fire investigators are provided safety equipment and compensated on an hourly basis. For 1992–93 extra–help salaries for the Arson Task Force have been budgeted at $11,500.

Planning & Administration

The Board of Supervisors adopted an enabling ordinance for fire facility fees. This permits individual fire districts, that may be impacted by growth, to submit findings to support the adoption of fees. Fire facility fees can then be collected on new construction at the time a building permit is issued.

A uniform criteria for the review of findings has been developed that meets the intent of the State law concerning development fees. The Manteca–Lathrop, Ripon, Escalon, Mokelumne, Waterloo–Morada, Tracy Rural, and Clements Fire Districts now have fee programs in place.

Staffing & Work Load

The administration of all Fire Prevention programs is currently being reviewed. Urban growth in the County has expanded the program areas of plan check, inspection of new construction, and administration of permits under the Fire Code. Administrative changes in these areas will be coordinated with the County's land–use permitting process.

1991–92 Accomplishments

1. Assigned staff to the County's Permit Center to assist with plan reviews and public contact.
2. Assisted in the preparation of fire facility fees approved by the Board of Supervisors, for the Tracy Rural and Clements Fire Districts.
3. Coordinated a mutual agreement for response to life–threatening incidents in the unprotected area of the County. The agreement allows the County Communications Center to request aid from neighboring fire districts.

1992–93 Objectives

1. To improve the permit, plan review, and inspection programs.
2. To improve coordination with local agencies involved with environmental regulations.

Work Load Data

	Actual			Est./Act.	Projected
	1988–89	1989–90	1990–91	1991–92	1992–93
Plan Reviews	251	227	242	150	200
Permits Issued	332	734	404	518	525
Weed Abatement (Parcels)	1,971	2,494	1,536	3,635	3,000
Fire Investigations	90	78	102	161	150
Delta Fire (Service Calls)	266	328	357	308	320

241—Flood Channel Maintenance

Environmental Protection

Henry M. Hirata, *Public Works Director*

General Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$676,545	$830,583	$896,260	$896,260	$65,677
Services & Supplies	3,318	2,873	1,093	1,093	(1,780)
Total Appropriations	$679,863	$833,456	$897,353	$897,353	$63,897
Earned Revenues By Source					
Charges for Services	$674,894	$833,456	$897,353	$897,353	$63,897
Total Revenues	$674,894	$833,456	$897,353	$897,353	$63,897
Net County Cost					
Mandated	$4,969	$0	$0	$0	$0
Allocated Positions	21.0	21.0	21.0	21.0	0.0
Temporary (Full–Time Equivalent)	0.0	0.0	1.0	1.0	1.0
Total Staffing	21.0	21.0	22.0	22.0	1.0

Purpose

The Flood Channel Maintenance Division of the Public Works Department provides maintenance of channels and levees within Zones 9 and 10, which have been constructed with Federal and State funds (Project Channels and Project Levees). Channels which are in more–or–less a natural state or constructed without the use of federal or State funds (Non–Project Channels) are also maintained to provide as much flood protection as possible within the available resources.

The Division also provides for maintenance of the Reclamation District 17 levee system, by agreement, in accordance with the Operations and Maintenance Manual of Reclamation District 17 and the Annual Maintenance Program adopted by the Reclamation District.

Major Budget Changes

Salaries & Employee Benefits

➤ $20,985	Addition of extra help.
➤ $43,892	Normal salary adjustments.

Services & Supplies

➤ ($1,733)	Casualty insurance costs transferred to Flood Control budget.

Revenues

➤ $63,897	Increase in charges for services.

Program Discussion

The Channel Maintenance Division maintains 216 miles of Project levees in Zone 9, 17 miles for Reclamation District 17, and 5 miles in Zone 10. All levees and appurtenances are maintained in accordance with State Department of Water Resources and Army Corps of Engineers standards. Non–Project channels are maintained as resources permit.

A variety of maintenance activities are performed:

- ➤ A systematic herbicide program treats channel banks and maintenance roads with chemicals to control growth of noxious weeds and brush. Flood plains and shoulders are mowed to keep grasses at a uniform height.

- Burning is carried out from July to September. Dry brush and grasses are burned in order to locate rodent dens, washouts, and erosions. Burrowing animals, which endanger levee integrity, are controlled or eliminated.
- Eroded areas are backfilled with soil and covered with concrete rip–rap. Silt and gravel deposits are removed from stream beds to clear channels. Other clearing activities include the manual removal of debris and trimming and chipping of brush.

The Channel Maintenance Division has undertaken the maintenance of Reclamation District 17. This District is responsible for the maintenance of the Project levee on the east side of the San Joaquin River between French Camp Slough and Williamson Road. Areas protected from flooding include the City of Lathrop, Weston Ranch Development in Stockton, and the County's Mathews Road Complex which includes the County Jail, the General Hospital, and two migrant labor camps.

A new Memorandum of Understanding to cover operations for all channel maintenance activities has been negotiated and implemented with the State Department of Fish and Game.

Extra help will be hired for a production assistant position. This position will support scheduling, budget reconciliation, and estimating. These activities will allow the Flood Channel Maintenance Division to better utilize its resources and prioritize projects.

1991–92 Accomplishments

1. Completed Inspection and Maintenance Program for Reclamation District 17 levee.
2. Obtained a new Memorandum of Understanding for maintenance in Zones 9 and 10 from the California Department of Fish and Game.

1992–93 Objectives

1. To implement a computerized program for scheduling and estimating costs.

Work Load Data

	Actual			Est./Act.	Projected
	1988–89	1989–90	1990–91	1991–92	1992–93
Acres					
Herbicide Activity	1,690	1,502	1,450	1,593	1,450
Mowing	790	750	735	914	850
Burning	442	500	500	518	500
Rodent Control	440	439	475	467	450
Erosion Control & Channel Clearing	45	52	55	52	55
Debris Clearing	463	450	550	715	600

Summary

All Community Development Budgets

Chester O. Davisson, *Community Development Director*

	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$3,266,839	$4,234,151	$4,706,787	$4,706,787	$472,636
Services & Supplies	1,303,671	2,058,875	2,317,655	2,317,655	258,780
Other Charges	498,411	455,480	950,118	950,118	494,638
Fixed Assets	69,626	37,987	71,180	71,180	33,193
Total Expenditures	$5,138,547	$6,786,493	$8,045,740	$8,045,740	$1,259,247
Intrafund Transfers	(30,315)	(125,893)	(256,859)	(256,859)	(130,966)
Total Appropriations	$5,108,232	$6,660,600	$7,788,881	$7,788,881	$1,128,281
Earned Revenues By Source					
Licenses/Permits/Franchises	$1,463,008	$2,086,923	$2,218,417	$2,218,417	$131,494
Aid from Other Govt Agencies	889,039	892,976	1,518,857	1,518,857	625,881
Charges for Services	1,235,921	2,243,088	2,664,809	2,664,809	421,721
Miscellaneous Revenues	10,216	498,015	440,000	440,000	(58,015)
Total Revenues	$3,598,184	$5,721,002	$6,842,083	$6,842,083	$1,121,081
Net County Cost					
Mandated	$1,510,169	$939,598	$946,798	$946,798	$7,200
Discretionary	(121)	0	0	0	0
Total Net County Cost	$1,510,048	$939,598	$946,798	$946,798	$7,200
Allocated Positions	97.0	96.0	98.0	98.0	2.0

This presentation represents a summary of the three budgets administered by the Director of Community Development. They include:

- ➤ 246 Neighborhood Preservation
- ➤ 256 Development Services
- ➤ 258 Planning

246—Neighborhood Preservation

Environmental Protection Chester O. Davisson, *Community Development Director*

General Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$402,857	$439,425	$540,852	$540,852	$101,427
Services & Supplies	29,903	77,380	83,658	83,658	6,278
Other Charges	498,411	452,500	947,138	947,138	494,638
Fixed Assets	210	0	2,200	2,200	2,200
Total Expenditures	$931,381	$969,305	$1,573,848	$1,573,848	$604,543
Intrafund Transfers	(27,298)	(62,729)	(43,116)	(43,116)	19,613
Total Appropriations	$904,083	$906,576	$1,530,732	$1,530,732	$624,156
Earned Revenues By Source					
Aid from Other Govt Agencies	$889,039	$892,976	$1,518,857	$1,518,857	$625,881
Charges for Services	15,165	13,600	11,875	11,875	(1,725)
Total Revenues	$904,204	$906,576	$1,530,732	$1,530,732	$624,156
Net County Cost					
Discretionary	($121)	$0	$0	$0	$0
Allocated Positions	10.0	10.0	12.0	12.0	2.0

Purpose

The Neighborhood Preservation Division of the Community Development Department provides for the administration, planning, coordination and implementation of the CDBG and HOME programs within the unincorporated County, as well as the six participating cities. The Division also provides administrative support for the development and implementation of other housing and community development programs.

Major Budget Changes

Salaries & Employee Benefits

➤ $60,036	Addition of two positions for the HOME program.
➤ $41,391	Normal salary adjustments.

Services & Supplies

➤ $32,825	Increase in data processing costs.
➤ ($40,000)	Decrease in consultant cost due to completion of CHAS report.
➤ $12,375	Departmental administration.

Other Charges

➤ ($80,000)	Decrease in Rental Rehab.
➤ $539,638	Addition of HOME Program.

Fixed Assets

➤ $2,200	Office furniture.

Intra Fund Transfers

➤ ($19,613)	Decrease in charges for services to other divisions.

Revenues

➤ $56,625	Increase in CDBG Rehab.
➤ $109,618	Increase in grants management.
➤ ($80,000)	Decrease in Rental Rehab.
➤ $539,638	Addition of HOME Program.

Program Discussion

The Neighborhood Preservation Division was established by the Board of Supervisors in 1987–88, to provide for more efficient delivery of the County's housing and community development programs. Since that time over $15 million of CDBG monies have been received and delivered to residents of the unincorporated County and six participating Urban County cities. These monies have been utilized to fund the construction of storm drain and water delivery systems; sidewalk construction and repairs; housing rehabilitation; public service; park improvements; and a myriad of other community development projects.

Community Development Block Grant (CDBG) Program

The Urban County will receive $2,586,000 in CDBG funding in 1992–93. The unincorporated County's share of this allocation is $1,306,430, with the remainder going to the six participating cities.

It is proposed that the County's allocation will be utilized to fund Public Works construction projects, housing rehabilitation, and fair housing activities.

HOME Program

As a result of Cranston/Gonzales legislation, the County has been allocated $1,181,000 in HOME funds. The HOME program is designed to assist low and moderate income persons in obtaining funding for down payments for first time home buyers, rehabilitation of multiple and single family housing, rent payment assistance, and under special conditions construction of new housing.

The unincorporated County's share of the HOME allocation is $539,638. Approximately 75% of this allocation will be utilized for housing rehabilitation and the remainder set aside for rental rehabilitation.

Other Programs

The Neighborhood Preservation Division administers the Housing Rehabilitation programs of the cities of Ripon and Lodi. Each has set aside either CDBG, HOME, or Redevelopment funds for a total in excess of $200,000 for their respective rehabilitation programs.

Work Load Data

	Actual			Est./Act.	Projected
	1988–89	1989–90	1990–91	1991–92	1992–93
Funding Allocations					
CDBG Allocations (dollars)	2,182,000	2,267,000	2,190,000	2,447,000	2,586,000
CDBG FY Expend (dollars)	1,968,296	1,989,672	2,636,747	2,100,000	2,200,000
HOME Allocations (dollars)	0	0	0	0	1,181,000
HOME FY Expend (dollars)	0	0	0	0	1,000,000
Administration					
Fed Environmental Reviews	35	34	85	81	101
Labor Standards Reviews	10	3	9	9	10
Housing Rehabilitation					
Housing Rehab Loans (CDBG)	50	36	23	37	30
Utility Loans (CDBG)	20	0	12	4	0
Rental Rehab Loans	30	6	16	3	0
Housing Rehab (HOME)	0	0	0	0	30
Rental Rehab (HOME)	0	0	0	0	10

1991–92 Accomplishments

1. Secured allocation of $1,181,000 in HOME funds. This new program includes new construction and promotes home ownership for low and moderate income persons.
2. Received award of three years of specialized training related to affordable housing from HUD and the National Development Council.
3. Increased staff knowledge of construction codes by encouraging ICBO certification. All Housing Rehabilitation Specialists have received or are in the process of receiving certification.
4. Increased staff knowledge of federal regulations by providing opportunities to attend HUD–sponsored training seminars.
5. Provided cross–training of rehabilitation staff to insure adequate back–up in case of emergencies.

1992–93 Objectives

1. To expand the scope of community development activities, utilizing federal, State, local redevelopment funding incentives such as fee deferments.
2. To continue to increase staff knowledge of federal regulations through training seminars.
3. To increase staff capabilities in the area of financial packaging through the three–year training award received from the National Development Council.

256 —*Permit & Inspection Services*

Environmental Protection

Chester O. Davisson, *Community Development Director*

General Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$1,775,112	$2,562,529	$2,989,399	$2,989,399	$426,870
Services & Supplies	448,074	1,002,080	1,043,758	1,043,758	41,678
Fixed Assets	47,139	29,552	59,505	59,505	29,953
Total Expenditures	$2,270,325	$3,594,161	$4,092,662	$4,092,662	$498,501
Intrafund Transfers	0	(750)	(171,449)	(171,449)	(170,699)
Total Appropriations	$2,270,325	$3,593,411	$3,921,213	$3,921,213	$327,802
Earned Revenues By Source					
Licenses/Permits/Franchises	$1,463,008	$2,086,923	$2,218,417	$2,218,417	$131,494
Charges for Services	231,935	1,038,473	1,063,384	1,063,384	24,911
Miscellaneous Revenues	326	468,015	410,000	410,000	(58,015)
Total Revenues	$1,695,269	$3,593,411	$3,691,801	$3,691,801	$98,390
Net County Cost					
Mandated	$575,056	$0	$229,412	$229,412	$229,412
Allocated Positions	59.0	58.0	63.0	63.0	5.0

Purpose

The Building Inspection and Development Services Divisions protect the public health and safety by regulating new building construction, inspecting existing buildings, and by reviewing and regulating all new development projects, as provided for in local and State law.

Major Budget Changes

Salaries & Employee Benefits

➤	$202,886	Transfer of code enforcement staff from Planning Division.
➤	$251,863	Normal salary adjustments.
➤	($26,552)	Decrease in departmental administration.

Services & Supplies

➤	($23,242)	Decrease in office supplies.
➤	($11,000)	Decrease in microfilming expense.
➤	$20,442	Increase in computer leases.
➤	$21,588	Added administrative charges.
➤	$20,383	Increase in data processing charges.

Fixed Assets

➤	$6,555	Office furniture.
➤	$1,900	Typewriters.
➤	$31,250	Computer equipment and software.
➤	$19,800	Sierra Permitting System.

Intrafund Transfers

➤	$155,618	Reimbursement from other divisions for data processing services.
➤	$3,500	Planning Commission salary reimbursement from Planning.

➤ $5,905	Increased reimbursement for copier costs.
➤ $6,426	Reimbursement of share of Director's salary from Neighborhood Preservation Division.

Revenues

➤ ($22,506)	Decrease in construction permits.
➤ $150,000	Increase in plan check fees.
➤ ($88,473)	Decrease in development services.
➤ $55,000	Increase in fire services.
➤ ($58,015)	Decrease in sales of documents.
➤ $42,000	Increase in code enforcement related fees.

Program Discussion

The primary efforts of the Development Services Division and the Building Inspection Division will be directed toward the continued improvement of service to the public. Although significant improvements have been made in the review, approval and inspection process for permits, both Divisions are committed to making the process even more effective, understandable, consistent and convenient for the public. In order to accomplish this, efforts will continue to be made in the following areas:

Intra-Departmental Coordination

A tracking system for building permits has been implemented in the last year. This program will be expanded to include all permits and applications processed through the Department.

Work Load Data

	Actual			Est./Act.	Projected
	1988–89	1989–90	1990–91	1991–92	1992–93
Building Permits					
Building	3,298	2,488	2,916	2,885	3,000
Plumbing	2,385	1,356	1,445	1,178	1,355
Mechanical	1,347	947	904	756	869
Electrical	2,807	1,753	2,128	1,845	2,122
Mobile home Installation	152	100	118	123	141
Total Permits	9,989	6,644	7,511	6,787	7,487
On-Site Inspections	23,800	21,007	18,375	20,000	21,602
Planning Applications					
Public Hearing	179	133	128	138	159
Staff Review with Notice	233	240	188	185	219
Staff Review	585	624	989	1,218	1,400
Administrative	2,138	2,117	1,220	1,035	1,150
Total Applications	3,135	3,114	2,525	2,576	2,928
Public Inquires					
Counter	34,121	31,447	22,499	25,250	29,037
Telephone (Counter)	54,795	73,943	70,939	73,950	85,042
Total Public Inquires	88,916	105,390	93,438	99,200	114,079
Enforcement					
Abandoned Vehicles	1,691	1,366	1,355	1,000	1,600
Zoning Cases	459	269	164	300	500
Building Cases	500	582	523	525	600
Total Enforcement	2,650	2,217	2,042	1,825	2,700

Inter–Departmental Coordination

Significant improvements have been made in the review of permits by other agencies, but continued efforts need to be made in this area. Efforts to improve coordination with the air pollution agency and fire districts will take precedence in the coming year.

Staff Training and Improvement

Staffing has been fairly stable for the last year and one half, which has led to improved confidence and consistency. This, coupled with continued training, will help maximize staff resources.

Systems Improvement

The automated system used for building permits will be expanded to include all permits within the Department in the coming year. This will provide a significant improvement in the multiple permitting and approval processes required for most projects. New software, the Sierra Permitting System, will allow for the integration of all permitting functions, including planning applications and business licenses.

Private Sector Input

Through the use of newsletters, professional associations and ad hoc meetings, the input of the private sector will continue to be an important aspect in designing the services that are provided to the public.

Inspection Services

Staff training, broadening the expertise of individual inspectors, will continue to be a priority. Staff training and continued efforts toward the automation of the inspection process will be the primary focal areas for the improvement of inspection services.

Enforcement

The enforcement staff will be transferred from the Planning Division to the Development Services Division in 1992–93. This involves five positions: a Senior Code Enforcement Officer, three Code Enforcement Officers, and a Clerk Typist II.

The Department will implement a training program for the Enforcement Officers using an "in–house" program.This program will emphasize a basic understanding of zoning and building regulations. It will be augmented with seminars on legal aspects of enforcement. Automation of enforcement tracking and better coordination with the Development Services Division and other agencies will be pursued. These improvements will reduce delays and unnecessary paper work and increase efficiency.

Because of the year–long slump in permit activity, no new positions or programs are proposed at this time. The number of positions allocated in the 1991–92 budget will be maintained, including the transfer of five enforcement positions from Planning. However, several positions will remain vacant. This will be done until there is an upturn in permit activity and a corresponding increase in revenue.

1991–92 Accomplishments

1. Completed the remodeling of the older office space.
2. Continued to improve the automation of the Building Inspection Division. Improvements include tracking of inspections and plan–checks and networking for the inspectors' office.
3. Improved coordination between the Building Division and other agencies. Emphasis has been placed on coordination with the Fire Warden's Office and fire districts in project review, approval, and inspection.
4. Moved toward the consolidation of a fully staffed and trained project review team within the Development Services Division. The Division now includes Engineers, Building Inspectors, and Planners. The requirement for sign–offs by outside agencies has been significantly reduced.

1992–93 Objectives

1. To complete automation of the permitting process. All building and planning permits and applications will be on one integrated system.
2. To complete the consolidation of the project review process. The need for outside sign–offs will be eliminated as appropriate.

Chester O. Davisson, *Community Development Director*

General Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$1,088,870	$1,232,197	$1,176,536	$1,176,536	($55,661)
Services & Supplies	825,694	979,415	1,190,239	1,190,239	210,824
Other Charges	0	2,980	2,980	2,980	0
Fixed Assets	22,277	8,435	9,475	9,475	1,040
Total Expenditures	$1,936,841	$2,223,027	$2,379,230	$2,379,230	$156,203
Intrafund Transfers	(3,017)	(62,414)	(42,294)	(42,294)	20,120
Total Appropriations	$1,933,824	$2,160,613	$2,336,936	$2,336,936	$176,323
Earned Revenues By Source					
Charges for Services	$988,821	$1,191,015	$1,589,550	$1,589,550	$398,535
Miscellaneous Revenues	9,890	30,000	30,000	30,000	0
Total Revenues	$998,711	$1,221,015	$1,619,550	$1,619,550	$398,535
Net County Cost					
Mandated	$935,113	$939,598	$717,386	$717,386	($222,212)
Allocated Positions	28.0	28.0	23.0	23.0	(5.0)

Purpose

The Planning Division assists the Board of Supervisors and the Planning Commission in the areas of comprehensive planning and community development, including preparation, maintenance, and implementation of the General Plan, as mandated by Government Code 65100 et seq.

Major Budget Changes

Salaries & Employee Benefits

➤ ($202,886)	Transfer of code enforcement staff to Development Services.
➤ $148,943	Normal salary adjustments.

Services & Supplies

➤ ($40,225)	Decrease in office supplies related to the General Plan.
➤ $45,331	Increase in data processing costs.
➤ $250,000	Increase in consultant services.

Fixed Assets

➤ $5,725	Office furniture.
➤ $3,000	Data–analysis software.
➤ $750	Digital planimeter.

Intrafund Transfers

➤ ($20,120)	Decreased reimbursements for Director's salary.

Revenues

➤ $250,000	Increased reimbursements for consultant expense.
➤ $143,035	Increased services for new community processing.
➤ $43,000	Increase in other planning services.
➤ ($37,500)	Transfer of code enforcement revenues to Development Services.

Program Discussion

The Planning Division provides professional staff support for the permit and application process, specifically focused on major projects. Quantification of this overall process is presented in Work Load Data for Permit and Inspection Services budget (#256).

The Division is responsible for the General Plan, zoning, development regulations, and environmental procedures. It also develops planning–related data, conducts and participates in planning studies, and reviews planning documents and proposals of other jurisdictions.

The Division processes major proposals, such as the five new communities that were added to the General Plan studies during 1990–91. During 1991–92, the processing of these new or expanded communities continues to be a major component of the Division's work load. Additional processing of some or all of these communities may continue in 1992–93 depending upon the actions of the Board of Supervisors during the upcoming General Plan hearings.

The Comprehensive Planning Program, including the General Plan 2010, zoning maps, and the Development Title, is expected to be adopted by the Board of Supervisors early in 1992–93. The Division will then concentrate on General Plan implementation, which may involve subsequent plans for approved new or expanded communities. Significant implementation activities include a data base for land use and employment, and environmental protection and resource preservation programs.

1991–92 Accomplishments

1. Analyzed and processed proposals for five new and expanded communities for consideration by the Planning Commission and the Board of Supervisors. Documentation included an Environmental Impact Report and a Financial and Fiscal Analysis.

2. Completed public hearings before the Planning Commission for the Comprehensive Planning Program. Initiated the Board of Supervisors' hearing process.

3. Developed basic data for use in establishment of impact fees and environmental assessments. This includes population, housing, and employment data and projections for over 800 traffic analysis zones.

1992–93 Objectives

1. To complete adoption of the Comprehensive Planning Program and begin implementation.

2. To process proposals and environmental reviews for any new or expanded communities and for major development projects.

3. To develop a parcel–based data system for reporting and monitoring of growth and development.

Summary
All Agricultural Commissioner Budgets

Erwin Eby, *Agricultural Commissioner*

	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$2,504,770	$2,646,499	$2,830,485	$2,830,485	$183,986
Services & Supplies	448,949	508,683	499,790	499,790	(8,893)
Other Charges	131,734	143,000	161,600	161,600	18,600
Fixed Assets	67,607	27,257	0	0	(27,257)
Total Appropriations	$3,153,060	$3,325,439	$3,491,875	$3,491,875	$166,436
Earned Revenues By Source					
Licenses/Permits/Franchises	$123,393	$101,765	$115,765	$115,765	$14,000
Interest & Rents	1,271	1,600	1,300	1,300	(300)
Aid from Other Govt Agencies	1,020,845	998,602	1,166,492	1,166,492	167,890
Charges for Services	9,977	14,000	12,000	12,000	(2,000)
Miscellaneous Revenues	136,363	138,203	154,600	154,600	16,397
Fund Balance	0	0	26,289	26,289	26,289
Total Revenues	$1,291,849	$1,254,170	$1,476,446	$1,476,446	$222,276
Net County Cost					
Mandated	$1,861,211	$2,071,269	$2,015,429	$2,015,429	($55,840)
Allocated Positions	57.0	57.0	57.0	57.0	0.0
Temporary (Full–Time Equivalent)	7.8	7.5	8.2	8.2	0.7
Total Staffing	64.8	64.5	65.2	65.2	0.7

This presentation represents a summary of the three budgets administered by the Agricultural Commissioner. They include:

- 247 Agricultural Commissioner
- 249 Weights & Measures
- 263 Animal Control

247—Agricultural Commissioner

Environmental Protection

Erwin Eby, *Agricultural Commissioner*

General Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$1,804,253	$1,912,700	$2,112,301	$2,112,301	$199,601
Services & Supplies	303,924	344,505	344,330	344,330	(175)
Fixed Assets	52,751	13,700	0	0	(13,700)
Total Expenditures	$2,160,928	$2,270,905	$2,456,631	$2,456,631	$185,726
Earned Revenues By Source					
Licenses/Permits/Franchises	$6,095	$6,765	$5,765	$5,765	($1,000)
Aid from Other Govt Agencies	983,210	966,078	1,145,032	1,145,032	178,954
Miscellaneous Revenues	93,591	98,403	114,800	114,800	16,397
Total Revenues	$1,082,896	$1,071,246	$1,265,597	$1,265,597	$194,351
Net County Cost					
Mandated	$1,078,032	$1,199,659	$1,191,034	$1,191,034	($8,625)
Allocated Positions	40.0	40.0	41.0	41.0	1.0
Temporary (Full–Time Equivalent)	7.0	6.7	8.2	8.2	1.5
Total Staffing	47.0	46.7	49.2	49.2	2.5

Purpose

The Department of Agricultural Commissioner enforces the provisions of the California Food and Agricultural Code for the protection of the public health, safety and welfare, and to promote and protect the agricultural industry.

Major Budget Changes

Salaries and Benefits

➤ $121,262	Normal salary adjustments.
➤ $22,922	Transferred one Clerk Typist position from Weights and Measures Division to centralize office services.
➤ $31,505	Extra help increase for roadside pest abatement services to Public Works offset by revenue.
➤ $11,277	Additional overtime for agriculture inspections offset by revenue.

Services and Supplies

➤ $8,000	Increase in computer programs and related training for new system acquired during 1991–92.
➤ ($5,268)	Elimination of funding for one–time expenses for computer lines.
➤ ($6,418)	Reduction in various accounts.
➤ ($3,965)	Reduction in animal damage control services to farm and livestock owners.

Revenue

➤ $188,509	Increase in Unclaimed Gas Tax.
➤ $37,300	Increase for noxious weed control services to Public Works.

➤	$16,600	Increase in total crop reporting services.
➤	($16,600)	Decreased crop pest detection revenue from State.
➤	($12,369)	Decrease, Pesticide Mill Tax.

Program Discussion

County agricultural commissioners now report to two State agencies: the Department of Food and Agriculture and the Department of Pesticide Regulation under the newly created California Environmental Protection Agency.

A major increase in revenue received from unclaimed gas tax monies has allowed the Agricultural Commissioner to provide support services to the Sealer of Weights and Measures through transfer of a clerical position from that Division.

The passage of Proposition 111 generated additional monies, with a portion going to the Unclaimed Gas Tax Fund. This fund is usually distributed among counties. The State, facing their own financial dilemma, has declared its intent to withhold a portion of the increased funds, thereby reducing the prospect for future increases. Present funding levels should continue for 1992–93.

In 1992, the Department entered into agreement with the County Public Works Department to provide roadside noxious weed control services which should benefit both departments.

Diversion of State pest eradication funds to Los Angeles County to deal with medfly infestation has required Northern California counties to cut back their trapping programs. Although winter trapping is reduced, and one less seasonal trapper will be hired, the Department will maintain a biologically sound level of trapping in order to protect the County's agricultural industry.

1991–92 Accomplishments

1. Discovered error in calculations by State which resulted in $358,383 additional revenue from Unclaimed Gas Tax Fund.
2. Acquired new computer system to replace outdated system and to relocate the Tracy branch office from revenue mentioned above.
3. Completed program review of agricultural inspection districts which allowed for reduction by one district and shift of one position to "Detex" (Exclusion) Unit.
4. Completed survey of noxious weed control needs resulting in agreement with Public Works to continue service.

1992–93 Objectives

1. To install and stabilize the new computer system.
2. To initiate software program development for the new computer system.
3. To complete alteration of the Stockton office.
4. To complete the move of the Tracy office to its new location.

Work Load Data

	Actual			Est./Act.	Projected
	1988–89	1989–90	1990–91	1991–92	1992–93
Environmental Protection	32,621	35,303	38,345	37,850	37,850
Consumer Protection	4,231	4,906	3,938	3,970	4,020
Special Services	4,214	2,125	1,621	1,690	1,650
Total Hours	41,066	42,334	43,904	43,510	43,520

General Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$368,637	$385,176	$376,876	$376,876	($8,300)
Services & Supplies	52,501	49,507	46,179	46,179	(3,328)
Fixed Assets	10,484	10,908	0	0	(10,908)
Total Appropriations	$431,622	$445,591	$423,055	$423,055	($22,536)
Earned Revenues By Source					
Aid from Other Govt Agencies	$37,635	$32,524	$21,490	$21,490	($11,034)
Miscellaneous Revenues	42,772	39,800	39,800	39,800	0
Total Revenues	$80,407	$72,324	$61,290	$61,290	($11,034)
Net County Cost					
Mandated	$351,215	$373,267	$361,765	$361,765	($11,502)
Allocated Positions	9.0	9.0	8.0	8.0	(1.0)

Purpose

The Division of Weights and Measures tests, seals, or condemns all commercial weighing and measuring devices in the County; inspects pre–packaged items to assure content; tests and inspects petroleum products for quality and label truth; regulates procedures used by Weighmasters in issuing certificates used in the sale of bulk products.

Major Budget Changes

Salaries and Employee Benefits

➤ ($22,922)	Transfer of one clerical position to Agricultural Commissioner.
➤ $14,622	Normal salary adjustments.

Services and Supplies

➤ ($2,000)	Reduction in vehicle maintenance costs.

Revenue

➤ ($10,800)	Elimination of subvention by State for Quantity Control Program.

Program Discussion

The Weights and Measures Division has few sources of revenue. One source is the annual registration of the commercial devices used in San Joaquin County, such as scales and petroleum dispensing devices. This registration provides approximately $37,000 for the enforcement activities. The State's Petroleum Test program, which must be used for a number of specified tests, contributes $18,144. The State eliminated its Quantity Control inspection program funding in 1991–92, resulting in a revenue loss to the Division of $10,800. Due to this revenue loss, a Clerk Typist II position will be transferred from this budget to the Agricultural Commissioner's budget in 1992–93. Clerical assistance will be provided by the staff of the Agriculture Division.

As the County's population grows, the number of devices in use rises proportionately. It has been estimated by the State Division of Measurement Standards that each increase of 75 people results in one new weighing device. The industry is becoming more technologically sophisticated using machines such as automatic pricing scanners. The sale of water through vending machines has increased and a new testing program has been mandated. These changes present a challenge that the Division must meet with the declining resources at its command.

1991–92 Accomplishments

1. Added 50 water vending machines, all postal scales outside the jurisdiction of the U.S. Postal Service, and 17 new vehicle scales to the testing schedule.
2. Trained staff in and implemented new regulations and procedures established by the State Division of Measurement Standards to parallel the national testing system for testing of packaged products.

1992–93 Objectives

1. To train inspectors in data entry procedures to partially offset loss of clerical position.

Work Load Data

	Actual			Est./Act.	Projected
	1988–89	1989–90	1990–91	1991–92	1992–93
Weighing Devices	4,404	4,400	4,605	4,700	4,700
Measuring Devices	2,753	3,300	3,911	4,000	4,000
Weighmaster Inspections	34	48	35	52	70
Petroleum Inspections	354	476	478	470	470
Package Inspection	19,970	15,095	16,002	20,500	22,000
Complaints Investigation	1,171	332	339	318	325
Establishments Inspection	5,000	4,866	5,514	5,800	5,800

263—Animal Control

Environmental Protection

Erwin Eby, *Agricultural Commissioner*

Rabies Treatment Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$331,880	$348,623	$341,308	$341,308	($7,315)
Services & Supplies	92,524	114,671	109,281	109,281	(5,390)
Other Charges	131,734	143,000	161,600	161,600	18,600
Fixed Assets	4,372	2,649	0	0	(2,649)
Total Appropriations	$560,510	$608,943	$612,189	$612,189	$3,246
Earned Revenues By Source					
Licenses/Permits/Franchises	$117,298	$95,000	$110,000	$110,000	$15,000
Interest & Rents	1,271	1,600	1,300	1,300	(300)
Charges for Services	9,977	14,000	12,000	12,000	(2,000)
Fund Balance	0	0	26,289	26,289	26,289
Total Revenues	$128,546	$110,600	$149,589	$149,589	$38,989
Net County Cost					
Mandated	$431,964	$498,343	$462,600	$462,600	($35,743)
Allocated Positions	8.0	8.0	8.0	8.0	0.0
Temporary (Full–Time Equivalent)	0.8	0.8	0.0	0.0	(0.8)
Total Staffing	8.8	8.8	8.0	8.0	(0.8)

Purpose

The Animal Control Division protects public health by the control of rabies vectors; licensing of dogs for the purpose of assuring that all dogs are properly vaccinated; removing stray and abandoned animals; controlling predatory animals; and providing humane services.

Major Budget Changes

Salaries & Benefits

➤ $16,937	Normal salary adjustments.
➤ ($3,753)	Decreased Medicare and insurance costs for retirees.
➤ ($11,700)	Elimination of extra help for license inspection.
➤ ($9,671)	Reduction in overtime, and standby pay for after–hours services–offset by shift scheduling.

Services & Supplies

➤ ($3,100)	Reduced vehicle use and equipment maintenance services.
➤ ($2,612)	Decrease in Workers' Compensation costs.

Other Charges

➤ $18,600	Increased charges from City of Stockton for animal shelter services.

Revenues

➤ $15,000	Increased dog license sales.
➤ $26,289	Projected fund balance carry–over.

Program Discussion

Because of the fiscal outlook for 1992–93, coupled with increasing costs in animal shelter services, the Proposed Budget as recommended continues the provision of daytime and after–hours services which include removal of injured or dead animals, capture and confinement of hazardous or dangerous animals, and removal of loose livestock on roadways. The reduction of overtime and standby pay will require the Division to revise shift days and work weeks to provide adequate coverage within existing resources.

A shift in license inspection services is necessary due to the elimination of extra help funding. Permanent employees will be reassigned to insure license revenue generation.

A 23% increase in costs paid to the City of Stockton for animal shelter services for 1992–93 suggests that alternatives be reviewed for future consideration. Offsetting the increased costs in animal care and control is a carry–over funding from the Rabies Trust Fund.

1991–92 Accomplishments

1. Limited year–round licensing which stabilized licensing work load and modified the license period to one calendar year for license purchases.
2. Worked with the municipal courts to improve the processing of citations and bail system.

1992–93 Objectives

1. To design and implement an automated license renewal/billing system.
2. To study alternatives to animal shelter services.
3. To explore services that optimize revenue generation capability.

Work Load Data

	Actual			Est./Act.	Projected
	1988–89	1989–90	1990–91	1991–92	1992–93
Licenses Sold	10,777	12,821	12,278	12,500	13,500
Animals Impounded	5,380	5,913	5,917	5,525	5,700
Complaints & Calls	9,591	11,670	11,016	11,180	11,500
Investigations	2,402	3,239	3,584	3,648	3,800
Notices of Violation	1,902	1,507	1,590	1,720	1,800
Citations	1,254	2,351	1,063	1,050	1,200
Kennel Inspections	15	19	19	19	19
Humane Investigations	155	179	183	177	185

257—Public Administrator

Environmental Protection

Susan Patterson, ***Public Administrator***

General Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$155,285	$159,632	$169,984	$155,610	($4,022)
Services & Supplies	7,600	10,282	3,930	3,295	(6,987)
Total Appropriations	$162,885	$169,914	$173,914	$158,905	($11,009)
Earned Revenues By Source					
Charges for Services	$111,148	$112,000	$100,000	$98,094	($13,906)
Total Revenues	$111,148	$112,000	$100,000	$98,094	($13,906)
Net County Cost					
Mandated	$51,737	$57,914	$73,914	$60,811	$2,897
Allocated Positions	4.0	4.0	4.0	4.0	0.0

Purpose

The Public Administrator services are mandated under California law to take charge of estates when no other person qualifies. This includes locating and determining heirs; marshal, protect and liquidate assets as required; pay estate debts; manage and sell real and personal property; clear tax obligations of estates; prepare estate financial reports; and distribute residue to those entitled.

Major Budget Changes

Salary & Employee Benefits

➤ $10,352	Normal salary adjustments.
➤ ($14,374)	Employee layoff February 1, 1993.

Services & Supplies

➤ ($1,400)	Reduction in purchase of office supplies and use of mail.
➤ ($2,140)	Reduction in telephone lines and elimination of subscriptions to trade periodicals.
➤ ($3,100)	Reduction in various services and elimination of rented storage space.

Earned Revenues

➤ ($13,906)	Decrease in collectable fees.

Program Discussion

State law revisions in 1989 reduced Public Administrators' estate fees an average $420 per estate. The Department is now experiencing reduced revenues from subsequent estates where fees are collected one or two years later. The State Legislature has recently revised the fee schedule so that Public Administrators can reclaim $250 of the lost fees in most future estates. Another substantial portion of the revenue is fortuitous escheats to the County, and there is insufficient history to make assumptions on future revenues.

Because of the fiscal outlook for 1992–93 coupled with the Revenue uncertainty specific to the Department, the layoff of one Public Administrator's Aide by February 1993 is recommended. This will cause a 33% increase in workload for remaining employees and result in delays to investigating and processing estates thereby reducing the prospects for future revenue generation capability. Should actual revenue exceed projections by mid-year, the County Administrator will recommend funding to retain the position through 1992-93.

Supplemental Request

Fiscal constraints prevent inclusion in the recommended budget the following items requested by the Public Administrator.

Supplemental Items	Costs
Retain permanent position	$14,374
Partial restoration of Services & Supplies accounts	635
Total Supplemental Request	$15,009

1991-92 Accomplishments

1. Determined that a system of charts for preparation of tax information was not beneficial since each estate is too individualized.
2. Revised in-house probate and work forms to improve appropriateness and compliance with applicable codes.
3. Revised and improved procedures for estate debts.
4. Improved staff ability to obtain estate tax information for application to individual and fiduciary tax purposes.

1992-93 Objectives

1. To seek ways in which large estates will pay for their major administrative expenses such as voluminous mailings and photocopies.
2. To seek ways in which the Department can operate within its allocated budget.
3. To work with the Health Department's Public Guardian to improve the County's revenue potential in handling of estates.

Work Load Data

	Actual			Est./Act.	Projected
	1988-89	1989-90	1990-91	1991-92	1992-93
Investigations	195	157	148	170	170
Estates	90	71	57	75	75

General Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Other Charges	$6,000	$6,000	$6,000	$6,000	$0
Total Appropriations	$6,000	$6,000	$6,000	$6,000	$0
Earned Revenues By Source	$0	$0	$0	$0	$0
Net County Cost					
Mandated	$6,000	$6,000	$6,000	$6,000	$0

Purpose

In San Joaquin County, the Council of Governments (COG) has been designated as the Airport Land Use Commission. Section 21671.5 of the Public Utilities Code mandates that the County shall fund all expenses related to the activities and operation of the Commission.

This budget funds the County contribution to the COG which serves as the Airport Land Use Commission. Its purpose is to provide for the orderly development of each public access airport and its area of influence in such a manner as to safeguard the health, safety, and welfare of the public, assure the safety of air navigation, and encourage the growth of air commerce.

Program Discussion

The San Joaquin County Council of Governments, a voluntary association of general purpose governments, was organized in 1968 for the purpose of providing a mechanism whereby Countywide problems could be resolved. Included as members of the COG are the County of San Joaquin and the seven incorporated cities in the County: Stockton, Lodi, Manteca, Tracy, Ripon, Escalon, and Lathrop. One of the COG's many functions is to serve as the County's Airport Land Use Commission.

Plan Evaluation – Proposed changes to local plans and ordinances impacting the area of influence of public access airports in San Joaquin County are reviewed for conformity with the San Joaquin County Airport Land Use Plan.

Land Use Referrals – Development proposals, within airport areas of influence, are referred to the Airport Land Use Commission by other agencies to be reviewed for conformity with the San Joaquin County Airport Land Use Plan.

Airport Usage Data – Aircraft operations data, passenger volumes, and other statistical indicators of airport operations in San Joaquin County are maintained and used for planning purposes.

By mutual agreement between the County and the COG, all payments for services provided by the Airport Land Use Commission, up to the budgeted amount, are based on the actual expenses incurred for the previous fiscal year. For 1991–92, $6,000 was budgeted, the actual expenditures for 1990–91 exceeded that amount.

1991–92 Accomplishments

1. Evaluated and acted on a growing number of proposals.
2. Reviewed and commented on referrals which have increased in number and occupy the largest portion of time devoted to the Airport Land Use Commission.

1992–93 Objectives

1. To continue to review and comment upon referrals concerning specific uses proposed in areas adjacent to the various airports in the County.
2. To give special attention to General Plan updates to assure that new policies conform with the Airport Land Use Plan.
3. To amend the Airport Land Use Plan to incorporate the new Stockton Metro Airport Noise Compatibility Program.
4. To continue to evaluate and take action on proposed General Plan, Zoning Ordinance, and Airport Master Plan changes for those areas in and around county airports as to their conformity with the adopted Airport Land Use Plan.

Work Load Data

	Actual			Est./Act.	Projected
	1988–89	1989–90	1990–91	1991–92	1992–93
Plan Evaluation	9	10	12	20	18
Review Land Use Referrals	72	76	80	79	82
Airport Usage Data Reports	4	4	4	4	4

265—Fish & Game

Environmental Protection

Baxter Dunn, *Sheriff–Coroner*

Fish and Game	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$1,178	$6,290	$12,290	$12,290	$6,000
Services & Supplies	5,743	7,566	7,099	7,099	(467)
Fixed Assets	253	0	0	0	0
Operating Transfers Out	8,000	9,000	9,000	9,000	0
Total Appropriations	$15,174	$22,856	$28,389	$28,389	$5,533
Earned Revenues By Source					
Fines & Forfeitures	$27,475	$2,818	$6,500	$6,500	$3,682
Aid from Other Govt Agencies	6,500	6,500	12,500	12,500	6,000
Fund Balance	(18,801)	13,538	9,389	9,389	(4,149)
Total Revenues	$15,174	$22,856	$28,389	$28,389	$5,533
Net County Cost	$0	$0	$0	$0	$0

19,000 ON AMS

Purpose

The Fish and Game Program enforces the Fish and Game Code and protects/assists the propagation of natural resources.

Major Budget Changes

Salaries & Employee Benefits

➤ $6,000	Overtime for Off–Highway Motorcycle Enforcement Program.

Revenues

➤ $3,682	Increase in Fish and Game fine revenues.
➤ $6,000	Reimbursement for off–highway motorcycle enforcement from the Off–Highway Vehicle Trust Fund.

Program Discussion

The Fish and Game Program is a non–General Fund budget which is fully supported by Fish and Game revenue and Off–Highway Vehicle funds. The level of program funding is proportionate to the revenue received from fines for Fish and Game violations and from the Off–Highway Vehicle Trust Fund. Staffing is provided by Auxiliary Sheriff's deputies under the supervision of Boating Safety officers and other field deputies as required.

There is no Net County Cost for the Fish and Game Program.

The growing trend in the off–road use of motorcycles and other recreational vehicles continues in the unincorporated areas of the County. Accompanying this growth is an increase in the number of violations involving these types of vehicles. To more effectively deal with the problem, the Board of Supervisors recently approved a Sheriff's Off–Highway Motorcycle Enforcement Program.

All costs of the new program are borne by the Off–Highway Vehicle Trust Fund. Motorcycles and safety equipment have already been purchased. An appropriation of $6,000 is recommended to fund the estimated overtime costs to operate the program. Officers on motorcycles will provide a special enforcement response to violations such as trespassing and property damage by off–highway vehicles. There is no Net County Cost for this new program.

Continued contributions at the prior year level are recommended for two outside programs which have been supported in recent years with Fish and Game funds. The recommended $9,000 appropriation is divided as follows:

	1987–88/ 1991–92 Approved	1992–93 Recommend
County Parks & Rec Fish Stocking–Oak Grove Park	$4,000	$4,000
State Dept of Fish & Game–White Slough Jr. Pheasant Hunt	5,000	5,000
Total Contribution	$9,000	$9,000

With Board of Supervisors approval, any additional program funding requirements will be appropriated from the Fish and Game Fund (# 05) projected year-end fund balance of $25,000.

1991–92 Accomplishments

1. Promoted public awareness by disseminating Fish and Game law information when checking licenses, giving warnings, and during other public contacts.
2. Trained Sheriff's Auxiliary deputies through in-service instruction on Fish and Game law and operations.

1992–93 Objectives

1. To promote public awareness of Fish and Game laws prior to and during the hunting and fishing seasons.
2. To continue to use Sheriff's Auxiliary personnel to assist in public awareness and enforcement activities.

Work Load Data

	Actual 1988–89	Actual 1989–90	Actual 1990–91	Est./Act. 1991–92	Projected 1992–93
Citations Issued	335	251	159	150	150
Warning	154	100	420	400	400
Licenses Checked	1,655	1,188	1,567	1,200	1,200
Hours of Off-Highway Vehicle Enforcement	1,000	890	945	1,100	1,150

267—*Local Agency Formation Commission*

Environmental Protection

Gerald Scott, *LAFCo Executive Officer*

General Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Other Charges	$125,545	$129,504	$135,289	$135,289	$5,785
Total Appropriations	$125,545	$129,504	$135,289	$135,289	$5,785
Earned Revenues By Source					
Charges for Services	$31,448	$28,580	$37,769	$37,769	$9,189
Total Revenues	$31,448	$28,580	$37,769	$37,769	$9,189
Net County Cost					
Mandated	$94,097	$100,924	$97,520	$97,520	($3,404)

Purpose

The Local Agency Formation Commission is established under the provisions of the Cortese–Knox Local Government Reorganization Act (Sections 56000–57550 of the Government Code). A Local Agency Formation Commission (LAFCo) is mandated in each California county. The purpose of LAFCo is to discourage urban sprawl and encourage orderly formation and development of local government agencies based on local conditions and circumstances.

This budget provides the County contribution for the operation of LAFCo. The LAFCo operating budget is contained in a separate budget not governed by the Board of Supervisors. LAFCo's net cost is a mandated County cost.

Major Budget Changes

Other Charges

➤ $8,939	Normal salary adjustments.

Revenues

➤ $9,189	Increase from proposed application fees.

Program Discussion

The 1992–93 program is expected to be similar to previous years. The processing of applications and associated activities represents the major share of the work program. During peak filing periods, application processing takes precedence over all other activities.

Beyond application processing, LAFCo is required to complete reorganization studies and to update the Sphere of Influence for each city and special district in the County. Specific projects for 1992–93 are noted in the Objectives section.

This budget funds the operating costs (less the prior year carryover fund balance) of LAFCo. The annual appropriation is projected as follows:

	1991–92 Approved	1992–93 Recommend	Increase/ (Decrease)
Salaries & Benefits	$122,773	$131,712	$8,939
Services & Supplies	16,065	16,041	(24)
Operating Budget	$138,838	$147,753	$8,915
Less Fund Balance	(9,334)	(12,464)	(3,130)
County Contribution	$129,504	$135,289	$5,785
Less Revenue to County	(28,580)	(37,769)	(9,189)
Net County Cost	$100,924	$97,520	($3,404)

The 1992–93 recommended Net County Cost reflects a 3.4% decrease from the prior year. This is primarily due to a proposed increase in application fees which will be presented to the LAFCo Board for approval before July 1, 1992. A revenue increase of 32.2% will be necessary to attain the recommended decrease in Net County Cost.

1991–92 Accomplishments

1. Processed 27 application proposals to date, with a total of 36 proposals expected by year–end.
2. Adopted the 1991 update of the City of Lodi Sphere of Influence.
3. Established a Reorganization Committee to review the South San Joaquin Irrigation District's proposal to expand its Sphere of Influence.

1992–93 Objectives

1. To process 40 applications for boundary change or reorganization pertaining to cities and special districts.
2. To review and update the Spheres of Influence of the cities of Stockton, Tracy, and Lathrop when those cities complete their General Plan updates.
3. To prepare and adopt written procedures for the evaluation of proposals by LAFCo.
4. To complete the Reorganization Committee's review of the South San Joaquin Irrigation District's proposal to expand its Sphere of Influence.

Work Load Data

	Actual			Est./Act.	Projected
	1988–89	1989–90	1990–91	1991–92	1992–93
City Annexations	19	23	20	19	20
District Annexations	8	13	16	7	11
Detachments	6	6	5	9	6
Formations	2	2	1	1	2
Consolidations	3	0	0	0	0
Dissolutions	3	0	0	0	0
City Incorporation	1	0	0	0	0
Total	42	44	42	36	39

General Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$476,461	$648,435	$610,432	$610,432	($38,003)
Services & Supplies	147,786	187,307	179,180	179,180	(8,127)
Fixed Assets	13,538	26,094	0	0	(26,094)
Total Appropriations	$637,785	$861,836	$789,612	$789,612	($72,224)
Earned Revenues By Source					
Fines & Forfeitures	$9,560	$9,000	$10,000	$10,000	$1,000
Aid from Other Govt Agencies	147,831	90,890	88,200	88,200	(2,690)
Charges for Services	446,031	639,228	548,854	548,854	(90,374)
Miscellaneous Revenues	150	1,500	1,600	1,600	100
Total Revenues	$603,572	$740,618	$648,654	$648,654	($91,964)
Net County Cost					
Mandated	$34,213	$121,218	$140,958	$140,958	$19,740
Allocated Positions	13.0	14.0	15.0	15.0	1.0
Temporary (Full–Time Equivalent)	1.0	0.5	1.1	1.1	0.6
Total Staffing	14.0	14.5	16.1	16.1	1.6

Purpose

The Office of Emergency Services (OES) coordinates emergency preparedness and disaster response activities. Its responsibilities include the County Emergency Operations Center, the Countywide Joint Hazardous Materials Team, and the regulation of hazardous material emergency planning by 2,400 County businesses. The OES function is mandated, with levels of service generally discretionary.

Major Budget Changes

Salaries & Employee Benefits

➤ $36,981	Recommended addition of a Hazardous Materials Specialist Supervisor position.
➤ $5,340	Additional extra–help to be used in lieu of filling vacant position.
➤ $7,000	Add 1/3 time contract Emergency Planner in lieu of filling vacant position.
➤ $10,529	Normal salary adjustments.
➤ ($97,486)	Salary savings from not filling vacant positions: Emergency Planner and Specialist Clerk (12 months), Hazardous Materials Supervisor (3 1/2 months).

Services & Supplies

➤ $11,905	Increased communications costs for radio maintenance and additional telephones/lines for Hazardous Materials Program.
➤ ($14,313)	Reduced training and travel.

Revenues

➤ $7,700	New training fees from expanded number of classes.

➤ ($10,000)	A position eligible for federal matching funds will remain unfilled.
➤ $7,810	Increased State grant funding for medical disaster planning.
➤ ($143,574)	Decreased Hazardous Materials program fee estimate.
➤ $38,000	Increased Regional Medical Disaster Program fees for program expansion.
➤ $10,000	New one–time Hazardous Materials fees for physicians/dentists.

Program Discussion

The Office of Emergency Services continues to administer a wide range of emergency preparedness and response programs. Some of the responsibilities under its general emergency planning function include:

- County Emergency Operations Plan
- County Emergency Operations Center (EOC)
- Incident Command System
- Public education programs
- Coordination of exercises and drills
- Administration of State/Federal disaster claims

Additional special projects include management of a regional medical disaster planning program under a grant from the California Emergency Medical Services Authority and participation in State emergency planning activities.

In addition to its emergency planning/preparedness function, OES is also responsible for several hazardous materials programs, including administering Chapter 6.95 of the Health and Safety Code. This regulatory program requires businesses handling hazardous materials to submit emergency plans and inventory listings to the local authority. OES regulates and inspects over 2,500 businesses and public agencies under this program. The office also administers the Joint Hazardous Materials Response Team program. This joint effort includes the cities of Stockton and Lodi. OES staff respond to some 200 hazardous materials spills per year under this responsibility.

The various OES programs are combined in this budget unit. A summary of the individual program budgets is shown in the following table:

	Gen'l/ EMS Grant	Hazardous Materials	Operations	OES Total
Salary/ Benefits	$112,408	$395,575	$102,449	$610,432
Services/ Supplies	88,898	83,288	6,994	179,180
Total Approp	$201,306	$478,863	$109,443	$789,612
Revenues	($104,111)	($481,948)	($62,595)	($648,654)

The recommended $789,612 combined appropriation represents a decrease of more than $72,000 from the current level. However, the recommended Net County Cost has increased by $19,740 as a direct result of lower 1992–93 revenue estimates. The revenue reduction results from OES' uncertainty as to the level of revenue receipts for 1991–92 Hazardous Material fees, for which billings have only recently

Work Load Data

	Actual 1988–89	Actual 1989–90	Actual 1990–91	Est./Act. 1991–92	Projected 1992–93
Training Classes/Drills	75	89	90	80	90
Major Planning Projects	0	0	4	4	5
Business Inspections	1,000	1,200	1,300	1,500	2,000
Hazardous Material Incident Response	166	179	200	141	180
Other Disaster Response	3	3	3	1	N/A

been sent. Should actual revenue receipts at year–end exceed projections, adjustments will be made in the Final Budget.

The Office of Emergency Services intends to maintain present levels of service in 1992–93. To accomplish this goal under the current fiscal environment, several changes will occur in OES' normal staffing configuration. Vacant positions which normally would be filled will be held open throughout the year to generate salary savings. Additional part–time extra help and contract employees will be utilized on an interim basis in lieu of filling vacant positions. The fee–based Hazardous Materials program plans a modest expansion, which will require the addition of a new supervisory position.

During the past year all authorized Hazardous Materials Specialist positions were filled following a long reclassification and recruitment effort. The reclassification process has created the basis for better career progression and program administration in the Hazardous Materials program.

The addition of a Hazardous Materials Specialist Supervisor position is recommended to help meet the growing work load in that program. This position will provide the capability to expand the Hazardous Material training program in addition to fulfilling normal supervisory duties. In the coming year, the cost of the new position will be offset by salary savings from a vacant Hazardous Materials program position. As revenues allow, the vacant position will be filled.

1991–92 Accomplishments

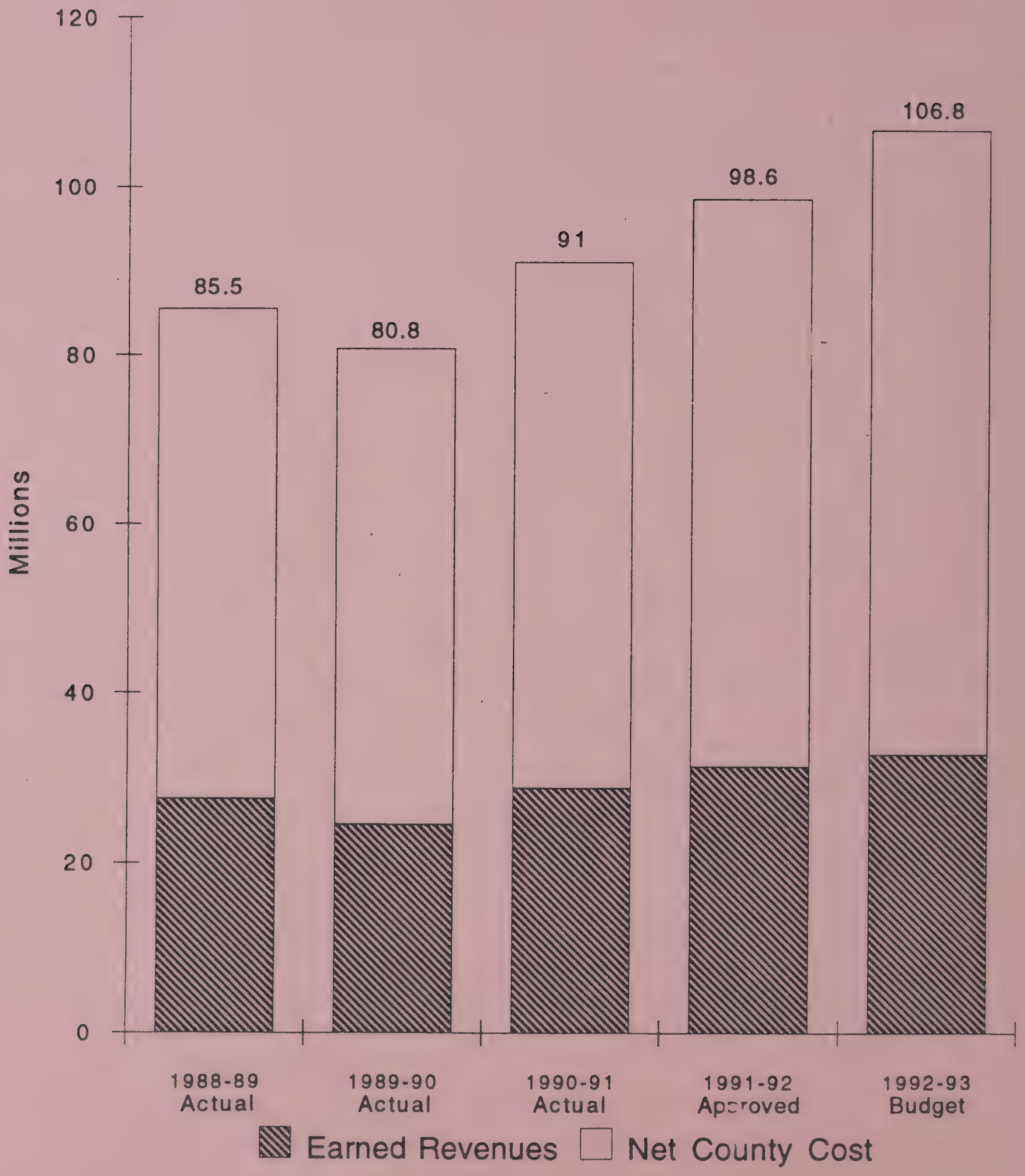
1. Accomplished planned activities under the State–funded Region IV Multi–Casualty / Mutual Aid Planning Project. Regional planning accomplishments included provision of instructor certification courses, disaster kits and operational maps, and adoption of the regional plan by nine of the eleven counties in the region. OES received an award from the State Office of Emergency Services for its accomplishments under this program.
2. Established a Countywide Joint Hazardous Materials Response Team with the cities of Stockton and Lodi. This has increased the County's ability to deal with large incidents through a cost–effective program which benefits all jurisdictions.
3. Provided hazardous materials and emergency response training classes to more then 300 participants from businesses and public agencies.
4. Attained virtually full compliance with the basic hazardous materials program mandated under Chapter 6.95 of the Health and Safety Code.
5. Completed revision of the Basic Emergency Operations Plan. Also implemented a Multi–Agency Coordination System for Countywide use.

1992–93 Objectives

1. To achieve full implementation of the Joint Hazardous Materials Team Agreement provisions and team capabilities and add additional cities to the agreement.
2. To complete implementation of the third year grant requirements of the regional Medical Disaster Planning Project and turn over maintenance of project accomplishments to appropriate County agencies throughout OES Region IV.
3. To complete current revision of functional annexes to County Emergency Operations Plan and obtain approval through a revitalized County Emergency Services Council.
4. To complete implementation of Phase 2 of a hazardous materials training program aimed at providing businesses with tools to improve employee and public safety. This program was initiated in cooperation with businesses in the Community Awareness and Emergency Response organization.
5. To fully implement the Farm Hazardous Materials Inventory Program and expand completion of Risk Management and Prevention Programs by businesses that use Acutely Hazardous Materials to 40 per year.

Law & Justice

Law & Justice
Change In Program Expenditures



Law & Justice Appropriations

	Page Number	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
20100 County Clerk	D–3	$61,909	$86,834	$76,550	$14,641
District Attorney					
20200 District Attorney	D–6	7,314,817	7,900,791	7,755,507	440,690
20201 Career Criminal Project	D–9	52,800	52,800	52,800	0
20202 Subvention Program	D–10	406,857	373,107	373,107	(33,750)
20203 Victim/Witness Program	D–12	354,618	325,530	325,530	(29,088)
20204 Gang Violence Program	D–14	74,792	80,000	80,000	5,208
20205 Victim Assistance Center	D–16	256,500	256,500	256,500	0
20208 Major Narcotic Suppression	D–18	120,000	121,600	121,600	1,600
20209 Child Abduction Unit	D–20	191,574	133,808	133,808	(57,766)
20210 Narcotics Enforcement	D–22	0	198,564	198,564	198,564
20211 Youth Gang Prevention	D–23	916,113	810,120	810,120	(105,993)
20213 Anti–Drug Abuse Enforcement	D–25	444,169	456,031	456,031	11,862
20301 Family Support	D–27	3,756,470	4,747,214	4,747,214	990,744
Public Defender					
20400 Public Defender	D–32	4,544,050	5,164,581	4,748,078	204,028
20401 Vertical Defense of Indigents	D–36	122,667	126,724	112,267	(10,400)
20402 Subvention Program	D–38	364,108	372,555	366,468	2,360
21000 Grand Jury	D–109	72,917	71,439	71,439	(1,478)
21100 Integrated Criminal Justice System	D–82	1,234,822	0	0	(1,234,822)
21200 Pretrial Services	D–84	438,436	486,729	486,729	48,293
21201 Alcohol/Drug Prevention Program	D–86	143,192	193,997	193,997	50,805
21300 Court Assigned Counsel	D–40	2,796,000	2,798,964	2,798,964	2,964
Sheriff–Coroner					
21601 STC Training	D–42	152,750	149,705	149,705	(3,045)
21602 Boating Safety	D–44	530,168	615,467	615,467	85,299
21620 Patrol	D–46	7,527,121	8,903,575	8,771,268	1,244,147
21622 Communications	D–50	1,484,297	2,738,373	2,563,129	1,078,832
21626 Detectives	D–52	2,041,364	2,328,011	2,182,061	140,697
21628 Records/Evidence	D–54	1,699,071	2,990,233	2,969,982	1,270,911
21630 Court Services	D–56	1,581,242	1,954,103	1,648,300	67,058
21635 Civil	D–58	683,731	729,828	708,859	25,128
21640 Coroner/Morgue	D–60	708,083	711,118	711,118	3,035
21645 Administration/Support	D–62	1,693,992	2,321,774	1,827,385	133,393
21650 Lathrop Police Contract	D–64	910,438	1,133,545	1,080,256	169,818

Law & Justice Appropriations

	Page Number	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
21700 Stockton Marshal	D–76	1,133,211	1,180,050	1,180,050	46,839
21800 Lodi Marshal	D–78	374,072	402,469	402,469	28,397
21900 MRET Marshal	D–80	611,339	617,246	617,246	5,907
Sheriff–Coroner					
22600 Custody	D–66	22,744,152	23,848,339	23,621,645	877,493
22610 Jail Transition	D–71	128,315	413,688	318,991	190,676
22615 Custody Hiring/Training	D–73	0	186,550	186,550	186,550
22620 Work Programs	D–74	739,431	790,215	790,215	50,784
Probation					
22700 Juvenile	D–88	2,330,209	2,640,316	2,640,316	310,107
22702 Adult	D–91	2,329,204	2,506,289	2,506,289	177,085
22708 STC Training	D–95	77,250	65,883	65,883	(11,367)
22730 Youth Gang Prevention	D–96	33,333	102,887	102,887	69,554
22745 Administration	D–98	674,724	736,788	736,788	62,064
22800 Juvenile Hall	D–100	4,108,239	4,295,830	4,295,830	187,591
23400 Home Supervision	D–103	224,031	234,582	234,582	10,551
27400 Operating Transfers to Courts	D–105	4,605,154	5,238,557	5,238,557	633,403
27500 Superior Court	D–106	7,186,295	7,539,215	7,539,215	352,920
27600 Stockton Municipal Court	D–110	5,163,493	5,301,366	5,301,366	137,873
27700 Lodi Municipal Court	D–112	1,240,919	1,292,288	1,292,288	51,369
27800 MRE Municipal Court	D–114	1,179,638	1,281,908	1,281,908	102,270
27900 Tracy Municipal Court	D–116	1,049,961	1,056,848	1,056,848	6,887
Total — Law & Justice		**$98,612,038**	**$109,064,934**	**$106,802,726**	**$8,190,688**

201—County Clerk

Law & Justice

Patricia Paulsen, *County Clerk*

General Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$66,089	$50,984	$67,342	$56,058	$5,074
Services & Supplies	19,995	10,275	19,492	20,492	10,217
Fixed Assets	401	650	0	0	(650)
Total Appropriations	$86,485	$61,909	$86,834	$76,550	$14,641
Earned Revenues By Source					
Licenses/Permits/Franchises	$1,765	$1,700	$1,700	$1,700	$0
Charges for Services	67,399	51,200	54,000	54,000	2,800
Miscellaneous Revenues	748	1,200	1,200	1,200	0
Total Revenues	$69,912	$54,100	$56,900	$56,900	$2,800
Net County Cost					
Mandated	$16,573	$7,809	$29,934	$19,650	$11,841
Allocated Positions	1.0	1.0	2.0	1.0	0.0
Temporary (Full–Time Equivalent)	0.5	0.5	0.0	0.6	0.1
Total Staffing	1.5	1.5	2.0	1.6	0.1

Purpose

The County Clerk is mandated to record fictitious name statements, issue marriage licenses, process notary bonds, register process servers and professional photocopiers, process Department of Fish and Game notices of determination, and file coroner's reports.

Major Budget Changes

Salaries & Benefits

➤ $1,769	Increased funding for extra–help.
➤ $3,305	Normal salary adjustments.

Services & Supplies

➤ $8,784	Increased data processing charges reflecting costs formerly charged to Superior Court.

Revenues

➤ $2,800	Increased fees based on trends.

Program Discussion

The County Clerk is training replacement half–time staff. This ties the County Clerk to the office until the new hire can handle office functions alone and severely restricts out of the office duties. The County Clerk still maintains that at least one full–time staff person is required to cover leaves and maintain office hours continuity.

Improved County Clerk space is planned as other departmental relocations occur.

Supplemental Request

The County Clerk has requested an allocated Clerk Typist II position, in lieu of existing extra–help. The net first year cost is shown below:

Position	First Year Cost
*Clerk Typist II**	$22,640
Less: Extra Help	(11,124)
Less: Other Accounts	(1,232)
Total Supplemental Request	$10,284

**Salaries & Benefits for 10 months.*

This is the second year that the County Clerk has requested a full–time staff position. The request is based on the contention that the County Administrator's original 1990 work load analysis accounted only for the counter activity and disregarded administrative duties. The other basis for the request is leave coverage and offsite work duties.

The County Administrator recommends denial of the supplemental request for the following reasons:

- A review of the County Clerk's work load from October 21 through December 11, 1991 was conducted. It did not identify any unmet work load or need for additional staffing. However, a need for back–up coverage was demonstrated.
- The work load problem is primarily related to location and space. During the review period more than 38% of the counter contact was from the public seeking non–County Clerk related information.
- The work area consists of two small rooms separated by a courtroom hallway/entrance. This layout is inefficient and adversely affects productivity. The County Administrator is now working on the master plan for downtown office space. It is the County Administrator's intent to locate a properly designed County Clerk's Office in a lower volume location with proximity to another County department, which can provide back–up coverage.
- The review further found that the County Clerk's work load was very light between the hours of 8 and 10 a.m. Activity during this period consisted primarily of telephone calls and non–County Clerk related informational contacts. The County Administrator recommends closing the County Clerk's Office during this period to allow the Clerk to conduct offsite business and perform general office work without interruption or need for back–up. This closure poses limited inconvenience to the public while allowing the Clerk to use existing extra–help staff during peak hours. The County Clerk agrees with this recommendation on a trial basis. The two offices are reviewing scheduling options now and intend to return to the Board during Final Budget hearings with recommended office hours.

1991–92 Accomplishments

1. Maintained continuity of office hours under adverse conditions.
2. Remained open through lunch.

1992–93 Objectives

1. To relocate to improved office space.
2. To obtain and implement the Clerk's Automated Tracking System funded by the State.
3. To minimize counter lines.

Work Load Data

	Actual			Est./Act.	Projected
	1988–89	1989–90	1990–91	1991–92	1992–93
Marriage Licenses	2,063	1,736	2,075	2,025	2,025
Fictitious Business Names	2,674	NA	2,749	2,750	3,000
Notices of Determination	NA	NA	21	24	40
Notary Bonds	NA	NA	NA	240	240

Summary

All District Attorney Budgets

John Phillips, *District Attorney*

	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$8,583,046	$10,147,715	$11,335,393	$11,190,109	$1,042,394
Services & Supplies	2,727,817	2,889,075	3,066,575	3,066,575	177,500
Other Charges	995,917	867,470	802,684	802,684	(64,786)
Fixed Assets	140,431	9,450	67,516	67,516	58,066
Operating Transfers Out	176,184	0	0	0	0
Total Expenditures	$12,623,395	$13,913,710	$15,272,168	$15,126,884	$1,213,174
Intrafund Transfers	(109,878)	(25,000)	(14,667)	(14,667)	10,333
Total Appropriations	$12,513,517	$13,888,710	$15,257,501	$15,112,217	$1,223,507
Earned Revenues By Source					
Interest & Rents	$57,159	$0	$0	$0	$0
Aid from Other Govt Agencies	6,032,436	5,917,008	7,196,692	7,196,692	1,279,684
Charges for Services	374,747	405,325	284,600	284,600	(120,725)
Miscellaneous Revenues	130,551	133,500	113,100	113,100	(20,400)
Operating Transfers In	217,284	464,525	476,504	476,504	11,979
Total Revenues	$6,812,177	$6,920,358	$8,070,896	$8,070,896	$1,150,538
Net County Cost					
Mandated	$5,907,651	$6,825,304	$7,075,930	$6,930,646	$105,342
Required Match	(10,753)	4,800	4,800	4,800	0
Discretionary	(195,558)	138,248	105,875	105,875	(32,373)
Total Net County Cost	$5,701,340	$6,968,352	$7,186,605	$7,041,321	$72,969
Allocated Positions	193.0	203.0	214.0	214.0	11.0
Temporary (Full–Time Equivalent)	26.2	34.3	22.6	17.6	(16.7)
Total Staffing	219.2	237.3	236.6	231.6	(5.7)

This presentation is a summary of the 11 budgets administered by the Office of the District Attorney. These include:

- 20200 District Attorney
- 20201 Career Criminal Elim
- 20202 Juvenile Subvention
- 20203 Victim/Witness
- 20204 Gang Violence
- 20205 Victim Assistance Center
- 20208 Major Narcotics Vendor Suppression
- 20209 Child Abduction Unit
- 20211 Youth Gang Prevention
- 20213 Auto Insurance Fraud Investigation
- 20301 Family Support

202—District Attorney

Law & Justice

John Phillips, *District Attorney*

General Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$5,676,223	$6,073,421	$6,634,061	$6,488,777	$415,356
Services & Supplies	1,083,603	1,241,396	1,281,397	1,281,397	40,001
Fixed Assets	93,352	0	0	0	0
Total Expenditures	$6,853,178	$7,314,817	$7,915,458	$7,770,174	$455,357
Intrafund Transfers	(69,507)	0	(14,667)	(14,667)	(14,667)
Total Appropriations	$6,783,671	$7,314,817	$7,900,791	$7,755,507	$440,690
Earned Revenues By Source					
Aid from Other Govt Agencies	$13,867	$10,000	$11,000	$11,000	$1,000
Charges for Services	255,568	292,825	284,600	284,600	(8,225)
Miscellaneous Revenues	114,723	132,500	113,000	113,000	(19,500)
Operating Transfers In	217,284	151,661	476,504	476,504	324,843
Total Revenues	$601,442	$586,986	$885,104	$885,104	$298,118
Net County Cost					
Mandated	$6,182,229	$6,727,831	$7,015,687	$6,870,403	$142,572
Allocated Positions	106.0	107.0	108.0	108.0	1.0
Temporary (Full–Time Equivalent)	8.1	8.1	8.1	3.1	(5.0)
Total Staffing	114.1	115.1	116.1	111.1	(4.0)

Purpose

The Office of District Attorney is a mandated function which initiates and conducts all prosecutions for violations of State laws and local ordinances. The Office investigates such offenses in cooperation with local law enforcement agencies; establishes policy and standards for filing of criminal complaints; institutes proceedings for the arrest of persons charged with or reasonably suspected of public offenses; attends and advises the Grand Jury; provides services in civil proceedings involving abatement of nuisances and environmental hazards, and consumer fraud remedies; and manages grant programs providing services to witnesses and victims of crime.

Major Budget Changes

Salaries & Employee Benefits

➤ $83,439	Deputy District Attorney IV (Welfare Fraud) transferred from Family Support at midyear; offset by reimbursements.
➤ $33,882	Legal Typist transferred from Subvention budget for Witness Coordination.
➤ $455,265	Normal salary adjustments.
➤ ($55,331)	Reduce extra help and contract positions to meet recommended Net County Cost.

➤	($98,736)	Increase salary savings to meet recommended Net County Cost.

Services & Supplies

➤	$21,943	Computer equipment lease costs for local area network.
➤	$13,165	Data Processing service charge increase.
➤	$30,000	Increased cost/volume of blood alcohol testing.
➤	($25,000)	Jury and witness expenses reduced.

Revenues

➤	$161,313	Transfer revenue for Auto Theft Prosecution program to main budget.
➤	$82,563	Increased transfers from Narcotics Enforcement Special Fund.
➤	$76,017	New revenue for Auto Insurance Fraud prosecution.
➤	($9,000)	Reduced fines for Criminalistic Lab costs based on experience.
➤	($35,000)	Consumer Fraud recovery reduced based on experience.
➤	$10,000	Toxic Strike Force revenue increase based on experience.

Program Discussion

The recommended Net County Cost for the District Attorney's main budget has increased by $142,572, or 2.1%. This level of funding will not fully support the existing operations of the Office. In order to meet the recommended budget, the District Attorney will be forced to absorb significant new work load while eliminating legal and support staff positions. This will occur at a time when felony filings are projected to increase by 6%.

Work Load Data

	Actual			Est./Act.	Projected
	1988–89	1989–90	1990–91	1991–92	1992–93
Municipal Court					
Felony Filings					
Countywide	4,251	4,707	4,673	5,277	5,605
Stockton	3,022	3,382	3,520	3,910	4,220
Lodi	504	477	393	519	495
MRE	443	495	412	468	510
Tracy	282	353	348	380	380
Misdemeanor Filings					
Stockton Misdemeanor	10,200	7,850	9,045	10,681	11,604
Stockton Traffic	10,871	13,295	15,119	16,224	16,903
Lodi Misd/Traffic	4,846	5,229	6,054	6,224	5,651
MRE Misd/Traffic	5,452	4,955	4,719	5,056	5,270
Tracy Misd/Traffic	4,145	4,100	4,047	4,752	4,925
Superior Court					
New Cases	2,288	2,595	3,200	3,500	3,700
Jury Trials	82	96	71	106	120
Investigations					
Cases Opened	1,898	1,900	1,917	1,842	1,933

New revenues of $237,330 from the State for Auto Theft and Auto Insurance Fraud prosecution will require the District Attorney to divert existing resources to these initiatives or face even deeper staffing reductions. In addition to absorbing this new work load, the District Attorney has raised promotional standard and agreed to eliminate certain extra help positions through transfers, reorganization, and attrition in a major voluntary effort to reduce costs. A significant gap ($145,284) remains, however, between the recommended funding and that which is necessary to maintain current service levels.

The District Attorney has taken a number of measures to maximize available resources. Included among these actions are:

- *Taking on new programs without adding staff.*
- *Establishing higher promotional standards.*
- *Reorganizing functions and responsibilities to maximize staffing resources.*
- *Creating a "flattened" management structure in which attorney managers carry case loads.*
- *Using work–study students in various programs to maximize levels of service.*
- *Aggressively seeking grant program funding whenever such opportunities arise.*

The District Attorney has voluntarily reduced operating costs in the coming year by $139,000 through various personnel–related actions. Even with these planned reductions, insufficient funds are available to fully support the remaining staffing levels.

Supplemental Request

Financial constraints prevent inclusion in the recommended budget of the following items requested by the District Attorney:

Position & Related Costs	First Year
2 – Legal Interns (contract)	$58,699
3 – Law Clerks (extra help)	32,760
2 – Clerk Typists (extra help)	22,620
Misc. savings from freezes, unpaid leaves, reduced hours	31,205
Total Supplemental Request	$145,284

Implementing these cuts, in addition to the cuts, reorganizations, and work load increases already planned would severely disrupt the operations of the Office. Services in several key functions will be reduced or eliminated.

One of the two legal interns is assigned to the Environmental Protection unit. This position is responsible for generating large amounts of revenue for the County by enforcing the collection of Hazardous Materials Disclosure Permits for the Office of Emergency Services. The remaining Legal Intern and three Law Clerks are assigned in various important para–professional capacities in the Domestic Violence and Consumer Fraud programs and in legal research. The two Clerk Typists provide vital part–time support in the Lodi and Tracy offices. The single remaining Legal Typist in each of these offices will find it difficult, if not impossible, to meet court–imposed case filing deadlines working alone with no backup or relief.

The District Attorney requests a supplemental appropriation of $145,284 to avoid the involuntary staff reductions noted above.

1991–92 Accomplishments

1. Assigned three Deputy District Attorneys to the Gang Unit to handle increased caseload.
2. Sent over 300 persons to State prison on narcotics charges in 1991.
3. Continued to seek certification as a Mandatory Continuing Legal Education training provider.
4. Installed computer Local Area Network.

1992–93 Objectives

1. To implement new Auto Theft Prosecution Program in cooperation with local law enforcement agencies.
2. To initiate a new Auto Insurance Fraud Prosecution Program in cooperation with the State Insurance Commissioner's Office, insurance company investigators, and local law enforcement.
3. To continue to maximize levels of service within current funding restrictions.

General Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$55,648	$51,406	$51,682	$51,682	$276
Services & Supplies	245	1,394	1,118	1,118	(276)
Total Appropriations	$55,893	$52,800	$52,800	$52,800	$0
Earned Revenues By Source					
Aid from Other Govt Agencies	$66,646	$48,000	$48,000	$48,000	$0
Total Revenues	$66,646	$48,000	$48,000	$48,000	$0
Net County Cost					
Support	($10,753)	$4,800	$4,800	$4,800	$0
Temporary (Full–Time Equivalent)	0.7	0.6	0.6	0.6	0.0

Purpose

This grant–funded program enhances prosecutions of career criminals through vertical prosecution; opposes plea bargaining, trial continuances, and bail reductions; and seeks longer sentences for repeat offenders.

Program Discussion

State grant funding for the Career Criminal Prosecution Program will remain unchanged in 1992–93, unless there are last minute cuts to the Office of Criminal Justice Planning (OCJP) included in the State budget. This level of funding will cover 61% of the salary and benefits costs of the Deputy District Attorney assigned to the program. A second attorney provides back–up support as needed.

The Career Criminal Prosecution Unit concentrates on vertical prosecution of defendants who have committed multiple burglaries and robberies and who have a prior conviction for this type of offense. Research has indicated that a small number of habitual criminals are responsible for a large percentage of these types of crimes. By refusing to plea bargain on these cases and by seeking longer prison sentences for convicted career criminals, it is hoped that this program will have a meaningful impact on the local crime rate.

1991–92 Accomplishments

1. Maintained a 95% conviction rate.

1992–93 Objectives

1. To maintain a conviction rate in excess of 95%.

Work Load Data

	Actual			Est./Act.	Projected
	1988–89	1989–90	1990–91	1991–92	1992–93
Cases Prosecuted	45	50	52	70	50

S/B ROLLED INTO MAIN BUDGET.
NO LONGER AN OCJP PROGRAM.
NOW FUNDED THROUGH RE-ALIGNMENT —
BUT NOT FOR ANY SPECIFIC PROGRAM ANY LONGER.

20202—District Attorney–Subvention Program

Law & Justice

John Phillips, *District Attorney*

General Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$339,633	$362,768	$335,571	$335,571	($27,197)
Services & Supplies	41,323	44,089	37,536	37,536	(6,553)
Total Appropriations	$380,956	$406,857	$373,107	$373,107	($33,750)
Earned Revenues By Source					
Aid from Other Govt Agencies	$380,965	$0	$312,864	$312,864	$312,864
Operating Transfers In	0	312,864	0	0	(312,864)
Total Revenues	$380,965	$312,864	$312,864	$312,864	$0
Net County Cost					
Mandated	($9)	$93,993	$60,243	$60,243	($33,750)
Allocated Positions	6.0	6.0	5.0	5.0	(1.0)

Purpose

This grant-funded program provides for the prosecution of juvenile defendants in Section 602, 300, and 601 Welfare and Institutions cases.

The District Attorney Juvenile Unit reviews juvenile crime reports and prepares petitions for court filing; appears in court on all calendars, including detention, jurisdictional, motion, trial, and dispositional; handles all fitness hearings pursuant to Sections 707(a) and 707(b) of the California Welfare and Institutions Code; advises Probation on possible informal handling of cases per Section 654 of the Welfare and Institutions Code; represents Probation at Order-to-Show-Cause hearings; represents the Human Services Agency at dependency hearings when requested; prepares trials and subpoenas; and interviews witnesses.

Major Budget Changes

Salaries & Employee Benefits

➤ ($34,721)	Legal Typist position transferred to District Attorney's main office.
➤ ($9,560)	Delete funding for a District Attorney Investigator due to budget constraints.
➤ $17,084	Normal salary adjustments.

Services & Supplies

➤ ($5,943)	Reductions in various operating costs to meet recommended Net County Cost.

Program Discussion

In 1992–93 the Juvenile Division will be required to handle its work load with less clerical staff and minimal additional attorney and investigative support from the remainder of the District Attorney's Office. The $33,750 (36%) reduction in County funding is necessary to help the Department meet its *overall* recommended Net County Cost. Funding from the State is expected to remain unchanged at $312,864, which represents 84% of the total program cost.

Helping to make this possible is a significant drop in the past year in the number of cases filed in Juvenile Court. It is hoped that this trend will continue, thus indicating some degree of success in the youth gang and drug prevention efforts being exerted by many public agencies and community– based organizations.

1991–92 Accomplishments

1. Completed training assignments in the Juvenile for two Deputy District Attorneys II.
2. Filed 39 gang case in the Juvenile Division this year. Six cases were linked with adult cases.
3. Trimmed expenses with little negative impact on operations.

1992–93 Objectives

1. To maintain current service levels with fewer staff resources due to budget constraints.
2. To update and improve word processing system and case management database.

Work Load Data

	Actual 1988–89	Actual 1989–90	Actual 1990–91	Est./Act. 1991–92	Projected 1992–93
Cases Filed	5,247	5,996	5,542	4,072	5,214
Total Court Appearances	7,293	7,532	7,020	8,068	7,544

20203—District Attorney–Victim/Witness Program

Law & Justice **John Phillips**, *District Attorney*

General Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$279,760	$327,470	$300,448	$300,448	($27,022)
Services & Supplies	29,554	27,148	25,082	25,082	(2,066)
Fixed Assets	529	0	0	0	0
Total Expenditures	$309,843	$354,618	$325,530	$325,530	($29,088)
Intrafund Transfers	(4,602)	0	0	0	0
Total Appropriations	$305,241	$354,618	$325,530	$325,530	($29,088)
Earned Revenues By Source					
Aid from Other Govt Agencies	$224,545	$263,000	$263,000	$263,000	$0
Total Revenues	$224,545	$263,000	$263,000	$263,000	$0
Net County Cost					
Discretionary	$80,696	$91,618	$62,530	$62,530	($29,088)
Allocated Positions	8.0	8.0	8.0	8.0	0.0
Temporary (Full–Time Equivalent)	0.0	0.3	0.0	0.0	(0.3)
Total Staffing	8.0	8.3	8.0	8.0	(0.3)

Purpose

The Victim/Witness program provides support services to victims and witnesses of crimes. Among its activities it responds to crime scenes with a mobile unit to provide on–call crisis intervention and emergency services to victims; provides victims with information and referrals to other service agencies; provides victims and witnesses with court support services including emergency transportation, courtroom escorts, information on case status and disposition, and general orientation to the criminal justice system; and assists victims with claims for assistance from the California Restitution Fund.

Major Budget Changes

Salaries & Employee Benefits

➤ $4,173	Normal salary adjustments.
➤ ($5,100)	Eliminate extra help.
➤ ($25,327)	Salary savings increase necessary to meet recommended Net County Cost.

Services & Supplies

➤ ($5,228)	Reduced State allowance for supplies and travel.

Program Discussion

The recommended Net County Cost is $29,088 (32%) below the 1991–92 level. The reduction is necessary to allow the District Attorney's Office to meet its *overall* recommended Net County Cost. State grant funding at this time remains unchanged at $263,000. State funding, however, could be reduced before the State budget is adopted.

OCJP Funds

To meet the recommended budget, salary savings will be achieved by freezing a currently vacant position and by eliminating all extra help.

20203—District Attorney–Victim/Witness Program

Law & Justice

In 1992–93, the Victim/Witness program will continue to face a steady demand for crime scene response by the 24–hour mobile crisis unit. Law enforcement and community support for this program remains very strong.

The work load involving domestic violence has continued to rise in the last year. The Victim Witness staff has been conducting regular weekly workshops on preparing requests for restraining orders.

1991–92 Accomplishments

1. Provided over 4,500 instances of Countywide direct crime scene assistance to victims, i.e.: emergency assistance, notification of friends and family, domestic violence counseling, and child abuse casework.
2. Expanded Domestic Violence services Countywide. Provided over 5,600 units of service to domestic violence victims, including:
   - Paying for temporary provision for domestic violence victims, i.e.: shelter and food.
   - Providing direct assistance in preparation of 1,600 emergency protective orders and restraining orders.
   - Providing compensation for professional domestic violence consultation for victims.

1992–93 Objectives

1. To sustain current level of services despite reductions in County funding and anticipated reductions in State grant funding.
2. To improve program efficiency.
3. To mobilize community resources and support to maintain program quality.

Work Load Data

	Actual			Est./Act.	Projected
	1988–89	1989–90	1990–91	1991–92	1992–93
Case Dispos & Status Req	33,004	33,196	34,005	36,454	34,000
Courthouse Info Booth Req	64,021	64,909	65,001	65,000	65,000
On–Site Crisis Interventions	3,888	3,898	3,990	4,520	3,900
Assist W/Restraining Order	350	749	1,182	1,394	1,500
Service to Domestic Violence Victims	2,167	2,999	5.756	5,677	5,750

20204—District Attorney–Gang Violence Project

Law & Justice **John Phillips,** *District Attorney*

General Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$74,780	$73,143	$78,332	$78,332	$5,189
Services & Supplies	1,505	1,649	1,668	1,668	19
Total Appropriations	$76,285	$74,792	$80,000	$80,000	$5,208
Earned Revenues By Source					
Aid from Other Govt Agencies	$54,818	$56,094	$72,000	$72,000	$15,906
Total Revenues	$54,818	$56,094	$72,000	$72,000	$15,906
Net County Cost					
Discretionary	$21,467	$18,698	$8,000	$8,000	($10,698)
Temporary (Full–Time Equivalent)	1.1	1.1	0.9	0.9	(0.2)

Purpose

The grant–funded Gang Violence Program encourages vertical prosecution of gang members. Related activities include coordinating with law enforcement to identify gang members; assisting in investigation of gang crimes and protecting witnesses; and participating on the San Joaquin Inter–Agency Task Force on Gang Violence.

Major Budget Changes

Salaries & Employee Benefits

➤ $5,189	Grant now offsets 92% of cost of one Deputy District Attorney IV.

Revenues

➤ $15,906	Basis for allocating grant funds changed. District Attorney will receive $80,000 share of $500,000 multi–component grant, with a 10% County match required.

Program Discussion

The recommended Net County Cost for the Gang Violence Program has decreased by $10,698 due to a change in the grant allocation method.

The District Attorney's Office has submitted a competitive proposal for continued State grant funding of the Gang Violence Suppression Program to the Office of Criminal Justice Planning (OCJP). This proposal requires a coordinated, multi–component approach combining the efforts of a number of local agencies. The local coordinating committee has allocated the $500,000 grant funding among the participants as follows:

District Attorney	$80,000
Probation	80,000
Stockton Police	110,000
Boys/Girls Clubs/Council for the Spanish Speaking	115,000
Stockton Unified/Lodi Unified	115,000
Total	$500,000

The District Attorney anticipates a notification of grant award in late July. Any necessary revisions in funding levels will be reflected in the Final Budget.

1991–92 Accomplishments

1. Added a third attorney to the Gang unit.
2. Continued active participation on the Inter–Agency Task Force.

1992–93 Objectives

1. To become actively involved in the Tracy Gang Suppression Task Force effort.

Work Load Data

	Actual 1988–89	Actual 1989–90	Actual 1990–91	Est./Act. 1991–92	Projected 1992–93
Cases Prosecuted	40	45	62	70	70

GRANT TERMINATES
6/30/92.

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20205—District Attorney–Victim Assistance Center

General Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$182,442	$234,531	$234,934	$234,934	$403
Services & Supplies	22,632	21,969	21,566	21,566	(403)
Fixed Assets	3,158	0	0	0	0
Total Appropriations	$208,232	$256,500	$256,500	$256,500	$0
Earned Revenues By Source					
Aid from Other Govt Agencies	$189,432	$256,500	$256,500	$256,500	$0
Total Revenues	$189,432	$256,500	$256,500	$256,500	$0
Net County Cost					
Discretionary	$18,800	$0	$0	$0	$0
Allocated Positions	7.0	7.0	7.0	7.0	0.0
Temporary (Full–Time Equivalent)	1.5	2.4	1.2	1.2	(1.2)
Total Staffing	8.5	9.4	8.2	8.2	(1.2)

Purpose

The Victim Assistance Center provides claims verification services for the Victims–of–Crime Program. The Center helps victims file claims and provides expedited local verification of claims to ensure the timely issuance of payments to victims. This discretionary program was established through a joint powers agreement with the State Board of Control.

Major Budget Changes

Salaries & Employee Benefits

➤ $10,960	Program Coordinator time allocation to this program increased from 10% to 30%.
➤ ($21,258)	Reduced use of extra help.
➤ $10,298	Normal salary adjustments.

Program Discussion

This is a zero Net County Cost budget. All allowable costs are reimbursed by the State Board of Control under a joint powers agreement. The recommended budget for 1992–93 remains unchanged from the prior year.

The demand for Victims–of–Crime claims verification continues to rise as crime increases. Over the past four years, the number of claims processed annually has increased nearly ten fold, from 375 in 1986–87 to an estimated 3,500 (including supplements) in 1991–92. The continued growth is the direct result of rising crime and increased public awareness of available services provided to victims.

San Joaquin County's Victim Assistance Center has continually exceeded its established performance goals and standards. It remains a model program.

1991–92 Accomplishments

1. Processed and verified approximately 3,500 claims.
2. Provided public awareness through brochures and participation in Senior Awareness Day, Lodi Crime Fair, and Health Week at Stockton Unified School District high schools.
3. Provided training for Claim Specialists.

1992–93 Objectives

1. To process and verify a minimum of 2,500 claims.
2. To continue to increase public awareness of service provided by the Victim Assistance Center through an active advertising campaign and free public service announcements.
3. To provide ongoing training for staff.

Work Load Data

	Actual			Est./Act.	Projected
	1988–89	1989–90	1990–91	1991–92	1992–93
Victims' Claims Verified	1,100	2,164	2,639	3,500	2,500

General Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$115,578	$116,971	$118,928	$118,928	$1,957
Services & Supplies	2,778	3,029	2,672	2,672	(357)
Total Appropriations	$118,356	$120,000	$121,600	$121,600	$1,600
Earned Revenues By Source					
Aid from Other Govt Agencies	$122,419	$120,000	$121,600	$121,600	$1,600
Total Revenues	$122,419	$120,000	$121,600	$121,600	$1,600
Net County Cost					
Discretionary	($4,063)	$0	$0	$0	$0
Temporary (Full–Time Equivalent)	2.2	1.8	1.8	1.8	0.0

Purpose

The fully grant–funded Major Narcotics Vendor Prosecution (MNVP) program enhances prosecution of major narcotics vendors through vertical prosecution and increased investigative support. The program opposes plea bargaining, trial continuances, and bail reduction; and seeks maximum sentences for convicted defendants.

Major Budget Changes

Salaries & Employee Benefits

➤ $1,957	Normal salary adjustments based on grant funding available.

Revenues

➤ $1,600	Slight increase in State grant allocation level.

Program Discussion

The District Attorney's Office submitted a competitive proposal for continued State grant funding of the Major Narcotics Vendor Suppression Program to the Office of Criminal Justice Planning (OCJP) and was awarded renewed grant funding in the amount of $121,600, with no local match required. The grant now covers 100% of the salary and benefits costs of one Deputy District Attorney IV, 50% of a District Attorney Investigator III at CRACNET, and 50% of a Legal Intern providing legal research support to the Major Narcotics Unit.

In 1992–93 the District Attorney's Office will continue to place a high priority on the investigation and prosecution of major drug dealers and drug–related criminal activity. The prosecutor assigned to the program will use vertical prosecution methods to:

- ➤ Resist the pretrial release of defendants who meet MNVP selection criteria.
- ➤ Persuade the court to impose the most severe sentence possible upon conviction.
- ➤ Reduce the time between arrest and disposition of charges.

Two additional Deputy District Attorneys in the Major Narcotics Unit are not grant–funded, but use the same vertical prosecution techniques when feasible.

1991–92 Accomplishments

1. Completed over 80% of MNVP cases using true vertical prosecution.

1992–93 Objectives

1. To obtain a longer average sentence length for defendants convicted in MNVP cases.

Work Load Data

	Actual			Est./Act.	Projected
	1988–89	1989–90	1990–91	1991–92	1992–93
Cases Prosecuted	38	34	34	40	40

20209—District Attorney–Child Abduction Unit

Law & Justice — **John Phillips,** ***District Attorney***

General Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$64,034	$151,848	$105,497	$105,497	($46,351)
Services & Supplies	50,106	34,076	28,311	28,311	(5,765)
Fixed Assets	11,568	5,650	0	0	(5,650)
Total Appropriations	$125,708	$191,574	$133,808	$133,808	($57,766)
Earned Revenues By Source					
Aid from Other Govt Agencies	$225,961	$191,574	$133,808	$133,808	($57,766)
Miscellaneous Revenues	77	0	100	100	100
Total Revenues	$226,038	$191,574	$133,908	$133,908	($57,666)
Net County Cost					
Discretionary	($100,330)	$0	($100)	($100)	($100)
Allocated Positions	0.0	1.0	1.0	1.0	0.0
Temporary (Full-Time Equivalent)	3.2	3.3	0.0	0.0	(3.3)
Total Staffing	3.2	4.3	1.0	1.0	(3.3)

Purpose

The District Attorney's Office is mandated under Civil Code Section 4604 to take all action necessary to assist persons in gaining enforcement of custody and visitation decrees, in locating and returning their children when they are unlawfully taken away, in proceeding with civil court action, and guaranteeing the appearance of offenders in court.

Major Budget Changes

Salaries & Employee Benefits

➤ ($15,387)	Deputy District Attorney time allocation reduced based on current experience.
➤ ($31,713)	Reduced extra help requirement.

Services & Supplies

➤ ($5,000)	Decreased travel based on current experience.

Revenues

➤ ($57,666)	Decreased State reimbursement due to submission of lower reimbursement claims.

Program Discussion

NOT THRU OCJP

The Child Abduction program continues to operate with no Net County Cost. All expenses incurred by the District Attorney's Office in performing this function are reimbursed by the State.

However, given its present fiscal crisis, State reimbursement for this function may end as a result of further "realignment" efforts. A final determination has not been made.

The Child Abduction Team is handling a smaller but more difficult caseload. As a result of training provided by the unit, simple or routine cases are now being resolved by local law enforcement agencies.

1991–92 Accomplishments

2. Continued ongoing training program for staff and outside agencies.
3. Improved recovery rate as more experience is developed.

1992–93 Objectives

1. To continue to increase the rate of recovery.

Work Load Data

	Actual 1988–89	Actual 1989–90	Actual 1990–91	Est./Act. 1991–92	Projected 1992–93
Child Visitation Cases	108	81	67	85	81
Child Abduction Cases	96	61	74	77	75

District Attorney Narcotics Enforcement	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Operating Transfers Out	$217,284	$0	$198,564	$198,564	$198,564
Total Appropriations	$217,284	$0	$198,564	$198,564	$198,564
Earned Revenues By Source					
Interest & Rents	$7,179	$0	$6,500	$6,500	$6,500
Miscellaneous Revenues	209,716	0	220,000	220,000	220,000
Fund Balance	389	0	(27,936)	(27,936)	(27,936)
Total Revenues	$217,284	$0	$198,564	$198,564	$198,564
Net County Cost	$0	$0	$0	$0	$0

Purpose

This budget unit is used as a pass–through account to transfer funds from the D.A. Narcotics Enforcement Special Revenue Fund to the District Attorney's General Fund budget. The District Attorney's Narcotics Enforcement Special Revenue Fund holds the District Attorney's Office share of proceeds from the forfeiture of assets seized from narcotics dealers.

Program Discussion

Beginning in 1992–93, the District Attorney has proposed using the D.A. Narcotics Enforcement Special Revenue Fund to reimburse the salary and benefit expenses of the Deputy District Attorney IV, Legal Intern, and Specialist Clerk assigned to process narcotics asset forfeiture cases. In addition, the District Attorney has proposed paying the ongoing annual cost of leasing the Department's new personal computer network system from this fund.

Additional appropriations requests through this budget unit will be brought to the Board of Supervisors as needed during the course of the year.

20211—District Attorney–Youth Gang Prevention Program

Law & Justice — John Phillips, *District Attorney*

General Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$77,187	$94,787	$91,922	$91,922	($2,865)
Services & Supplies	213,144	166,292	120,114	120,114	(46,178)
Other Charges	873,638	654,184	598,084	598,084	(56,100)
Fixed Assets	5,465	850	0	0	(850)
Total Appropriations	$1,169,434	$916,113	$810,120	$810,120	($105,993)
Earned Revenues By Source					
Aid from Other Govt Agencies	$1,430,526	$887,181	$774,675	$774,675	($112,506)
Miscellaneous Revenues	1,500	1,000	0	0	(1,000)
Total Revenues	$1,432,026	$888,181	$774,675	$774,675	($113,506)
Net County Cost					
Discretionary	($262,592)	$27,932	$35,445	$35,445	$7,513
Temporary (Full–Time Equivalent)	2.5	2.7	2.0	2.0	(0.7)

Purpose

This is a federal grant program operated by a consortium of 11 community–based organizations and public agencies. The program addresses the issues of youth gang violence and drug prevention. Activities include anti–gang and drug abuse training for parents, teachers, and social service providers; after–school recreation programs and other alternative activities for youth; a treatment team system that provides free individual, group, or family counseling to at–risk youth; and community empowerment efforts to build public awareness and generate sustained community involvement in the program.

Major Budget Changes

Salaries & Employee Benefits

➤ ($8,000)	Reduced use of extra help.

Services & Supplies

➤ $11,000	New cost for program evaluation.
➤ ($50,800)	Reduced Probation Department services.

Revenues

➤ ($113,506)	Reduction in level of federal grant funding.

Program Discussion

The Stockton Youth Gang and Drug Prevention Program started in October 1989. The District Attorney's Office was awarded a three–year federal demonstration grant to operate the program as lead agency in a consortium of 11 local public agencies and community organizations. Federal funding was set at a level of $1 million a year for the first two years, and decreased to $750,000 in 1991–92.

The initial grant will end in September 1992. The District Attorney's Office recently has submitted a new competitive grant application for federal funding for the next five years, beginning October 1992. If the grant application is approved, the new grant funding level would remain at $750,000, with a 33% local match required.

Since the County fiscal year does not match the federal fiscal year, the proposed budget includes funds from two different grant periods. Any funds which are unspent from the 1991–92 County fiscal year can be carried over into the 1992–93 project year. The Final Budget will reflect any changes necessary if the grant is not renewed beyond September 30, 1992.

A total of $115,453 of the proposed budget reflects direct services provided by the District Attorney's Office, including project management and administrative services. The remainder of the funds are used to subcontract with the other Consortium members to provide programs and services. Each agency participating in the Consortium is responsible for providing its proportionate share of the local match. The Net County Cost of $35,445 is the District Attorney's Office match.

During 1992–93 the District Attorney's Office will continue to promote public awareness of the programs and services being provided by the Stockton Youth Gang and Drug Prevention Program through a multimedia public awareness campaign. Cash and in-kind contributions from the local business community will be utilized to enhance the public awareness campaign.

The Consortium agencies will continue to improve and strengthen their gang and drug abuse prevention programs, placing particular emphasis on programs and activities that reach elementary and middle school students. The Consortium priorities this year will be community empowerment, providing services to gang involved youth, multi-cultural parenting, elementary/middle school counseling services, alternative activities, and outreach to youth who are not attending public or private schools.

1991–92 Accomplishments

1. Increased public awareness of the program through newspaper articles, brochures, posters, and a 30-second T.V. spot.
2. Provided counseling services to 2,674 youth.

1992–93 Objectives

1. To improve public awareness of the program using local mass media and advertising resources.
2. To implement a variety of ethnically-sensitive parenting programs.
3. To provide counseling services to 2,000 gang-involved youth.

Work Load Data

	Actual			Est./Act.	Projected
	1988–89	1989–90	1990–91	1991–92	1992–93
Youth Receiving Counseling Services	NA	1,510	2,000	2,674	2,500
ADA at After School Recreation Program	NA	1,131	1,301	1,355	1,200
Attendance at Community Workshops	NA	6,741	7,000	12,000	12,000
Classroom Presentation	NA	543	500	800	200
Parenting Programs	NA	NA	NA	NA	500

20213—D.A.–Anti–Drug Abuse Enforcement Program

Law & Justice **John Phillips**, *District Attorney*

General Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$7,678	$96,949	$114,145	$114,145	$17,196
Services & Supplies	50,796	134,384	137,886	137,886	3,502
Other Charges	122,191	212,836	204,000	204,000	(8,836)
Total Appropriations	$180,665	$444,169	$456,031	$456,031	$11,862
Earned Revenues By Source					
Aid from Other Govt Agencies	$130,201	$444,169	$456,031	$456,031	$11,862
Total Revenues	$130,201	$444,169	$456,031	$456,031	$11,862
Net County Cost					
Discretionary	$50,464	$0	$0	$0	$0
Temporary (Full–Time Equivalent)	0.1	1.1	1.1	1.1	0.0

Purpose

This is a federally–funded grant program which provides additional narcotics officers, prosecutors, probation officers, and clerical support for CRACNET, the Countywide, multi–jurisdictional narcotics enforcement team. The program also funds additional officer overtime for intensive surveillance of major narcotics dealers.

Major Budget Changes

Salaries & Employee Benefits

➤ $19,158	Clerk Typist transferred from District Attorney main budget.
➤ $10,140	Normal salary adjustments.
➤ ($10,048)	Reduced overtime and administrative charges to grant.

Services & Supplies

➤ $7,196	Increased Sheriff's Department overtime projections.

Revenues

➤ $11,862	Federal funding increase/change in Office of Criminal Justice Planning (OCJP) allocation method.

Program Discussion

The Anti–Drug Abuse Enforcement Program operates at no Net County Cost. The grant program is administered through the State OCJP. An increase in federal funding was allocated based on a new Statewide formula developed by OCJP. The District Attorney Office will receive an additional $11,862 as a result of these changes.

This program utilizes federal grant funding to augment CRACNET, San Joaquin County's *Combined Rural and City Narcotics Enforcement Team*. The grant funds three narcotics agents, a Deputy District Attorney IV, a Probation Officer, and a Clerk Typist II.

The grant also supports a major overtime pool to help cover the costs of the lengthy surveillances often necessary before arresting major narcotics traffickers.

The District Attorney's Office serves as the lead agency overseeing fund distribution and administration of the grant.

1991–92 Accomplishments

1. Integrated District Attorney and Probation staff fully into CRACNET operations.
2. CRACNET successfully broke up several major narcotics distribution networks during the year.

1992–93 Objectives

1. To increase the number of major and mid–level drug dealers arrested and successfully prosecuted.

Work Load Data

	Actual 1988–89	Actual 1989–90	Actual 1990–91	Est./Act. 1991–92	Projected 1992–93
Target Offenders Arrested	NA	NA	80	100	100

20301—District Attorney–Family Support

Law & Justice **John Phillips,** *District Attorney*

Family Support Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$1,710,083	$2,564,421	$3,269,873	$3,269,873	$705,452
Services & Supplies	1,232,131	1,213,649	1,409,225	1,409,225	195,576
Other Charges	88	450	600	600	150
Fixed Assets	26,359	2,950	67,516	67,516	64,566
Operating Transfers Out	176,184	0	0	0	0
Total Expenditures	$3,144,845	$3,781,470	$4,747,214	$4,747,214	$965,744
Intrafund Transfers	(35,769)	(25,000)	0	0	25,000
Total Appropriations	$3,109,076	$3,756,470	$4,747,214	$4,747,214	$990,744
Earned Revenues By Source					
Interest & Rents	$57,159	$0	$0	$0	$0
Aid from Other Govt Agencies	3,193,056	3,640,490	4,747,214	4,747,214	1,106,724
Charges for Services	119,179	112,500	0	0	(112,500)
Miscellaneous Revenues	14,251	0	0	0	0
Fund Balance	(274,569)	3,480	0	0	(3,480)
Total Revenues	$3,109,076	$3,756,470	$4,747,214	$4,747,214	$990,744
Net County Cost	$0	$0	$0	$0	$0
Allocated Positions	66.0	75.0	85.0	85.0	10.0
Temporary (Full–Time Equivalent)	6.8	12.9	8.1	8.1	(4.8)
Total Staffing	72.8	87.9	93.1	93.1	5.2

Purpose

The Family Support Division of the District Attorney's Office collects, disburses, and accounts for child support payments; legally establishes paternity; establishes and enforces support orders; and collects reimbursements of County funds expended for support of juveniles in out–of–home placement.

Major Budget Changes

Salaries & Employee Benefits

➤ $482,976	Normal salary adjustments.
➤ ($73,622)	Reduced use of extra help.
➤ $293,753	Recommended addition of 11 new positions (for 10 months) to meet new federal timeframes/performance standards.
➤ $14,389	Net increase from anticipated reclassification of nine positions/deletion of one position.

Services & Supplies

➤ $138,947	Increased use of Data Processing services.
➤ $49,500	Increased mail volume/postage costs.
➤ $48,000	Increased blood testing volume.

➤ ($122,119)	Reduced charges from other County departments due to new procedures.

Fixed Assets

➤ $15,070	Office furnishings/equipment for new employees.
➤ $22,000	Vehicle for daily transport of employees/equipment.
➤ $28,964	Computer equipment for new employees/upgrades.
➤ $1,500	Video equipment for training classes.

Revenues

➤ $751,122	Increase in federal Family Support administrative cost reimbursement.
➤ $248,652	Increase in federal incentive funding based on projected AFDC collections.
➤ $106,950	Increase in State incentive funding based on projected AFDC collections.
➤ ($112,500)	Reduced legal services fees from District Attorney.

Work Load Data

	Actual			Est./Act.	Projected
	1988–89	1989–90	1990–91	1991–92	1992–93
Total Active Caseload (End of Year)					
Welfare	20,934	22,913	23,179	28,900	32,700
Nonwelfare	4,030	4,684	5,253	7,200	7,800
Interstate Cases	828	796	805	1,200	1,500
Total	25,792	28,393	29,237	37,300	42,000
New Cases Opened					
Welfare	5,218	6,024	7,499	8,500	9,000
Nonwelfare	1,350	751	756	800	1,000
Total	6,568	6,775	8,266	9,300	10,000
Paternity Established					
Welfare	403	483	548	495	520
Nonwelfare	37	45	33	65	80
Total	440	528	581	560	600
Support Orders Established					
Welfare	687	984	1,555	650	740
Nonwelfare	160	215	238	140	160
Total	847	1,199	1,793	790	900
Collections					
Enforcement Actions					
Welfare	718	888	1,049	1,400	1,750
Nonwelfare	389	373	380	600	750
Total	1,107	1,261	1,429	2,000	2,500
Collections of Support					
Welfare	$5,318,411	$6,417,249	$7,500,589	$7,579,000	$8,050,000
Nonwelfare	5,069,695	5,667,299	6,222,551	6,721,000	6,950,000
Total	$10,388,106	$12,084,548	$13,723,140	$14,300,000	$15,000,000

Program Discussion

The Family Support Division (FSD) of the District Attorney's Office continues to experience significant volume increases in child support cases and collections. FSD is now opening more than 800 new cases each month, has approximately 33,000 active cases, and collects more than $14 million annually.

Effective July 1, 1991, the Child Support Enforcement Program came under State and federal regulated time frames and performance standards for processing child support cases. FSD recently completed a self audit (mandated by AB 1033) against these new time frames and performance standards.

As a result of the audit, it was determined that the Division was not in full compliance with program regulations. Therefore, FSD is presently ineligible to receive the maximum incentive rate of 11% (Base Rate = 10%; Compliance Rate = 1%) on child support collections. The Division is eligible for only the 10% base rate.

A *Corrective Action Plan and Program Improvement Report* has been prepared to enable FSD to attain compliance by July 1, 1992. At that time the Division anticipates receiving the additional 1% compliance incentive, which is based on overall monthly child support collections.

The corrective plan includes continuation of the restructuring plan started in 1991–92, redesign of workflow patterns, changing and/or developing new procedures, and streamlining processes for efficient, effective program operation.

The plan also identifies additional staffing requirements needed to process the increased case volume within mandated time frames. Consequently, FSD has requested 11 new positions:

- 2 – Senior Family Support Officers
- 1 – Senior Legal Clerk
- 1 – Accounting Technician I
- 1 – Lead Clerk
- 6 – Clerk Typist II

These additional resources will allow FSD to process the increased case volume in a shorter time frame and with a quicker response time to the public. In addition to the new positions, a classification study of the Family Support Administrator position, along with nine other positions in the Division, has been requested. These classification changes are needed to accomplish the planned restructuring of the Division. As part of this process, one existing position is being deleted from the Division's personnel allocation.

There is no Net County Cost resulting from these recommended actions.

The State Department of Social Services is in the process of selecting a vendor to provide a Statewide automated child support system to be implemented in all counties. San Joaquin County FSD is scheduled to convert to this new system in the Spring of 1994. During 1992–93 the FSD will be collecting information and preparing cases for conversion to the new system.

Despite increasing caseload and new staffing requirements to meet State and federal regulations, the Family Support Division will once again in 1992–93 be financially self–supporting, with no Net County Cost.

1991–92 Accomplishments

1. Completed an inventory of all children (71,299) in all open cases, in accordance with a federal/State mandate regarding paternity establishment and entered the appropriate data into the FSD automated system.

2. Developed an educational program targeted at teenage pregnancy prevention which will be presented to high school students and service groups in San Joaquin County.

3. Completed a self–review of the Child Support Enforcement Program criteria as required by AB 1033 and initiated corrective action.

4. Increased child support collections by more than 6% while in the process of restructuring the Division.

5. Purchased adjacent property to be used for future growth.

1992–93 Objectives

1. To develop and implement FSD's *Corrective Action Plan and Program Improvement Report* to bring the Division into compliance with State and federal mandated time frames and program performance standards.
2. To improve public access by upgrading/expanding the FSD telephone system.
3. To provide medical support services for non–AFDC, AFDC, and Foster Care children referred to this agency by Human Services Agency and/or non–welfare parents.
4. To transfer fiscal collection deposits and trust accounts from the present commercial bank to the San Joaquin County Treasurer, and to initiate an automated check writing system.
5. To assume responsibility for the Title IV–A distribution and reporting function presently performed under contract, thereby producing a cost savings for the Family Support Division and gearing it toward the new Statewide Automated Child Support System.
6. To continue to train and develop Division staff in order to attain individual and organizational goals.

Summary

All Public Defender Budgets

Gerald L. Gleeson, *Public Defender*

	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$4,113,405	$4,618,250	$5,248,562	$4,826,161	$207,911
Services & Supplies	295,611	439,335	426,148	424,911	(14,424)
Fixed Assets	24,471	400	13,409	0	(400)
Total Expenditures	$4,433,487	$5,057,985	$5,688,119	$5,251,072	$193,087
Intrafund Transfers	0	(27,160)	(24,259)	(24,259)	2,901
Total Appropriations	$4,433,487	$5,030,825	$5,663,860	$5,226,813	$195,988
Earned Revenues By Source					
Aid from Other Govt Agencies	$488,224	$127,300	$394,033	$394,033	$266,733
Charges for Services	94,012	58,000	54,550	54,550	(3,450)
Operating Transfers In	0	280,133	0	0	(280,133)
Total Revenues	$582,236	$465,433	$448,583	$448,583	($16,850)
Net County Cost					
Mandated	$3,840,763	$4,553,125	$5,188,553	$4,765,963	$212,838
Required Match	10,488	12,267	26,724	12,267	0
Total Net County Cost	$3,851,251	$4,565,392	$5,215,277	$4,778,230	$212,838
Allocated Positions	72.0	72.0	78.0	72.0	0.0
Temporary (Full–Time Equivalent)	6.2	6.2	6.2	6.2	0.0
Total Staffing	78.2	78.2	84.2	78.2	0.0

This presentation is a summary of the three budgets administered by the Public Defender. These include:

- 20400 Public Defender
- 20401 Vertical Defense of Indigents
- 20402 Juvenile Subvention Program

204—Public Defender

Law & Justice

Gerald L. Gleeson, *Public Defender*

General Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$3,666,458	$4,176,558	$4,794,301	$4,392,444	$215,886
Services & Supplies	258,412	394,252	381,130	379,893	(14,359)
Fixed Assets	24,048	400	13,409	0	(400)
Total Expenditures	$3,948,918	$4,571,210	$5,188,840	$4,772,337	$201,127
Intrafund Transfers	0	(27,160)	(24,259)	(24,259)	2,901
Total Appropriations	$3,948,918	$4,544,050	$5,164,581	$4,748,078	$204,028
Earned Revenues By Source					
Aid from Other Govt Agencies	$14,957	$16,900	$13,900	$13,900	($3,000)
Charges for Services	94,012	58,000	54,550	54,550	(3,450)
Total Revenues	$108,969	$74,900	$68,450	$68,450	($6,450)
Net County Cost					
Mandated	$3,839,949	$4,469,150	$5,096,131	$4,679,628	$210,478
Allocated Positions	67.0	67.0	73.0	67.0	0.0
Temporary (Full–Time Equivalent)	5.7	5.7	6.2	6.2	0.5
Total Staffing	72.7	72.7	79.2	73.2	0.5

Purpose

The Office of Public Defender provides a competent and effective level of legal representation to indigent defendants in criminal cases in the courts of San Joaquin County. The function is constitutionally mandated.

Major Budget Changes

Salaries & Employee Benefits

➤ $336,604	Normal salary adjustments.
➤ ($116,530)	Increased salary savings necessary to meet recommended Net County Cost.

Services & Supplies

➤ ($7,000)	Delete one–time prior year costs for move to new Human Services Agency building.
➤ ($8,279)	Reduced Data Processing charges based on one year of Criminal Justice Information System (CJIS) experience.

Revenues

➤ ($5,000)	Decrease in legal services ordered/fees recovered from indigents based on experience.
➤ $13,000	Increase in Mental Health reimbursements based on caseload.
➤ ($11,450)	Decrease conservator fee and State prisoner case recovery based on experience.

Program Discussion

The appointment of defense counsel for indigent defendants in criminal cases is made by the courts.

The Public Defender is the primary and most economical provider of these defense services.

Key impacts on Public Defender operations include:

- Substantially increased felony filings.
- A reduction in the ratio of cases settled before preliminary examination with a corresponding increase in cases requiring trial preparation.
- Defense caseload exceeding standards; diminishing time to prepare adequate defense.
- Meeting the burden imposed by increased prosecutorial resources.

The Public Defender continues to provide cost–effective service in the San Joaquin County courts through diligent management of staff and resources. The office has maximized efficiencies in hiring, assignment, and case management.

Work load has increased in the most demanding and labor–intensive types of cases. Public Defender statistics indicate that since 1988–89 there has been a 26% increase in felony filings, a 70% increase in felonies going to Superior Court, and a 58% increase in Violation of Probation filings in Superior Court. Additionally, over the past two years there has been a 41% increase in preliminary hearings on cases held to answer in Superior Court. This increases preparation and court time for preliminary hearings and subsequent case preparation for trial. Attorney resources are also taxed by the increase in special circumstance and homicide appointments which burden staff with their complexity and time–consuming requirements.

The recommended funding level for 1992–93, which reflects an *increase* of $210,478 in Net County Cost, would require a salary savings equal to four Deputy Public Defender positions. Such a reduction to defense staff would have a direct and serious impact on the Department's ability to provide legal services to the courts.

A staffing reduction in the Public Defender's Office would *not* relieve the County and the courts of the obligation to provide defense services to indigent defendants. If *not* provided by the Public Defender,

Work Load Data

	Actual			Est./Act.	Projected
	1988–89	1989–90	1990–91	1991–92	1992–93
Felony	3,055	3,241	3,370	3,675	3,850
*Felonies in Superior Court**	(1,652)	(1,895)	(2,121)	(2,560)	(2,803)
Deuel Vocational Institution	12	17	18	19	19
Superior Court Only	760	1,070	1,058	1,100	1,200
Misdemeanor	8,231	9,077	7,273	8,333	8,500
Juvenile	2,994	2,585	2,454	2,698	2,600
State Hospital	849	838	725	754	775
Habeas Corpus	490	424	598	590	600
Special Proceedings	817	813	653	767	790
Writs & Motions	846	851	712	690	750
Guardian & Ward	29	27	25	37	35
Civil, Appeal, Misc.	120	112	44	115	120
Expunge/Pardon	84	52	93	86	85
Total	18,287	19,107	17,023	18,864	19,324

**Cases initiated in Municipal Court; excluded from totals.*

defense services in these cases would necessarily be provided at substantially increased cost through outside counsel appointed by the local courts.

The County contracts through the Lawyer Referral Service (LRS) to provide indigent defense in cases where a conflict exists with the Public Defender. The estimated 1990–91 average cost for conflict indigent defense through LRS was approximately $860.57 per case, or approximately $60 per hour.

The County Auditor has established the cost of Public Defender services for 1991–92 at $33.67 per hour. A Public Defender's Office is able to achieve economies of scale, efficiencies of operation, and effectiveness in the provision of mandated indigent defense.

Supplemental Request

Financial constraints prevent inclusion in the recommended budget of the following items requested by the Public Defender:

Supplemental Items	Costs
Reduction in Salary Savings to fund existing staff	$116,170
Fund 2 unfunded Deputy Public Defender I positions	88,450
*Add 1 Secretary position**	29,378
Office automation expansion/ upgrades/software	14,646
Subtotal	$248,644
Conversion of VDI Grant contract positions if grant discontinued:	
*Add 2 Deputy Public Defender I positions**	$75,002
*Add 1 Investigator I position**	47,577
*Add 2 Clerk Typist II positions**	45,280
Subtotal	$167,859
Total Supplemental Request	$416,503

**Ten months.*

The Public Defender has identified the following consequences of operating under the 1992–93 budget recommended by the County Administrator:

- Inability to continue providing indigent defense services for *all* cases and *all* courts currently serviced by the Public Defender.
- Loss of salaries and benefits funding equivalent of four deputy public defenders or 10% of the Civil Service attorney staff allocation.

1	*Deputy Public Defender I*	$43,705
2	*Deputy Public Defender II*	104,432
1	*Deputy Public Defender III*	51,585
	Bar Dues – 4 Attorneys	2,080
	Total	$201,802

- Increase in the County's indigent defense costs if a higher portion of the mandated service is provided through alternate contract defense attorneys.

The requested Supplemental funding would enable the Office to continue to provide services to all mandated cases and existing judicial positions. The request includes a more realistic salary savings of $85,324, approximately the same amount as budgeted in 1991-92. Services and Supplies are also maintained at the previous year's level.

The Public Defender has included in his Supplemental request the funding of two allocated but unfunded Deputy Public Defender I positions. In 1990–91 three Deputy Public Defender positions were allocated to the Office. Although the positions were approved, funding was delayed to help balance the General Fund budget. In 1991–92, funding was provided for one of the three positions, which consisted of the conversion of an extra help attorney position to Civil Service status. The other two positions have remained unfunded, backfilled by necessity with extra help attorneys.

The need for the two additional attorney positions, although previously acknowledged, is a result of many factors, including 1) the number of new judicial positions, 2) increased police resources, 3) court calendaring changes, 4) increased number of cases, 5) nature and severity of charges, 6) homicides, 7) capital cases, 8) custody status of defendants, and 9) prosecutorial policies and resource increases. Staffing increases which permit more cases to be filed and prosecuted create a need for equitable defense staffing increases in order that the system function effectively. Increases in judicial positions require additional prosecution and defense staffing.

The Public Defender has also requested a new Secretary position. A previously allocated Secretary position was reclassified to Administrative Assistant several years ago. The new position would aid in the supervision/training of 20 clerical staff (legal stenos/typists/extra help) in addition to providing normal secretarial support.

As an alternative, the County Administrator recommends that the Public Defender consider requesting a reclassification of an existing vacant position to a lower level clerical supervisory class to provide needed supervisorial/secretarial support.

The requested Supplemental funding for computer equipment and software would allow for expansion, improvements, and upgrades of the recently installed local area computer network.

Conversion of VDI Grant Positions

For the past six years, a Vertical Defense of Indigents (VDI) grant through the State Office of Criminal Justice Planning (OCJP) has allowed the Public Defender to increase the staff by two contract Deputy Public Defenders, a contract Public Defender Investigator, and two contract clerical positions. The grant provides for defense of some Career Criminal and Gang Violence defendants.

The Public Defender has indicated that the possibility exists that the grant may not be renewed for 1992–93 due to the State's fiscal crisis. The Public Defender has included in his Supplemental request the cost of adding the five VDI grant–funded positions to the Civil Service staffing allocation *in the event the grant is terminated*.

- ➤ The VDI contract staff have become an integral part of the staff. Although the Public Defender seeks continued grant funding for 1992–93, *if* the VDI grant is not renewed by OCJP, the ongoing defense costs for the work load handled by these positions will be shifted to the County. *If* funded by OCJP, the Public Defender anticipates a 15% cut in the grant. The VDI grant is a separate budget unit (#20401).

1991–92 Accomplishments

1. Accepted all appropriate cases, estimated by the Public Defender to total 18,900 for the year.
2. Staffed all courts to help ensure efficient operation of the legal system.
3. Trained attorneys and investigators to comply with the developing consequences of Proposition 115.
4. Successfully initiated the use of the CJIS and a local area network.
5. Successfully transitioned to offices in the new Human Services building without inconvenience to clients or courts.

1992–93 Objectives

1. To continue to accept all mandated and appropriate cases in an economically favorable manner.
2. To provide sufficient staff to ensure efficient operation of the trial courts.
3. To expand the use of data processing resources to ensure internal and external accountability.

20401—Public Defender–Vertical Defense of Indigents

Law & Justice **Gerald L. Gleeson,** *Public Defender*

General Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$128,313	$119,690	$123,551	$109,094	($10,596)
Services & Supplies	1,222	2,977	3,173	3,173	196
Total Appropriations	$129,535	$122,667	$126,724	$112,267	($10,400)
Earned Revenues By Source					
Aid from Other Govt Agencies	$119,047	$110,400	$100,000	$100,000	($10,400)
Total Revenues	$119,047	$110,400	$100,000	$100,000	($10,400)
Net County Cost					
Required Match	$10,488	$12,267	$26,724	$12,267	$0

Purpose

This grant–funded Public Defender program provides vertical defense for some indigent defendants identified by the District Attorney for prosecution under its Career Criminal, Gang Violence, and Major Narcotic Vendor programs. Vertical defense allows a single attorney to handle a case from arraignment through sentencing, reducing delay and scheduling conflicts.

Major Budget Changes

Salaries And Employee Benefits

➤ $3,861	Normal salary adjustments.
➤ ($14,457)	Salary savings required to meet anticipated grant funding level.

Revenues

➤ ($10,400)	Anticipated reduction in State grant funding.

Program Discussion

The Vertical Defense of Indigents (VDI) Project is subject to State funding approval and guidelines yet to be received. The program, which has operated successfully for the past six years, funds one attorney position, half an investigator position, and one–quarter of a clerical position. The positions are allocated in the main Public Defender budget (#204).

The VDI grant partially offsets the additional defense work load resulting from District Attorney special emphasis prosecution grant programs. The cases accepted into the VDI unit involve multiple and serious charges, enhancements, and prior convictions, thus exposing defendants to required lengthy sentences.

The recommended appropriation is $10,400 below the prior approved amount. This reduction anticipates a like reduction in State funding, thereby maintaining this grant–funded budget at the prior Net County Cost of $12,267. To reach the recommended funding level, a salary savings in the amount of $14,457 is required.

Supplemental Request

Financial constraints prevent inclusion in the recommended budget of the following items requested by the Public Defender:

Supplemental Item	Cost
Delete Salary Savings	$14,457

The State Office of Criminal Justice Planning indicates that decreased funding will be available for grant counties in 1992–93. *If* the grant renewal application is successful, it is anticipated that funding will be reduced from the current $110,400 level to approximately $100,000.

Funding in the amount of $126,724, or $14,457 above the recommended level, is required to continue operating the program at current service levels. The VDI grant program has been very successful and an important resource in the defense of targeted defendants. Reduced funding could disrupt the Public Defender's current levels of defense services to indigents. The full loss of grant funding would certainly impact the overall operation of the Public Defender's Office and its ability to deliver services in some of the more difficult and labor intensive cases it undertakes.

1991–92 Accomplishments

1. Provided vertical representation in 60 new cases pursuant to grant requirements while maintaining grant caseload guidelines.
2. Reduced case processing time to 120 days.

1992–93 Objectives

1. To submit a successful grant application.
2. To provide vertical representation in the grant-specified number of new cases.
3. To meet specified grant guidelines.

Work Load Data

	Actual			Est./Act.	Projected
	1988–89	1989–90	1990–91	1991–92	1992–93
Targeted New Cases	59	75	60	60	60

20402—Public Defender–Subvention Program

Law & Justice **Gerald L. Gleeson,** *Public Defender*

General Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$318,634	$322,002	$330,710	$324,623	$2,621
Services & Supplies	35,977	42,106	41,845	41,845	(261)
Fixed Assets	423	0	0	0	0
Total Appropriations	$355,034	$364,108	$372,555	$366,468	$2,360
Earned Revenues By Source					
Aid from Other Govt Agencies	$354,220	$280,133	$280,133	$280,133	$0
Total Revenues	$354,220	$280,133	$280,133	$280,133	$0
Net County Cost					
Mandated	$814	$83,975	$92,422	$86,335	$2,360
Allocated Positions	5.0	5.0	5.0	5.0	0.0
Temporary (Full–Time Equivalent)	0.5	0.5	0.0	0.0	(0.5)
Total Staffing	5.5	5.5	5.0	5.0	(0.5)

Purpose

This Public Defender program provides mandated defense services for indigent individuals under the jurisdiction of the Juvenile Court.

Major Budget Changes

Salaries And Employee Benefits

➤ $8,708	Normal salary adjustments.
➤ ($6,087)	Salary savings required to meet recommended Net County Cost.

Program Discussion

State funding for this program is anticipated to remain at the prior year level of $280,133. Since the State no longer fully funds this program, the County in recent years has funded the balance of program costs. The 1992–93 recommended Net County Cost has increased by $2,360 to a total of $86,335.

The Subvention program provides funding for a total of five allocated positions—three attorneys, one investigator, and one clerical position—assigned to the Juvenile unit. The balance of unit's staffing consists of two allocated positions—an investigator and a clerical position—assigned to the main Public Defender budget which work part–time in the Juvenile unit. These two positions, plus half of an extra help position utilized by the unit, are funded from the Subvention budget.

The Public Defender provides legal defense services for juveniles pursuant to the mandate of Welfare and Institutions Code 634 and subsequent case law, which states that any indigent juvenile who comes under the jurisdiction of the Juvenile Court has an "absolute right" to defense counsel. Pursuant to Government Code Section 27706, the Public Defender "upon request or upon order of the court shall represent any person who is not financially able to employ counsel..." in Juvenile Court proceedings.

A tremendous increase in appointments of the Public Defender in juvenile cases resulted from the enactment of AB 3121 in 1976. County General Funds initially were utilized to meet the increased costs until the State assumed funding responsibility through the Subvention program. However, with the erosion of State funding for this mandated activity, current funding is inadequate. Failure by the State to fund COLAs and revenue realignment shortfalls has necessitated a County assumption of costs for a greater portion of mandated defense services.

In 1991–92, the Public Defender's Office estimates it will have been appointed to a total of 1,890 juvenile cases which come under the Subvention program. Projected caseload for the coming year is 1,980 cases.

Supplemental Request

Financial constraints prevent inclusion in the recommended budget of the following items requested by the Public Defender:

Supplemental Item	Cost
Delete Salary Savings	$6,087

The Public Defender requests the additional funding to allow the continued provision of defense service at competent levels in the approximate 1,980 juvenile cases to which it will be assigned in the coming year.

The recommended Salary Savings of $6,087 will necessitate some reduction in staffing support to the Juvenile unit. Reduced staffing will translate into reduced ability to service the present volume of cases assigned by the court. It is not possible in a small defense program to achieve economies without reducing mandated services. Caseloads continue to be high, and program staffing and costs have remained virtually constant since 1976.

1991–92 Accomplishments

1. Trained and developed three Deputy Public Defenders in the area of Juvenile Law and practice.
2. Advocated positive behaviors in conjunction with providing for the exercise of due process rights in approximately 1,890 juvenile cases.
3. Participated in Interagency Task Force, Academic Decathlon, and other community outreach programs to acquaint the public/juvenile with all aspects and consequences of criminal justice matters.

1992–93 Objectives

1. To continue the development and training of staff, including attorneys and investigators, in Juvenile Court issues and practice.
2. To advocate positive behaviors in conjunction with providing due process options to clients.
3. To provide representation in a projected 1,980 juvenile cases as funding permits.

Work Load Data

	Actual			Est./Act.	Projected
	1988–89	1989–90	1990–91	1991–92	1992–93
Filings	2,205	1,952	1,875	1,890	1,980

213—Court Assigned Counsel

Law & Justice

Mel Wingett, *County Administrator*

General Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Services & Supplies	$2,855,473	$2,796,000	$2,798,964	$2,798,964	$2,964
Total Appropriations	$2,855,473	$2,796,000	$2,798,964	$2,798,964	$2,964
Earned Revenues By Source					
Charges for Services	$348,346	$380,000	$380,000	$380,000	$0
Total Revenues	$348,346	$380,000	$380,000	$380,000	$0
Net County Cost					
Mandated	$2,507,127	$2,416,000	$2,418,964	$2,418,964	$2,964

Purpose

This budget provides funds for legal counsel in cases where the Public Defender has declared a conflict of interest.

Program Discussion

Lawyer Referral Service (LRS) is beginning its fourth year as the sole provider of defense counsel in conflict of interest cases. It is estimated that total expenditures for court assigned counsel for 1991–92 will exceed the Approved Budget; however, estimated actual expenditures for direct attorney services are below the 1990–91 expenditure level. This is partly due to the completion of several large gang trials, but also reflects the efforts of LRS to control the growth in expenditures.

In 1991–92, two actions were taken by LRS to contain these costs. First, an earnings cap was placed on juvenile calendar attorneys. This monthly cap limits the total billings per attorney to a weekly average of $1,000. The cap has proven effective in forcing increased efficiency without compromising the quality of representation.

The second action was to limit the number of attorneys serving on the juvenile and felony calendar panels. This limit applies to the number of attorneys assigned to cover the courts on specific days. LRS took this action because a review of billings found that it cost less to have a smaller number of attorneys handle a greater volume of cases.

Work Load Data

	Actual			Est./Act.	Projected
	1988–89	1989–90	1990–91	1991–92	1992–93
Juvenile Dependency	NA	763	569	549	549
Juvenile Misdemeanor	NA	79	52	108	108
Juvenile Minor Felony	NA	189	188	188	188
Juvenile Major Felony	NA	180	172	189	189
Misdemeanor	NA	466	309	408	408
Minor Felony	NA	401	406	435	435
Major Felony	NA	786	680	723	723
Special Circumstance	NA	4	15	4	4
Domestic/Paternity	NA	3	16	32	32
Writ	NA	6	8	9	9

Summary
All Sheriff–Coroner Budgets

Baxter Dunn, *Sheriff–Coroner*

	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$27,196,959	$30,686,357	$34,935,146	$33,882,287	$3,195,930
Services & Supplies	9,871,100	11,978,391	14,738,955	14,375,301	2,396,910
Other Charges	3,839	8,000	8,000	8,000	0
Fixed Assets	188,991	269,242	434,129	181,049	(88,193)
Operating Transfers Out	8,000	9,000	9,000	9,000	0
Total Expenditures	$37,268,889	$42,950,990	$50,125,230	$48,455,637	$5,504,647
Intrafund Transfers	(135,772)	(276,979)	(255,301)	(255,301)	21,678
Total Appropriations	$37,133,117	$42,674,011	$49,869,929	$48,200,336	$5,526,325
Earned Revenues By Source					
Licenses/Permits/Franchises	$4,111	$8,000	$8,418	$8,418	$418
Fines & Forfeitures	27,475	2,818	6,500	6,500	3,682
Leases & Rents	13,166	17,290	19,104	19,104	1,814
Aid from Other Govt Agencies	333,753	486,165	480,460	480,460	(5,705)
Charges for Services	2,629,849	3,862,067	4,186,171	4,132,882	270,815
Miscellaneous Revenues	1,000	0	0	0	0
Operating Transfers In	0	62,024	63,264	63,264	1,240
Total Revenues	$3,009,354	$4,438,364	$4,763,917	$4,710,628	$272,264
Net County Cost					
Mandated	$34,142,564	$38,222,109	$45,096,623	$43,480,319	$5,258,210
Discretionary	(18,801)	13,538	9,389	9,389	(4,149)
Total Net County Cost	$34,123,763	$38,235,647	$45,106,012	$43,489,708	$5,254,061
Allocated Positions	620.0	708.0	683.0	679.0	(29.0)
Temporary (Full–Time Equivalent)	16.1	13.6	13.6	12.6	(1.0)
Total Staffing	636.1	721.6	696.6	691.6	(30.0)

This presentation is a summary of the 17 budgets administered by the Office of the Sheriff–Coroner. These include:

- 21601 Sheriff–STC Training
- 21602 Boating Safety
- 21620 Patrol
- 21622 Communications
- 21626 Detectives
- 21628 Records/Evidence
- 21630 Court Services
- 21635 Civil
- 21640 Coroner/Morgue
- 21645 Administration/Support Services
- 21650 Lathrop Police Contract
- 22600 Custody
- 22610 Jail Transition
- 22615 Custody Hiring/Training
- 22620 Work Programs
- 26500 Fish & Game
- 53300 Burials

21601—Sheriff–STC Training

Law & Justice

Baxter Dunn, *Sheriff–Coroner*

General Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$41,849	$19,190	$18,039	$18,039	($1,151)
Services & Supplies	108,853	133,560	131,666	131,666	(1,894)
Total Appropriations	$150,702	$152,750	$149,705	$149,705	($3,045)
Earned Revenues By Source					
Aid from Other Govt Agencies	$161,740	$152,750	$149,705	$149,705	($3,045)
Total Revenues	$161,740	$152,750	$149,705	$149,705	($3,045)
Net County Cost					
Mandated	($11,038)	$0	$0	$0	$0

Purpose

The STC Training Program provides State–reimbursable funding for the training of correctional officers not covered by the Peace Officer Standards and Training (POST) Program.

Major Budget Changes

Salaries & Employee Benefits

➤ ($1,151)	Reduced overtime from fewer deputies backfilling in Custody assignments.

Service & Supplies

➤ $3,060	Slight increase in projected in–house training costs for the start–up year of new custody facility.
➤ ($4,954)	Less off–site training results in lower tuition and travel/meals/lodging costs.

Revenues

➤ ($3,045)	Reduced State reimbursements reflect a slight reduction in total appropriation from prior year level.

Program Discussion

The Standards and Training for Corrections (STC) Program is administered by the State of California, Department of Corrections. All allowed program costs are fully State reimbursed. In addition to paying the direct costs of sending personnel to training, the State reimburses overtime costs incurred by the Sheriff's Department when backfilling is necessary due to the absence of personnel attending STC training.

The 1992–93 appropriation of $149,705 is based on planned STC training costs which have been submitted to the State for approval. Any variance between this amount and the final State approval in July 1992 will be adjusted in the Final Budget.

During 1989–90, the Sheriff's Office began its own State–certified jail operations training program for newly hired Correctional Officers. In addition to the program being eligible for State reimbursement, travel and lodging costs for off–site training are also reduced by conducting classes on–site.

The primary focus in the coming year will be the training of staff to operate the new pretrial custody facility. All assigned staff will be trained in new procedures and interpersonal skills needed to effectively operate under the innovative concept and operating philosophy upon which the new custody facility was designed.

1991–92 Accomplishments

1. Continued transition from Deputy to Correctional Officer staffing of custody facilities with the hiring and training of 18 new Correctional Officers.

2. Developed and began operating an on–site, Academy/STC–certified Correctional Officer Core training course.

3. Developed and implemented an on–site, STC–certified firearms and arrest procedures training course for Correctional Officers.

4. Obtained re–certification for the current supplemental core course to a standard 56–hour course for future new hire Deputy staff only.

1992–93 Objectives

1. To develop and implement four STC–certified training modules covering various aspects of operating the new custody facility.

2. To train all journey staff in two new facility modules.

3. To develop and implement a new STC–certified class on hazardous materials handling for the new custody and operations facilities.

Work Load Data

	Actual			Est./Act.	Projected
	1988–89	1989–90	1990–91	1991–92	1992–93
Total Hours of STC Training	13,079	15,791	8,376	8,272	8,107
Number of Officers Trained	564	510	273	254	239

21602—Sheriff–Boating Safety

Baxter Dunn, *Sheriff–Coroner*

General Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$380,030	$399,705	$429,851	$429,851	$30,146
Services & Supplies	74,011	130,463	138,366	138,366	7,903
Fixed Assets	0	0	47,250	47,250	47,250
Total Appropriations	$454,041	$530,168	$615,467	$615,467	$85,299
Earned Revenues By Source					
Aid from Other Govt Agencies	$69,542	$82,900	$100,223	$100,223	$17,323
Total Revenues	$69,542	$82,900	$100,223	$100,223	$17,323
Net County Cost					
Mandated	$384,499	$447,268	$515,244	$515,244	$67,976
Allocated Positions	7.0	7.0	7.0	7.0	0.0

Purpose

The Sheriff's Boating Safety Program enforces State and local laws and regulations on the County's waterways. In that capacity, assigned deputies also perform search and rescue operations; recover drowned bodies; aid injured persons; assist emergency medical personnel; and inspect vessels.

Major Budget Changes

Salaries & Employee Benefits

➤ $19,036	Normal salary adjustments; increased holiday staffing in peak boating periods.
➤ $11,110	Negotiated MOU increases for Deputy Sheriff classification.

Services & Supplies

➤ $4,243	Increased maintenance costs for radios/cellular phones due to expanded usage.
➤ $2,000	Addition of limited helicopter support for patrol operations.

Fixed Assets

➤ $2,250	Additional cellular phones.
➤ $45,000	Patrol boat and trailer (grant funded).

Revenues

➤ $17,323	Increase in State Boating Safety grant.

Program Discussion

The $515,244 recommended Net County Cost of the Sheriff's Boating Safety Program, which is funded by dedicated unsecured property taxes on boats, has increased by $67,976 (15.2%). The balance of program funding consists of a $100,223 State Boating Safety grant which offsets one–sixth of the total cost. The grant has increased by $17,323 (20.9%). Harbors and Navigation Code Section 663.7 specifies that State aid to the County may not exceed the total cost of the local boating safety and enforcement programs, less the funds received from unsecured property taxes on boats and from fees charged for boat inspections.

In November 1991 the Board of Supervisors approved the Sheriff's State Boating Safety grant application for 1992–93. With the exception of the salary and benefits adjustments for the recently concluded negotiations with the Deputy Sheriffs' Association, the Proposed Budget reflects the expenditure and revenue estimates approved at that time and submitted to the State. An amended application which includes the negotiated increases has recently been submitted to the State. Notification of grant approval by the State is anticipated in June. Any changes to the State grant will require revisions in the Final Budget.

In January 1992 the Board of Supervisors approved the second year of a new "shallow water patrol" program. Two "personal watercraft" have once again been made available by a local dealer for a one year period. These shallow draft, one-deputy vessels normally operate together, allowing the Department to patrol areas which are inaccessible to the Sheriff's larger patrol boats. The continuation of this program, which was initiated with no added staffing, will provide valuable assistance in patrolling over 700 miles of waterways in San Joaquin County. The only added costs to the County are for normal vehicle operating and scheduled maintenance expenses.

Following favorable experience on a trial basis during the past year, the Division has requested new funding of $2,000 to provide approximately 20 hours of Sheriff's helicopter services to supplement the water-borne force's patrol efforts. Aerial support has proved invaluable in covering the vast expanses of the Delta in such activities as vessel pursuit termination, narcotics suspect surveillance, and search and rescue.

1991–92 Accomplishments

1. Continued equipment update program with the purchase of a new patrol boat.

2. Increased "Intoxicated Boat Operator" arrests by 86% over the prior year. With a large increase in the number of boaters using the Delta, there was an increase of only 6% in boating accidents.

3. Continued to use flexible patrol schedules to cover peak activity periods throughout the boating season.

1992–93 Objectives

1. To continue the ongoing program of updating equipment with the purchase of a new patrol boat and related equipment. The purchase will be made with federal grant monies from the California Department of Waterways.

2. To expand the "Intoxicated Boat Operator" program by increasing the number of arrests and thereby decreasing the number of boating accidents.

3. To continue flexible patrol schedules to keep pace with increasing levels of boating activity on the County's waterways.

Work Load Data

	Actual			Est./Act.	Projected
	1988–89	1989–90	1990–91	1991–92	1992–93
Verbal Warnings	1,288	1,683	1,782	1,250	1,275
Citations Issued	1,261	1,093	1,141	1,100	1,125
Physical Arrests	20	27	30	50	50
Accident Investigations	91	80	113	100	100
Searches	40	38	31	25	25

21620—Sheriff–Patrol

Law & Justice

Baxter Dunn, *Sheriff–Coroner*

General Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$8,124,791	$6,232,722	$7,518,169	$7,451,782	$1,219,060
Services & Supplies	1,361,428	1,325,351	1,402,522	1,336,602	11,251
Fixed Assets	29,779	78,318	67,084	67,084	(11,234)
Total Expenditures	$9,515,998	$7,636,391	$8,987,775	$8,855,468	$1,219,077
Intrafund Transfers	(4,909)	(109,270)	(84,200)	(84,200)	25,070
Total Appropriations	$9,511,089	$7,527,121	$8,903,575	$8,771,268	$1,244,147
Earned Revenues By Source					
Aid from Other Govt Agencies	$62,637	$45,420	$82,400	$82,400	$36,980
Charges for Services	577,337	22,500	80,500	80,500	58,000
Miscellaneous Revenues	1,000	0	0	0	0
Total Revenues	$640,974	$67,920	$162,900	$162,900	$94,980
Net County Cost					
Mandated	$8,870,115	$7,459,201	$8,740,675	$8,608,368	$1,149,167
Allocated Positions	179.0	131.0	131.0	131.0	0.0

Purpose

This division of the Sheriff's Department provides police protection services to the unincorporated area of the County.

Major Budget Changes

Salaries & Employee Benefits

➤ $520,010	Full–year funding of 10 Deputy Sheriff positions approved by Board at midyear.
➤ $192,286	Negotiated MOU increases for Deputy Sheriff classification.
➤ $172,007	Normal salary adjustments.
➤ $334,357	Reduced salary savings to maintain full Patrol staffing.

Services & Supplies

➤ ($59,664)	Reduced Workers' Compensation and Casualty Insurance charges.
➤ ($76,032)	Reduced telephone and radio maintenance/line costs for new systems.
➤ $50,000	Motor Pool rate increase for Patrol vehicles.
➤ $58,000	Additional ammunition for semi–automatic hand gun training/qualification.
➤ ($5,500)	Reduced purchases of law enforcement equipment such as handcuffs, safety belt equipment, and utility bags.

Fixed Assets

➤ $12,200	Replacement riot helmets (40) and bulletproof vests (20).

➤ $28,545	Vehicle lightbars/siren/public address systems for replacement and new patrol vehicles.
➤ $26,399	Equipment for SWAT, including gas masks, night vision system, sniper rifle, spotting scopes, radio equipment, and ladder.

Intrafund Transfers

➤ ($25,070)	Decreased reimbursement for police costs incurred by the Lathrop contract.

Revenues

➤ $38,453	Increased State reimbursement for investigating domestic violence cases.
➤ ($1,473)	Decreases in various State–reimbursable accounts.
➤ $58,000	One–time transfer from Narcotics Enforcement Trust for additional ammunition for semi–automatic hand guns.

Program Discussion

The Patrol Division deploys its field forces over an eight–district area. Six teams of deputies are used to provide 24–hour, 7 day–a–week patrol coverage. Each Patrol team is responsible for all law enforcement services during its shift. A total of 103 deputies are allocated to the Division.

Community Car assignments provide higher levels of service within specific geographic areas or unincorporated "townships". Normally two deputies are assigned to each area to provide full 7 day–a–week coverage during the day shift. Community Cars are assigned to Woodbridge, Lockeford, Linden, French Camp, Ripon–Manteca, Tracy, and Escalon.

The Sheriff's Auxiliary program provides approximately 60 volunteer members to supplement the regular Patrol force in a variety of law enforcement capacities. Nearly 30 members of the auxiliary force are designated as Level I Reserves—trained sufficiently to serve as a "second deputy" in a patrol vehicle. The remaining members, generally Level II Reserves, provide assistance in such areas as Air Patrol and the Mounted (equestrian) Unit. The annual cost of this ongoing program is approximately $17,000.

In order to provide a systematic method of case management, tracking, and resolution, the Sheriff's Case Management Unit performs a variety of functions. The unit:

- Compiles and publishes a daily log of incidents and cases for use by Watch Lieutenants during briefing.
- Answers business telephone calls (non–emergency) and routes to the appropriate destination.
- Staffs a Telephone Investigation Unit to provide partial investigation, written reports, and possible resolution over the phone rather than through the use of a deputy in the field.

Work Load Data

	Actual			Est./Act.	Projected
	1988–89	1989–90	1990–91	1991–92	1992–93
Service Population	134,479	124,400	124,747	127,586	130,148
Documented Calls for Service	48,830	48,020	59,030	65,756	68,500
Warrants Service Activity	2,975	3,760	3,879	4,000	4,200
SWAT Missions	46	55	65	75	85
Hostage Negotiation Team Missions	16	13	11	12	12
Auxiliary Staffing Hours	7,890	6,042	5,891	6,000	6,000

- Receives and reviews all crime reports for accuracy.
- Provides timely information to help support operations and decision making in the field.

This Unit has been successful in handling 30% of the daily calls for service occurring between 8 a.m. and 6 p.m. It also assists the Detective Division with investigations which would normally not be worked when manpower is low. A crime analysis section of this unit is planned, subject to available funding.

The primary objective of the Critical Incident Management Team (commonly referred to as SWAT) is to protect lives and seek resolution of high risk hostage or barricaded suspect situations without the use of deadly force. The personnel assigned have been psychologically screened and highly trained for this task. The team also provides control and containment of the perimeter to protect innocent persons in the immediate area of an incident.

The specially trained Hostage Negotiation Team also responds to all critical incidents, including barricaded subjects, suicide attempts, hostage situations, and other high risk calls. Negotiators respond with SWAT on high risk search warrants as an added resource.

In March 1991, the Board of Supervisors approved the County's first canine program. The program is intended to increase officer safety when dealing with combative suspects, buildings/large area searches, civil disobedience, lost or missing person searches, and supporting the tactical team. The canine teams also are used to locate illegal drugs.

The STARS (Sheriff's Team of Active Retired Seniors) program was also initiated during the past year. These trained volunteers enhance vital crime prevention services and community awareness. They are used in a wide variety of duties such as vacation house checks, reporting unusual neighborhood occurrences, checks on elderly or invalid persons, participation in Neighborhood Watch programs, and assisting with traffic control at special events. The Sheriff intends for the program to become self–sufficient over time through donations of money and equipment and through reimbursements for services where appropriate.

The Sheriff has recently formed a Crime Prevention Unit as part of a more proactive approach to crime prevention. Crime Prevention officers act as resources to a variety of neighborhood and commercial business crime prevention programs. In addition, the Unit often works directly with the public in resolving crimes and related neighborhood problems. The Unit is also involved in the review of planned new construction in the unincorporated area. Proven crime prevention measures incorporated into building, parking lot, and landscape design can help mitigate the occurrence of a variety of crimes, thereby reducing the burden on the Patrol force. The Unit works closely with the County Community Development Department's permit section on this program.

In December 1991 the Board of Supervisors appointed a *Patrol Service Advisory Committee* to address improved Patrol services in the unincorporated area. Members include representatives of the Board, the public, the Deputy Sheriff's Association, and County officials.

The Board's charge to the committee was to 1) *define* the levels of Patrol service desired, and 2) to recommend a viable means of *ongoing financing* of any resulting costs above the County's current commitment. As part of its undertaking, the committee intends to review the Sheriff's non–Custody operations (including the various duties assigned to sworn officers) for possible improvements in staffing efficiency and to explore available financing options.

The committee's preliminary recommendations resulted in a Board–approved increase of 10 deputies for Patrol, bringing the authorized staffing level to a total of 103 deputies. The resulting $520,010 increase in the Division's annual Salaries and Benefits costs is reflected in the recommended appropriation. The increase will be funded through savings from a negotiated change in the Custody staffing schedule.

The committee anticipates taking its final recommendations to the Board in the first half of 1992–93.

Supplemental Request

Financial constraints prevent inclusion in the recommended budget of the following items requested by the Sheriff:

Supplemental Items	Costs
Deletion of Salary Savings	$53,366
Patrol equipment	9,493
Auxiliary program–training, travel, & clothing	5,500
Rate increase for Patrol vehicles	43,727
Maintain current expenditure levels for other services/supplies	20,221
Total Supplemental Request	$132,307

The Supplemental Request would fund the following needs identified by the Sheriff:

- Full funding of existing positions through the elimination of the $53,366 Salary Savings required to meet the recommended Net County Cost.
- Equipment/consumable supplies needed for the Patrol Division.
- Transportation, travel, and clothing requirements to operate the Auxiliary program.
- Increased Motor Pool mileage rate for Patrol vehicles.
- Funding to allow current expenditure levels in various Services and Supplies accounts.

1991–92 Accomplishments

1. Formed Crime Prevention Unit which worked Neighborhood Watch presentations, commercial crime prevention programs, and other direct contacts with the public to help prevent crime and other related neighborhood problems.
2. Continued crime prevention efforts through the environmental design permit program with the Community Development Department.
3. Developed a Telephone Report Unit which is now responsible for taking 30% of the calls for service occurring between 8 a.m. and 6 p.m.
4. Designed a new case management system called the "Crime Analysis Telephone Report Unit and Data Entry System".
5. Began the STARS program to utilize the services of volunteer seniors.
6. Expanded the Canine Unit from one to four teams. This unit has been responsible for a number of arrests and has increased safety for patrol officers.
7. Established a contract helicopter program which operates approximately 30 hours per month. Officers have been successful in suppressing crime, locating marijuana fields, and helping in boating operations.

1992–93 Objectives

1. To continue to develop an aggressive and proactive Crime Prevention Unit which is responsive to the needs of the public.
2. To expand the Canine Unit from four to six teams.
3. To add an additional three officers to SWAT to provide staffing relief and flexibility for this important function.
4. To provide adequate Patrol levels in the unincorporated area based on forthcoming recommendations from the Patrol Service Advisory Committee.
5. To purchase and equip a Mobile Law Enforcement Command vehicle to be used as a command post during disaster situations, special crime prevention details, and lengthy SWAT and hostage situations.
6. To continue the contract helicopter program and to explore possible means of funding a helicopter for the Sheriff's Office.

21622—Sheriff–Communications

Law & Justice

Baxter Dunn, *Sheriff–Coroner*

General Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$0	$1,302,181	$1,959,687	$1,788,983	$486,802
Services & Supplies	0	202,116	797,181	794,146	592,030
Fixed Assets	0	0	1,505	0	0
Total Expenditures	$0	$1,504,297	$2,758,373	$2,583,129	$1,078,832
Intrafund Transfers		(20,000)	(20,000)	(20,000)	0
Total Appropriations	$0	$1,484,297	$2,738,373	$2,563,129	$1,078,832
Earned Revenues By Source					
Aid from Other Govt Agencies	$0	$462	$462	$462	$0
Charges for Services	0	58,552	109,535	109,535	50,983
Total Revenues	$0	$59,014	$109,997	$109,997	$50,983
Net County Cost					
Mandated	$0	$1,425,283	$2,628,376	$2,453,132	$1,027,849
Allocated Positions	0.0	34.0	45.0	45.0	11.0
Temporary (Full–Time Equivalent)	0.0	0.3	1.0	0.3	0.0
Total Staffing	0.0	34.3	46.0	45.3	11.0

Purpose

This division of the Sheriff's Department is responsible for all radio dispatching operations and for the central control (electronic security and access) function at the new Custody facility.

Major Budget Changes

Salaries & Employee Benefits

➤ $377,337	Transfer 11 Communications Dispatcher positions previously assigned to Custody Division.
➤ $56,884	Add 2 Data Technician positions approved by Board in 1991–92 for CAD/Message Switch systems.
➤ $34,165	Shift differential pay for 24–hour staff (not previously included this budget).
➤ $42,207	Normal salary adjustments.
➤ ($23,791)	Salary savings increase required to meet recommended Net County Cost.

Services & Supplies

➤ $548,815	Debt service on CAD/Message Switch systems.
➤ $28,375	Increased Workers' Compensation/Casualty Insurance costs.
➤ $20,600	Hardware and software maintenance for the CAD/Message Switch systems.

Revenues

➤ $50,983	Increased reimbursements from fire districts for Sheriff's dispatching services provided.

Program Discussion

The $1,078,832 increase in the recommended budget is primarily the result of two major changes: 1) the transfer of the Jail central control function from the Custody budget, and 2) the start of debt service payments on the new Communications Center Computer–Aided Dispatch (CAD)/Message Switch computer systems.

These new state–of–the–art systems will improve the operational efficiency of the Sheriff's communications functions, and will provide statistical data tracking and case management information capabilities not previously available to the Department.

Supplemental Request

Financial constraints prevent inclusion in the recommended budget of the following items requested by the Sheriff:

Supplemental Items	Costs
Full Funding of Salary Savings	$28,791
Extra Help	16,223
Overtime	115,133
Holiday Pay	10,557
Office Expense & Postage	242
Communications	1,326
Transportation & Travel	1,200
Data Processing/Small Tools	267
Fixed Assets—Printer & Software	1,505
Total Supplemental Request	$175,244

The Sheriff considers the above the minimum additional funding necessary for the Communications Division to operate effectively during the first–year transition to the new Communications Center communications systems, CAD/Message Switch systems, and Jail central control function. Included in the requested funding is $7,853 for 1,346 hours of backfill overtime for Dispatcher training on the new systems.

Most of the remaining Supplemental funding requested is based on current actual expenditure levels.

1991–92 Accomplishments

1. Obtained a Computer–Aided Dispatching system for the new Communications Center.
2. Provided Supervisor's Training for all new civilian supervisors.
3. Completed the POST Basic Dispatcher School for all new staff hired prior to November 1992.

1992–93 Objectives

1. To remove business lines from the Communications Center and redirect the calls to a centrally posted telephone receptionist.
2. To develop and implement a method of tracking all citizen complaints regarding the Communications Center.
3. To attempt to decrease overtime by 20% by the development of an extra help staffing pool.
4. To obtain outside police agency funding commitments for the provision of Records Management System services. Acquisition of the Records Management System is contingent on these outside sources of revenue.

Work Load Data

	Actual			Est./Act.	Projected
	1988–89	1989–90	1990–91	1991–92	1992–93
911 Calls Received	60,463	62,778	60,709	63,656	66,394
911 Law Enforcement Calls	37,053	50,545	51,557	45,189	46,215

21626—Sheriff–Detectives

Law & Justice

Baxter Dunn, *Sheriff–Coroner*

General Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$1,802,458	$1,819,979	$2,013,142	$1,939,877	$119,898
Services & Supplies	271,355	272,234	353,372	293,735	21,501
Fixed Assets	11,322	9,750	39,648	26,600	16,850
Total Expenditures	$2,085,135	$2,101,963	$2,406,162	$2,260,212	$158,249
Intrafund Transfers	(51,184)	(60,599)	(78,151)	(78,151)	(17,552)
Total Appropriations	$2,033,951	$2,041,364	$2,328,011	$2,182,061	$140,697
Earned Revenues By Source					
Charges for Services	$0	$0	$20,000	$20,000	$20,000
Total Revenues	$0	$0	$20,000	$20,000	$20,000
Net County Cost					
Mandated	$2,033,951	$2,041,364	$2,308,011	$2,162,061	$120,697
Allocated Positions	33.0	33.0	33.0	33.0	0.0

Purpose

This division of the Sheriff's Department provides specialized law enforcement investigative services to the unincorporated area of the County.

Major Budget Changes

Salaries & Employee Benefits

➤ $76,981	Normal salary adjustments.
➤ $42,917	Negotiated MOU increases for Deputy Sheriff classification.

Services & Supplies

➤ $20,000	New cost for removal/storage/disposal of hazardous substances from clandestine laboratories.

Fixed Assets

➤ $26,600	Mobile radios and sirens (7).

Intrafund Transfers

➤ $17,552	Increased services to Lathrop Police Services contract.

Revenues

➤ $20,000	State reimbursement for clandestine laboratory clean–up costs.

Program Discussion

The recommended budget requires a $120,697 (5.9%) increase in Net County Cost for the Detectives Division, which performs investigative police work on a wide range of crimes. Its 22 detectives are divided into six specialized units under the direction of a Sheriff's Captain. The primary responsibilities of these units are highlighted below:

- ➤ *Child Abuse & Sexual Assault Unit*–Investigates cases involving rape and sexual assaults, child abuse and neglect, child molestation, child stealing, and runaway or missing children.

- ➤ *Persons Unit*–Investigates homicides or suspicious deaths, robberies, assaults, domestic violence cases, kidnappings, missing persons (adult), and officer–involved shootings.

- *Property Unit*–Investigates burglaries, thefts, arson, explosives, fraud, bunco, checks, and documents cases.
- *Narcotics Unit*–Investigates drug activities and handles narcotics asset forfeitures, intelligence, vice, permits, and confidential investigations.
- *CRACNET Unit*–The Division supplies two officers to the Combined Rural and City Narcotic Enforcement Team (CRACNET) Task Force to assist in major drug offender investigations throughout the County.
- *Administration/Court Liaison Unit*–Provides support services and coordinates escape investigations, foreign arrests, extraditions, and prepares arrest/complaint requests for the District Attorney.

Supplemental Request

Financial constraints prevent inclusion in the recommended budget of the following items requested by the Sheriff:

Supplemental Items	Costs
Deletion of Salary Savings	$15,000
Overtime and Holiday Pay	58,265
Office Expense—various	8,531
Transportation & Travel/Motor Pool	27,820
Professional Services	8,590
Equipment/Supplies—various	27,744
Total Supplemental Request	$145,950

The Sheriff considers the Supplemental request to be a "minimum" operating budget for the Detectives Division. In most instances, the requested Supplemental funding reflects current expenditures incurred in operating the Division.

The major Supplemental equipment items requested are four portable, "secure–net" radios, at a total cost of $13,048, for members of the CRACNET and Narcotics units. The radios are used during surveillance operations where secure voice communication is required. This equipment would be eligible for purchase from the Sheriff's Narcotics Asset Forfeiture Fund.

1991–92 Accomplishments

1. Generated (as of April) $116,991 in revenue from the Narcotics Asset Forfeiture program.
2. Investigated over 4,300 crimes in the unincorporated area, as summarized in the Work Load Data below.

1992–93 Objectives

1. To increase revenue generated through the Narcotics Asset Forfeiture program by 10%.
2. To develop a system to determine priorities and track cases for investigative assignment.

Work Load Data

	Actual			Est./Act.	Projected
	1988–89	1989–90	1990–91	1991–92	1992–93
Homicide	18	15	23	8	20
Rape	56	60	88	71	87
Robbery	171	146	172	170	171
Aggravated Assault	305	337	343	314	333
Burglary	2,626	2,362	2,363	2,310	2,179
Theft Over $400	1,041	1,068	815	877	764
Arson	74	83	92	119	128
Felony Child Molestation	138	116	137	106	106
Felony Morals Violations	155	149	109	97	74
Child Abandonment/Beating/Neglect	213	236	286	217	254
EOD–Bomb Calls	51	49	44	52	81

General Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$1,056,190	$1,286,720	$2,499,310	$2,499,310	$1,212,590
Services & Supplies	305,850	420,401	502,848	482,597	62,196
Fixed Assets	12,468	9,800			(9,800)
Total Expenditures	$1,374,508	$1,716,921	$3,002,158	$2,981,907	$1,264,986
Intrafund Transfers	(4,931)	(17,850)	(11,925)	(11,925)	5,925
Total Appropriations	$1,369,577	$1,699,071	$2,990,233	$2,969,982	$1,270,911
Earned Revenues By Source					
Licenses/Permits/Franchises	$183	$200	$218	$218	$18
Aid from Other Govt Agencies	0	133	70	70	(63)
Charges for Services	77,758	30,000	32,000	32,000	2,000
Operating Transfers In	0	62,024	63,264	63,264	1,240
Total Revenues	$77,941	$92,357	$95,552	$95,552	$3,195
Net County Cost					
Mandated	$1,291,636	$1,606,714	$2,894,681	$2,874,430	$1,267,716
Allocated Positions	32.0	40.0	73.0	73.0	33.0
Temporary (Full–Time Equivalent)	3.1	2.9	4.1	4.1	1.2
Total Staffing	35.1	42.9	77.1	77.1	34.2

Purpose

This division of the Sheriff's Department performs specialized criminal/detention record keeping functions and provides technical evidence services.

Major Budget Changes

33 [illegible]

Salaries & Employee Benefits

➤ $1,065,385	Consolidation of Custody records staff into this budget.
➤ $130,147	Normal salary adjustments.
➤ $3,309	Increased overtime usage.
➤ ($3,995)	Increased salary savings to meet recommended Net County Cost.
➤ $17,744	Increased use of extra help.

Services & Supplies

➤ $10,527	Net increase in various data processing and office automation equipment costs.
➤ $50,246	Consolidation of Custody records function into this budget.

Intrafund Transfers

➤ $5,925	Increased services provided to Lathrop Police Services contract.

Program Discussion

The Records Division previously was responsible for the *criminal* record keeping functions in the Sheriff's Department. With the transfer of the Custody records function into this unit, the Division becomes responsible for *all* aspects of the Sheriff's records function.

To consolidate the Records/Evidence function under one division, a total of 33 positions and $1,115,631 in operating costs are being transferred from Custody to this budget unit. The recommended Custody budget reflects a corresponding reduction in staffing and costs.

The physical consolidation of the two units is made possible by the move to the new Sheriff's Operations facility.

Supplemental Request

Financial constraints prevent inclusion in the recommended budget of the following items requested by the Sheriff:

Supplemental Items	Costs
Office expenses—various	$6,636
Transportation & Travel	4,365
Supplies & other consumables	9,250
Total Supplemental Request	$20,251

The Sheriff's $20,251 Supplemental request would restore various operating expenses to current levels.

1991–92 Accomplishments

1. Provided in–house staff training program on evidence and property functions.
2. Completed reorganization and civilianization of Technical Services Division. Hiring of a civilian supervisor is in progress.
3. Merged criminal and custody records into one unit in preparation for transition to the new facility.
4. Improved records storage procedures to provide more efficient, timely, and coordinated destruction of unnecessary materials.
5. Hired additional Records staff to provide more timely data input to the Criminal Justice Information System (CJIS).

1992–93 Objectives

1. To complete revenue enhancement program not completed during the past year due to staff shortages.
2. To cross–train one–half of the criminal and custody records staff in all departmental records functions after transition to the new Sheriff's Operations facility.
3. To complete training and indoctrination of new Technical Services supervisor as well as the hiring and training of any needed replacement staff.
4. To complete billing study to recoup costs of in-house photo processing for other departments and agencies.

Work Load Data

	Actual			Est./Act.	Projected
	1988–89	1989–90	1990–91	1991–92	1992–93
Warrant Checks	48,041	52,134	57,102	64,189	71,892
Warrants Identified	11,817	13,498	14,907	16,407	18,376
Reports Logged	47,484	45,168	36,175	37,040	41,485
Restraining Orders (Tracked & Entered)	1,022	1,198	1,383	1,433	1,605
Technical Services Field Calls	3,161	5,375	4,643	4,124	4,619
Fingerprint Applications	688	558	491	390	437

General Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$1,345,589	$1,311,569	$1,532,407	$1,382,003	$70,434
Services & Supplies	241,644	269,673	267,982	266,297	(3,376)
Fixed Assets	648	0	153,714	0	0
Total Expenditures	$1,587,881	$1,581,242	$1,954,103	$1,648,300	$67,058
Intrafund Transfers	(19,229)	0	0	0	0
Total Appropriations	$1,568,652	$1,581,242	$1,954,103	$1,648,300	$67,058
Earned Revenues By Source					
Charges for Services	$645,736	$665,623	$671,673	$671,673	$6,050
Total Revenues	$645,736	$665,623	$671,673	$671,673	$6,050
Net County Cost					
Mandated	$922,916	$915,619	$1,282,430	$976,627	$61,008
Allocated Positions	21.0	21.0	21.0	21.0	0.0

Purpose

This division of the Sheriff's Department provides bailiff, inmate transportation, and security services for the Superior Courts.

Major Budget Changes

Salaries & Employee Benefits

➤ $54,519	Normal salary adjustments.
➤ $35,074	Negotiated MOU increases for Deputy Sheriff classification.
➤ ($18,950)	Salary savings increase to meet recommended Net County Cost.

Revenues

➤ ($16,000)	Unilateral reimbursement reduction for State prisoner transport based on new State "administrative interpretation".
➤ $24,050	Reimbursement increase from Superior Court for bailiff duties.

Program Discussion

The recommended Net County Cost for the Court Services Division has increased by $61,008 (6.7%).

A staff of 19 deputies, one sergeant, and one captain provide bailiff and inmate transportation services for the Superior Courts. Any additional court coverage required is handled by "call back" overtime, with the exception of Wednesdays. Once each week additional numbers of deputies are available for court. This occurs as a result of the Patrol Division's full overlap of shifts on Wednesdays—all six of the Patrol shift teams report for work on the three shifts.

An estimated total of $394,000 will be expended on Court overtime for deputies in 1991–92. The recommended Overtime appropriation for 1992–93 is $272,546.

Supplemental Request

Financial constraints prevent inclusion in the recommended budget of the following items requested by the Sheriff:

Supplemental Items	Costs
Eliminate Salary Savings	$28,950
Overtime to continue present usage levels	121,454
Services & Supplies—various	1,685
55–passenger bus for inmate transport	150,000
Office automation equipment	3,714
Total Supplemental Request	$305,803

The Sheriff's Office currently operates two buses for prisoner transportation between the Jail and Courthouse—a 1979 40–passenger model and a 1973 25–passenger model. The purchase of a 55–passenger bus ($150,000) would enable the Court Services Division to transport 95 inmates in one trip (the new bus plus the 40 passenger bus which would be retained), and transport the present number of inmates without the need for added staff.

With the additional inmate transport capacity requested, the new Custody facility could be operated *as designed*. The staging areas in the new facility are not designed to hold or house inmates for lengthy periods of time. If the inmate staging areas are to operate efficiently, all inmates must be staged and transported in one trip movement. The existing vehicles lack the needed capacity to accomplish that task. *Funding for a new bus was included in last year's Supplemental request from the Sheriff.*

The requested office automation equipment would provide basic desktop computing capability at the Court Services Division's (now) remote Courthouse location. It would also provide Court Services with remote access to the Sheriff's *SONICS* office automation computer network at the new Operations Center.

The remaining Supplemental funding requested, including $121,454 for additional overtime, would allow the Division to continue to operate at present expenditure levels.

1991–92 Accomplishments

1. Provided additional staff for two new first floor Courthouse courtrooms. Initiated use of the new adjacent holding facilities.

1992–93 Objectives

1. To coordinate the relocation of the Court Services office with the planned remodel of the Courthouse basement.
2. To transfer the Transportation Unit to the new Sheriff's Operations Center at Mathews Road.

Work Load Data

	Actual			Est./Act.	Projected
	1988–89	1989–90	1990–91	1991–92	1992–93
Superior Court Filings	15,501	15,931	16,409	16,901	17,408
Main Jail (Average Daily Population)	633	620	655	664	671
Women's Jail (Average Daily Population)	95	96	94	99	104
Prisoners Transported	26,829	28,301	29,101	27,784	28,500

General Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$554,666	$577,235	$613,998	$601,976	$24,741
Services & Supplies	102,895	106,496	115,830	106,883	387
Total Expenditures	$657,561	$683,731	$729,828	$708,859	$25,128
Intrafund Transfers	(9,311)	0	0	0	0
Total Appropriations	$648,250	$683,731	$729,828	$708,859	$25,128
Earned Revenues By Source					
Charges for Services	$275,773	$278,000	$308,000	$308,000	$30,000
Total Revenues	$275,773	$278,000	$308,000	$308,000	$30,000
Net County Cost					
Mandated	$372,477	$405,731	$421,828	$400,859	($4,872)
Allocated Positions	14.0	14.0	14.0	14.0	0.0

Purpose

This division of the Sheriff's Department provides process and legal notice service for the courts. Other responsibilities include enforcing Writs of Possession (evictions) and Writs of Execution (money judgments) by seizure and sale of property. The Division maintains trust funds for seizure of property, makes appropriate disbursements to litigants, and provides an accounting of all transactions to the Auditor–Controller.

Major Budget Changes

Salaries & Employee Benefits

➤ $30,975	Normal salary adjustments.
➤ $5,574	Negotiated MOU increases for Deputy Sheriff classification.
➤ ($12,022)	Salary savings required to meet recommended Net County Cost.

Services & Supplies

➤ $2,481	Radio maintenance increase.
➤ ($1,500)	Transportation and travel (training) reduced to meet recommended Net County Cost.

Revenues

➤ $30,000	Increase in civil process service fees based on current receipts.

Program Discussion

The recommended Net County Cost reflects a $4,872 (1.2%) reduction from the 1991–92 approved level. Improved revenue performance from process service fees substantially mitigates what otherwise would have been a $35,000 budget reduction required to meet the recommended Net County Cost.

The Civil Division of the Sheriff's Office provides a variety of court–related services. Because the Stockton Marshal's Office does not perform civil process service, the Civil Division provides this function for the StocktonJudicial District as well as for the unincorporated area of the County. The Division employs civilian process servers to perform this function on a fee basis.

Effective January 1992, Section 26731 of the Government Code provides that $3 of any fee collected by the Sheriff's Civil Division shall be deposited in a special fund in the County Treasury. These funds are to be used to supplement the costs of purchase, implementation, and maintenance of equipment for automated systems for Civil Division use. A total of approximately $30,000 a year in dedicated revenue should become available for future use by the Division to meet its ongoing automation needs.

As these new funds become sufficiently available, the Sheriff intends to expand the present civil process system to seven workstations. **No funding or revenue is included in the recommended budget for this project.**

Note: The $30,000 in *future* revenue noted above is not related to the $30,000 increase in 1992–93 *estimated* revenue shown in the *Major Budget Changes* section. The numbers are coincidental.

Supplemental Budget Request

Financial constraints prevent inclusion in the recommended budget of the following items requested by the Sheriff:

Supplemental Items	Costs
Eliminate Salary Savings	$12,022
Postage	6,616
Office expenses/communications	1,331
Motor Pool charges	1,000
Total Supplemental Request	$20,969

The requested additional funding is based on current expenditure levels incurred in operating the Division.

1991–92 Accomplishments

1. Completed staff training on automated system. Participated in Civil Users' Group meetings for enhanced systems performance.

1992–93 Objectives

1. To increase productivity by making automated systems resources more widely available to Division staff.
2. To continue monitoring costs and service levels for increased performance.
3. To improve performance by continuing to provide staff training opportunities to the extent available funding will allow.

Work Load Data

	Actual			Est./Act.	Projected
	1988–89	1989–90	1990–91	1991–92	1992–93
Cases Received	12,140	12,945	13,199	13,450	13,713
Service Requests	15,406	15,457	14,549	14,813	15,109
Service Activity	24,684	25,836	14,455	14,744	15,039

21640—Sheriff–Coroner/Morgue

Law & Justice **Baxter Dunn,** ***Sheriff–Coroner***

General Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$268,567	$277,786	$297,176	$297,176	$19,390
Services & Supplies	351,999	428,567	410,160	410,160	(18,407)
Fixed Assets	864	1,730	3,782	3,782	2,052
Total Expenditures	$621,430	$708,083	$711,118	$711,118	$3,035
Intrafund Transfers	(456)	0	0	0	0
Total Appropriations	$620,974	$708,083	$711,118	$711,118	$3,035
Earned Revenues By Source					
Aid from Other Govt Agencies	$1,974	$2,000	$2,100	$2,100	$100
Total Revenues	$1,974	$2,000	$2,100	$2,100	$100
Net County Cost					
Mandated	$619,000	$706,083	$709,018	$709,018	$2,935
Allocated Positions	5.0	5.0	5.0	5.0	0.0
Temporary (Full–Time Equivalent)	0.2	0.2	0.2	0.1	(0.1)
Total Staffing	5.2	5.2	5.2	5.1	(0.1)

Purpose

This division of the Sheriff's Department is responsible for determining the circumstances, manner, and cause of all deaths reportable to the Coroner. Procedures such as field death investigations, postmortem examinations, and related forensic tests are used to establish a medical cause of death.

Major Budget Changes

Salaries & Employee Benefits

➤ $13,881	Normal salary adjustments.
➤ $3,678	Negotiated MOU increases for Deputy Sheriff classification.
➤ $4,156	Increase overtime based on current requirements.

Services & Supplies

➤ ($8,315)	Decrease in contract pathology charges based on reduced number of autopsies performed.
➤ ($10,092)	Reduce various accounts to meet recommended Net County Cost.

Fixed Assets

➤ $1,055	Autopsy equipment.
➤ $2,727	Computer equipment.

Program Discussion

The recommended budget for the Coroner Division reflects a continuation of present service levels and costs in 1992–93. The Net County Cost has increased by $2,935, or less than one–half percent.

An increase in the contract rate for autopsies and other pathology services was approved by the Board of Supervisors on July 1, 1991. The full rate increase became effective on January 1, 1992, when charges increased to the maximum contract rate of $300 per autopsy. This represents an increase of over 36% from the rate in effect in April 1989.

As pathology costs have increased, so has the number of cases *reported* to the Coroner continued to rise. Recently, however, the Division has been successful in reducing the growth in the number of *actual* Coroner cases and autopsies performed. This has been accomplished through changes in the Division's approach to managing reported cases.

To operate in the coming year with only a minimal increase in funding, the Coroner intends to continue its aggressive case management practices. Two primary measures will help to contain Coroner case growth and costs:

1. Continuing to reduce the number of *actual* Coroner cases from reportable deaths through *thorough* evaluations of medical histories provided by attending physicians.
2. Providing pathologists with *thorough* investigative information to reduce the number of costly postmortem examinations required.

1991–92 Accomplishments

1. Reduced the number of *actual* Coroner cases and autopsies below prior year levels through improved case management practices.
2. Provided continued in–service training to Patrol deputies responsible for death investigations.
3. Relocated the Coroner Division and its records from existing facilities in the Courthouse to the new Sheriff's Operations Center on Mathews Road.

1992–93 Objectives

1. To effectively carry out the responsibilities of the Coroner function within the current funding limitations through aggressive case management and cost containment.
2. To maintain the total number of Coroner cases and autopsies at the prior year level despite projected growth in the number of cases reported.

Work Load Data

	Actual			Est./Act.	Projected
	1988–89	1989–90	1990–91	1991–92	1992–93
Cases Reported	1,352	1,486	1,486	1,469	1,500
Actual Coroner Cases	766	761	761	700	700
Postmortem Exams	682	672	676	574	575

21645—Sheriff–Administration/Support Services

Law & Justice

Baxter Dunn, *Sheriff–Coroner*

General Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$1,334,894	$1,359,316	$1,754,588	$1,495,902	$136,586
Services & Supplies	147,385	333,327	534,262	330,083	(3,244)
Fixed Assets	78,257	1,349	32,924	1,400	51
Total Appropriations	$1,560,536	$1,693,992	$2,321,774	$1,827,385	$133,393
Earned Revenues By Source					
Aid from Other Govt Agencies	$0	$188,000	$129,000	$129,000	($59,000)
Charges for Services	1,067	0	0	0	0
Total Revenues	$1,067	$188,000	$129,000	$129,000	($59,000)
Net County Cost					
Mandated	$1,559,469	$1,505,992	$2,192,774	$1,698,385	$192,393
Allocated Positions	22.0	23.0	29.0	29.0	6.0
Temporary (Full–Time Equivalent)	0.6	0.6	0.7	0.5	(0.1)
Total Staffing	22.6	23.6	29.7	29.5	5.9

Purpose

This division provides central management and support services for the Sheriff's Department. Responsibilities include policy setting, budgeting, accounting, automated systems, training, background investigations, and internal affairs. The function of County Sheriff is mandated by Section 24000 of the Government Code.

Major Budget Changes

Salaries & Employee Benefits

➤ $294,806	Transfer six positions from Custody to consolidate department-wide training in this budget.
➤ ($214,485)	Increase salary savings to meet recommended Net County Cost.
➤ $31,341	Normal salary adjustments.
➤ $24,924	Negotiated MOU increases for Deputy Sheriff classification.

Services & Supplies

➤ ($8,800)	Reduce purchases of equipment/ clothing items.
➤ $5,176	Transfer Custody training unit to this budget.
➤ $10,487	Increased telephone and radio maintenance/line costs for new systems.
➤ ($4,104)	Delete rented office space with move to new facility.

Revenues

➤ ($63,000)	Decrease POST reimbursement for academy training (now use STC in–house program).

Program Discussion

This budget unit funds the costs of providing central management and support services of the Sheriff's Department. For 1992–93, these functions will be further consolidated with the transfer of the Custody training unit into a department–wide Backgrounds and Training Unit. To effect the consolidation, a total of six positions (one Sergeant, four Deputy Sheriffs, and one Clerk Typist) and a total appropriation of $299,982 has been transferred from the Custody Division budget to this budget unit. The move to the new Operations facility makes the consolidation possible.

Apart from the $299,982 increase resulting from the consolidation noted above, the recommended appropriation has been reduced by $166,589 (9.8%) from the prior Approved level.

Supplemental Request

Financial constraints prevent inclusion in the recommended budget of the following items requested by the Sheriff:

Supplemental Items	Costs
Deletion of Salary Savings	$251,280
Administrative Planning	14,451
Crime Prevention	28,668
Equipment upgrade/replacement	24,753
Training/Backgrounds	145,132
Drug Education (DARE)	30,105
Total Supplemental Request	$494,389

The requested funding would provide:

3. Full Salaries and Employee Benefits funding to avoid $251,280 in salary savings needed to meet the recommended Net County Cost.
4. Expanded efforts in the areas of Administrative Planning, Crime Prevention, and Drug Education, with emphasis on development of low–cost programs to meet rising demand for services from a growing population. In 1991–92, these efforts led to the approval of three new programs: Sheriff's Team of Active Retired Seniors (STARS), Canine Patrol, and Airborne Law Enforcement (Helicopter) Program.
5. Clerical support for Internal Affairs.
6. Increased emphasis on training of the Sheriff's employees.
7. Upgrading and replacing obsolete or worn–out equipment.

1991–92 Accomplishments

1. Continued to work toward transition to new Operations and Custody facilities.
2. Implemented STARS, Canine, and Airborne Law Enforcement programs.
3. Expanded Crime Prevention and Drug Education programs.

1992–93 Objectives

1. To successfully transition to new Operations and Custody facilities.
2. To continue to pursue long–term solutions to jail overcrowding.
3. To provide appropriate levels of training to all employees.
4. To continue to evaluate potential new programs to suppress crime.

Work Load Data

	Actual 1988–89	1989–90	1990–91	Est./Act. 1991–92	Projected 1992–93
Total 911 Calls for Service	60,463	62,778	60,709	63,656	66,394
Total Average Daily Population at Custodial Facilities	1,109	1,126	1,191	1,235	1,300

General Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$0	$560,758	$793,800	$793,800	$233,042
Services & Supplies	0	223,805	286,456	286,456	62,651
Fixed Assets	0	125,875	53,289	0	(125,875)
Total Appropriations	$0	$910,438	$1,133,545	$1,080,256	$169,818
Earned Revenues By Source					
Charges for Services	$0	$910,438	$1,133,545	$1,080,256	$169,818
Total Revenues	$0	$910,438	$1,133,545	$1,080,256	$169,818
Net County Cost	$0	$0	$0	$0	$0
Allocated Positions	0.0	11.0	14.0	14.0	3.0

Purpose

This budget unit was created to allow the Sheriff's Department to provide contract law enforcement services to the newly incorporated City of Lathrop.

Major Budget Changes

Salaries & Employee Benefits

➤ $161,140	Salaries and benefits for one additional sergeant and two new deputies (12-month funding).
➤ $23,792	Overtime increase based on first year's experience.
➤ $27,597	Normal salary adjustments.
➤ $20,513	Negotiated MOU increases for Deputy Sheriff classification.

Services & Supplies

➤ $5,000	Copier rental.
➤ $5,280	Increase in County Motor Pool mileage rate.
➤ $23,400	POST Advanced Officer training.
➤ $15,733	Increased use of services provided by other Sheriff's Office divisions.

Revenues

➤ $169,818	Increased reimbursement of costs from City of Lathrop based on the requested level of police services.

Program Discussion

The Sheriff's Office provides municipal law enforcement services to the newly incorporated City of Lathrop under an agreement approved by the Board of Supervisors in June 1990. The agreement expires June 30, 1995.

The City reimburses the County for its direct and indirect costs incurred under the contract. Actual costs are determined from County accounting and payroll records. The recoverable rates charged to the City are developed by the County Auditor–Controller. Invoices for police services rendered are submitted to the City monthly.

This budget unit was created as a *zero Net County Cost* budget. That is, all costs incurred by this budget are offset by revenues in the form of reimbursements from the City of Lathrop. All such earned revenues are credited directly to this budget in order to achieve a zero Net County Cost.

Prior to providing contract police services, two "Community Car" deputies have been assigned to the Lathrop area since 1982. In August 1990, as the initial phase of the new contract, six additional deputies were transferred to Lathrop on a full–time basis. Currently, there are nine deputies, a Lieutenant, and a clerical position assigned.The Lieutenant serves as the Chief of Police. The City has requested the services of two additional deputies and a Sergeant beginning in September 1992. This request was approved by the Board of Supervisors in April 1992.

Three new positions requested by the City are included in the recommended budget. The addition of these positions, at an annual cost of $161,140, will result in a higher and more consistent level of law enforcement service for Lathrop. The Sergeant position will provide the proper level of supervision for all patrol officers assigned to Lathrop. That position will also help to set up new policies and procedures, monitor work performance standards, and coordinate special enforcement actions or events. The two additional deputies will allow 1) a consistent level of staffing 24 hours a day, and 2) enhanced vehicle traffic enforcement.

The "Sheriff's Team of Active Retired Seniors" (STARS) crime prevention program is moving into its second year of operation. STARS is comprised of seniors who are familiar with the Lathrop area. These trained volunteers perform vital crime prevention/ community awareness services and can be utilized in a variety of duties to support the efforts of the regular police force. The cost to operate this program in the City of Lathrop is $6,000 for 1992–93.

The conversion of two Lathrop patrol units to canine units is planned for the coming year. The Sheriff's Canine Program is used to increase officer safety in a number of situations, including: dealing with combative suspects, building or large area searches, civil disobedience, lost or missing person searches, and assisting the Tactical Team. The canine teams also will be used in drug and narcotics enforcement activities. The cost to initiate this program in the City of Lathrop will total approximately $7,000 for officer training overtime and $3,000 in canine care needs.

A total of $53,289 in requested Fixed Assets are *not* recommended for inclusion in the contract budget. Although the County "fronted" a total of $125,875 for Fixed Asset purchases in the first year (per the terms of the agreement), the County's present financial situation precludes it from continuing this practice. Negotiations with the City are presently in progress on this issue. The County has requested that the City fund all future purchases of Fixed Asset items.

1991–92 Accomplishments

5. Successfully initiated the provision of contract municipal police services for the City of Lathrop.

1992–93 Objectives

1. To provide to Lathrop's citizens safe streets, neighborhoods, schools, and businesses.
2. To fulfill the terms of the agreement for law enforcement services in the City of Lathrop.

Work Load Data

	Actual			Est./Act.	Projected
	1988–89	1989–90	1990–91	1991–92	1992–93
Calls for Service	1,812	2,277	4,464	5,880	7,953

CUSTODY budget does not include any of the following costs: 1. debt service on new jail & hdqtrs [illegible] maintenance costs [illegible] to jail) [illegible]

226—Sheriff–Custody

Law & Justice

Baxter Dunn, *Sheriff–Coroner*

General Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$11,633,875	$14,841,533	$14,268,306	$14,041,612	($799,921)
Services & Supplies	6,638,755	7,916,369	9,600,819	9,600,819	1,684,450
Other Charges	3,839	8,000	8,000	8,000	0
Fixed Assets	43,160	29,250	22,214	22,214	(7,036)
Total Expenditures	$18,319,629	$22,795,152	$23,899,339	$23,672,645	$877,493
Intrafund Transfers	(23,472)	(51,000)	(51,000)	(51,000)	0
Total Appropriations	$18,296,157	$22,744,152	$23,848,339	$23,621,645	$877,493
Earned Revenues By Source					
Interest & Rents	$13,166	$17,290	$19,104	$19,104	$1,814
Aid from Other Govt Agencies	31,360	8,000	4,000	4,000	(4,000)
Charges for Services	405,888	1,248,319	1,148,688	1,148,688	(99,631)
Total Revenues	$450,414	$1,273,609	$1,171,792	$1,171,792	($101,817)
Net County Cost					
Mandated	$17,845,743	$21,470,543	$22,676,547	$22,449,853	$979,310
Allocated Positions	289.0	358.0	280.0	276.0	(82.0)
Temporary (Full–Time Equivalent)	4.9	3.7	3.8	3.8	0.1
Total Staffing	293.9	361.7	283.8	279.8	(81.9)

Purpose

This division of the Sheriff's Department provides for the detention of persons awaiting trial or sentenced by the courts to time in the County jail.

Major Budget Changes

Salaries & Employee Benefits

➤ ($1,906,508)	Transfer 50 positions and salary costs to other Sheriff's budgets to consolidate records, dispatch, and training functions.
➤ $1,453,016	Full year funding for new staff approved in 1991–92, plus normal salary adjustments.
➤ ($1,025,919)	Net savings (excluding MOU increases below) from converting to new Custody 12–plan staffing schedule.
➤ $233,123	Negotiated MOU increases for Deputy Sheriff classification.
➤ $227,053	Salary savings eliminated to operate new facilities at optimum staffing under new schedule.
➤ $211,110	Added overtime costs for start–up and operation of new facilities, including staff training on new systems/procedures.

Services & Supplies

➤ $795,178	Increased utility and housekeeping costs for new facilities.

➤	$527,396	Medical program increase to provide on–site medical services for inmates.
➤	($55,422)	Transfer ongoing services/supplies costs from Custody to other Sheriff's budgets to consolidate units.
➤	$34,880	Motor pool increase to maintain vehicles purchased in 1991–92 for on–site transportation of inmates and supplies.

Fixed Assets

➤	$4,244	First–aid training equipment.
➤	$6,513	Office automation equipment/software.
➤	$2,566	Housekeeping equipment.
➤	$3,995	Office/warehouse storage equipment.
➤	$1,896	Officer safety equipment.
➤	$3,000	Food service equipment.

Revenues

➤	($200,215)	Decreased booking fee receipts based on annualized billings since fee inception.
➤	$55,000	Increased reimbursements for housing State/other agencies' inmates based on current receipts.

Program Discussion

The newly constructed Sheriff's detention facilities will go into service in December 1992. The opening of the new jail will culminate a planning effort which began in 1984 with the work of the Jail Advisory Committee.

The recommended 1992–93 Custody budget is based on operating the *old* Main and Women's jails through November, then operating the *new* facilities for the balance of the fiscal year.

The opening of the new facilities will mark the beginning of significant changes in the way the Custody Division operates. In addition to a new staffing schedule, new methods of inmate booking, inmate supervision, and providing inmate medical care will go into effect.

Two major changes in Custody operations result in a net reduction of $2.75 million in the Division's 1992–93 funding requirements:

Transfer of Custody functions to other divisions	$1,961,930
Change to 12–hour Custody staffing schedule (net)	792,796
Resulting reduction	$2,754,726

Even with these major reductions, the Net County Cost has increased by $979,310, or 4.6%.

New Work Schedule

The new work schedule for Deputies and Correctional Officers assigned to Custody will go into effect

Work Load Data

	Actual			Est./Act.	Projected
	1988–89	1989–90	1990–91	1991–92	1992–93
Average Daily Count	1,108	1,126	1,191	1,239	1,250
Monthly Averages					
New Bookings	2,082	2,270	2,298	2,317	2,456
Releases	2,183	2,245	2,512	2,625	2,819
Visitors	4,685	4,348	5,391	8,493	14,863
Medical Contacts	20,625	19,522	22,927	23,046	23,967

90 days before the opening of the new jail. The schedule change is a result of recently concluded collective bargaining between the County and the Deputy Sheriffs' Association.

The new schedule is based on two 12–hour shifts each day. A total of 194 officers are required to operate the various detention facilities under the new schedule. This represents a *reduction* of 32 positions from the previous 10–hour schedule requirement. For the new schedule to operate properly, each officer will work a total of 84 hours every two weeks. Although the work shifts are longer, the officers will spend fewer days each month in the detention work environment.

The reduction of 32 positions initially lowers Custody operating costs by approximately $1.5 million. A substantial portion of the savings, however, will be used to fund negotiated salaries/benefits increases for the Deputy Sheriff classification and the increased costs of the new schedule. The first–year cost of the salary and benefits increases amounts to $233,000. Additional overtime costs of $352,135 under the new schedule are required for 1) shift briefings, 2) the four hours of additional time worked by officers every two weeks (at straight time), and 3) officer training.

Further reducing the potential first–year schedule savings are 15 filled Custody positions *above* the total needed to operate under the new schedule. These "extra" positions will be eliminated as attrition occurs. The recommended appropriation has been increased by $70,000 to fund the interim cost of these positions. Given normal attrition patterns, staffing should be at the authorized level of 194 officers when the new jail opens.

The 12–hour schedule for the remaining 194 officers should reduce overtime by over $500,000 annually from the level which *would have been incurred* to operate the new facilities using 226 officers under the previous 10–hour work schedule.

The *net* reduction in Custody operating costs attributable to the schedule change amounts to $792,796. Approximately $520,000 of that net savings will be used to fund 10 additional deputies in the Patrol Division to help improve levels of Patrol service. *See the Patrol budget (#21620) for additional information.*

Consolidation of Sheriff's Functions

One of the goals of building a new Sheriff's Operations Center has been to combine related functions. Consolidation will allow cross–training, better use of management staff, and eventual cost savings as cross–trained staff can fill in for absent personnel. Three Custody areas are affected by consolidations made possible by the move to the new Operations Center.

- *Records* – The Jail Records and Criminal Records units are being consolidated into the Records Division. A total of 33 staff members and $1,115,631 in costs are being transferred to the Records budget to effect the consolidation.
- *Training* – The Custody training staff is being consolidated with the departmental Training/Backgrounds unit in the Sheriff–Administration budget. Six staff members and a total of $299,982 in costs are being transferred to the Sheriff–Administration budget.
- *Communications* – Ten Custody dispatchers and one supervisor are being assigned to the Communications division along with $377,317 in salaries costs. These dispatchers will perform jail central control (access) functions for the Custody facilities.

Medical Services For Inmates

San Joaquin County General Hospital (SJGH) will continue to provide inmate medical services at the new Custody facilities. The process of providing inmate medical care, however, will change in three important ways:

- *Sick Call* – Nurses will travel *to* inmate housing areas to provide sick call instead of using the old method of transporting inmates *from* their cells to a central medical area. This approach will keep inmates in the housing units a higher percentage of time, which is one of the goals of direct supervision inmate management.
- *Inmate Treatment* – Most inmates' medical problems will be treated at the new Custody clinic and infirmary, thus eliminating the need to transport inmates to the General Hospital for inpatient care and outpatient clinics. Most treatment for dentistry, obstetrics, and orthopedics will also take place on–site.

- *Pharmacy Services* – The opening of an on–site pharmacy will allow prescriptions to be filled more economically and conveniently than at the General Hospital.

Additional SJGH medical staff positions will be required to initiate these changes, bringing the jail medical program total to 75 positions. Several of the new positions were approved in the 1991–92 budget. The new positions added for 1992–93 include eight Nurse/Psychiatric Technicians, one Dentist, one Dental Assistant, one Pharmacy Technician, and one Medical Records Technician. The cost of these positions should be partially offset by reduced inpatient, outpatient, and pharmacy charges from the General Hospital.

The net *increase* for inmate medical services is $527,396, bringing the total jail medical program appropriation to $4,211,862. This cost represents 17.8% of the total recommended Custody budget for 1992–93. The County Administrator, Sheriff, and Director of Health Care Services intend to closely monitor these costs and to continue to look for ways to reduce the rapidly escalating cost of inmate medical care.

Utilities and Housekeeping

The new physical plant facilities will require increased operating costs. Electricity and natural gas costs are projected to increase by $715,978. Since no engineering studies were done on utilities costs, actual costs will not be known until the facilities become operational.

The Sheriff's divisions previously located in the Courthouse used the contract janitorial service provided by the County's General Services Division. For 1992–93, a private firm will provide housekeeping services for the new Operations Center. The contract will initially be paid from the Custody budget and will cost approximately $70,000. Inmate areas will continue to be maintained by inmates.

Inmate Population

The new pretrial facility has a State–rated capacity of 744 beds. It is intended to replace the old Main and Women's Jails. The original construction plan called for an additional housing complex with capacity for 544 more inmates. The additional unit was dropped from the plan due to a lack of funding following the failure of *Measure A* in March 1989.

A court–imposed consent decree presently restricts the number of inmates housed in the old jail facilities. Since the effect of the consent decree on moving to a new facility is not yet determined, the 1992–93 Custody budget is based on an average daily inmate population (ADP) of 1,250. This is the same ADP which has been budgeted for the past two years under the population "cap". Any increases above the budgeted ADP would have a *significant* impact on the costs of staffing, food, clothing, and medical care.

A *Jail Systems Evaluation Committee* was created in late 1991 to address the issue of jail overcrowding. The committee consists of representatives of the criminal justice system and County officials. The Institute for Law and Policy Planning based in Berkeley, California has been engaged to evaluate the County's criminal justice system and identify alternatives for mitigating jail overcrowding. The focus of the evaluation centers on alternative programs, policies and practices of the various components of the criminal justice system, and future detention facilities needs.

Supplemental Request

Financial constraints prevent inclusion in the recommended budget of the following positions requested by the Sheriff:

Supplemental Positions	Cost
4 – Lieutenant positions to serve as facility commanders	$226,694

The move from the old Main and Women's jails to the new facilities, which include a booking wing, intake building, medical infirmary, and inmate housing "pods" represents a decentralization of Custody operations. This decentralization is intended to increase security and to provide for future facility growth. With the decentralization comes the need for overall coordination and management of the new detention complex. Sergeants will be stationed throughout the complex to supervise operations, but management of the overall detention facility on a 24 hour–a–day basis will still be required.

Representatives from the National Institute of Corrections and Hughes, Heiss and Associates, as well as Sheriff's management, have recommended that a facility commander be on site 24 hours a day to provide overall facility management. The four requested positions would be supplemented by reassigning two existing Lieutenants to provide a total of six positions which are needed for 7–day, 24–hour coverage.

The County Administrator intends to work with the Sheriff to identify a means of providing the requested positions from within the Department's existing resources. If successful, a recommendation will be presented during Final Budget hearings in August.

1991–92 Accomplishments

1. Initiated the process of converting detention facilities staffing from the Deputy Sheriff to the Correctional Officer classification. Since the conversion will occur as attrition allows, the process will take several years to complete.
2. Developed specifications for a Correctional Sergeant classification to start a career ladder for the Correctional Officer series.

1992–93 Objectives

1. To open the new Custody facilities on December 4, 1992.
2. To review and evaluate all Custody operations at the new facilities for compliance with policies and procedures.
3. To remodel A–B–C barracks to eventually house 144 additional sentenced inmates.
4. To complete the design and construction of the Honor Farm kitchen modifications to meet the food service needs of the inmate population.

22610—*Sheriff–Jail Transition*

Law & Justice

Baxter Dunn, *Sheriff–Coroner*

General Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$41,155	$69,593	$369,861	$275,164	$205,571
Services & Supplies	130,341	57,122	43,827	43,827	(13,295)
Fixed Assets	2,983	1,600	0	0	(1,600)
Total Appropriations	$174,479	$128,315	$413,688	$318,991	$190,676
Earned Revenues By Source	$0	$0	$0	$0	$0
Net County Cost					
Mandated	$174,479	$128,315	$413,688	$318,991	$190,676
Allocated Positions	0.0	1.0	1.0	1.0	0.0
Temporary (Full–Time Equivalent)	1.0	1.6	0.0	0.0	(1.6)
Total Staffing	1.0	2.6	1.0	1.0	(1.6)

Purpose

This temporary unit of the Sheriff's Department performs detailed planning for the operation of the new Jail and Sheriff's Operations Center.

Major Budget Changes

Salaries & Employee Benefits

➤ $90,000	One–time overtime costs for the move of inmates from the old Main and Women's Jail to the new Custody facility.
➤ $155,423	Transition Team overtime costs for procedure revision and troubleshooting *following* the move to the new facility.
➤ ($31,154)	Reduction of all extra help.

Services & Supplies

➤ ($13,295)	Reduction of various costs after midyear removal of portable buildings used for housing the Transition staff.

Program Discussion

The transition to the Sheriff's new Custody and Operations facilities entails three components: 1) the incorporation of a new detention operational philosophy (direct inmate supervision) and automated inmate management system; 2) moving the entire office into one headquarters building; and 3) the consolidation of major operations and custody functions within the Department.

During 1991–92, emphasis was placed on planning for and actually occupying the Sheriff's Operations Center and on completing detailed operational planning for the new Custody facility. During the coming year the Transition Team will shift its focus to:

1. Performing simulations of inmate activities and generating scenarios;
2. Finalizing operational custody procedures and post orders;
3. Training staff on the new operational philosophy and inmate management systems;
4. Coordinating the moves of Custody staff and inmates; and
5. Post–transition troubleshooting of operational/procedural problems and plant maintenance.

Two significant increases from the prior Transition budget involve a recommended one–time cost of $245,423 for staff overtime. A total of $90,000 in overtime funding is recommended for the actual move of inmates to the new Custody facilities in a safe and expedient manner. The planned move will take six days of intense work and will generate overtime while operating the old and new facilities concurrently. Also recommended is $155,423 in overtime funding to allow seven Transition Team members to work in the *post–transition* effort. This effort will involve follow–up troubleshooting and evaluating/ revising newly implemented operational procedures.

Supplemental Request

The Sheriff has requested Supplemental funding in the amount of $94,697 as follows:

Supplemental Item	Cost
Transition Team overtime	$94,697

The Sheriff has requested *additional* overtime funding (above the $245,423 recommended) to allow a total of 11 deputies to work in the post–transition effort once the moves to the new Operations Center and Jail are complete. The Sheriff's plan calls for 11 deputies to work one day per week in their normal assignments and four days a week for the Transition Team. A total of 9,240 hours of overtime would be required to backfill for these individuals while they work in the post–transition effort in such areas as physical plant maintenance inspections and procedures, operational troubleshooting, and policy and procedures changes needed to run the facilities smoothly. The overtime cost of the post–transition effort (excluding the $90,000 overtime cost of the Jail move) would exceed $250,000, of which $155,423 is included in the recommended budget.

The Sheriff believes that reducing the planned number of transition staff by four, or 36%, would make if more difficult to resolve the problems which inevitably will arise. The National Institute of Corrections and the State Board of Corrections have warned against understaffing jail transition efforts.

The County Administrator recommends *denial* of the supplemental request for the following reasons:

- The number of deputies and staff hours planned for the post–transition effort appears excessive. The County Administrator is not convinced that this level of effort will be required. The recommended $155,423 for overtime (*excluding* the $90,000 recommended overtime for the move) will allow the Sheriff to backfill on overtime for *seven* deputies to work four days a week on Transition Team follow–up.
- The Sheriff has assigned over 20 deputies to the Transition Team for an extended period of time prior to opening the new facilities. With that number of individuals working full time on the operational plans and procedures for the new facilities, the planning should be extremely detailed and complete. There is no reason *not* to believe that the facilities should function reasonably well based on the Sheriff's staff resources committed to the planning effort over the past several years.
- There is no way of projecting what the actual post–transition requirements will be. This appears to be "worst–case" planning which anticipates a significant number of "anomalies."

1991–92 Accomplishments

1. Developed scenarios and the resulting training curriculum through the combined efforts of 12 separate task forces.
2. Accomplished facility security goals through the cooperation of Capital Projects and construction management.
3. Planned and completed the physical move of operations and administrative divisions into the new facilities.

1992–92 Objectives

1. To review, refine, and tailor Custody policies and procedures as needs arise.
2. To develop a plan for maintaining and operating the sophisticated new physical plant.
3. To continue training Custody staff in new fixed post curriculum to allow flexibility in assignments.
4. To conduct the move of inmates within budget parameters and the move plan.

22615—Sheriff–Custody Hiring/Training

Law & Justice **Baxter Dunn**, *Sheriff–Coroner*

General Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$0	$0	$186,550	$186,550	$186,550
Total Appropriations	$0	$0	$186,550	$186,550	$186,550
Earned Revenues By Source	$0	$0	$0	$0	$0
Net County Cost					
Mandated	$0	$0	$186,550	$186,550	$186,550
Allocated Positions	0.0	13.0	13.0	13.0	0.0

Purpose

This new budget unit allows the Sheriff's Department to hire a specified number of replacement Correctional Officers each quarter, in advance of normal officer attrition, to maintain full staffing levels in critical functions.

Major Budget Changes

Salaries & Employee Benefits

➤ $186,550	Cost of 4.5 FTE entry level Correctional Officer positions while undergoing hiring and training.

Program Discussion

This budget was created by the Board of Supervisors in January 1992. It is intended to provide a "pool" of trained Correctional Officers to replace officers who leave the Department. Since the training program for Correctional Officers lasts four months, waiting for experienced officers to leave before hiring replacements would cause the Department to continually operate below allocated strength. When such a situation occurs in critical functions such as Custody or Court Services, it often results in costly overtime.

Upon completing Correctional Officer training, new officers will be assigned to the Custody Division. Vacancies occurring in divisions other than Custody will be filled by transferring Deputy Sheriff positions from Custody as new Correctional Officers become available for duty.

Thirteen positions were allocated to this budget when it was initially created. This number will allow six–to–seven officers to continuously be in training each quarter while maintaining the ability to commit hires for the next class of Correctional Officers. With the new Custody schedule going into effect in 1992–93, funding for the 13 positions is required in an amount equal to 4.5 full–time positions.

1992–93 Objectives

1. To train six–to–seven Correctional Officers quarterly to replace officers leaving the Department.
2. To minimize the need for call–back overtime due to vacant positions in the Custody Division by having trained replacement officers available to meet expected departmental attrition.

22620—Sheriff–Work Programs

General Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$611,717	$621,780	$667,972	$667,972	$46,192
Services & Supplies	105,749	124,341	119,549	119,549	(4,792)
Fixed Assets	9,257	11,570	12,719	12,719	1,149
Total Expenditures	$726,723	$757,691	$800,240	$800,240	$42,549
Intrafund Transfers	(22,280)	(18,260)	(10,025)	(10,025)	8,235
Total Appropriations	$704,443	$739,431	$790,215	$790,215	$50,784
Earned Revenue by Source					
Charges for Services	$646,290	$648,635	$682,230	$682,230	$33,595
Total Revenues	$646,290	$648,635	$682,230	$682,230	$33,595
Net County Cost					
Mandated	$58,153	$90,796	$107,985	$107,985	$17,189
Allocated Positions	17.0	17.0	17.0	17.0	0.0
Temporary (Full–Time Equivalent)	6.3	4.0	3.8	3.8	(0.2)
Total Staffing	23.3	21.0	20.8	20.8	(0.2)

Purpose

Three programs operated by the Sheriff's Department provide alternatives to incarceration in the County Jail for eligible individuals who have been sentenced by the courts. These programs are an effective means of reducing jail overcrowding.

Major Budget Changes

Salaries & Employee Benefits

➤ $39,829	Normal salary adjustments.
➤ $4,533	Hourly rate increase for extra help employees.

Services & Supplies

➤ ($15,519)	Savings from purchase of previously leased Home Detention monitoring equipment.

Fixed Assets

➤ $2,292	Office equipment and furnishings.
➤ $5,012	Radios for two vehicles.
➤ $5,415	Computer system upgrades.

Intrafund Transfers

➤ ($8,235)	Reduced amount of time spent on programs by staff shared with Custody.

Revenues

➤ $43,245	Increased revenues from Alternative Work and Home Detention programs per 1992–93 projections.
➤ ($9,650)	Reduced Work Furlough revenue reflects program's de–emphasis as other alternatives become more widely used.

Program Discussion

When the new Custody detention facility opens in late 1992, it will be operating at full capacity. Until such time as additional jail capacity is available, alternative programs will play an increasingly important role in the County detention system.

California law allows counties to use work and home detention programs as alternatives to serving time in county jails. San Joaquin County has administered Work Furlough (WFP) and Alternative Work (AWP) programs for many years. The Home Detention Program (HDP) was started in 1989. Since the safety of the general public is a primary concern, determining an individual's eligibility and suitability for these programs is a critical responsibility of program management.

Inmates are required to pay a fee to participate in the alternative programs. Projected 1992–93 fee collections of $682,230 will offset approximately 86% of the programs' recommended $790,215 operating costs.

With jail overcrowding a serious and ongoing problem, the County realizes significant benefits from these programs. In 1992–93, the programs are projected to save approximately 218 jail beds per day. The minimum annual cost to house and feed that number of inmates would exceed $687,000. Thus, the recommended $107,985 Net County Cost will generate a savings to the County of approximately $579,000.

In the coming year, a major operational improvement is planned—the linking of the Work Programs computer with the County's new Criminal Justice Information System (CJIS). Timely and more complete information will become readily available to the program staff, thereby helping to improve such tasks as eligibility screening and the tracking of inmates through the criminal justice system.

1991–92 Accomplishments

1. Saved over 200 jail beds per day by providing alternatives to incarceration.
2. Saved approximately $19,000 through the purchase of Home Detention monitoring equipment previously leased.

1992–93 Objectives

1. To save over 200 jail beds per day though alternative programs.
2. To expand the use of the Home Detention Program to better manage inmate populations outside the jail setting and to help reduce jail overcrowding.
3. To link the Work Programs computer to CJIS.

Work Load Data

	Actual			Est./Act.	Projected
	1988–89	1989–90	1990–91	1991–92	1992–93
Daily Average Inmates:					
Alternative Work Program	213	175	156	162	165
Work Furlough Program	33	28	15	14	14
Home Detention Program	0	46	51	53	53

217—Stockton Marshal

Law & Justice

Jack Dillon, *Marshal*

General Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$1,062,079	$1,021,561	$1,077,568	$1,077,568	$56,007
Services & Supplies	78,298	98,451	102,482	102,482	4,031
Fixed Assets	647	13,199	0	0	(13,199)
Total Appropriations	$1,141,024	$1,133,211	$1,180,050	$1,180,050	$46,839
Earned Revenues By Source					
Aid from Other Govt Agencies	$13,415	$20,228	$12,000	$12,000	($8,228)
Charges for Services	338,805	380,088	399,877	399,877	19,789
Total Revenues	$352,220	$400,316	$411,877	$411,877	$11,561
Net County Cost					
Mandated	$788,804	$732,895	$768,173	$768,173	$35,278
Allocated Positions	20.0	20.0	20.0	20.0	0.0
Temporary (Full–Time Equivalent)	2.7	2.7	2.6	2.6	(0.1)
Total Staffing	22.7	22.7	22.6	22.6	(0.1)

Purpose

The Stockton Marshal is the chief ministerial officer of the Stockton Judicial District. The Marshal obeys all lawful orders and directions of the court and provides for the court's safety and security. The Marshal provides for the temporary detention of persons and inmates awaiting trial, acting under court order.

Major Budget Changes

Salaries & Employee Benefits

➤ $3,425	Increased salaries and benefits for extra help.
➤ ($12,780)	Decreased overtime payments to Sheriff Deputies providing additional security services.
➤ $65,362	Normal salary adjustments.

Services & Supplies

➤ ($3,000)	Reduced mandated training expenses.
➤ $1,491	Increased radio maintenance.
➤ ($1,585)	Decreased number of background investigations expected.
➤ $6,982	Increased Workers' Compensation charges.

Revenues

➤ ($8,228)	Decreased POST reimbursement for training.
➤ $19,789	Increased court security reimbursement.

Program Discussion

The Stockton Marshal's recommended budget maintains services at 1991–92 levels. Nearly all major changes in appropriations result from normal salary adjustments or centrally budgeted charges. The one exception to this is the reduction in overtime charges paid to Deputy Sheriffs to provide additional court security. This reduction of nearly $13,000 reflects reduced needs resulting from the installation of the Courthouse security system.

1991–92 Accomplishments

1. Completed and put into effect a Policy and Procedure manual.
2. Finalized the Citizen's Complaint Procedure.
3. Reorganized staff for better control.
4. Sent all supervisors to POST mandated supervisory training; all successfully completed.
5. Provided mandated Advanced Officer Training to nine Deputies; all successfully completed.

1992–93 Objectives

1. To complete manual for Citizen's Complaints and Internal Affairs Investigations.
2. To train supervisor to handle above investigations.
3. To keep department current regarding POST–mandated training.
4. To develop formal training program and regulations regarding firearms.
5. To reduce sick leave and 4850 (disability) usage.

Work Load Data

	Actual			Est./Act.	Projected
	1988–89	1989–90	1990–91	1991–92	1992–93
Court Cases	76,321	83,175	86,316	87,400	89,000

218—*Lodi Marshal*

Law & Justice

Robert A. Peterson, ***Lodi Marshal***

General Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$319,852	$347,238	$371,167	$371,167	$23,929
Services & Supplies	33,165	26,834	31,302	31,302	4,468
Total Appropriations	$353,017	$374,072	$402,469	$402,469	$28,397
Earned Revenues By Source					
Interest & Rents	$69	$0	$500	$500	$500
Aid from Other Govt Agencies	387	3,755	1,000	1,000	(2,755)
Charges for Services	117,051	123,974	138,969	138,969	14,995
Total Revenues	$117,507	$127,729	$140,469	$140,469	$12,740
Net County Cost					
Mandated	$235,510	$246,343	$262,000	$262,000	$15,657
Allocated Positions	7.0	7.0	7.0	7.0	0.0
Temporary (Full–Time Equivalent)	0.8	0.8	0.8	0.8	0.0
Total Staffing	7.8	7.8	7.8	7.8	0.0

Purpose

The statutorily mandated Marshal's Office transports prisoners to and from the County jail to court. The Office is also responsible for courtroom security and the service of civil process.

Major Budget Changes

Salaries & Employee Benefits

➤ $23,929	Normal salary adjustments.

Services & Supplies

➤ $862	Increase in costs of radio maintenance.
➤ ($1,450)	Decreased attendance at training seminars.
➤ $5,000	Increased Motor Pool costs to equip replacement van for transporting prisoners.

Revenues

➤ ($2,755)	Reduced reimbursement from Peace Officer Standards and Training (POST).
➤ $9,000	Fee increase for evictions.
➤ $5,995	Increased reimbursement for courtroom security.

Program Discussion

The Lodi Judicial District has two departments and two judicial positions. The Lodi Marshal provides bailiff services for these Courts. The County continues to participate in the Trial Court Funding program for which the Courts pay the Lodi Marshal $99,969 for security services. There also was a civil process fee increase effective January 1, 1992 which will increase revenues by $9,000.

In the 1992–93 budget the major increase is in normal salary adjustments, costs required by the County's negotiated Memorandum of Understanding.

1991–92 Accomplishments

1. Sent one officer to an eighty–hour training class.

1992–93 Objectives

1. To relocate the office to new space without disrupting services to the court or public.

Work Load Data

	Actual			Est./Act.	Projected
	1988–89	1989–90	1990–91	1991–92	1992–93
Civil Process	1,370	1,144	1,096	1,100	1,100
Prisoner Transported	3,356	3,085	3,354	3,350	3,350

219—*Manteca–Ripon–Escalon–Tracy Marshal*

General Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$473,349	$516,342	$545,106	$545,106	$28,764
Services & Supplies	67,288	94,997	72,140	72,140	(22,857)
Fixed Assets	3,363	0	0	0	0
Total Appropriations	$544,000	$611,339	$617,246	$617,246	$5,907
Earned Revenues By Source					
Aid from Other Govt Agencies		$14,032	$4,500	$4,500	($9,532)
Charges for Services	243,188	254,488	268,438	268,438	13,950
Total Revenues	$243,188	$268,520	$272,938	$272,938	$4,418
Net County Cost					
Support	$300,812	$342,819	$344,308	$344,308	$1,489
Allocated Positions	10.0	10.0	10.0	10.0	0.0
Temporary (Full–Time Equivalent)	1.9	1.7	1.7	1.7	0.0
Total Staffing	11.9	11.7	11.7	11.7	0.0

Purpose

The Manteca–Ripon–Escalon–Tracy (M–R–E–T) Marshal is the chief ministerial officer of the judicial district, and is responsible for the security of the court and transportation and detainment of prisoners. Additional responsibilities include the mandated service of civil and criminal papers originating from the court including executions, summons, and complaints.

Major Budget Changes

Salaries & Employee Benefits

➤ $1,868	Increased salaries and benefits for extra help.
➤ ($1,000)	Decreased overtime.
➤ $27,896	Normal salary adjustments.

Services & Supplies

➤ ($1,200)	Eliminated one telephone line.
➤ $707	Increased radio maintenance.
➤ ($3,761)	Decreased travel and motor pool costs.
➤ $527	Increased prisoner transportation costs.
➤ $687	Increased data processing costs.
➤ ($17,818)	Decreased Workers' Compensation and Casualty Insurance.
➤ ($2,005)	Elimination of law enforcement equipment charges.

Revenues

➤ ($9,532)	Decreased POST reimbursement.
➤ $3,160	Increased Civil Process Service fees.
➤ $11,990	Increased court security reimbursements.

Program Discussion

The primary changes in this budget's appropriations are the result of normal salary adjustments and changes in centrally budgeted accounts. In those areas where the manager has limited control the 1992–93 funding is the same as, or is reduced from, the 1991–92 Approved Budget.

1991–92 Accomplishments

1. Installed CJIS and CLETS automated systems in the divisions.
2. Provided all personnel appropriate POST–approved training.
3. Armed the Department with automatic side-arms. The Sheriff's Office agreed to provide 9mm automatics that had been seized and scheduled for destruction.

1992–93 Objectives

1. To bring on–line the CJIS and CLETS system and an automated civil process system.
2. To provide an automated security searching system for the Tracy and Manteca courts.
3. To provide continued training.

Work Load Data

	Actual			Est./Act.	Projected
	1988–89	1989–90	1990–91	1991–92	1992–93
Civil Process Served	3,143	2,237	2,250	1,950	2,150
Prisoners Transported	3,304	3,400	3,620	3,065	3,500

211—Integrated Criminal Justice System

Law & Justice

Steven Steinbrecher, *Data Processing Director*

General Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Services & Supplies	$2,259,021	$1,234,822	$0	$0	($1,234,822)
Total Appropriations	$2,259,021	$1,234,822	$0	$0	($1,234,822)
Earned Revenues By Source					
Charges for Services	$43,329	$25,000	$0	$0	($25,000)
Operating Transfers In	415,566	117,250	0	0	(117,250)
Total Revenues	$458,895	$142,250	$0	$0	($142,250)
Net County Cost					
Support	$1,800,126	$1,092,572	$0	$0	($1,092,572)

Purpose

This budget provided funding for the design, development, and implementation of a new integrated criminal justice information system used by all departments of the County's criminal justice system.

Program Discussion

1991–92 was the sixth and final year of development for the Criminal Justice Information System (CJIS).

Beginning in 1992–93, all CJIS operating and maintenance costs will be reflected in the user departments' budgets. With the discontinuation of this budget, there is no budgeted source of funding for further additions or major enhancements to CJIS

All outstanding development costs necessary to finish the system have been encumbered. Major elements which were either completed in 1991–92 or will be completed from encumbered funds include the Warrant, Jail Inmate Management, and Adult Probation systems.

Summary
All Probation Budgets

Otis G. Walker, *Acting Chief Probation Officer*

	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$7,264,083	$8,818,424	$9,559,330	$9,559,330	$740,906
Services & Supplies	1,355,399	1,716,337	1,757,530	1,757,530	41,193
Other Charges	77,878	167,700	169,600	169,600	1,900
Fixed Assets	97,797	15,385	28,477	28,477	13,092
Total Expenditures	$8,795,157	$10,717,846	$11,514,937	$11,514,937	$797,091
Intrafund Transfers	(358,075)	(359,228)	(251,636)	(251,636)	107,592
Total Appropriations	$8,437,082	$10,358,618	$11,263,301	$11,263,301	$904,683
Earned Revenues By Source					
Fines & Forfeitures	$1,057,657	$1,050,000	$250,000	$250,000	($800,000)
Aid from Other Govt Agencies	444,638	583,471	963,048	963,048	379,577
Charges for Services	265,205	448,111	383,776	383,776	(64,335)
Miscellaneous Revenues	2,169	1,832	1,788	1,788	(44)
Operating Transfers In	0	269,818	0	0	(269,818)
Total Revenues	$1,769,669	$2,353,232	$1,598,612	$1,598,612	($754,620)
Net County Cost					
Mandated	$6,199,285	$7,423,758	$8,983,963	$8,983,963	$1,560,205
Discretionary	468,128	581,628	680,726	680,726	99,098
Total Net County Cost	$6,667,413	$8,005,386	$9,664,689	$9,664,689	$1,659,303
Allocated Positions	186.0	220.0	220.0	220.0	0.0
Temporary (Full–Time Equivalent)	29.6	31.8	35.1	35.1	3.3
Total Staffing	215.6	251.8	255.1	255.1	3.3

This presentation is a summary of the nine budgets administered by the Probation Department. These include:

- 21200 Pretrial Services
- 21201 ADAP
- 22700 Juvenile
- 22702 Adult
- 22708 STC Training
- 22730 Youth Gang Prevention Program
- 22745 Administration
- 22800 Juvenile Hall
- 23400 Home Supervision

212—Pretrial Services

Law & Justice

Otis G. Walker, *Acting Chief Probation Officer*

General Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$286,558	$406,432	$455,046	$455,046	$48,614
Services & Supplies	29,541	31,729	31,683	31,683	(46)
Fixed Assets	6,266	275	0	0	(275)
Total Appropriations	$322,365	$438,436	$486,729	$486,729	$48,293
Earned Revenues By Source	$0	$0	$0	$0	$0
Net County Cost					
Discretionary	$322,365	$438,436	$486,729	$486,729	$48,293
Allocated Positions	6.0	11.0	11.0	11.0	0.0
Temporary (Full–Time Equivalent)	5.5	2.7	3.6	3.6	0.9
Total Staffing	11.5	13.7	14.6	14.6	0.9

Purpose

Pretrial Services provides information to the Superior Court and Lodi, Stockton, Tracy, and Manteca Municipal Courts concerning defendants booked at the County Jail for the purpose of granting own recognizance (OR) release or establishing bail. Pretrial Services also processes and screens misdemeanants pursuant to Penal Code Section 853.6 for possible release on citation. In addition Pretrial Services provides screening for Probable Cause Hearings for all felony and misdemeanor bookings that are non–warrant arrests. Pretrial Services processes referrals to the Alcohol and Drug Alternative Program (ADAP) which result from either pre–arraignment interviews or Jail cap releases. Violators of ADAP orders are brought back to the court by Pretrial Services.

Major Budget Changes

Salaries & Employees Benefits

➤ $7,396	Increase for new Jail transition costs.
➤ $9,390	Increase for adding Probable Cause Hearings.
➤ $1,980	Increase in relief extra help
➤ $64,221	Normal salary adjustments.
➤ ($34,373)	Increase in salary savings due to phased in hiring of full–time employees.

Program Discussion

Pretrial Services was created in 1984–85 and transferred to the Probation Department on May 9, 1989. Its primary function is to expedite the release of eligible defendants from the Jail on their own recognizance by verifying and providing to the Court information about each defendant's community ties, prior arrest history, and failures to appear.

Pretrial Services has an office at the Courthouse for management staff and office space at the Jail to provide 24–hour, 7–day per week interviewing services. All felony offenders are interviewed immediately following booking and the information derived is used to evaluate for release on own recognizance prior to the first court appearance. Information contained in the interview packets is also used by the judges when considering the release of other defendants on their own recognizance at their arraignment hearings.

The cite and release component of Pretrial Services continues to provide substantial salary savings by utilizing civil service employees rather than sworn deputies for citation release. Before Pretrial Services assumed responsibility for this operation, the average time from booking to release was 3.4 days. The average time from booking to release is now 5 hours which has resulted in a significant savings in jail bed days.

When the ADAP program was implemented, Pretrial Services was given the responsibility for processing all referrals of pre–arraignment OR releases to ADAP and all ADAP OR violations. Pretrial Services now also processes all Jail cap releases to ADAP which significantly increased the work load of Pretrial Services.

In 1990–91 and 1991–92 extra help staff performing the Pretrial Services duties were converted to full–time staff due to the proven effectiveness of Pretrial Services and with the intended result of providing continuity of service to the Jail and Courts. In June 1992 responsibility for screening defendants for Probable Cause Hearings as required by the United States Supreme Court was added to Pretrial Services. The major challenge facing Pretrial Services for 1992–93 will be the transition to the new Jail. At that time all bookings rather than the current 75–80% will come through Pretrial Services for evaluation and action.

1991–92 Accomplishments

1. Rewrote policy and procedures manuals to incorporate changes required for the new Jail.
2. Initiated staff training on Pretrial Services processes at the new Jail.

1992–93 Objectives

1. To assume total responsibility for misdemeanor citation releases at the new Jail, including release authorization.
2. To complete training of staff on Pretrial Services processes at the new Jail.
3. To develop a Pretrial Services training manual for new employees.

Work Load Data

	Actual			Est./Act.	Projected
	1988–89	1989–90	1990–91	1991–92	1992–93
Felony Interviews	7,896	8,479	8,621	8,710	9,576
Total Felony Releases/Percent	1,105/14%	1,190/14%	1,049/12%	1,076/12%	1,367/14%
Citation Release Evaluations	12,873	13,281	13,691	13,890	14,615
Total Citation Releases/Percent	7,080/55%	9,624/72%	9,720/71%	9,723/70%	10,376/71%

General Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$118,379	$121,529	$168,173	$168,173	$46,644
Services & Supplies	27,384	21,663	40,400	40,400	18,737
Fixed Assets	0	0	4,250	4,250	4,250
Total Appropriations	$145,763	$143,192	$212,823	$212,823	$69,631
Intrafund Transfers	0	0	(18,826)	(18,826)	(18,826)
Total Appropriation	$145,763	$143,192	$193,997	$193,997	$50,805
Earned Revenues By Source	$0	$0	$0	$0	$0
Net County Cost					
Discretionary	$145,763	$143,192	$193,997	$193,997	$50,805
Temporary (Full–Time Equivalent)	4.0	4.0	5.3	5.3	1.3

Purpose

The Alcohol/Drug Alternative Program provides an alternative to incarceration by releasing persons from the jail on conditional own recognizance provided they comply with program requirements.

Major Budget Changes

Salaries & Employees Benefits

➤ $50,372	Convert five extra–help positions to full–time.
➤ ($4,734)	Reduction for new Substance Abuse Director at lower step.
➤ $1,006	Increase for holiday coverage.

Services & Supplies

➤ $18,737	Increase in operating expense due to expanding the program from 90 to 130 participants.

Fixed Assets

➤ $750	File cabinets.
➤ $3,500	Copier.

Intrafund Transfer

➤ $18,826	One–time CRACNET allocation.

Program Discussion

In December 1988, the Board of Supervisors approved the establishment of a correctional alcohol/drug educational program to relieve the overcrowding at the jail and provide education to alcohol and drug offenders. As an alternative to incarceration, the Alcohol/Drug Alternative Program (ADAP) is an extension of confinement. Participants are required to attend classes eight hours a day, seven days a week and are subject to random testing for drug or alcohol abuse. Anyone failing the program through negative testing, excessive absences or tardiness, or noncooperation is returned to jail. A participant holding a bona fide job may continue to work but is subject to random drug/alcohol testing and must attend the program on days off.

The administration and operation of ADAP is the responsibility of the Office of Substance Abuse. Responsibility for coordinating the paperwork process between ADAP and the Courts, determining program eligibility and fiscal management belongs to the Pretrial Services unit of the Probation Department. The day–to–day program functions, planning, and supervision are provided by Office of Substance Abuse staff. All expenditures are reflected in this budget. Since its inception, ADAP has been staffed by one permanent Program Director, five part–time Substance Abuse Counselors and one part–time clerical person. Effective July 1, 1992, four Substance Abuse Workers and the Clerk Typist II will be increased to full time. Because of the increased staffing hours the capacity of the program will expand from 90 to 130 participants.

An ADAP Monitoring Committee composed of representatives of the Municipal and Superior Courts, Pretrial Services, Health Care Services, the Sheriff's Office, the County Administrator's Office, the District Attorney, the Public Defender, Probation, and County Counsel meets periodically to discuss the status and issues of the program and to resolve problems. A subcommittee has been formed to find grant funds which may provide additional support for this program.

1991–92 Accomplishments

1. Obtained a CRACNET allocation of $18,826.
2. Increased the number of court referrals to ADAP by 34%.
3. Provided 15 hours of drug and alcohol education per week.

1992–93 Objectives

1. To provide services to Spanish speaking participants in Spanish.
2. To maintain a 65% attendance rate by participants.
3. To ensure that at least 10% of participants complete GED programs.

Work Load Data

	Actual			Est./Act.	Projected
	1988–89	1989–90	1990–91	1991–92	1992–93
Total Referred by Court	N/A	934	680	914	949
Total Admissions to Program	N/A	724	672	640	675
Average Daily Attendance	N/A	51	55	69	90

227—Probation–Juvenile

Law & Justice

Otis G. Walker, *Acting Chief Probation Officer*

General Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$1,614,626	$2,006,072	$2,273,776	$2,273,776	$267,704
Services & Supplies	131,949	156,237	193,889	193,889	37,652
Other Charges	77,878	167,700	169,600	169,600	1,900
Fixed Assets	820	200	3,051	3,051	2,851
Total Expenditures	$1,825,273	$2,330,209	$2,640,316	$2,640,316	$310,107
Intrafund Transfers	(499)	0	0	0	0
Total Appropriations	$1,824,774	$2,330,209	$2,640,316	$2,640,316	$310,107
Earned Revenues By Source					
Aid from Other Govt Agencies	$6,114	$239,294	$346,315	$346,315	$107,021
Charges for Services	14,393	13,500	15,000	15,000	1,500
Operating Transfer In	0	92,600	0	0	(92,600)
Total Revenues	$20,507	$345,394	$361,315	$361,315	$15,921
Net County Cost					
Mandated	$1,804,267	$1,984,815	$2,279,001	$2,279,001	$294,186
Allocated Positions	41.0	49.0	49.0	49.0	0.0
Temporary (Full–Time Equivalent)	1.5	3.5	5.8	5.8	2.3
Total Staffing	42.5	52.5	54.8	54.8	2.3

Purpose

The Juvenile Division of the Probation Department serves and assists the Court in matters concerning juvenile delinquents, stepparent adoptions, minority marriage consents, actions to declare minors free from the custody and control of their parents, record sealings and other special investigations ordered by the Court. Welfare and Institutions Code Sections 281, 626, 654, 725, and 727 mandate these services.

Major Budget Changes

Salaries & Employees Benefits

➤ $53,385	Increase for Placement Alternative extra help staff.
➤ $1,864	Increase in overtime costs for report writing.
➤ $72,461	Reduced salary savings.
➤ $139,994	Normal salary adjustments.

Services & Supplies

➤ $36,250	Increase for Placement Alternative.

Other Charges

➤ $1,900	Increase for cost of minors in California Youth Authority (CYA) .

Fixed Assets

➤ $3,051	Three cellular phones for Placement Alternative.

Revenues

➤ $15,421	Increase to offset cost of Day Treatment Center.

Program Discussion

This budget provides funding for the Juvenile Division which is divided into four units or programs. The functions of each are described below:

- *Intake Unit* – The Juvenile Intake Unit reviews all bookings to Juvenile Hall and determines whether a minor should be detained or not. In addition, staff processes each citation to Probation. After evaluation of each referral, a minor may be counseled, diverted to community–based treatment agencies, placed on informal probation, or referred to the Juvenile Court for a law violation by filing an affidavit with the District Attorney's Office. There are 6.5 probation officers in this unit.
- *Investigation Unit* – If the Juvenile Court finds that a minor is responsible for a law violation, the Investigation Unit is responsible for preparing a social history report covering the family background, school data, psychological information, and prior record of the minor. The officer also recommends appropriate action to the Court such as formal probation, community service, work project, Juvenile Hall commitment, placement outside the home, or CYA.

  Officers in this unit also investigate and report on proposed stepparent adoptions pursuant to Section 227a of the California Civil Code. There are 6.5 probation officers in this unit.
- *Supervision Unit* – The Juvenile Supervision Unit is charged with the supervision of delinquent Juvenile Court wards and probationers. These probation officers are also responsible for maintaining liaison with school and involved community–based organizations and writing reports for the Juvenile Court. Regular supervision serves the Stockton area. The co–operative Police–Probation program (Co–Op) services Lodi, Manteca, and Tracy ~~and~~ the Probation Youth Gangs Program is funded by a grant to target gang members for increased supervision.

  Regular supervision utilizes a risk assessment instrument to target services to minors. Three

Work Load Data

	Actual			Est./Act.	Projected
	1988–89	1989–90	1990–91	1991–92	1992–93
Referrals	7,799	8,158	6,614	6,192	6,000
Investigations	1,362	1,226	1,217	1,284	1,300
Victim Restitution Collected	NA	$47,642	$48,307	$49,005	$50,000
Caseload					
Regular Supervision	258	143	222	266	270
Bank ?	354	375	300	340	340
Placement	366	356	347	329	330
Total Caseload	978	874	869	935	940
Co–Ops					
Referrals	1,321	1,226	1,266	1,300	1,325
Diversions	1,137	883	1,095	1,000	1,020
Day Treatment Center					
Avg No. of Student/Month	36	35	68	58	60
Attendance Rate	93%	90%	97%	96%	90%

probation officers each supervises caseloads of approximately 60 minors who are from maximum to medium risk. A fourth officer supervises a bank caseload of 300 minors of minimum risk. 4 P.O.s

The five Co–Op officers work with the police departments in Lodi, Manteca, and Tracy to coordinate youth services and to provide delinquency prevention, crisis intervention, diversion, and probation services in these communities.

- *Placement Unit* – The Placement Unit consists of two elements: Residential Placement and the Day Treatment Center. Officers assigned to the Residential Placement Unit assess the needs of minors and place them in an appropriate facility. Officers formulate a case plan and supervise the minors through the completion of established goals. Placement officers are responsible for the initiation and termination of Aid–to–Families–with–Dependent–Children and to assure, by visiting the wards in placement, the funds are spent appropriately. There are 6.75 probation officers in residential placement.

  The Day Treatment Center provides probation supervision and educational programs for 60 minors in three court school classrooms adjacent to the Juvenile Probation facility. This program provides an alternative to placement or commitment to Juvenile Hall or CYA. There is no Net County Cost for this program as the expenditures are offset by revenue from the County Office of Education from State Average Daily Attendance (ADA) reimbursements.

  Each classroom has one teacher and one probation officer assigned. The teacher prepares an individual program for each student to meet their educational needs and address deficits in their skills. Participants receive high school credit. The probation officer provides individual and family counseling, sets behavior goals, and processes any new law violations or violations of probation.

Placement Alternative

Effective July 1, 1992 the Juvenile Division will begin a new program which will:

- Place minors in alternative out–of–State facilities.
- Shorten out–of–home placements.
- Make greater use of local group homes.
- Provide intensive family support and supervision for minors who are returned home from placement or who are at risk of being placed outside their homes.

Extra help will be hired to staff this program, and parenting skills and counseling services will be purchased from outside providers. The first–year Net County Cost decrease for out–of–home placement costs is $827,364. This savings is reflected in the Foster Care budget (#50107).

1991–92 Accomplishments

1. Established work load standards for each unit.
2. Applied for five State and federal grants.
3. Applied for a federal grant to develop a Stockton Co–Op.

1992–93 Objectives

1. To implement the intensive supervision program.
2. To increase the use of informal probation prior to instigating Court action.

22702—Probation–Adult

Law & Justice

Otis G. Walker, *Acting Chief Probation Officer*

General Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$2,023,751	$2,216,361	$2,386,557	$2,386,557	$170,196
Services & Supplies	151,431	168,891	167,372	167,372	(1,519)
Fixed Assets	56,025	5,405	2,700	2,700	(2,705)
Total Expenditures	$2,231,207	$2,390,657	$2,556,629	$2,556,629	$165,972
Intrafund Transfers	(2,553)	(61,453)	(50,340)	(50,340)	11,113
Total Appropriations	$2,228,654	$2,329,204	$2,506,289	$2,506,289	$177,085
Earned Revenues By Source					
Fines & Forfeitures	$1,057,657	$1,050,000	$250,000	$250,000	($800,000)
Aid from Other Govt Agencies	124,820	127,900	126,000	126,000	(1,900)
Charges for Services	162,969	230,000	178,000	178,000	(52,000)
Total Revenues	$1,345,446	$1,407,900	$554,000	$554,000	($853,900)
Net County Cost					
Mandated	$883,208	$921,304	$1,952,289	$1,952,289	$1,030,985
Allocated Positions	57.0	59.0	59.0	59.0	0.0
Temporary (Full–Time Equivalent)	1.5	1.5	0.8	0.8	(0.7)
Total Staffing	58.5	60.5	59.8	59.8	(0.7)

Purpose

The Adult Division of the Probation Department serves and assists the Court in matters concerning supervision of adult offenders and performs other investigations as ordered by the Court. Penal Code Section 1203 et seq. mandates adult probation services and Code of Civil Procedure Section 1313.3 et seq. describes additional duties.

Major Budget Changes

Salaries & Employees Benefits

➤ ($12,715)	Reduction of extra help.
➤ $6,024	Increase in overtime for CRACNET officer.
➤ ($18,551)	Increase in salary savings.
➤ $195,438	Normal salary adjustments.

Services & Supplies

➤ ($1,933)	Decrease in general operating costs.
➤ $3,000	Increase for drug testing charges.
➤ ($2,512)	Decrease for drug diversion services.

Fixed Assets

➤ $2,700	Chairs.

Intrafund Transfers

➤ ($11,113)	Decrease for CRACNET Program.

Revenues

➤ ($800,000)	Decrease in DUI fines due to Realignment.

($52,000)	Decrease in administrative fee collections.
($1,900)	Decrease in reimbursements for State–mandated costs.

Program Discussion

The Adult Division of the Probation Department performs mandated services for the Superior and Municipal Courts of San Joaquin County. It is divided into five units, each of which is described below:

- *Superior Court Investigation Unit* – The staff of the Investigation Unit prepares preplea and mandated presentence reports for the Superior Court prior to the sentencing of defendants. The content of the reports is mandated by the Rules of Court. Another mandated function is collecting and providing information to the Department of Corrections on defendants sentenced to prison without a presentence report. Staff also assists the Public Defender in processing applications for relief pursuant to Penal Code Section 1203.4. There are six officers in this unit.

- *Diversion/Investigation Unit* – This unit has responsibility for handling both diversion and investigation duties. Three officers prepare preplea and presentence reports for the Municipal and Superior Courts. One of these officers also serves as a jail officer, working with probationers who are incarcerated.

  Two officers handle drug, mental health, and child abuse diversion cases, determining a defendant's eligibility and suitability for diversion from the Court system and recommending appropriate programs for those defendants diverted. These officers prepare court reports and monitor caseloads. In addition, there is a 3/4 time extra–help officer determining suitability for domestic violence diversion. The cost of this position is reimbursed from the State for performing this mandated service.

- *Supervision Unit* – The eight officers assigned to the Supervision Unit monitor compliance with the conditions of probation for those defendants with the highest risk of re–offending and the greatest risk to public safety who are placed on formal probation by the Municipal and Superior Courts. These officers are mandated

Work Load Data

	Actual			Est./Act.	Projected
	1988–89	1989–90	1990–91	1991–92	1992–93
Referrals					
Regular	3,121	2,841	3,212	3,300	3,400
Drunk Driving	3,083	3,203	3,202	3,250	3,300
Diversion	1,240	1,164	895	800	800
Total Referrals	7,444	7,208	7,309	7,350	7,500
Reports for Court	6,564	7,924	6,115	6,468	6,545
Caseloads					
Regular Supervision	3,231	2,380	1,620	1,560	1,600
Drunk Driving	10,560	10,059	10,240	10,460	10,400
Bank	1,070	500	800	750	1,000
Unsupervised	NA	1,659	800	1,175	1,200
Diversion	1,200	1,124	840	800	780
Total Caseloads	16,061	15,722	14,300	14,745	14,980

to report to the Court any and all violations, maintain records of the course of probation, and to furnish the terms and conditions of probation, to defendants released from custody. Officers maintain monthly personal contact and conduct personal and residential searches, administer narcotics tests, and make arrests when necessary.

Since 1990–91, this unit has performed drug testing on site, to monitor the performance of narcotics offenders; the equipment is available for use by the whole Department.

- *Fiscal/DUI Unit* – Fiscal staff is responsible for the day–to–day operation of the Department's accounts receivable system, victim restitution payable programs, and preparation of related fiscal reports. Coordination is maintained with the Office of Revenue and Recovery for collection. This unit is staffed by a Specialist Clerk and Account Technician I.

  The DUI contingent is staffed by four officers and five clerical support persons. Since January of 1992 changes in the method of client to officer assignments have resulted in increased fine collections and program compliance.

  Generally, fee and fine collections are referred to the Office of Revenue and Recovery; cases that require extraordinary attention are maintained on the Department's own accounts receivable system. The client field contact program, initiated during 1990–91, has been effective in improving client compliance with Court Orders. The DUI/Fiscal Unit is managed by one Probation Unit Supervisor.

- *County Parole/Supervision Unit* – This unit has responsibility for supervision of probationers and the County Parole program. Listed below are the caseloads handled by the eight officers in this unit:
  - *County Parole Caseload:* In 1988 the Board of Supervisors authorized an expanded County parole supervision program. The purpose of the program is to relieve overcrowding at the County Jail by releasing inmates early to an intensive supervision program. Those released are required to report to a Probation Officer once or twice a week and are subject to unannounced home visits, frequent drug testing, and, in many cases, mandatory involvement in a treatment program. There are two Probation Officers assigned to this unit.
  - *Regular Supervision:* Two officers are assigned to supervise maximum risk offenders. The officers are responsible to have personal contact, at least once a month, with each probationer. The officers monitor all conditions of probation, do searches, and, if necessary, make arrests.
  - *Bank Caseload:* Two officers are responsible for monitoring 750 cases that have been assessed as medium risk offenders. These clients are required to report, by mail, once a month. The Probation Officer is responsible for filing all violations and making sure that the probationer obeys conditions of probation.
  - *Unsupervised Caseload:* Due to increases in Adult Probation cases, an unsupervised caseload was created in September 1989. These cases are not monitored by Probation Officers, and violations of probation are only filed on Order of the Court or on request by the District Attorney. The unsupervised caseload currently consists of approximately 1,175 minimum risk offenders.
  - *CRACNET*: Beginning in July 1991, the Probation Department assigned one officer to CRACNET which is a coalition of various law enforcement agencies dealing with anti–drug abuse enforcement. The unit places major and mid–level drug offenders under surveillance, and makes arrests and probation searches. The Probation Officer acts as a liaison between law enforcement and the Probation Department.

Revenues

Prior to October 1991, fines paid by DUI offenders who were placed on formal probation were retained in the General Fund. Realignment and Trial Court Funding cleanup legislation now require that 75% of such fines be sent to the State. The resulting anticipated reduction in 1992–93 Department revenues is $800,000. Since 1991–92, DUI probationers have been assessed a case supervision fee. The Department projects that this fee will generate $55,000 in 1991–92 and $80,000 in 1992–93. Anticipated administrative fee collections have been reduced $30,000 which is the projected amount to be retained by the Office of Revenue and Recovery to offset collection costs.

1991–92 Accomplishments

1. Evaluated and recommended changes to the Probation–Adult component of CJIS.
2. Complied with State training requirements.

1992–93 Objectives

1. To move to remodeled space in the Canlis Building.
2. To implement Phase I of the Probation–Adult CJIS component.
3. To complete State–required training for new and permanent staff.

22708—Probation–STC Training

Law & Justice

Otis G. Walker, *Acting Chief Probation Officer*

General Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Services & Supplies	$63,109	$77,250	$65,883	$65,883	($11,367)
Total Appropriations	$63,109	$77,250	$65,883	$65,883	($11,367)
Earned Revenues By Source					
Aid from Other Govt Agencies	$86,395	$77,250	$65,883	$65,883	($11,367)
Total Revenues	$86,395	$77,250	$65,883	$65,883	($11,367)
Net County Cost					
Mandated	($23,286)	$0	$0	$0	$0

Purpose

The Probation Training Program provides for the training of Probation Officers and Group Counselors. This program is not mandatory and all costs are reimbursed through the State Standards and Training for Corrections (STC) program.

Major Budget Changes

Services & Supplies:

➤	($11,367)	Decrease in training outside of County.

Revenue:

➤	($11,367)	Decrease in STC allocation.

Program Discussion

This budget appropriates funds for training of Probation Officers and Group Counselors. New employees receive core training at a higher number of hours than continuing employees. Costs for core and annual training are reimbursed through the State Standards and Training for Corrections program. In February 1992 the State reduced allocations to each local agency for 1991–92 by 7%. Reimbursement will be reduced in 1992–93 from $500 to $425 for each annual training participant and from $750 to $638 for each core training participant. To reduce costs, the Probation Department will provide more training within San Joaquin County. Some classes will be developed locally, and other agencies will be invited to send participants.

1991–92 Accomplishments

1. Met State requirements for certification.
2. Trained 100% of required eligible staff.

1992–93 Objectives

1. To meet State standards for certification.
2. To train 100% of required eligible staff.

Work Load Data

	Actual			Est./Act.	Projected
	1988–89	1989–90	1990–91	1991–92	1992–93
Number of Staff Trained	122	125	135	132	147

22730—Probation–Youth Gang Prevention Program

Otis G. Walker, *Acting Chief Probation Officer*

General Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$107,053	$123,669	$93,159	$93,159	($30,510)
Services & Supplies	10,307	9,664	9,728	9,728	64
Fixed Assets	3,526	0	0	0	0
Total Expenditures	$120,886	$133,333	$102,887	$102,887	($30,446)
Intrafund Transfers	(103,774)	(100,000)	0	0	100,000
Total Appropriations	$17,112	$33,333	$102,887	$102,887	$69,554
Earned Revenues By Source					
Aid–Other Govt	$0	$0	$56,600	$56,600	$56,600
Total Revenues	$0	$0	$56,600	$56,600	$56,600
Net County Cost					
Mandated	$17,112	$33,333	$46,287	$46,287	$12,954
Allocated Positions	1.0	1.0	1.0	1.0	0.0
Temporary (Full–Time Equivalent)	3.7	3.7	2.0	2.0	(1.7)
Total Staffing	4.7	4.7	3.0	3.0	(1.7)

FED GRANT TERMINATES 9/30/92.

Purpose

The Probation–Youth Gang Prevention Program provides short term, intensive intervention and supervision for juveniles who are identified as being gang members or who show gang leanings and/or out–of–control tendencies.

Major Budget Changes

Salaries & Employee Benefits

➤ $9,642	Increase from Probation Officer I Step A to Probation Officer II Step E.
➤ ($40,152)	Decrease in extra help.

Intrafund Transfers

➤ ($100,000)	Decrease due to completion of federal grant.

Revenues

➤ $56,600	Increase for new State Office of Criminal Justice Planning (OCJP) grant.

Program Discussion

On October 1, 1989, the Board of Supervisors approved contracts to implement the federally funded Stockton Youth Gang Drug Prevention Program. The Probation Department, a member of an 11–agency consortium, was allocated $100,000 for each of three years and provided $33,333 local match for its share of the grant funds. The federal grant will be completed by June 30, 1992.

different grant

The Probation Department has received a State OCJP grant to perform services related to gang prevention and suppression. This $56,600 grant runs from July 1, 1992 through June 30, 1993 and will provide funds sufficient to maintain a Gangs Supervision Unit consisting of a part–time Probation Officer and two part–time Probation Aides to work with 80 targeted youths. County General Funds will support the full–time permanent Probation Officer who supervises the project.

1991–92 Accomplishments

1. Provided intensive probation supervision to an average monthly caseload of 108 youths.
2. Assisted law enforcement in identification, search and seizure, and arrest of juveniles in gangs.
3. Removed 45 gang wards from the community by committing them to long–term placement or California Youth Authority (CYA).

1992–93 Objectives

1. To target and supervise 80 youths.
2. To remove gang wards from the community by committing them to long–term placement or CYA.

Work Load Data

	Actual			Est./Act.	Projected
	1988–89	1989–90*	1990–91	1991–92	1992–93
Number of Referrals	NA	974	142	135	90
Average Monthly Caseload	NA	120	107	108	72
Number of Dispositional Reports	NA	50	76	68	45
Number of Arrests for Probation Violations	NA	85	33	51	34

**Program started October 1989.*

22745—Probation–Administration

Law & Justice

Otis G. Walker, *Acting Chief Probation Officer*

General Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$433,393	$439,007	$467,265	$467,265	$28,258
Services & Supplies	165,034	235,267	257,046	257,046	21,779
Fixed Assets	0	450	12,477	12,477	12,027
Total Appropriations	$598,427	$674,724	$736,788	$736,788	$62,064
Earned Revenues By Source					
Charges for Services	$49,819	$51,359	$55,501	$55,501	$4,142
Total Revenues	$49,819	$51,359	$55,501	$55,501	$4,142
Net County Cost					
Mandated	$548,608	$623,365	$681,287	$681,287	$57,922
Allocated Positions	8.0	8.0	8.0	8.0	0.0

Purpose

This budget provides, to all areas of the Probation Department, administrative and support services including budgeting, accounting, personnel policy, training, planning/research, and systems analysis. The Probation Officer function is mandated by the California Welfare and Institutions Code Section 270.

Major Budget Changes

Salaries & Employees Benefits

➤ $28,258	Normal salary adjustments.

Service & Supplies

➤ $1,500	Increase for pre–employment psychological exams.
➤ $21,713	Increase for data processing charges.

Fixed Assets

➤ $12,027	Replacement printers and software.

Revenue

➤ $4,142	Increased reimbursement from Superior Court.

Program Discussion

The Probation–Administration budget funds costs that are attributable to the overall operation of the Probation Department which has three organizational divisions: Adult Services, Juvenile Services, and Juvenile Hall.

In 1991–92 State changes in the formula for funding out–of–home placement costs for juveniles, increased the 5% County share to 60% for some facilities. Effective in 1992–93 the Probation Department has developed a comprehensive alternative plan which will decrease County expenditures for out–of–home placements. The "Placement Alternative" program is described in the Probation–Juvenile budget (#227). The Probation Department will continue to evaluate the level of services provided for all programs, the staffing necessary to deliver services, and possible alternate methods of delivering those services within legal/jurisdictional constraints.

S HSA USING THE GEN. FUNDS SAVINGS ALSO?

General Fund savings realized in the Foster Care budget (#50107) will be used to offset increased costs for maintenance of current effort in all budgets within the Probation Department.

1991–92 Accomplishments

1. Trained new Probation Officers and Group Counselors on sexual harassment, AIDS, and cultural differences.
2. Evaluated the CJIS Adult Probation system.

1992–93 Objectives

1. To provide a cultural diversity training program for the Department's Affirmative Action Committee.
2. To implement the Adult Probation CJIS computer system.

228—Probation–Juvenile Hall

Law & Justice

Otis G. Walker, ***Acting Chief Probation Officer***

General Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$2,538,889	$3,325,405	$3,526,105	$3,526,105	$200,700
Services & Supplies	730,523	971,554	946,196	946,196	(25,358)
Fixed Assets	31,160	9,055	5,999	5,999	(3,056)
Total Expenditures	$3,300,572	$4,306,014	$4,478,300	$4,478,300	$172,286
Intrafund Transfers	(251,249)	(197,775)	(182,470)	(182,470)	15,305
Total Appropriations	$3,049,323	$4,108,239	$4,295,830	$4,295,830	$187,591
Earned Revenues By Source					
Aid from Other Govt Agencies	$145,061	$139,027	$191,032	$191,032	$52,005
Charges for Services	38,024	153,252	135,275	135,275	(17,977)
Miscellaneous Revenues	2,169	1,832	1,788	1,788	(44)
Total Revenues	$185,254	$294,111	$328,095	$328,095	$33,984
Net County Cost					
Mandated	$2,864,069	$3,814,128	$3,967,735	$3,967,735	$153,607
Allocated Positions	69.0	88.0	88.0	88.0	0.0
Temporary (Full–Time Equivalent)	17.4	15.0	16.1	16.1	1.1
Total Staffing	86.4	103.0	104.1	104.1	1.1

Purpose

Juvenile Hall provides humane, temporary, secure, and physical care of minors whose cases are pending disposition in the Juvenile Court before transfer to other jurisdictions or agencies. Juvenile Hall is San Joaquin County's Detention facility for minors, up to 18 years of age, who have committed unlawful acts or who have violated the orders of the Juvenile Court. The Juvenile Court Work Project provides supervised community work experience as an alternative to detention at Juvenile Hall.

Section 850 of the California Welfare and Institutions Code mandates the provision of a juvenile hall, that it not be connected with any jail/prison and that it is under the management and control of the Probation Officer. California Administrative Code, Title 15, specifies that there must be one staff member on duty for each ten minors in detention. The Juvenile Court Work Project is mandated by order of the Juvenile Court which also established a staff/minor ratio at 1:15.

Salaries & Employee Benefits

➤	$237,423	Normal salary adjustments.
➤	($66,738)	Decrease for shift differential and working above class adjustments.
➤	$33,620	Increase in extra help costs.
➤	($10,605)	Decrease for holiday pay.
➤	$7,000	Increase for overtime.

Services & Supplies

➤	($2,418)	Decreases in office supplies and postage expenses.
➤	$2,224	Increases for telephone communications.

➤ ($3,350)	Decrease in equipment and radio maintenance.
➤ ($9,700)	Decreases in travel and Motor Pool costs.
➤ $9,839	Increases for extended medical coverage.
➤ $24,640	Increases for sewer, water, and utilities.
➤ ($46,072)	Decrease in meals served.
➤ ($9,884)	Decrease due to consolidation of household supply purchases.
➤ $10,960	Increase to replace worn carpet.

Fixed Assets

➤ $1,800	Swivel chairs.
➤ $800	Televisions.
➤ $600	Video cassette players.
➤ $800	Cassette stereo component.
➤ $1,999	Professional rug shampooer.

Intrafund Transfers

➤ ($12,613)	Decrease for number of meals served at Mary Graham Children's Shelter.
➤ $1,001	Increase to offset salary adjustments for Group Counselor.
➤ $3,132	Increase to offset salary and mileage costs for training.

Revenue

➤ $47,169	Increase for State meal reimbursements.
➤ ($17,977)	Decrease in ACTS contract.
➤ ($2,743)	Decrease for reduced Youth Authority trips.

Program Discussion

The overall California Youth Authority rated capacity for Juvenile Hall is 196; 136 secure beds and 60 non–secure beds. Maintaining the population capacity at 136 minors remains difficult due to the escalation in serious crimes committed by juveniles. This limits the number of minors eligible for release to their parents and extends their length of stay if referred to adult court for processing.

The following programs have been developed as alternatives to incarceration at Juvenile Hall:

Work Load Data

	Actual			Est./Act.	Projected
	1988–89	1989–90	1990–91	1991–92	1992–93
Juvenile Hall (ACTS included)					
Average Daily Population (ADP)	137.0	134.0	130.9	159.7	170.0
Admissions	3,228	3,474	3,307	3,330	3,500
Average Daily Length of Stay	14.1	14.6	15.5	12.0	12.0
Commitments – % of ADP	19.7%	12.9%	16%	31.6%	31%
ACTS Unit (opened 10/90)					
Average Daily Population	0	0	33.1	36.8	38.4
Commitments	0	0	157	240	250
Average Daily Length of Stay	0	0	54	56	56
Number of Successful Graduates	0	0	98	166	175
Juvenile Court Work Project					
Average Daily Attendance	31.6	33.4	34.0	14.0	14.0

- *Home Supervision* – Minors are detained at home, pending court appearances, with daily contacts by Home Supervision staff.
- *Juvenile Court Work Project* – Minors are returned to their parents and committed to this work program in lieu of a commitment to Juvenile Hall. Participants in this co–educational activity spent approximately 9,566 hours on public projects during 1991–92, a savings of approximately $99,869 if the tasks had been completed by park workers. There is also a direct fiscal benefit to the County as it costs $20 per day to care for a minor on the Work Project, compared to $58 per day to detain a minor in Juvenile Hall.
- *ACTS Unit* – This non–secure facility is designed as a coed, short–term, court commitment unit. Commitments are currently 90 days with incentives for early release. The program concentrates on education, physical activity, and improving family communication skills to develop self–control and enhance self–esteem. To assist in population control and to encourage positive behavior, early release and merit programs have been utilized on all units.

WHAT DOES "ACTS" STAND FOR?

In conjunction with Capital Projects staff, efforts to address fire, health, and safety conditions have been initiated. Specific areas being addressed include: health standards in the kitchen; safety, and heating and air conditioning on the old units; and general security. A security audit has been conducted, and both short and long–term recommendations are forthcoming. Food services alternatives will be explored. It is anticipated that more specific plans will be developed in 1992–93 for implementation the next year. Costs for facilities modifications will be offset with Proposition 86 funds.

1991–92 Accomplishments

1. Maintained the rated capacity of 196 minors.
2. Completed STC training requirements.
3. Implemented training on family communications and physical fitness in the ACTS Unit.
4. Completed an initial State video training tape for Juvenile Hall funded by the State Office of Criminal Justice Planning (OCJP).
5. Updated the Juvenile Hall Procedure Manual and Duty Officer's Manuals.

1992–93 Objectives

1. To improve fire, health, and safety conditions with State funds.
2. To maintain the rated capacity of 196 minors.
3. To meet STC training requirements and maintain updated manuals.

234—Probation–Home Supervision

Law & Justice

Otis G. Walker, *Acting Chief Probation Officer*

General Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$141,434	$179,949	$189,249	$189,249	$9,300
Services & Supplies	46,121	44,082	45,333	45,333	1,251
Total Appropriations	$187,555	$224,031	$234,582	$234,582	$10,551
Earned Revenues By Source					
Aid from Other Govt Agencies	$82,248	$177,218	$177,218	$177,218	$0
Total Revenues	$82,248	$177,218	$177,218	$177,218	$0
Net County Cost					
Mandated	$105,307	$46,813	$57,364	$57,364	$10,551
Allocated Positions	4.0	4.0	4.0	4.0	0.0
Temporary (Full–Time Equivalent)	0.0	1.4	1.5	1.5	0.1
Total Staffing	4.0	5.4	5.5	5.5	0.1

Purpose

Home Supervision is mandated by Section 840 of the California Welfare and Institutions Code which requires that a program be established and the supervision ratio of staff to minors set at 1:10. The program is designed to reduce the number of minors in secure detention, while at the same time safeguarding the public by providing surveillance of minors released. The level of service is determined by court and law enforcement activities. The purpose of Home Supervision is to provide daily home supervision of minors, pending court disposition, as an alternative to detention in Juvenile Hall.

Major Budget Changes

Salaries and Employee Benefits

➤ $7,552	Normal salary adjustments.
➤ $1,748	Increase in extra help costs.

Services and Supplies

➤ $1,001	Increase in Supervision Services due to salary increases.
➤ $250	Increase in centrally budgeted accounts.

Program Discussion

The Home Supervision Program operates from the County Juvenile Justice Center. Eligible minors, who otherwise would be detained in secure custody, are released to remain in their homes under probation supervision pending court disposition. Releases are contingent upon eligible minors signing written promises that they understand and will observe the specific conditions of their home supervision releases.

A Probation Aide contacts the released minor, the parents, and the minor's school on a daily basis to insure compliance with all conditions of the Home Supervision Conditional Release Agreement. Alleged violations of the release agreement result in the minor being brought before the Juvenile Court. Minors returned to secure custody are subject to court reviews at detention hearings pursuant to Section 628.1 of the Welfare and Institutions Code. The Probation Aide's written report of the violation, which is then forwarded to the Department's Court Officer, contains a recommendation to either continue or terminate the minor from this program. One–third of a Group Counselor III's position supervises the operation and a Group Counselor II supervises three Group Counselors I and part–time Group Counselor Assistants.

In 1990–91 a new procedure for early termination of Home Supervision/House Arrest was initiated with the Court to control the caseload. This procedure continues to be successful.

The numbers of contacts made with minors, guardians, and schools decreased from 31,638 in 1990 to 20,464 in 1991. The number of minors involved in a new law violation while on Home Supervision decreased from 49 in 1990 to 34 in 1991.

1991–92 Accomplishments

1. Returned 95% of released minors to court without subsequent law violations.
2. Maintained daily personal supervision/surveillance contact with locally released minors.

1992–93 Objectives

1. To return 100% of released minors to court without subsequent law violations.
2. To maintain daily personal supervision/surveillance contact with all locally released minors.

Work Load Data

	Actual			Est./Act.	Projected
	1988–89	1989–90	1990–91	1991–92	1992–93
Average Daily Attendance	96	88	57	56	60

274—Operating Transfers To Courts

Law & Justice

Mel Wingett, *County Administrator*

General Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Operating Transfers Out	$3,780,567	$4,605,154	$5,238,557	$5,238,557	$633,403
Total Appropriations	$3,780,567	$4,605,154	$5,238,557	$5,238,557	$633,403
Earned Revenues By Source					
Fines & Forfeitures	$88,922	$22,050	$100,000	$100,000	$77,950
Total Revenues	$88,922	$22,050	$100,000	$100,000	$77,950
Net County Cost					
Mandated	$3,691,645	$4,583,104	$5,138,557	$5,138,557	$555,453

Purpose

This budget provides General Fund transfers to the Trial Court Fund to augment State grants and Court revenues. The augmentation increases funding of the Courts to the level stipulated in the Courts' and County's joint agreement to participate in the State program of partial funding for trial courts.

Major Budget Changes

Operating Transfers

➤ $633,403	Increased County contribution.

Revenues

➤ $77,950	Increased fines and forfeitures collected above bail amounts existing before Trial Court Funding.

Program Discussion

Under the provisions of Trial Court Funding, the Courts are funded according to a formula agreed upon in negotiations between the Courts and the County. For 1992–93 the level of funding for the Courts was agreed to by the Courts and the Board of Supervisors in February 1992.

The recommended budget has been developed using the Governor's Preliminary Budget. That document proposed the funding of trial courts at approximately the 1991–92 level. If significant changes are made to this program at the State level, it will likely be necessary to renegotiate the existing Trial Court Funding agreement. If this happens, the County Administrator will return during Final Budget hearings with additional recommendations.

The Court programs for 1992–93 are described in Budgets #275, Superior Court; #276, Stockton Municipal Court; #277, Lodi Municipal Court; # 278, Manteca–Ripon–Escalon Municipal Court; and #279, Tracy Municipal Court.

Court	1991–92 Approved	1992–93 Recommend	Increase/ (Decrease)
Superior	$2,397,471	$2,679,891	$282,420
Stockton	1,586,062	1,746,741	160,679
Lodi	222,475	276,932	54,457
M–R–E	304,670	402,136	97,466
Tracy	94,476	132,857	38,381
Total	$4,605,154	$5,238,557	$633,403
Less: Fines/ Forfeitures	(22,050)	(100,000)	(77,950)
Net Co. Cost	$4,583,104	$5,138,557	$555,453

275—Superior Court

Law & Justice

Jeanne Millsaps, *Superior Court Administrator*

Trial Court Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$3,596,976	$4,079,899	$4,398,847	$4,398,847	$318,948
Services & Supplies	2,835,373	3,130,036	3,163,744	3,163,744	33,708
Fixed Assets	49,504	6,360	5,624	5,624	(736)
Total Expenditures	$6,481,853	$7,216,295	$7,568,215	$7,568,215	$351,920
Intrafund Transfers	(39,217)	(30,000)	(29,000)	(29,000)	1,000
Total Appropriations	$6,442,636	$7,186,295	$7,539,215	$7,539,215	$352,920
Earned Revenues By Source					
Fines & Forfeitures	$26,596	$7,350	$11,000	$11,000	$3,650
Aid from Other Govt Agencies	2,947,981	3,526,224	3,526,224	3,526,224	0
Charges for Services	1,202,053	1,227,650	1,296,100	1,296,100	68,450
Miscellaneous Revenues	38,701	27,600	26,000	26,000	(1,600)
Total Revenues	$4,215,331	$4,788,824	$4,859,324	$4,859,324	$70,500
Net County Cost					
Mandated	$2,227,305	$2,397,471	$2,679,891	$2,679,891	$282,420
Allocated Positions	106.0	111.0	111.0	111.0	0.0
Temporary (Full-Time Equivalent)	3.6	2.7	3.2	3.2	0.5
Total Staffing	109.6	113.7	114.2	114.2	0.5

Purpose

The California Constitution requires a superior court in each county. The number of judges per county is specified in the Government Code and may be increased by the Legislature.

The Superior Court acts as the court of general jurisdiction and handles all civil cases with a value over $25,000; handles all felony, domestic, probate, conservatorship, guardianship, mental health, and juvenile matters; acts as the appellate court for the municipal courts in the county; acts as the conciliation court; oversees the selection and functioning of the Grand Jury.

Major Budget Changes

Salaries & Employee Benefits

➤ $316,460	Normal salary adjustments.

Services & Supplies

➤ ($42,000)	Decreases in court reporting costs, jury fees, and jury mileage to reflect 1991–92 estimated expenditures.
➤ $24,050	Increase in court security costs.
➤ $29,400	Increase in interpreter usage.
➤ $9,100	Purchase of software for the Civil Litigation System.

Revenues

➤ $15,000	Increase in conservatorship investigation revenues, due to increase in number of cases.
➤ $17,500	Increase in court filing fees, due to 6% rate increase effective January 1993.
➤ $38,500	Increased filing fees from the Family Support Division of the District Attorney's Office.

Program Discussion

The Trial Court Realignment and Efficiency Act of 1991 impacts the 1992–93 Superior Court budget by requiring a 3% decrease in expenditures from 1991–92 and compelling the Court to demonstrate increased efficiency through coordination with the municipal courts.

The Superior Court hopes to achieve this savings by implementing the program outlined in the Court Coordination Plan developed with the municipal courts. The main thrust of this plan is a coordinated effort in the processing of felony cases. The municipal court judges are anticipated to sentence a large percentage of felony cases now sent to the Superior Court for acceptance of pleas.

The achievement of this goal would reduce Superior Court work load, resulting in substantial salary savings. An additional benefit would be increased judicial time resulting in the accelerated disposition of civil cases.

The implementation of the Civil Litigation System will further assist the court in achieving the required savings goal through improved processing efficiencies. The elimination of duplicated data entry and improved report generating capabilities are two areas which the new system will enhance.

Superior Court also anticipates salary savings from the implementation of electronic recording and a reduction in court report transcripts. The pilot project for this program, operated in other courts throughout the State, has demonstrated a reduction of $41,000 per year, per courtroom.

Work Load Data

	Actual			Est./Act.	Projected
	1988–89	1989–90	1990–91	1991–92	1992–93
Probate	1,368	1,427	1,473	1,450	1,500
Family Law	3,017	3,035	2,768	2,800	2,900
Personal Injury	1,101	1,021	1,075	1,100	1,150
Eminent Domain	19	31	26	20	25
Other Civil					
Complaints	1,501	875	988	1,000	1,050
Petitions	2,436	3,257	3,764	4,500	4,700
Mental Health	132	138	143	150	160
Juvenile					
Delinquency	1,619	1,874	1,742	1,800	1,900
Dependency	994	1,118	921	1,150	1,200
Criminal	2,288	2,590	3,202	3,500	3,700
Appeals	285	283	317	450	475
Habeas Corpus	486	462	532	600	650
*Passports**	3,054	3,444	3,358	3,507	3,650

**Note: Included in County Clerk's budget (No. 201) until January 1, 1991.*

In spite of the savings which must be demonstrated, filings continue to increase in most areas: domestic violence, family support, and criminal cases for example. Further, tremendous changes in recent legislation approved at the State level continue to affect the court, making flexibility and resourcefulness in problem–solving imperative for continued success.

1991–92 Accomplishments

1. Completed three new courtrooms on the first floor.
2. Installed and implemented an electronic recording system.
3. Implemented a court wide weapons screening program.
4. Purchased and developed a fully, integrated Civil Litigation System to be implemented by September 1992.
5. Developed a joint Court Coordination Plan with the municipal courts.

1992–93 Objectives

1. To decrease criminal work load.
2. To implement automated Civil Litigation System, reducing duplication of data entry and improving the efficiency of civil case processing.
3. To remodel third floor beginning July 1, 1992, to provide an efficient and effective environment for staff and public.
4. To focus on automation in areas such as Exhibit Management, Mediation and Court Investigator Information Systems, and the coordination of a personal computer network for the judges, resulting in improved case resolution.

210—Grand Jury

Law & Justice

Jeanne Millsaps, *Superior Court Administrator*

General Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$3,461	$0	$0	$0	$0
Services & Supplies	42,183	72,917	71,439	71,439	(1,478)
Fixed Assets	275	0	0	0	0
Total Appropriations	$45,919	$72,917	$71,439	$71,439	($1,478)
Earned Revenues By Source	$0	$0	$0	$0	$0
Net County Cost					
Mandated	$45,919	$72,917	$71,439	$71,439	($1,478)

Purpose

Article I, Section 23 of the California Constitution requires that a Grand Jury be summoned annually in each county. The Grand Jury investigates the operations of County and City governments; selectively examines the books, records, and the accounts of County offices; reports the findings to the Board of Supervisors in an annual report; investigates charges of public offenses committed or triable within the County, and may bring forth indictments.

Major Budget Changes

Services & Supplies

➤ ($3,000)	Decrease in Grand Jury Fees, to fund separate grand jury impaneled to do criminal indictments.
➤ ($7,000)	Savings results from sending only the executive committee to the yearly seminars.
➤ $10,000	Allocation to fund the cost of separate grand juries formed to do criminal indictments.

Program Discussion

Money appropriated in this budget is used for office supplies, clerical support, seminar fees, travel expenses, and other costs incurred by the Grand Jury members.

The decrease in the meals and lodging costs reflects the intent to send only the executive committee to the yearly seminars. This is in line with what most counties are doing.

On October 2, 1991, the Governor signed into law AB 607. AB 607 amended Penal Code Section 904.6, allowing any county to impanel an additional grand jury. This additional grand jury can "... inquire into any matters which are subject to grand jury inquiry and shall have the sole and exclusive jurisdiction to return indictments, except for any matters which the regular grand jury is inquiring into at the time of impanelment."

It is anticipated that the Superior Court may establish an additional grand jury specifically for criminal indictments. The 1992–93 budget establishes a new account for the cost of additional grand juries which may include fees, mileage, court reporting, and interpreter fees. The use of these grand juries for criminal indictments could save the cost of lengthy preliminary hearings.

276—Stockton Municipal Court

Law & Justice

Ruth S. Bloom, *Clerk Administrator*

Trial Court Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$3,110,886	$3,302,342	$3,458,412	$3,458,412	$156,070
Services & Supplies	1,659,544	1,856,531	1,842,954	1,842,954	(13,577)
Fixed Assets	3,020	4,620	0	0	(4,620)
Total Appropriations	$4,773,450	$5,163,493	$5,301,366	$5,301,366	$137,873
Earned Revenues By Source					
Fines & Forfeitures	$575,829	$176,915	$310,812	$310,812	$133,897
Aid from Other Govt Agencies	2,194,211	2,738,244	2,738,244	2,738,244	0
Charges for Services	628,500	662,272	494,236	494,236	(168,036)
Miscellaneous	0	0	11,333	11,333	11,333
Total Revenues	$3,398,540	$3,577,431	$3,554,625	$3,554,625	($22,806)
Net County Cost					
Mandated	$1,374,910	$1,586,062	$1,746,741	$1,746,741	$160,679
Allocated Positions	85.0	86.0	86.0	86.0	0.0
Temporary (Full–Time Equivalent)	2.5	3.8	2.9	2.9	(0.9)
Total Staffing	87.5	89.8	88.9	88.9	(0.9)

Purpose

The Municipal Court is responsible for judicial proceedings concerning felony preliminary examinations, violations of local ordinances, civil suits involving amounts of $25,000 and under, small claims involving amounts of $5,000 and under, and infractions and misdemeanors involving a maximum penalty of one year in jail and/or a fine of $2,000.

Major Budget Changes

Salaries & Employee Benefits

➤ ($7,495)	Savings from replacing vacant Systems and Procedures Analyst II position with Office Systems Analyst.
➤ ($13,932)	Reduced extra help usage.
➤ ($17,503)	Deleted contract Research Attorney.
➤ ($15,000)	Deleted overtime.
➤ $210,000	Normal salary adjustments.

Services & Supplies

➤ ($34,500)	Reduction in general office expense.
➤ ($24,317)	Small reductions in a variety of services and supplies accounts.
➤ ($11,468)	No peripheral data processing equipment requested.
➤ $27,000	Increase in transcription costs to match actual expenditures.
➤ $19,789	Increased court security costs.
➤ $11,510	Increased data processing costs.

Revenues

➤ $133,897	Traffic Violator School (TVS) fees are now considered Fines rather than Charges for Services.
➤ ($168,036)	Transfer of TVS fees from Charges for Services together with a decline in civil filings.

- $11,333 New revenue reflects reimbursement from California Traffic Safety Institute for clerical position.

Program Discussion

The Stockton Municipal Court budget is based on the agreement reached in February 1992 between the courts and the Board of Supervisors. The increase in Net County Cost funds salary increases granted employees, and minimal increases in transcription, security, and data processing costs. These increases are offset by reduced requests in services and supplies accounts. The request for Extra Help has also been reduced and overtime has been eliminated. Revenues are expected to remain approximately the same as in 1991–92.

The municipal courts are mandated to implement a Trial Court Delay Reduction program beginning in July. Preliminary work was started in 1991–92 with the dismissal of old, inactive cases. Cases filed since January are being monitored to ensure compliance with the recommended standards.

The Trial Court Realignment and Efficiency Act of 1991 required the courts in the County to develop a plan for coordinating resources that would improve efficiency and public access to the courts. In the coming fiscal year, the first phases of the coordination plan will be implemented.

The major thrust of the plan will be in the processing of felony cases. Municipal Court judges will, in some cases, sentence felons at the same time as accepting the plea. In these cases, because the defendant will not need to appear in Superior Court for sentencing, there will be a savings for the courts of one court appearance. In addition, there will be a savings in jail time and cost of transportation. Other efficiencies will be achieved through procedural changes in the transferring of files to Superior Court and sharing of resources.

1991–92 Accomplishments

1. Streamlined various work processes to eliminate duplicate steps.
2. Began cross–training of staff.
3. Began design of delay reduction program to meet Judicial Council's case processing time standards.

1992–93 Objectives

1. To implement first phase of Court Coordination Plan.
2. To implement delay reduction program.
3. To continue cross–training of staff.
4. To continue to automate operations.

Work Load Data

	Actual			Est./Act.	Projected
Filings by Category	**1988–89**	**1989–90**	**1990–91**	**1991–92**	**1992–93**
Felonies	3,033	3,382	3,391	3,403	3,415
Nontraffic Misdemeanor					
Group A	7,371	6,052	5,447	5,844	6,179
Group B	3,156	1,798	2,392	2,410	2,439
Infractions	2,323	2,068	1,983	2,472	2,212
Traffic Misdemeanor					
Group C	3,528	3,799	3,430	2,630	3,347
Group D	7,276	9,496	11,594	10,798	9,791
Infractions	33,662	32,109	42,814	40,581	37,292
Parking	458	267	139	165	257
Small Claims	5,885	5,592	6,268	7,428	7,500
Civil	7,420	7,125	7,067	6,914	7,132
Total Filings	74,112	71,688	84,525	82,645	79,564

277—Lodi Municipal Court

Law & Justice

Glenda Gordon, *Clerk Administrator*

Trial Court Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$674,740	$767,829	$799,689	$799,689	$31,860
Services & Supplies	404,922	466,721	490,704	490,704	23,983
Fixed Assets	4,052	6,369	1,895	1,895	(4,474)
Total Appropriations	$1,083,714	$1,240,919	$1,292,288	$1,292,288	$51,369
Earned Revenues By Source					
Fines & Forfeitures	$292,803	$88,445	$188,500	$188,500	$100,055
Aid from Other Govt Agencies	561,621	704,856	704,856	704,856	0
Charges for Services	217,875	225,143	122,000	122,000	(103,143)
Total Revenues	$1,072,299	$1,018,444	$1,015,356	$1,015,356	($3,088)
Net County Cost					
Mandated	$11,415	$222,475	$276,932	$276,932	$54,457
Allocated Positions	17.0	18.0	18.0	18.0	0.0
Temporary (Full–Time Equivalent)	4.5	4.3	3.8	3.8	(0.5)
Total Staffing	21.5	22.3	21.8	21.8	(0.5)

Purpose

The Lodi Municipal Court is responsible for judicial proceedings concerning felony preliminary examinations, violations of local ordinances, civil suits involving amounts under $25,000, small claims involving amounts of $2,500 and under, and infractions and misdemeanors involving a maximum penalty of one year in jail and/or a fine of $2,000. This budget provides administrative and clerical support to the Court from initial case filing to final case disposition of all offenses within the jurisdiction of the Court. The Court accounts for and distributes to the proper government agencies all monies received from forfeitures of bails, fines, and filing fees.

Major Budget Changes

Salaries & Employee Benefits

➤ ($8,799)	Decreased extra help costs.
➤ $41,007	Normal salary adjustments.

Services & Supplies

➤ ($4,000)	Decreased postage based on actual usage.
➤ $30,466	Increased data processing charges.
➤ ($4,000)	Reduced transcription costs based on actual usage.
➤ ($2,500)	Decreased interpreter charges based on actual usage.
➤ $5,995	Increased charges for court security.

Fixed Assets

➤ $1,895	Filing cabinets.

Program Discussion

All recommended increases in this budget result from salary negotiations and increased data processing charges. No increases were requested or are recommended in Court controlled accounts.

The net change in revenues from last year's budget is minimal. Trial Court Realignment did create a major shift between revenue categories as Traffic Violation School revenues are now treated as fines, not fees.

1991–92 Accomplishments

1. Held monthly meetings between the Clerk and Judges regarding Court activities. This has resulted in important communication and sharing of information.

1992–93 Objectives

1. To complete remodeling of present facilities.

Work Load Data

Filing By Category	Actual 1988–89	Actual 1989–90	Actual 1990–91	Est./Act. 1991–92	Projected 1992–93
Felony	504	477	393	519	495
Non–Traffic Misdemeanor					
Group A	1,385	1,263	1,446	1,308	1,380
Group B	289	276	233	128	231
Infractions	65	136	201	164	150
Traffic Misdemeanor					
Group C	784	872	1,053	1,208	1,000
Group D	2,388	2,818	3,322	3,580	3,040
Infractions	16,244	17,279	19,397	17,942	17,850
Parking	8,284	8,694	7,829	6,140	7,745
Small Claims	1,302	1,257	1,290	1,434	1,400
Civil	1,454	1,364	1,370	1,614	1,590
Total Filings	32,699	34,436	36,534	34,037	34,881

Trial Court Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$740,143	$779,508	$820,747	$820,747	$41,239
Services & Supplies	340,972	397,930	456,819	456,819	58,889
Fixed Assets	10,276	2,200	4,342	4,342	2,142
Total Appropriations	$1,091,391	$1,179,638	$1,281,908	$1,281,908	$102,270
Earned Revenues By Source					
Fines & Forfeitures	$277,226	$58,703	$128,720	$128,720	$70,017
Aid from Other Govt Agencies	519,011	664,266	664,266	664,266	0
Charges for Services	153,026	151,999	86,786	86,786	(65,213)
Total Revenues	$949,263	$874,968	$879,772	$879,772	$4,804
Net County Cost					
Mandated	$142,128	$304,670	$402,136	$402,136	$97,466
Allocated Positions	19.0	19.0	19.0	19.0	0.0
Temporary (Full–Time Equivalent)	0.8	0.8	0.8	0.8	0.0
Total Staffing	19.8	19.8	19.8	19.8	0.0

Purpose

The Manteca–Ripon–Escalon (MRE) Municipal Court is responsible for judicial proceedings concerning felony preliminary examinations, violations of local ordinances; civil suits involving amounts of $25,000 and under; small claims involving amounts of $5,000 and under, and infractions and misdemeanors involving a maximum penalty of one year in jail and/or a fine of $2,000 and non–capital offense felony matters.

Major Budget Changes

Salaries & Employee Benefits

➤ $48,239	Normal salary adjustments.
➤ ($7,000)	Decreased overtime usage.

Service & Supplies

➤ $76,754	Increased data processing costs.
➤ $5,995	Increased court security costs.
➤ ($24,046)	Cumulative decreases in other accounts based on 1991–92 estimated actual expenditures.

Fixed Assets

➤ $2,532	Two computer printers.
➤ $500	Date stamp time clock.
➤ $1,310	Computer furniture.

Revenues

➤ $70,017	Increase in fines collected.
➤ ($65,213)	Decrease in court fees collected.

Program Discussion

In June of 1991 a succession of legislative bills radically changed the accounting procedures of the courts by mandating dramatic changes in the distribution of monies collected by fine or bail. New programs in the Automated Minor Offense System (AMOS) and the Criminal Justice Integrated System (CJIS) had to be implemented to properly distribute the new allocations. It has not been possible to implement all of the necessary changes because the changes were so drastic and often involved numerous changes to the same distribution. The Court is manually distributing monies in areas where programs have yet to be changed in the computer system.

The Civil and Small Claims Departments are struggling to keep accurate Case Delay Reduction Program statistics required by the Judicial Council. The Court plans to automate these two departments in order to raise the level of efficiency and service to the public.

1991–92 Accomplishments

1. Cross–trained the entire staff of the Criminal and Traffic Departments in various phases of CJIS.

1992–93 Objectives

1. To automate three different monthly reports that are now manually prepared and forwarded to the Auditor–Controller for the following courts: Manteca, Ripon, and Escalon. The Court plans to place each of these monthly reports on personal computers and incorporate them into one report.

2. To establish separate Criminal and Traffic Departments by relocating the Criminal Department to another location. This change will allow both departments to serve the public at a faster, more efficient rate and will provide additional work space.

3. To automate the Civil and Small Claims Departments to substantially reduce the time spent keeping manual records and increase efficiency and service to the public.

Work Load Data

	Actual			Est./Act.	Projected
Filings by Category	**1988–89**	**1989–90**	**1990–91**	**1991–92**	**1992–93**
Felony	443	495	412	468	510
Non–Traffic Misdemeanors					
Group A	1,995	1,420	1,059	1,247	1,300
Group B	310	199	109	128	120
Infractions	96	908	1,525	970	1,000
Traffic Misdemeanors					
Group C	771	765	884	703	750
Group D	2,376	2,571	2,667	2,978	3,100
Infractions	12,665	12,305	13,364	12,450	12,600
Parking	3,117	1,076	506	360	300
Small Claims	1,424	1,231	1,451	1,604	1,700
Civil	1,418	1,362	1,305	1,182	1,300
Total Filings	24,615	22,332	23,282	22,090	21,680

279—Tracy Municipal Court

Law & Justice

Lina Longmire, ***Clerk Administrator***

Trial Court Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$581,710	$681,265	$677,004	$677,004	($4,261)
Services & Supplies	294,031	368,696	379,844	379,844	11,148
Fixed Assets	1,506	0	0	0	0
Total Appropriations	$877,247	$1,049,961	$1,056,848	$1,056,848	$6,887
Earned Revenues By Source					
Fines & Forfeitures	$294,174	$112,700	$149,800	$149,800	$37,100
Aid from Other Govt Agencies	519,011	664,266	664,266	664,266	0
Charges for Services	168,529	178,519	109,925	109,925	(68,594)
Total Revenues	$981,714	$955,485	$923,991	$923,991	($31,494)
Net County Cost					
Mandated	($104,467)	$94,476	$132,857	$132,857	$38,381
Allocated Positions	17.0	17.0	17.0	17.0	0.0
Temporary (Full–Time Equivalent)	1.9	1.8	1.8	1.8	0.0
Total Staffing	18.9	18.8	18.8	18.8	0.0

Purpose

The Tracy Municipal Court is responsible for judicial proceedings concerning felony preliminary examinations, violations of local ordinances; civil suits involving amounts of $25,000 and under; small claims involving amounts of $5,000 and under; and infractions and misdemeanors involving a maximum penalty of one year in jail and/or a fine of $2,000.

Major Budget Changes

Salaries & Employee Benefits

➤ $16,548	Normal salary adjustments.
➤ ($2,152)	Decreased extra–help salaries and benefits.
➤ ($4,000)	Decreased appropriation for overtime.
➤ ($13,662)	Salary savings equivalent to .5 FTE.

Services & Supplies

➤ $30,075	Increased data processing costs.
➤ $5,995	Increased court security costs.
➤ ($24,922)	Decrease in various general operating accounts to comply with negotiated Trial Court Funding agreement.

Revenues

➤ $38,400	Increased fine collections.
➤ ($65,519)	Decreased court fees and costs.

Program Discussion

The 1992–93 fiscal year marks a period of substantial budget restraints on the Court, providing a challenge to maintain and improve the level of services to the public while reducing costs by a minimum of 3% as required by Government Code Section 68112(a).

This savings will be accomplished by reducing costs across–the–board where possible, and by streamlining court procedures as mandated by the Trial Court Realignment and Efficiency Act of 1991. The reduction will take place despite a projected 9.4% increase in filings over 1991–92.

Major savings are expected in general office supplies where ordering court forms and supplies with other courts will save 3.7%. Additional savings are anticipated through the shared use of existing judges within the County to cover judicial vacation periods, educational attendance at seminars, and illnesses. No use of assigned judges is planned.

Another major budget reduction reflects the expectation that fewer jury trials will be scheduled by the Court. This is, however, directly impacted by the prosecutorial and defense philosophies of assigned attorneys and cannot be predicted with certainty.

An estimated revenue decrease of approximately 3.3% is due to economic problems and follows a Statewide trend. Additionally, certain 1991–92 revenue estimates made by the County Administrator, predicting the impact of Trial Court Realignment, failed to materialize.

1991–92 Accomplishments

4. Trained the Deputy Clerk Administrator in the duties of the Clerk, including budget preparation.
5. Completed minor remodeling of the Court.

1992–93 Objectives

1. To expand court facilities by moving the civil department and a portion of the clerical operations to the building presently housing the Agricultural Department.
2. To complete the Procedure and Training manuals.
3. To comply with the 3% savings and all other aspects of the court coordination and efficiency plan of San Joaquin County.

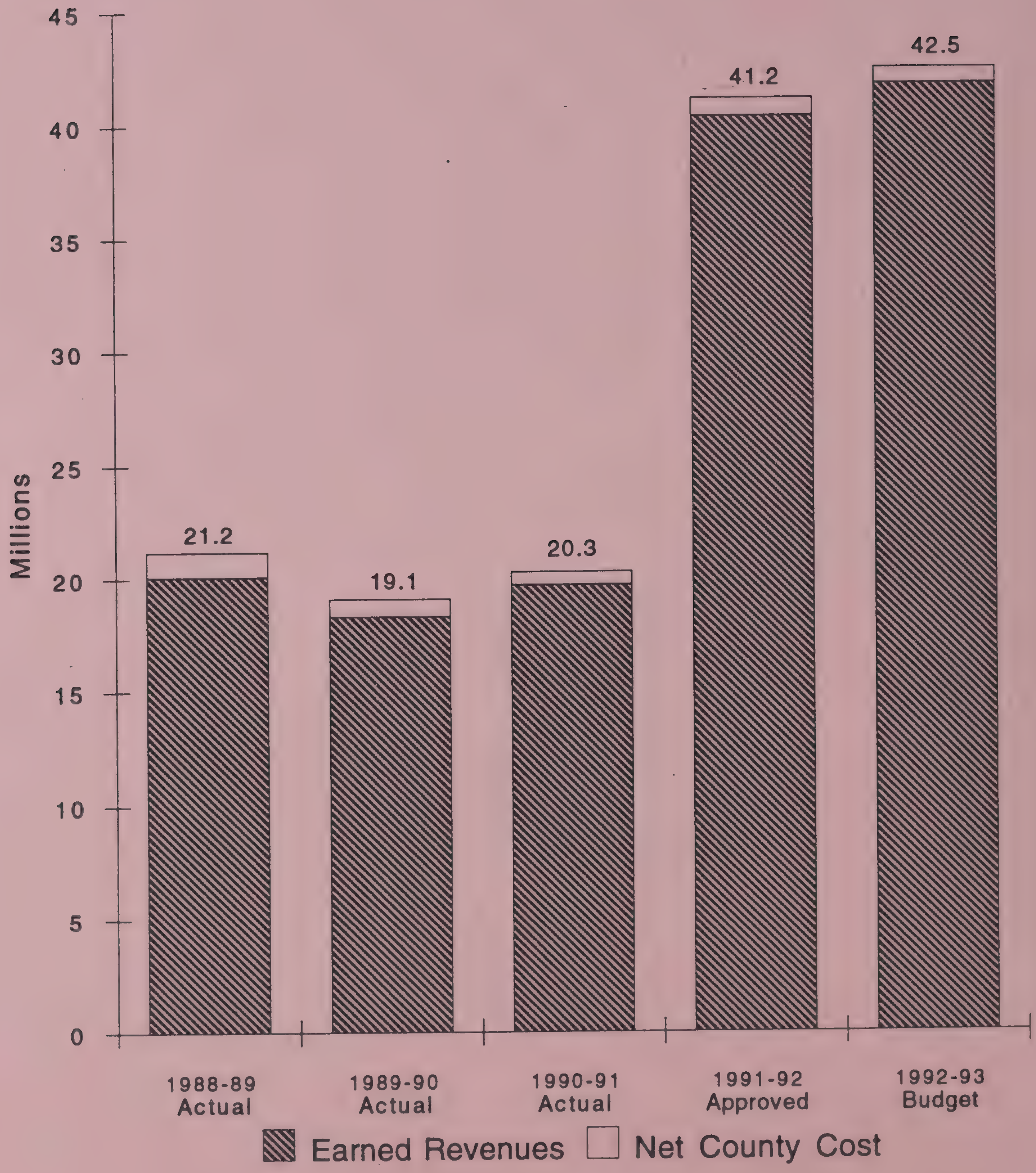
Work Load Data

	Actual			Est./Act.	Projected
Filings By Category	**1988–89**	**1989–90**	**1990–91**	**1991–92**	**1992–93**
Felony	281	353	348	380	380
Non–Traffic Misdemeanors					
Group A	719	681	672	805	850
Group B	485	424	559	432	450
Infractions	16	42	71	90	100
Traffic Misdemeanors					
Group C	529	655	626	515	525
Group D	2,412	2,340	2,190	3,000	3,100
Infractions	17,496	14,707	18,499	13,850	15,000
Parking	1,828	1,405	1,209	845	900
Small Claims	698	634	615	600	600
Civil	1,030	863	788	1,100	1,150
Total Filings	25,494	22,104	25,577	21,617	23,055

Roads & Facilities

Roads & Facilities

Change In Program Expenditures



	Page Number	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Public Works					
30101 Administration	E–4	$2,218,657	$2,291,057	$2,291,057	$72,400
30103 Engineering	E–6	2,214,699	2,323,467	2,323,467	108,768
30104 Equipment Maintenance	E–10	1,120,762	1,205,231	1,205,231	84,469
30105 Road Maintenance	E–12	6,481,467	6,985,317	6,985,317	503,850
30106 Construction	E–14	11,652,986	10,294,900	10,294,900	(1,358,086)
30108 Development Services	E–18	1,214,299	1,634,524	1,634,524	420,225
30200 Road Fund Contribution	E–31	438,000	372,300	372,300	(65,700)
30400 Flood Control & Water Conservatiion	E–20	259,254	350,789	350,789	91,535
Road Districts					
31300 Road District 1	E–23	1,318,994	1,466,800	1,466,800	147,806
31400 Road District 2	E–23	622,664	824,500	824,500	201,836
31500 Road District 3	E–24	3,737,546	3,307,100	3,307,100	(430,446)
31600 Road District 4	E–24	1,769,490	2,963,100	2,963,100	1,193,610
31700 Road District 5	E–25	1,841,206	2,829,700	2,829,700	988,494
39100 Airport Contribution	E–35	397,800	338,130	338,130	(59,670)
39500 Public Transportation	E–26	2,301,967	2,524,606	2,524,606	222,639
39900 Community Infrastructure Program	E–36	1,990,371	1,165,525	1,165,525	(824,846)
Airport Enterprise Fund	E–32	1,594,750	1,620,325	1,620,325	25,575
Total — Roads & Facilities		$41,174,912	$42,497,371	$42,497,371	$1,322,459

Summary

All Public Works Budgets

Henry Hirata, ***Public Works Director***

	1990-91 Actual	1991-92 Approved	1992-93 Request	1992-93 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$11,726,446	$13,584,175	$15,093,097	$15,093,097	$1,508,922
Services & Supplies	11,718,048	28,109,322	30,196,034	30,196,034	2,086,712
Other Charges	4,823,360	4,960,900	4,941,325	4,941,325	(19,575)
Fixed Assets	648,904	1,082,600	795,445	795,445	(287,155)
Total Expenditures	$28,916,758	$47,736,997	$51,025,901	$51,025,901	$3,288,904
Intrafund Transfers	(34,170)	(69,900)	(123,800)	(123,800)	(53,900)
Total Appropriations	$28,882,588	$47,667,097	$50,902,101	$50,902,101	$3,235,004
Earned Revenues By Source					
Taxes	$4,971,844	$7,856,800	$7,962,864	$7,962,864	$106,064
Fines & Forfeitures	916,032	0	0	0	0
Interest & Rents	1,077,997	1,158,540	1,103,739	1,103,739	(54,801)
Aid from Other Govt Agencies	8,885,241	18,794,967	18,096,606	18,096,606	(698,361)
Charges for Services	12,255,145	13,933,804	13,789,680	13,789,680	(144,124)
Miscellaneous Revenues	774,274	1,126,944	905,663	905,663	(221,281)
Fund Balance	(372,062)	4,140,270	8,407,332	8,407,332	4,267,062
Total Revenues	$28,508,471	$47,011,325	$50,265,884	$50,265,884	$3,254,559
Net County Cost					
Mandated	$239,034	$217,772	$263,917	$263,917	$46,145
Discretionary	135,083	438,000	372,300	372,300	(65,700)
Total Net County Cost	$374,117	$655,772	$636,217	$636,217	($19,555)
Allocated Positions	347.0	353.0	358.0	358.0	5.0
Temporary (Full–Time Equivalent)	12.2	15.7	17.5	17.5	1.8
Total Staffing	359.2	368.7	375.5	375.5	6.8

This is a summary of 18 budgets administered by the Director of Public Works. They include:

- 160 Surveyor
- 241 Flood Channel Maintenance
- 30101 PW–Administration
- 30103 PW–Engineering
- 30104 PW–Equipment Maintenance
- 30105 PW–Road Maintenance
- 30106 PW–Construction
- 30108 PW–Development Services
- 304 Flood Control–Engineering
- 313 Road District 1
- 314 Road District 2
- 315 Road District 3
- 316 Road District 4
- 317 Road District 5
- 395 Transportation Coordination
- 408 Utility Districts
- Solid Waste Closure Enterprise Fund
- Solid Waste Enterprise Fund

Summary
Public Works – Road Fund

Henry Hirata, ***Public Works Director***

Road Fund	1990-91 Actual	1991-92 Approved	1992-93 Request	1992-93 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$7,737,096	$8,876,252	$9,990,283	$9,990,283	$1,114,031
Services & Supplies	5,269,998	15,274,968	14,214,668	14,214,668	(1,060,300)
Other Charges	6,193	9,500	7,000	7,000	(2,500)
Fixed Assets	311,415	742,150	522,545	522,545	(219,605)
Total Expenditures	$13,324,702	$24,902,870	$24,734,496	$24,734,496	($168,374)
Earned Revenues By Source					
Taxes	$1,287,586	$3,989,600	$3,722,864	$3,722,864	($266,736)
Fines & Forfeitures	916,032	0	0	0	0
Interest & Rents	201,605	260,000	220,000	220,000	(40,000)
Aid from Other Govt Agencies	7,584,304	16,381,000	15,560,200	15,560,200	(820,800)
Charges for Services	2,693,408	3,781,200	2,847,300	2,847,300	(933,900)
Miscellaneous Revenues	750,177	931,600	1,165,500	1,165,500	233,900
Fund Balance	(243,493)	(878,530)	846,332	846,332	1,724,862
Total Revenues	$13,189,619	$24,464,870	$24,362,196	$24,362,196	($102,674)
Net County Cost					
Discretionary	$135,083	$438,000	$372,300	$372,300	($65,700)
Allocated Positions	219.0	221.0	222.0	222.0	1.0
Temporary (Full–Time Equivalent)	7.8	9.4	10.1	10.1	0.7
Total Staffing	226.8	230.4	232.1	232.1	1.7

Major Budget Changes

The following section includes a detailed review, by budget, of the 1992–93 appropriations for each division within the Public Works Road Fund Department.

Revenues

➤ ($226,736)	Reduced allocation of gasoline sales taxes.
➤ $289,000	Increase in State construction funds.
➤ ($581,000)	Decrease in State funds for Oro Avenue.
➤ ($919,200)	Decrease in federal construction funds.
➤ $389,600	Local funding for Hammer Lane.
➤ ($668,100)	Reduced charges for engineering.
➤ $385,000	Engineering for drainage program.
➤ ($177,000)	Decreased revenue for traffic fee program.
➤ ($774,300)	Decrease in interfund transfers.
➤ $235,100	Increased contribution from Road Districts for equipment replacement.

30101—Public Works – Administration

Road & Facilities

Henry Hirata, ***Public Works Director***

Road Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$1,360,958	$1,548,067	$1,637,219	$1,637,219	$89,152
Services & Supplies	458,709	617,840	589,538	589,538	(28,302)
Fixed Assets	30,461	52,750	64,300	64,300	11,550
Total Appropriations	$1,850,128	$2,218,657	$2,291,057	$2,291,057	$72,400
Earned Revenues By Source	*See Public Works Summary Page*				
Allocated Positions	35.0	36.0	36.0	36.0	0.0
Temporary (Full–Time Equivalent)	1.5	1.5	1.7	1.7	0.2
Total Staffing	36.5	37.5	37.7	37.7	0.2

Purpose

The Department of Public Works is charged with the responsibility to plan, design, construct, operate, and maintain the public roads, bridges, water, wastewater, drainage, public transportation, and solid waste disposal systems of the County. The overall mission is to protect the health and welfare of the public and the County's financial investments.

The departmental functions are: Design Engineering, Bridge Engineering, Field Engineering, Traffic and Transportation Engineering, Public Transportation, Public Services, Public Facilities, Surveyor, Motor Pool, Solid Waste, Channel Maintenance, Road Maintenance, Utility Maintenance, Equipment Maintenance, Flood Control, Water Resources, Real Property/Environmental, Road Districts, and Special Districts.

Major Budget Changes

Salaries & Employee Benefits

➤ $93,802	Normal salary adjustments.
➤ ($10,400)	Medical insurance for retirees.
➤ $4,550	Increase in extra help costs.

Services & Supplies

➤ $7,150	Increase in office expenses.
➤ ($5,600)	Decrease in printing costs.
➤ $7,500	Equipment maintenance.
➤ ($24,000)	Decrease in equipment leases.
➤ ($6,900)	Decrease in utility costs.

Program Discussion

Departmental administration includes managerial, data processing, fiscal, clerical, personnel, and other support services. The Department's nineteen operating divisions are divided into three operating groups: Development Services, Engineering Services, and Operational Services. The operating groups are supported by a General Services group.

Significant changes are detailed within the Program Discussion of individual budget units. The following summarizes major policy issues.

Transportation Programs

Intermodal Surface Transportation Efficiency Act

In December 1991, the Federal Intermodal Surface Transportation Efficiency Act (ISTEA) authorized $151 billion nationwide for highways and mass transportation for the next six years. The new law allows unprecedented flexibility and control to local governments in planning and budgeting for local transportation programs.

Measure K

The Local Transportation Improvement Plan provides for transportation funding through increase of 5% in the retail sales tax within San Joaquin County. During 1992–93, the County has programmed $3.5 million of Measure K funds for operational improvements, major roadway resurfacing, and roadway maintenance.

Proposition 111

The Traffic Congestion Relief and Spending Limitation Act of 1990 provided for additional transportation funding through increases in the retail tax on gasoline. During 1992–93, the County has programmed $1.9 million of Proposition 111 funds for roadway resurfacing and safety improvements.

Congestion Management Program

The Congestion Management Program (CMP) is a new State mandated program that seeks to coordinate land use, air quality, and transportation planning. It requires annual measurement of regional traffic and transit performance against CMP standards. It is a prerequisite to receipt of Proposition 111 revenues.

Proposition 108

The Passenger Rail and Clean Air Bond Act of 1990 is part of the transportation blueprint outlined in Proposition 111. Over the next four years, California voters will be asked to approve two rail transit bond measures for the purposes of right–of–way acquisition and construction of intercity, commuter, and mass–transit rail lines.

Proposition 116

The Rail Transportation Bond Act authorized State general obligation bonds to construct passenger and commuter–rail systems. Specifically included was $14 million for rail improvements in the vicinity of the Altamont Pass.

In 1991–92, the County was awarded $300,000 of Proposition 116 funds. Preliminary studies for passenger rail service on the Altamont Pass Corridor were started and will continue through 1992–93.

Public Transportation

Specifications for several engineering and environmental studies will be developed during 1992–93. These studies will focus on the Lodi, Manteca, and Tracy Rail Stations and the Stockton Multimodal Station, as part of the State transit program.

Water Resources & Conservation

Efforts to obtain additional surface water for the County will continue during 1992–93. Evaluations of water–rights filings and other studies will be undertaken. The list of water projects exceed current funding. Projects will be evaluated and recommendations presented to the Board of Supervisors as to whether funding sources shall be increased or projects delayed.

The water conservation program, which was initiated in 1991–92, will be continued. Installation of water meters at all commercial and institutional services will be completed and billing for these customers will be based on metered usage.

Proposed New Communities

Any new communities, which are included in the 2010 General Plan, will involve significant efforts during 1992–93 to process and review Master Plans. All public services and "backbone" infrastructure necessary to serve each community will be analyzed to determine levels of adequacy.

Solid Waste

During 1992–93, emphasis will be placed on expansion of the Lovelace Transfer Station and development of a South County Materials Recovery Facility.

1991–92 Accomplishments

See individual Public Works operating budgets.

1992–93 Objectives

See individual Public Works operating budgets.

30103—Public Works – Engineering

Road & Facilities

Henry Hirata, *Public Works Director*

Road Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$1,414,782	$1,898,746	$2,043,241	$2,043,241	$144,495
Services & Supplies	144,753	238,253	245,651	245,651	7,398
Fixed Assets	42,699	77,700	34,575	34,575	(43,125)
Total Appropriations	$1,602,234	$2,214,699	$2,323,467	$2,323,467	$108,768
Earned Revenues By Source			*See Public Works Summary Page*		
Allocated Positions	39.0	39.0	40.0	40.0	1.0
Temporary (Full–Time Equivalent)	0.6	1.5	1.5	1.5	0.0
Total Staffing	39.6	40.5	41.5	41.5	1.0

Purpose

Engineering provides services related to the planning, design, and construction inspection of projects which make up the County's solid waste, transportation and utility related infrastructure systems. This includes permit and construction inspection of new infrastructure, engineering studies, and recommendations with respect to traffic safety and operational considerations, development requirements, and long–term facilities planning.

While levels of service are discretionary, the Streets and Highways Code and the Government Code provide mandates for keeping roads and bridges open. Additionally, State and federal regulations set forth standards and procedures which must be complied with in implementing and operating certain programs and systems.

Major Budget Changes

Salaries & Employee Benefits

➤ $46,124	Addition of Senior Planner.
➤ $96,371	Normal salary adjustments.

Services & Supplies

➤ ($2,000)	Decrease in communications.
➤ $6,236	Increase in Workers' Compensation Insurance.
➤ $5,700	Increased motor pool costs.
➤ $2,938	Increased data processing charges.
➤ $2,100	Increase in transportation and travel costs.
➤ ($15,000)	Decreased professional services.
➤ $2,000	Increase in engineering supplies.
➤ $3,095	Lease of automated equipment.

Fixed Assets

➤ $1,500	Office furniture.
➤ $2,200	Communication equipment.
➤ $11,300	Engineering equipment.
➤ $19,575	Computer hardware and software.

Program Discussion

A number of significant infrastructure issues will challenge the County during 1992–93.

Engineering staff will begin to address the tasks identified in the following discussion of major programs.

Program Issues

Intermodal Surface Transportation Efficiency Act

In December 1991, the Federal Intermodal Surface Transportation Efficiency Act (ISTEA) authorized $151 billion for highways and mass transportation over the next six years. Existing programs, directed towards the construction and improvement of federal highway systems, have been dramatically restructured. The new Act provides for designation of a National Highway System and gives local governments unprecedented flexibility and control in planning, developing, and allocating funding for local transportation programs. It replaces the allocations for the traditional Primary, Secondary, and Urban categorical programs with the new Surface Transportation Program (STP).

STP funds may be used for roads, bridges, transit capital, bicycle programs, and car pool projects. The total funding for the STP is $23.9 billion over the next six years. Project planning, identification, and selection will be coordinated through the Council of Governments (COG) in cooperation with local agencies, transit operators, and the State.

ISTEA provides increased funding for the Federal Highway Bridge Replacement and Rehabilitation Program (FHBRR). Construction funds are now available for approved FHBRR projects which were delayed as a result of the Statewide Seismic Retrofit Program, resulting from the October 1989 Loma Prieta earthquake. Caltrans may fully fund Seismic Retrofit projects when the regulations to implement ISTEA are finalized. Additional bridge replacement or rehabilitation projects may be offered for funding by Caltrans.

Measure K Program

Measure K provides funding for transportation system improvements through a sales tax to be applied over a 20–year period. Transportation improvements are separated into categories of Congestion Relief, Passenger Rail and Bus, and Railroad Crossing Safety Improvements. A Strategic Plan is being developed to establish project eligibility, priorities, and a seven–year improvement program. Engineering staff will begin preliminary work on selected projects identified as having priority from a County perspective as well as those assigned priority by the Strategic Plan.

The Measure K Program also provides funding for design and construction of local maintenance projects in two categories. Major Roadway Resurfacing and Roadway Operational Improvement projects provide resources to match federal funding programs.

Congestion Management Program

The Congestion Management Program (CMP) is a new State–mandated program that requires coordination of land use, air quality, and transportation planning. The CMP requires the integration of local, regional, and State planning policies. It is linked to gasoline–tax revenues which local governments receive under the provisions of Proposition 111. Failure to comply with the CMP requirements will jeopardize the County's share of these new revenues, approximately $1.7 million for 1992–93.

All counties with urbanized areas of over 50,000 persons are required to prepare a CMP. These efforts are to be coordinated by a designated Congestion Management Agency (CMA). Effective in January 1992,

Work Load Data

	Actual			Est./Act.	Projected
	1988–89	1989–90	1990–91	1991–92	1992–93
Projects Designed & Constructed	32	34	31	34	40
Engineering Studies	327	337	256	350	350
Permits Inspected	810	760	766	550	650
Subdivisions Inspected	37	25	25	25	25
Bridges Inspected	76	82	85	85	85

the COG has been designated as the CMA for San Joaquin County. Monitoring to determine compliance will take place in September of each year.

The annual monitoring process will involve measuring traffic impacts against the CMP standards. When a designated State or local roadway falls below the standards, the local agency must prepare a deficiency plan that identifies the cause of the deficiency and an action plan to bring the Level of Service (LOS) back into compliance with the standards. Transit performance standards are included, which encourage mass–transit as a viable commute alternative. Included in the CMP is a seven–year Capital Improvement Program for project implementation.

Engineering staff will monitor the impacts of increasing traffic on the County roadway network. As a result, staff will review new developments, prepare deficiency plans, and pursue upgrades to County transit services.

Traffic Impact Mitigation Fee Program

During 1992, COG will continue to investigate the feasibility of a Regional Traffic Impact Mitigation Program, as set forth in Measure K. This program would mitigate the impact of each development upon the regional system, regardless of size or type of project, rather than addressing only the impacts of the large general plan amendments.

The County's Traffic Impact Mitigation Fee Program was adopted by the Board of Supervisors in 1990. The program addresses the impacts of unincorporated growth on the local and regional roadway network. The fee structure is designed to accommodate proposed growth while maintaining adequate levels of service.

Issues to be resolved include to what extent impact fees should be used to fund CMP mandated improvements and transit related projects. Engineering staff will coordinate local programming with the regional activities of COG.

New Community Review Process

The proposed San Joaquin County General Plan process includes consideration of five new or expanded communities. The Department's involvement will center around the Master Plans for facilities, the Public Financing Plans, and the Specific Plans for land–use.

The Master Plans and Public Financing Plans will describe the boundaries of community proposed development, infrastructure requirements, and the anticipated phasing of that infrastructure. The strategies outlined in these two plans will be implemented through the development of Specific Plans for land–use. These land–use plans will identify the details of public improvements necessary to mitigate the impacts of the proposed projects.

Program Strategies

The Department has initiated a number of management strategies to meet the challenges which have been identified. These include the adoption of a Capital Improvement Program (CIP), continuing use of a computerized pavement management system, emphasis on the development of traffic signal expertise, and development of a transportation modeling system.

Capital Improvement Program

During 1991–92, the Department developed a comprehensive Five–Year Capital Improvement Program. The CIP identifies projects for the maintenance, operational safety, and enhancement of the County's roadway system. Projects identified will predominantly be funded by ISTEA, Proposition 111, and Measure K resources. They are intended to primarily service major roadways and are based on estimated revenues. Project funding, and construction details for first year projects are contained in the Public Works–Construction budget (#30106). The CIP will be submitted annually to the Board of Supervisors. Project selection is based upon physical need, funding availability, project coordination needs, economy of scale, and leverage opportunities.

Pavement Management System

The Department's computerized Pavement Management System (PMS) identifies pavement management needs for the County's maintained roads. During 1991–92, Engineering staff conducted field–reviews and inventories of the surface condition of the County's entire 1,700 mile roadway network. This information will be used to generate both annual and long–term programs for maintenance, resurfacing, and reconstruction. These in turn will be integrated into the other transportation programs.

Traffic Signal Design Services

The urbanization of the County produces increasing responsibilities for mitigating traffic congestion. As a mitigation measure, there is an increased need for traffic signal improvements. Construction funding of local capacity improvements can include traffic signals and minor road widening for intersections experiencing operational deficiencies. Special emphasis will be devoted to training staff in the analysis, design, and construction of traffic signalization projects.

Transportation Model

Development projects involve increasingly complex traffic circulation issues. Although the responsibility for a circulation study is with project proponents, staff must have resources to review and confirm the data furnished by the project consultants.

In addition, projects funded under various programs require a level of service analysis. This analysis is key to establishment of project eligibility and priority. However, General Plans for local jurisdictions often model only the internal circulation impacts of future growth on their jurisdiction. The County must evaluate what impact such growth will have upon its roadway network and alternate modes of transportation.

It is essential that a County transportation model be developed. Such a model will allow constant updating of the data base to more accurately reflect existing conditions, thereby increasing the accuracy of projections. The model may be fine–tuned to provide better information on local circulation issues, while remaining compatible with the regional COG model. The model will also be a tool in prioritizing improvement projects, analyzing development project alternatives, and coordinating related projects. This will ensure that critical roads, corridors, and systems are improved in a logical manner rather than in a piecemeal fashion. This is essential for the development of a balanced transportation system for the County.

1991–92 Accomplishments

1. Completed designs and awarded contracts for 34 projects and submitted 2 bridge designs to Caltrans for FHBRR funding.
2. Completed field review and inventory of the surface condition of the County's 1,700 mile roadway network. This input to the pavement management system was used to generate annual and long–term road preventative maintenance programs.
3. Developed comprehensive five–year plan for maintenance, operational safety, and enhancement of the County Road System. Projects are largely funded by ISTEA, Proposition 111, and Measure K and primarily support major roadways.

1992–93 Objectives

1. To complete designs and award contracts for 40 projects and submit 3 bridge designs to Caltrans for FHBRR funding.
2. To initiate staff training in traffic signal engineering and complete three traffic signal designs.
3. To continue development of an encroachment permit data base in coordination with the Community Development Department.
4. To develop a transportation modeling system as a tool to ensure orderly improvement of County transportation facilities.

30104—Public Works – Equipment Maintenance

Road & Facilities

Henry Hirata, *Public Works Director*

Road Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$491,133	$513,105	$552,501	$552,501	$39,396
Services & Supplies	632,898	604,657	651,760	651,760	47,103
Fixed Assets	1,320	3,000	970	970	(2,030)
Total Appropriations	$1,125,351	$1,120,762	$1,205,231	$1,205,231	$84,469
Earned Revenues By Source		*See Public Works Summary Page*			
Allocated Positions	12.0	12.0	12.0	12.0	0.0

Purpose

This budget provides for maintenance of heavy equipment used by the Department of Public Works (Road Maintenance, Channel Maintenance, Solid Waste, and Utility Maintenance Divisions) and several other County departments, in compliance with OSHA and State Vehicle Code requirements.

Major Budget Changes

Salaries & Employee Benefits

➤ $38,896	Normal salary adjustments.

Services & Supplies

➤ $33,000	Increase in shipyard repairs due to a USCG dry–dock inspection.
➤ $8,300	Increase in the general cost of parts and materials.
➤ $5,000	Increase in the cost of tires.
➤ $4,900	Increase in supervision services.
➤ $3,000	Increase in battery expense.
➤ ($5,000)	Decrease in outside repairs.

Program Discussion

Equipment Maintenance activities include servicing, repairing, and rebuilding of various types of specialized County–owned equipment. This includes heavy–duty trucks, refuse disposal equipment, construction equipment, ferry boats, movable bridges, and fire fighting vehicles. Total County equipment repaired and maintained numbers 222.

California Highway Patrol (CHP) inspections are mandated by CHP and involve complete safety inspection of 25 units classified by the State Vehicle Code as commercial vehicles. These inspections include brakes, steering, lights, horn, fifth–wheel condition, etc.

Annual servicing of County equipment includes the complete dismantling of major components on specialized construction equipment. Necessary repairs are accomplished to insure reliability of this equipment during the peak usage season.

Preventative maintenance services include scheduled safety inspections on all heavy–duty trucks and accomplishment of repairs as needed. These service intervals vary from 8,000 miles for gasoline–powered trucks to 10,000 miles for diesel–powered trucks.

Quality control inspections include inspections performed on approximately 10% of equipment brought into the Repair Shop. Inspections are performed either before, during, or after all repairs are completed. The purpose is to identify all existing and potential problems with equipment, while in for repair, and to evaluate the quality of work performed.

Other repair services include all minor and major repairs accomplished on equipment between scheduled maintenance services. This category also includes repairs accomplished at the equipment job-site, preparation of new vehicles for service, and preparation of vehicles for sale.

For 1992–93, the Division plans to conduct an in-depth review of the parts billing and inventory control procedures and to correct any weaknesses noted. Reorganization of the storeroom will also be completed. The Division also plans to solicit company sponsored training opportunities from various equipment dealers. The objective is to provide that training to 25% of the mechanics.

1991–92 Accomplishments

1. Completed 50% of the reorganization of the parts room.
2. Conducted a preliminary review of operational procedures.
3. Completed computerization of preventative equipment maintenance services.

1992–93 Objectives

1. To complete the reorganization of the parts room.
2. To review the parts billing and inventory control processes to insure that adequate controls are in effect.
3. To provide upgrade training to 25% of the heavy equipment mechanics.

Work Load Data

	Actual			Est./Act.	Projected
	1988–89	1989–90	1990–91	1991–92	1992–93
CHP Inspections	152	210	215	215	220
Annual Services	58	52	49	50	50
Preventative Maintenance Services	149	162	172	175	175
Quality Control Inspections	189	255	251	250	250
Other Repair Services	2,254	2,250	2,262	2,260	2,300

30105—Public Works – Road Maintenance

Road & Facilities

Henry Hirata, *Public Works Director*

Road Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$3,849,759	$4,065,164	$4,694,634	$4,694,634	$629,470
Services & Supplies	1,229,962	1,839,203	1,883,683	1,883,683	44,480
Other Charges	5,833	7,000	7,000	7,000	0
Fixed Assets	234,186	570,100	400,000	400,000	(170,100)
Total Appropriations	$5,319,740	$6,481,467	$6,985,317	$6,985,317	$503,850
Earned Revenues By Source	*See Public Works Summary Page*				
Allocated Positions	109.0	109.0	109.0	109.0	0.0
Temporary (Full–Time Equivalent)	5.0	5.0	5.5	5.5	0.5
Total Staffing	114.0	114.0	114.5	114.5	0.5

Purpose

Road Maintenance provides for the maintenance of the County road and bridge systems to protect the safety of the traveling public and to preserve the capital investment in the systems.

Major Budget Changes

Salaries & Employee Benefits

➤ $268,290	Normal salary adjustments.
➤ $345,500	Funding for previously approved positions.
➤ $15,100	Increase in extra help costs.

Services & Supplies

➤ $24,000	Increase in diesel fuel costs.
➤ $30,000	Addition of hazardous waste disposal costs.
➤ $38,916	Addition of Agriculture Department services.
➤ ($88,200)	Decreased maintenance materials.
➤ $10,500	Increase in utilities charges.
➤ ($8,000)	Decrease in tools and instruments.

Program Discussion

In 1992, the County Agricultural Commissioner became responsible for the application of herbicides for the road maintenance Weed Control Program. State law requires this work to be supervised and performed by licensed individuals. Without the services of the Agriculture Department, Public Works would need to hire a qualified individual for this purpose and continue to provide labor for application. Under the agreement with the Agriculture Department, Public Works furnishes the equipment and funds the labor for application by the Agriculture Department. The individual Road Districts are charged for the materials used.

Changes have also occurred in the disposal of hazardous waste which must be handled by licensed firms. The cost to dispose of waste traffic paint, solvents, stencil scrapings, and used oil filters has increased over the last year. A separate account is being established to track these costs.

The cost of materials for routine road maintenance is shared by the Road Fund (25%) and Road Districts (75%), except for herbicides which are funded almost exclusively by the Road Districts. The following table presents a summary of the estimated net costs of shared materials to the Road Maintenance and Road District budgets for 1992–93:

	Road Fund	Road Dists	Total Cost
Asphalt & Concrete	$91,400	$277,000	$368,400
Rock, Sand, & Gravel	6,900	20,800	27,700
Bitumens	2,300	7,000	9,300
Herbicides	5,400	110,600	116,000
Total	$106,000	$415,400	$521,400

The overall road maintenance effort involves other resources as well. In 1992–93 the Road Districts are programmed to pay $2,303,000 for chip–seal and pavement restoration projects.

The Public Works Equipment Replacement Program makes funding available for the purchase of Road Maintenance equipment. Recommended fixed asset purchases for 1992–93 (see table) represent an decrease of $170,100 from 1991–92 amounts ($570,100 to $400,000).

Equipment	Cost
Chain Saw (4)	$1,400
Level (2)	2,300
Drill, Gas	300
Truck Tractor	70,000
Transport Trailer	45,000
Tandem Roller	45,000
Dump Truck (3 axle)	75,000
Water Truck	75,000
Legend Truck	42,000
Dump Truck (Patcher)	44,000
Total	$400,000

1991–92 Accomplishments

1. Implemented a greatly expanded traffic line and raised marker program.
2. Completed the biannual night survey of traffic control devices.
3. Reconstructed 23 miles of County roads.
4. Chip–sealed 188 miles of County roads.

1992–93 Objectives

1. To reconstruct 34 miles of County roads.
2. To chip–seal 188 miles of County roads.

Work Load Data

	Actual			Est./Act.	Projected
	1988–89	1989–90	1990–91	1991–92	1992–93
Road Reconstruction (miles)	14	5	12	23	34
Chip–Sealing (miles)	123	147	141	188	188
Shoulder Weed Control (miles)	1,324	1,300	1,900	2,300	2,300
Shoulder Grading (miles)	460	550	520	550	600
Traffic Sign Maintenance (each)	10,600	12,000	9,500	14,400	14,000
Pavement Striping (miles)	1,300	1,600	1,250	1,500	3,200
Pavement Legends (each)	13,000	12,480	9,500	9,500	10,000
Raised Pavement Markers (each)	32,000	31,530	36,800	87,500	90,000
Tree Maintenance (each)	1,400	1,400	1,400	1,400	1,400
Sidewalk Repair (lineal feet)	2,800	2,800	2,400	2,800	2,800

30106—Public Works – Construction

Road & Facilities

Henry Hirata, *Public Works Director*

Road Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Services & Supplies	$2,612,732	$11,652,986	$10,294,900	$10,294,900	($1,358,086)
Total Appropriations	$2,612,732	$11,652,986	$10,294,900	$10,294,900	($1,358,086)
Earned Revenues By Source	*See Public Works Summary Page*				

Purpose

The Construction budget provides for the cost of planning, designing, constructing, and maintaining County public roads, bridges, and related facilities. This budget contains funds required to match federal aid projects. Projects financed exclusively by Road Districts and Traffic Impact Mitigation Fees are not included in this budget. The funding for projects normally occurs over multiple years and is derived from the sources discussed below.

Program Discussion

Federal and State gas tax, local sales tax, and other funds are available to finance County roadway projects contained in this budget. In December 1991, the Federal Intermodal Surface Transportation Efficiency Act (ISTEA) authorized $151 billion for highways and mass transportation for the next six years. The programs of the new Federal Act affecting this budget are the Surface Transportation Program (STP) and the Federal Highway Bridge Replacement and Rehabilitation Program (FHBRR).

The STP, targeted for $23.9 billion over the authorization period, replaces the traditional Primary, Secondary, and Urban categorical programs. The STP is a flexible block grant to states that may be used for roads, bridges, transit capital, bicycle programs, and car-pool projects. Project planning, identification, and selection will involve regional coordination by the Council of Governments (COG) in cooperation with local agencies, transit operators, and the State.

FHBRR is continued at an increased authorization of $16.1 billion over the term of the Act. The basic requirements and formulas of the program will generally remain unchanged under ISTEA. However, bridge painting and seismic retrofitting are newly eligible project costs. Funds are allocated based on Statewide project priority.

After the Loma Prieta earthquake of 1989, FHBRR construction funds were diverted to the Seismic Retrofit Program. The State has continued to fund FHBRR design work to assure that new FHBRR projects will be ready when funding for construction is restored. Initial ISTEA allocation will be used to complete the Seismic Retrofit Program. Statewide, allocations beyond the $17 million needed for the Seismic Retrofit Program will be available for new FHBRR projects. It is anticipated that Caltrans will offer four new bridge replacement or rehabilitation projects to each local agency during the six years of the ISTEA authorization.

Construction Financing Programs

Urban Mobility/Federal Aid Urban (UM/FAU)

UM/FAU project funds are raised by the ISTEA and are programmed for reconstruction or resurfacing of roads which have been designated as Federal Aid Urban (FAU) within the urban areas of the County which have a population in excess of 50,000.

Rural Mobility/Federal Aid Secondary (RM/FAS)

RM/FAS project funds are raised by the ISTEA and are programmed for the reconstruction or resurfacing of rural County roads that have been designated as Federal Aid Secondary (FAS) routes. These funds may also be used for bridges located on FAS routes.

Federal Highway Bridge Replacement Program (FHBRR)

FHBRR funds are raised by the ISTEA and returned to the State for use on deficient bridges. The State of California Department of Transportation (Caltrans) establishes a Statewide eligibility list of bridges that are eligible for replacement or rehabilitation. The list is based on Caltrans' bridge inspection reports. In order for a bridge to be considered for replacement funding, it must be among the top five on the State's priority list of San Joaquin County's bridges and must be on the eligibility list for rehabilitation.

Seismic Retrofit Program

The Seismic Retrofit Program was established through emergency legislation enacted after the Loma Prieta earthquake of 1989. The funding for this program is provided from the State Seismic Safety Retrofit Account, FHBRR, and local agencies. Under the current program, bridges with a substantial seismic risk factor will be retrofitted in order to avoid a total collapse during an earthquake.

Federal Safety Program (HES)

Federal Safety Program funds are raised by ISTEA and can only be expended for the reconstruction or alteration of facilities which will result in reducing the number and/or severity of accidents to motorists. HES funding is provided on a limited Statewide basis to local agencies with qualifying projects. Under ISTEA, 10% of State allocations are to be reserved for safety construction projects.

Federal Railroad Crossing (RR)

Railroad–Highway Crossing funds are raised by the ISTEA and provide for the installation of railroad protective devices and site improvements on existing railroad–highway crossings. Eligible crossings must be included in the list of public crossings recommended for improvement by the California Public Utilities Commission (PUC). The federal portion of the RR program is provided from federal gas tax monies and is available on a Statewide "first–come, first–served" basis to local agencies with qualifying projects.

Proposition 111 – State Gas Tax

Local gas–tax subventions were increased with the passage of Proposition 111 in June 1990. Proposition 111 provided for an initial five cent per gallon increase in the State gas tax on August 1, 1990, with annual increases starting January 1, 1991 of one cent per gallon for each of the following four years. In order to receive these funds, the County must satisfy established Maintenance of Effort and Congestion Management Program (CMP) requirements. Ten percent of these revenues are allocated to the Roadway Safety Improvement Program, with the balance dedicated to the Major Roadway Resurfacing Program.

Measure K – Local Sales Tax

The approval of Measure K in November 1990 by the voters of San Joaquin County provided for a one–half of 1% increase in retail sales taxes for transportation purposes, effective April 1, 1991. Maintenance of Effort, Local Traffic Impact Mitigation, and Growth Management requirements must be met to receive these funds. During 1992–93, $2,475,400 is available for the purpose of providing local matching funds for federal aid projects, construction of operational improvements, and resurfacing of major County roads. Measure K funds are the only funds in this budget which are eligible as a match for State–Local Transportation Partnership Program (SLTPP) funding.

State–Local Transportation Partnership Program (SLTPP)

The SLTPP was established with the passage of Proposition 111 in June 1990. This is a ten–year program which provides for an annual State appropriation to match up to 50% of eligible locally–funded projects. For 1991, the actual State match was 30.02%. The State compiles an annual listing of locally eligible projects and then determines the final State participation in the cost of each project. The current phase of the program will provide State match only for the construction portion of qualifying projects.

Other Revenues

Other revenues include a combination of resources contributed by other agencies, as their share of joint projects, and local gas–tax revenues. These funds are designated to specific road projects, in conjunction with Road District, State, or federal funds. Many of the funds are received only after a specific project has been approved by the funding agency and the work has been completed. Periodic payments can be made by the funding agency as the work progresses based on documented payment requests.

1991–92 Accomplishments

Construction appropriations in 1991–92 provided funding for the following road and bridge projects valued at $14.9 million.

Projects Constructed – $2,912,585

Road Resurfacing

1. Alexandria Place (Swain to Benjamin Holt)
2. Ash Street (McKinley to French Camp)
3. West Lane (Armstrong to Harney – northbound)
4. Byron Road (NW of Grant Line to Alameda)
5. Harney Lane Reconstruct (Tully to Clements)
6. Eighth Street ("D" Street to Bieghle Avenue)
7. Mission Road (Country Club to Michigan)
8. West Ripon Road–FAS (Manteca Rd to Austin)
9. Broadway (Fremont to Waterloo)
10. Delaware Avenue (Michigan to Country Club)
11. Davis Road (UPRR to South of Eight Mile)
12. Alpine Road (Eight Mile to Live Oak)
13. Jack Tone Road (Wildwood Road South)

Bridge Replacement and Rehabilitation

1. Eight Mile Road Bridge

Other Construction

1. Eight Mile Road @ UPRR

Contracts Awarded – $5,655,500

Road Resurfacing

1. Grigsby Place (Benjamin Holt to City limit)
2. Austin Road (Mariposa to French Camp)
3. Eleventh Street (Grant Line to I–5)
4. Linne Road (MacArthur to Chrisman)
5. Howard Road (Tracy Blvd to Undine)
6. El Dorado Street (I–5 to N of French Camp)

Bridge Replacement and Rehabilitation

1. Live Oak Road Bridge No. 29C–300

Other Construction

1. Oro Avenue Reconstruct (Main to State 26)
2. Michigan Avenue Reconstruct (Plymouth to Marine)
3. Eight Mile Road Improvements
4. Airport Way and Roth Road Traffic Signal

Projects Designed – $5,112,500

Bridge Replacement and Rehabilitation

1. Bacon Island Bridge No. 29C–108 (Funding has been rebudgeted in 1992–93.)

Other Construction

1. Main Street and Oro Avenue Traffic Signal
2. Benjamin Holt Drive and Alexandria Place Traffic Signal Modification

Projects Under Design – $1,202,986*

Bridge Replacement and Rehabilitation

1. Lower Sacramento Bridge No. 29C–137
2. Roadway Safety Improvements – 1991
3. Elliott Road Bridge No. 29C–150
4. Lilac Street Bridge No. 29C–295

* *Program Cost Less Local Match*

Measure K Program

1. Local Match for Federal Aid Projects
2. Roadway Operational Improvement Program
3. Major Road Resurfacing Program

Proposition 111 Program

1. Major Road Resurfacing Program.

1992–93 Objectives

The following programs, listed by funding sources, will fund construction activities during 1992–93. The Capital Improvement Program (CIP), incorporating multiyear details of these programs, will be presented separately to the Board of Supervisors for approval.

	1992–93 Recommend
Federal Combined Road Prog (CRP)	
Urban Mobility	$760,000
Rural Mobility	745,000
CRP Subtotal	$1,505,000
Bridge Replacement & Rehab	$4,952,800*
Seismic Retrofit	$396,900
Proposition 111	
Major Roadway Resurfacing	$294,800
Roadway Safety Improvement	170,000
Proposition 111 Subtotal	$464,800
Measure K	
Local Match for Federal Aid	$1,428,300
Roadway Operation Improvement	200,000
Major Roadway Resurfacing	847,100
Measure K Subtotal	$2,475,400
Other Revenues	
Hammer Lane Widening	$500,000
1992–93 Construction Total	**$10,294,900**

**Program Cost Less Local Match*

30108—Public Works – Development Services

Road & Facilities

Henry Hirata, ***Public Works Director***

Road Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$620,464	$851,170	$1,062,688	$1,062,688	$211,518
Services & Supplies	190,944	322,029	549,136	549,136	227,107
Other Charges	360	2,500	0	0	(2,500)
Fixed Assets	2,749	38,600	22,700	22,700	(15,900)
Total Appropriations	$814,517	$1,214,299	$1,634,524	$1,634,524	$420,225
Earned Revenues By Source			*See Public Works Summary Page*		
Allocated Positions	24.0	25.0	25.0	25.0	0.0
Temporary (Full–Time Equivalent)	0.7	1.4	1.4	1.4	0.0
Total Staffing	24.7	26.4	26.4	26.4	0.0

Purpose

Development Services provides review of private development projects and plan–checking for new subdivisions; issuance of permits for construction within County rights–of–way; staff support to the Planning Commission; administration of public works trust funds; administration of road and subdivision ordinances; assessment district segregations; preparation and administration of traffic impact mitigation fees, master plans, specific road plans and areas of benefit; and preparation of long–range planning studies.

Major Budget Changes

Salaries & Employee Benefits

➤ $85,222	Normal salary adjustments.
➤ $120,196	Funding for previously approved positions.
➤ $4,400	Increase in overtime.

Services And Supplies

➤ ($125,000)	Reduction in general professional services.
➤ $350,000	Professional services for drainage program.

Fixed Assets

➤ $1,000	Office furniture and equipment.
➤ $6,000	Copy machine.
➤ $15,700	Computer equipment and software.

Program Discussion

Development Services incorporates the operations of the Public Services, Public Facilities, and Real Property/Environmental Divisions.

Public Services

During 1992, the Public Services Division will finalize revisions to the Storm Drainage Plan. The Division will support the Community Development Department in the completion of the update of the General Plan and the Development Code. The Division will also help establish funding priorities for Community Development Block Grant projects.

A major area of emphasis during 1992–93 will continue to be the processing of infrastructure improvement plans. Reviews by Public Services staff are conducted to ensure that adequate infrastructure is constructed to provide for the health, safety, and welfare of the public. A total of 12 major subdivisions are projected to be reviewed during 1992–93.

It is estimated that the total value of infrastructure projects reviewed in 1992–93 will decline from prior year totals. The 1991–92 totals include the Safeway warehouse project which, by itself, involved approximately $10 million in facilities and was an extraordinary project both in scope and cost. Review of the roadway and bridge improvements for the Safeway/Bay Cities Project, valued at an additional $20 million, will continue.

Public Facilities

In 1992–93, the Public Facilities Division will continue to prepare and administer the National Pollution Discharge Elimination System Program (NPDES), mandated by the Environmental Protection Agency. Staff will continue to support the traffic and water impact fee programs and projects funded by the Community Development Block Grant Program.

Five proposed new communities, which are under consideration as part of the General Plan revision, could continue to have great impact on the work load of the Public Facilities Division. The Division will process and review Master Plans for new communities and other major developments. If adopted as part of the General Plan, the new communities could add up to 112,000 residents to the County with public infrastructure costs exceeding $580 million.

Real Property/Environmental Services

The Real Property/Environmental Division works as a support unit within the Department of Public Works and performs real estate related tasks for other County departments. Property appraisals are performed for new subdivisions, single family residences, partial acquisitions, and easements for planning, design, and budgeting purposes.

There continues to be an increase in public concern over the effects of both private and public projects on the environment. Review, response, and drafting of environmental documents for public works projects are provided by the Real Property/Environmental Division.

1991–1992 Accomplishments

1. Established a computerized data base for deferred improvements and offers of dedication.
2. Established a method for computer analysis of water and drainage systems to evaluate future connections to such systems.
3. Completed publication and distribution of Public Works Standards and Plans.

1992–1993 Objectives

1. To establish a computer-based Management Information System (MIS) for encroachment permits.
2. To revise the Storm Drainage System based on revised General Plan land uses.
3. To initiate a NPDES application process.
4. To work with cities to unify certain public works standards.

Work Load Data

	Actual			Est./Act.	Projected
	1988–89	1989–90	1990–91	1991–92	1992–93
Community Development Referral Reviews	578	494	392	440	500
Subdivision Plan Review	5	10	8	12	12
Transportation Permits	423	430	500	620	650
Encroachment Permits	776	760	609	550	500
Utility System Evaluations	22	20	18	20	20
Business License Reviews	333	272	297	180	0
Plot Plans	2,466	2,211	1,281	1,250	1,600
Environment Referrals	251	48	108	100	130
Appraisals	24	14	35	15	15
Abandonments	9	7	7	7	7
Underground Utility Reviews	1	1	0	1	2
Facility Plan Reviews	0	1	0	2	5
Transportation Impact Studies	0	0	1	1	4

304—Flood Control & Water Conservation

Road & Facilities

Henry Hirata, ***Public Works Director***

General Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$191,490	$259,111	$350,584	$350,584	$91,473
Services & Supplies	885	143	205	205	62
Total Appropriations	$192,375	$259,254	$350,789	$350,789	$91,535
Earned Revenues By Source					
Charges for Services	$192,380	$259,254	$350,789	$350,789	$91,535
Total Revenues	$192,380	$259,254	$350,789	$350,789	$91,535
Net County Cost					
Support	($5)	$0	$0	$0	$0
Allocated Positions	5.0	5.0	6.0	6.0	1.0

Purpose

Flood Control and Water Conservation provides engineering and planning services to the Flood Control and Water Conservation District and to the Water Resources Coordination program.

The Flood Control and Water Conservation District may establish zones for prevention of floods, control of flood and storm waters, and special studies and investigations. Flood Control Zone No. 9 was established in 1961 to consolidate channel and levee maintenance. Flood Control Zone No. 10 was established in 1976 to provide additional channel and levee maintenance. Water Investigation Zone No. 2 was established in 1990 to provide water resources coordination.

Major Budget Changes

Salaries & Employee Benefits

➤ $66,428	Position added in 1991–92.
➤ $25,107	Normal salary adjustments.

Program Discussion

In 1992–93, the Flood Control Division will develop specific plans for certain channels to determine right–of–way requirements. Additional right–of–way may be needed for development of channels to their ultimate requirements. Staff will continue to conduct floodplain studies on certain rivers and streams. The Division will also develop an ongoing program to replace monitoring wells. Targeted wells are those that can no longer be measured to groundwater or sampled for water quality.

Engineering services are being provided to Reclamation District 17 under the terms of an agreement between the Flood Control District and Reclamation District 17. Engineering services are also provided to County Lighting Districts, County Maintenance Districts, and County Service Areas.

In 1992–93, the Water Resources Division will continue efforts on the American River Water Resources Investigations with the U.S. Bureau of Reclamation. Other significant efforts include evaluation of the potential for a conjunctive use project in eastern San Joaquin County, evaluation of Delta water supply alternatives, and beginning the southwestern San Joaquin County water investigations.

1991–92 Accomplishments

Flood Control

1. Developed a Countywide Flood Emergency Plan.
2. Developed a plan, in coordination with the Flood Channel Maintenance Division, to minimize unauthorized encroachments on project channels.

Water Resources

1. Developed a Mokelumne River conjunctive use project with the East Bay Municipal Utility District and other water suppliers. Adopted policies and a pilot project is being developed.
2. Completed operational studies of the Middle Bar and Duck Creek projects for conveyance of water from the Mokelumne River.
3. Coordinated efforts with upstream water suppliers to evaluate increasing long–term supplies from the Stanislaus River.
4. Participated in conjunctive use studies of the Calaveras and Stanislaus Rivers with the State Department of Water Resources and the U. S. Bureau of Reclamation.
5. Participated in the consideration of American River water supply alternatives. Supported efforts towards construction of a multipurpose dam on the American River at Auburn.

1992–93 Objectives

Flood Control

1. To develop a County Hydrologic and Hydraulic Manual.
2. To develop specific plans to determine right–of–way requirements for the ultimate development of certain channels.
3. To continue to conduct floodplain studies on certain rivers and streams.
4. To develop an ongoing program to replace monitoring wells that can no longer be measured to groundwater or sampled for water quality.

Water Resources

1. To progress on the American River Water Resources Investigations with the U.S. Bureau of Reclamation.
2. To evaluate the potential for a conjunctive use project in eastern San Joaquin County.
3. To begin the evaluation of Delta Water supply alternatives.
4. To begin southwestern San Joaquin County water investigations.

Work Load Data

	Actual			Est./Act.	Projected
	1988–89	1989–90	1990–91	1991–92	1992–93
Development Proposals	NA	NA	52	50	55
Reclamation Board Permits	NA	NA	108	20	30
Corps of Engineers Permits	NA	NA	21	20	20
County Permits	NA	NA	12	10	15

313–317—Road Districts

Road & Facilities

Henry Hirata, *Public Works Director*

Road Districts	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Road District 1	$481,759	$1,318,994	$1,466,800	$1,466,800	$147,806
Road District 2	222,039	622,664	824,500	824,500	201,836
Road District 3	652,857	3,737,546	3,307,100	3,307,100	(430,446)
Road District 4	1,080,481	1,769,490	2,963,100	2,963,100	1,193,610
Road District 5	1,241,817	1,841,206	2,829,700	2,829,700	988,494
Total Appropriations	$3,678,953	$9,289,900	$11,391,200	$11,391,200	$2,101,300
Earned Revenues By Source					
Taxes	$3,598,002	$3,774,800	$4,059,100	$4,059,100	$284,300
Interest & Rents	476,024	526,700	403,800	403,800	(122,900)
Aid from Other Govt Agencies	246,478	209,100	196,600	196,600	(12,500)
Miscellaneous Revenues	20,000	500	500	500	0
Fund Balance	(661,551)	4,778,800	6,731,200	6,731,200	1,952,400
Total Revenues	$3,678,953	$9,289,900	$11,391,200	$11,391,200	$2,101,300
Net County Cost	$0	$0	$0	$0	$0

Purpose

The Road Districts budgets provide funding for construction projects, right–of–way acquisition, and road maintenance materials within the five County Road Districts.

Section 10–1000 et seq. of the County Ordinance Code provided for the establishment of five Road Maintenance Districts under the authority set forth in Sections 1200 et seq. of the State of California Streets and Highways Code.

Program Discussion

Road District funds are used to supplement the Public Works Road Fund to provide additional services within the individual Road Districts, as an expansion of Countywide road priorities. All monies raised in a particular Road District must be expended on the road system within that District. Based upon advice from the Director of Public Works, the Board of Supervisors selects the work that is performed.

Road District expenditures fund the following road–related activities:

- Contract resurfacing and reconstruction.
- Right–of–Way acquisitions.
- Chip–seal and pavement restoration.
- Road maintenance materials.
- Replacement of road maintenance equipment.

The total amount of new funding available, in 1992–93, for all Road Districts is estimated to be $4,660,000.

Fund balances are accumulated and carried over from one fiscal year to another in order to pay for major projects which cannot be funded from a single year's receipts.

Road District 1	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Services & Supplies	$406,749	$1,234,094	$1,402,500	$1,402,500	$168,406
Other Charges	75,010	84,900	64,300	64,300	(20,600)
Total Appropriations	$481,759	$1,318,994	$1,466,800	$1,466,800	$147,806
Earned Revenues By Source					
Taxes	$288,835	$399,500	$323,600	$323,600	($75,900)
Interest & Rents	75,010	84,900	64,300	64,300	(20,600)
Aid from Other Govt Agencies	67,003	86,000	6,600	6,600	(79,400)
Fund Balance	50,911	748,594	1,072,300	1,072,300	323,706
Total Revenues	$481,759	$1,318,994	$1,466,800	$1,466,800	$147,806
Net County Cost	$0	$0	$0	$0	$0

Road District 2	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Services & Supplies	$182,993	$579,864	$789,800	$789,800	$209,936
Other Charges	39,046	42,800	34,700	34,700	(8,100)
Total Appropriations	$222,039	$622,664	$824,500	$824,500	$201,836
Earned Revenues By Source					
Taxes	$164,612	$171,400	$183,900	$183,900	$12,500
Interest & Rents	39,046	42,800	34,700	34,700	(8,100)
Aid from Other Govt Agencies	27,232	15,400	28,300	28,300	12,900
Fund Balance	(8,851)	393,064	577,600	577,600	184,536
Total Revenues	$222,039	$622,664	$824,500	$824,500	$201,836
Net County Cost	$0	$0	$0	$0	$0

Road District 3	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Services & Supplies	$450,348	$3,527,746	$3,178,400	$3,178,400	($349,346)
Other Charges	202,509	209,800	128,700	128,700	(81,100)
Total Appropriations	$652,857	$3,737,546	$3,307,100	$3,307,100	($430,446)
Earned Revenues By Source					
Taxes	$845,487	$950,600	$984,800	$984,800	$34,200
Interest & Rents	202,509	209,800	128,700	128,700	(81,100)
Aid from Other Govt Agencies	24,260	16,500	48,100	48,100	31,600
Miscellaneous Revenues	19,500	0	0	0	0
Fund Balance	(438,899)	2,560,646	2,145,500	2,145,500	(415,146)
Total Revenues	$652,857	$3,737,546	$3,307,100	$3,307,100	($430,446)
Net County Cost	$0	$0	$0	$0	$0

Road District 4	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Services & Supplies	$1,007,053	$1,685,690	$2,881,300	$2,881,300	$1,195,610
Other Charges	73,428	83,800	81,800	81,800	(2,000)
Total Appropriations	$1,080,481	$1,769,490	$2,963,100	$2,963,100	$1,193,610
Earned Revenues By Source					
Taxes	$1,313,096	$1,271,600	$1,465,400	$1,465,400	$193,800
Interest & Rents	73,428	83,800	81,800	81,800	(2,000)
Aid from Other Govt Agencies	76,237	70,200	51,400	51,400	(18,800)
Miscellaneous Revenues	500	500	500	500	0
Fund Balance	(382,780)	343,390	1,364,000	1,364,000	1,020,610
Total Revenues	$1,080,481	$1,769,490	$2,963,100	$2,963,100	$1,193,610
Net County Cost	$0	$0	$0	$0	$0

Road District 5	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$1,155,786	$1,735,806	$2,735,400	$2,735,400	$999,594
Other Charges	86,031	105,400	94,300	94,300	(11,100)
Total Appropriations	$1,241,817	$1,841,206	$2,829,700	$2,829,700	$988,494
Earned Revenues By Source					
Taxes	$985,972	$981,700	$1,101,400	$1,101,400	$119,700
Interest & Rents	86,031	105,400	94,300	94,300	(11,100)
Aid from Other Govt Agencies	51,746	21,000	62,200	62,200	41,200
Fund Balance	118,068	733,106	1,571,800	1,571,800	838,694
Total Revenues	$1,241,817	$1,841,206	$2,829,700	$2,829,700	$988,494
Net County Cost	$0	$0	$0	$0	$0

395—Public Transportation

Road & Facilities

Henry Hirata, ***Public Works Director***

Transportation Coordination Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$158,111	$190,543	$284,495	$284,495	$93,952
Services & Supplies	113,328	1,059,774	1,146,586	1,146,586	86,812
Other Charges	786,948	840,200	973,525	973,525	133,325
Fixed Assets	9,620	211,450	120,000	120,000	(91,450)
Total Appropriations	$1,068,007	$2,301,967	$2,524,606	$2,524,606	$222,639
Earned Revenues By Source					
Taxes	$86,256	$92,400	$180,900	$180,900	$88,500
Aid from Other Govt Agencies	1,054,459	2,204,867	2,339,806	2,339,806	134,939
Charges for Services	125	0	0	0	0
Miscellaneous Revenues	4,597	4,700	3,900	3,900	(800)
Fund Balance	(77,430)	0	0	0	0
Total Revenues	$1,068,007	$2,301,967	$2,524,606	$2,524,606	$222,639
Net County Cost	$0	$0	$0	$0	$0
Allocated Positions	4.0	4.0	6.0	6.0	2.0
Temporary (Full–Time Equivalent)	0.7	0.7	0.7	0.7	0.0
Total Staffing	4.7	4.7	6.7	6.7	2.0

Purpose

The Public Transportation Division provides for public transportation management and coordination in support of the County's overall transportation system. This includes support for transit services, transit contracts, public transportation funding, rail planning and development, and liaison for transportation related matters. State and local codes govern the use of the following public transportation funding:

- Transportation Development Act (TDA), under provisions of the California Government Code and the California Administrative Code.
- Transportation Improvement Plan: Air Quality, Mandatory Developer Fees and Growth Management, (Measure K).
- Rail Transportation Bond Act, Clean Air and Transportation Improvement Act of 1990, (Proposition 116).
- Passenger Rail and Clean Air Bond Act of 1990, (Proposition 108).
- The Traffic Congestion Relief and Spending Limitation Act of 1990, (Proposition 111).

Major Budget Changes

Salaries & Employee Benefits

$84,263	Two planning positions.
$11,189	Normal salary adjustments.

Services & Supplies

$77,796	Increase in professional services.
$5,730	Increased departmental charges.

Other Charges

➤ $15,500	Increase in LTF to Tracy.
➤ ($21,000)	Decrease in leased vehicles.
➤ $134,000	Increase in transit contracts.

Fixed Assets

➤ $100,000	Two mini-buses.
➤ $3,315	Office furniture.
➤ $13,458	Computer equipment.
➤ $3,227	Computer software.

Program Discussion

The responsibilities of the Division, originally focused on bus transit, have broadened to include a range of alternative transportation and financing activities.

In 1991–92 the San Joaquin Council of Governments began a Countywide Transit Plan to address the operational, funding, and institutional questions surrounding a Countywide transit service. The draft of the plan will be the basis of major policy discussions in 1992–93.

Funding Sources

The Transportation Development Act (TDA) provides two major sources for the funding of public transportation, the County Local Transportation Fund (LTF) and the State Transit Assistance (STA) program. The LTF revenues are derived from 1/4 cent State sales tax collected on gasoline. With the passage of Proposition 111 in June 1990, funds were specifically redirected to the STA fund, which in prior years had been a dwindling source. In 1992–93, it is anticipated that the County will receive $70,795 in STA revenue.

The original estimate of LTF revenue for 1991–92 was adjusted downward by 5% at year's end. Current projections are for a 7 1/2% decrease in LTF for 1992–93. This is the first time that LTF revenues have declined. This overall reduction will substantially impact the Road Fund. It is estimated that after 1993–94, all TDA funds will be used for public transit programs and there will be a need to find supplemental funding from other sources.

New funds for rail programs include revenue from the Transportation Planning and Development Account, under the State Transit Capital Improvement (TCI) Program, funding from Proposition 116, and local sales tax sources.

1992–93 Public Transportation Revenue

Local Transportation Fund	$1,432,927
Transit Capital Improvement	984,000
State Transit Assistance	70,795
Proposition 111 — Measure K	24,796
Total Available	$2,512,518
Transportation Programs	$1,329,158
Rail Programs	1,008,796
Road Fund Allocation	174,564
Total Claimed	$2,512,518

Work Load Data

	Actual 1988–89	Actual 1989–90	Actual 1990–91	Est./Act. 1991–92	Projected 1992–93
County Transit Contracts	5	7	8	8	8
Agreements for Services	5	5	5	5	7
Committee Assignments	10	12	14	18	29
Environmental Referrals	7	8	10	12	10
Funding Claims & Applications	3	3	5	6	21
Rail Studies & Projects	0	0	1	6	21

New Programs and Responsibilities

The Public Transportation Division must manage existing projects, advance new proposals in a highly competitive arena, and adjust to new program requirements.

The Congestion Management Plan (CMP), California Environmental Quality Act (CEQA) and the American Disabilities Act (ADA) present additional mandated responsibilities. State law requires that a CMP be created and that compliance be monitored. Monitoring involves determinations of the impacts of new land–uses and the apportionment of costs to mitigate those impacts. CEQA requirements for air quality attainment call for project applicants to mitigate or offset their estimated emissions. Projects involving new and modified indirect sources of emissions must be incorporated into the CMP review process as well. The ADA regulations regarding transportation effect all providers. Conformity to ADA regulations will require major capital and operating expenditures.

Transit Services

Through the County Area Transit (CAT) program, the County provides two types of public bus and taxi transit services to County residents. They are defined as Base Services and Agency Services.

Base Services

Fixed Route			
Lathrop	*General*	$7.00	$40,000
SMTD Rt. #1	*General*	.74	38,400
Dial–A–Ride			
Woodbridge/ Acampo	*General*	4.41	18,375
Escalon	*General*	5.11	2,500
Manteca	*Handicap*	9.50	500
Tracy Taxi	*Elderly/Handicap*	3.85	9,825
Total 1992–93 Contributions			$109,600

Agency Services

Focus/AIM/Others	$30,000
Senior Service Program	13,000
Linkages	300
Total 1992–93 Contributions	$43,300

Base and Agency service demands grew by 50% in 1991–92. The recommendation for 1992–93 reflect this overall increase and will be partially offset by new agency revenues as well as the potential of new revenues from Measure K.

Rail Service

State legislation provides for the development of new and more frequent rail service. It also targets the development of high speed rail in the corridor from Los Angeles to Sacramento and the Bay Area. Public Transportation Division staff will support development of direct rail services to Sacramento and the Bay Area and rail stations in major communities.

Federal, State, and local programs place emphasis on a balanced approach to transportation systems development and rail service improvements. They offer greater opportunity for local flexibility and contain funding specifically for projects in San Joaquin County.

The allocation of funds under Proposition 116 and Measure K, is coordinated by the Council of Governments (COG) as the Local Transportation Authority (LTA). These sources will provide the County with funding for the Altamont Pass Rail Corridor Study. County staff will provide project management for this $600,000 18–month project. Phase I will analyze alternatives and economic feasibility. Phase II will include preliminary engineering and will recommend a program of capital improvements to initiate commuter rail services to the Bay Area.

The Public Transportation Division has developed a Countywide program of rail projects which could involve in excess of $116 million over the next five years. In addition, increased Countywide bus services will be programmed to meet growing demands. Initial steps in this program will involve the following:

- ➤ Completion of Phase II master plans and environmental review for the Stockton Multimodal Station. Phase I and II of the Lodi, Tracy, and Manteca stations will be completed as well with a total of $984,000 from the Transit Capital Improvement program.
- ➤ Application for funding under Measure K for vehicles and Countywide operations to meet growing transit service demands primarily for the elderly and handicapped.

1991–92 Accomplishments

1. Provided project management for Phase I of the Altamont Rail Corridor Study.
2. Obtained $568,000 in funding for Phase II rail station projects in Lodi, Tracy, and Manteca. Submitted 21 projects for Measure K consideration.
3. Participated in the development of a Countywide Transit Services Plan.
4. Provided staff support to the Transportation Advisory Commission (TAC) in support of a regional mitigation program for transportation.
5. Developed Public Facilities Standards to mitigate transportation congestion caused by growth.

1992–93 Objectives

1. To provide project management for Phases I and II of the Lodi, Tracy, and Manteca rail station projects.
2. To complete Phase II of the Stockton Rail Station Project.
3. To complete Phase II of the Altamont Rail Corridor Study – Preliminary Engineering.
4. To develop a program of rail and bus projects for funding through Measure K.
5. To develop Countywide transit services.
6. To coordinate inter–jurisdictional transportation planning to develop commuter and intercity rail services.

Southern Water Internal Service Fund

Road & Facilities

Henry Hirata, ***Public Works Director***

Southern Water ISF	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Services & Supplies	$0	$8,076	$8,722	$8,722	$646
Other Charges	57,335	51,656	51,010	51,010	(646)
Total Appropriations	$57,335	$59,732	$59,732	$59,732	$0
Earned Revenues By Source					
Charges for Services	$60,681	$59,732	$59,732	$59,732	$0
Total Revenues	$60,681	$59,732	$59,732	$59,732	$0
Revenues Over / Under Expenses	$3,346	$0	$0	$0	$0

Purpose

The Southern Water Internal Service Fund provides an accounting of depreciation and interest payments due to the Capital Outlay Fund for prior capital improvements to the Southern Water System. Effective July 1, 1989, the City of Stockton assumed operation and maintenance of the Southern Water System. These payments are collected by the City of Stockton as part of the service charges to its customers.

Program Discussion

The system was previously operated and maintained by the Utility Districts Division of the Department of Public Works. The system continues to provide potable water and fire protection for the Stockton Metropolitan Airport, Air Metro Industrial Park, and surrounding airport facilities. It also serves San Joaquin General Hospital, the County Jail Complex, the Juvenile Justice Center, a migrant labor camp, and other facilities in the area collectively referred to as the Mathews Road Complex.

On May 15, 1989, an agreement was executed between the City of Stockton and San Joaquin County for City operation of the Southern Water System. Under the terms of the agreement, the City has the right to use the facilities of the Southern Water System to supply and transport water to City service areas. In consideration of this right, in addition to supplying water to Southern Water System customers at City water rates, the City is providing much needed capital improvements at no cost to the County. These improvements include a second transmission line between the Airport and the Mathews Road Complex, production and storage facilities, and a pipeline to the Stockton East Water District Treatment plant.

A portion of the water rate for the Southern Water System is for repayment of funds advanced from the Capital Improvement budget for prior system improvements. The City collects an appropriate surcharge on their rates to fund the repayment to the County's Capital Improvement budget. The cost of capital improvements totaled $671,346 through 1988–89. Payments amortized over a 30-year period were initiated in 1987–88. The principal balance due the Capital Improvement budget will be $628,905 as of June 30, 1992.

302—Road Fund Services –Contribution

Road & Facilities

Mel Wingett, *County Administrator*

General Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Services & Supplies	$135,083	$438,000	$372,300	$372,300	($65,700)
Total Appropriations	$135,083	$438,000	$372,300	$372,300	($65,700)
Earned Revenues By Source	$0	$0	$0	$0	$0
Net County Cost					
Discretionary	$135,083	$438,000	$372,300	$372,300	($65,700)

Purpose

Road Fund Services–Contribution provides the Department of Public Works (Road Fund) with monies to support non–Road Fund related projects.

Program Discussion

Most revenues received by the Road Fund must be expended on Road Fund related projects. At times, the Department of Public Works becomes involved in non–Road Fund projects. Consequently, in 1983–84 the Board of Supervisors directed that, pursuant to provisions of the Penal Code, 50% of specified traffic fines be allocated to the General Fund and then directed to the Road Fund as a contribution. The Department could then be reimbursed for non–Road Fund related projects, as necessary. The remaining 50% of specified traffic fines revenue was allocated directly to the Road Fund.

Road Fund Services

In recent years, the demands on General Fund revenues have grown. As a result, the Board of Supervisors adopted the current policy of providing reimbursement to the Road Fund through this budget. Rather than providing "up–front" contribution of a fixed amount, reimbursement is provided only as appropriate non–Road Fund costs are claimed, up to the amount budgeted.

It is recommended that the General Fund allocate a base amount of $79,050 to provide reimbursement to the Road Fund for 1992–93. As claims for non–Road Fund services are processed, the availability of other appropriate revenue sources will be analyzed. Road Fund costs to maintain specific non–road programs have not been itemized but they are anticipated to be met within the base reimbursement amount.

Road Fund Projects

For 1991–92, the realignment of State programs and revenues included the diversion of specified traffic fines revenue. The Road Fund no longer receives revenue from that source which would have been approximately $690,500 for 1991–92. To partially offset this loss, the General Fund allocated $345,000 to help underwrite Countywide road projects in 1991–92. It is recommended that the General Fund allocate $293,250 to be directed to Countywide road projects in 1992–93. Specific projects may be identified by the Road Fund in its capital improvement program.

Total reimbursements for services and projects are as follows:

	1991–92 Approved	1992–93 Recommend	Increase/ (Decrease)
Services	$93,000	$79,050	($13,950)
Projects	345,000	293,250	(51,750)
Total	$438,000	$372,300	($65,700)

Airport Enterprise Fund

Road & Facilities

Dan DeAngelis, ***Airport Manager***

Airport Enterprise Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$809,496	$892,921	$934,338	$934,338	$41,417
Services & Supplies	763,595	696,864	681,650	681,650	(15,214)
Fixed Assets	16,288	4,965	4,337	4,337	(628)
Total Appropriations	$1,589,379	$1,594,750	$1,620,325	$1,620,325	$25,575
Earned Revenues By Source					
Interests & Rents	$1,003,492	$811,830	$874,870	$874,870	$63,040
Charges for Services	204,674	154,680	145,255	145,255	(9,425)
Fund Balance	(111,830)	230,440	262,070	262,070	31,630
Total Revenues	$1,096,336	$1,196,950	$1,282,195	$1,282,195	$85,245
Net County Cost					
Discretionary	$493,043	$397,800	$338,130	$338,130	($59,670)
Allocated Positions	18.0	19.0	19.0	19.0	0.0

Purpose

The Stockton Metropolitan Airport serves the current and future commercial, corporate business, and general aviation needs of San Joaquin County; operates, maintains, and master plans the Airport to meet the highest standards of safety and appearance in the most economical manner; manages numerous tenant agreements and facilities located on Airport property; and promotes the development of Airport land and facilities for future aviation/commercial related services through grants and other funding sources.

Major Budget Changes

Salaries & Employee Benefits

➤ $40,661	Normal salary adjustments.

Services & Supplies

➤ ($35,910)	Decrease in charges from Government Buildings and outside engineering services.
➤ $4,678	Increase in Workers' Compensation Insurance costs.
➤ $15,916	Prorated share of County Energy Conservation program.

Revenues

➤ $30,265	Increase in terminal area revenue from increased office space rental and commission paid for restaurant operation.
➤ ($8,825)	Decrease in landing fees due to change in airline service.
➤ $18,615	Increase in hangar and buildings revenue due to uninterrupted tenancy and rental rate adjustments.
➤ $14,160	Increase in Industrial Park area income due to lease adjustment and a new tenant.
➤ $31,630	Increase in projected year–end carryover fund balance.

Program Discussion Of 1992–93

The most significant accomplishment for the Department of Aviation's 1992–93 Proposed Budget has been the ability to reduce the General Fund contribution despite very difficult financial times for the aviation and aerospace industries and the Airport Enterprise Fund.

The Stockton Metropolitan Airport's Proposed Budget reflects a Net County Cost of $338,130, a reduction of $59,670 (15%), from the approved 1991–92 contribution level. The Airport will be able to operate with the decreased contribution due to:

- A larger than anticipated year–end projected fund balance of $262,070.
- Changes in Services and Supplies accounts resulting in a net decrease of $15,214.
- Additional operating revenue expected to increase by $53,615.

For the last five fiscal years the Department of Aviation has been able to reduce the General Fund contribution:

Fiscal Year	Approved Contribution
1988–89	$712,108
1989–90	696,500
1990–91	483,043
*1991–92**	397,800
1992–93	338,130

** To enhance year–end General Fund reserve the Department achieved expenditure curtailments totaling $11,000 during 1991–92, further reducing the Net County Cost to $386,800.*

The majority of the ongoing work activity at the Stockton Metropolitan Airport revolves around five main work functions:

- The promotion and marketing of the Stockton Metropolitan Airport.
- Business and operational activities related to air carrier and general aviation activity.
- Maintenance and development of the Airport facilities.
- The constant effort to make the Airport Enterprise Fund financially self–sufficient.

Work Load Data

	Actual			Est./Act.	Projected
	1988–89	1989–90	1990–91	1991–92	1992–93
Commercial Passengers					
Enplanements	54,259	57,435	54,909	36,000	38,000
Deplanements	54,103	56,929	54,815	36,000	38,000
Total	108,362	114,364	109,724	72,000	76,000
Aircraft Operation					
Air Carrier	2,033	1,724	806	100	100
Air Taxi	4,808	7,636	10,566	11,000	11,000
Military	13,646	13,781	12,809	13,000	14,000
General Aviation	94,599	100,741	106,279	116,000	116,000
Total	115,086	123,882	130,460	140,100	141,100

- The increasing effort to protect and maintain the operational environs of the Stockton Metropolitan Airport through implementation of the FAR Part 150 Noise Study recommendations.

The Airport will continue its promotion program through direct advertising including flight schedules, newspapers, magazines, radio ads, industrial and commercial trade show activities, and airline transportation consulting services. The 1992–93 budget includes $22,500 for promotional activity.

Currently, airline service is provided by American Eagle, United Express, and USAir Express Airlines. With the cessation of jet service previously provided by USAir, the 1991–92 year will represent the lowest passenger totals since the devastating effects of the Federal Airline Deregulation Act of 1978.

During 1991–92, the Department of Aviation completed the Federal Aviation Administration (FAA) FAR Part 150 Airport Noise Compatibility Program and a public hearing was conducted before the Board of Supervisors. No public comment was received. The Airport Noise Compatibility Program has been submitted to FAA for consideration with approval expected by October of 1992.

The Department of Aviation anticipates that FAA will offer the County a combined Entitlement and Discretionary Grant of approximately $725,925 to address the future growth and development at the Stockton Metropolitan Airport. Total construction and engineering costs are estimated at $806,583.

To properly account for the County's required 10% local share ($80,658) for FAA–approved capital projects, a designated reserve has been established to separate local share funds from the Airport's fund balance for audit purposes. These funds are not considered a part of the Airport Enterprise Fund's operating budget and are not included in this budget. Authorization for expenditure of these funds will be requested at the time the federal grant is presented to the Board of Supervisors for acceptance.

1991–92 Accomplishments

1. Reconstructed 148,000 square feet of general aviation parking apron and installed 52 aircraft tie–down spaces.
2. Completed the Federal Aviation Administration FAR Part 150 Airport Noise Compatibility Program.
3. Continued to maximize revenues and reduce operating expenses where possible. The product of this activity is reflected in a reduced County contribution for 1992–93.
4. Published the first promotion and marketing brochure for Stockton Metropolitan Airport.

1992–93 Objectives

1. To promote air carrier service of the highest quality for Stockton Metropolitan Airport.
2. To develop high quality corporate and general aviation business for the Airport and San Joaquin County.
3. To strive to make the Airport Enterprise Fund self–supporting.
4. To protect the operational environment of the Airport for current and future users of the facility.

391—Airport Contribution

Road & Facilities

Mel Wingett, ***County Administrator***

General Fund	1990-91 Actual	1991-92 Approved	1992-93 Request	1992-93 Recommend	Increase/ (Decrease)
Expenditures					
Operating Transfers Out	$493,143	$397,800	$338,130	$338,130	($59,670)
Total Appropriations	$493,143	$397,800	$338,130	$338,130	($59,670)
Earned Revenues By Source	$0	$0	$0	$0	$0
Net County Cost					
Discretionary	$493,143	$397,800	$338,130	$338,130	($59,670)

Purpose

The purpose of this budget is to fund the difference between expenses and revenues within the Airport Enterprise Fund.

Major Budget Changes

Operating Transfers

➤ ($59,670)	Fifteen percent reduction in County contribution.

Program Discussion

The 1991–92 approved contribution to the Airport Enterprise Fund totaled $397,800. Expenditure curtailment efforts on the part of the Airport have reduced the actual 1991–92 contribution to $386,800. Because of financial constraints the County Administrator is recommending further reductions in General Fund support for this budget. Details of the operating budget of the Department of Aviation are contained in the Airport Enterprise Fund budget.

399–Community Infrastructure Program

Roads & Facilities

Mel Wingett, *County Administrator*

Community Infrastructure Fund	1990-91 Actual	1991-92 Approved	1992-93 Request	1992-93 Recommend	Increase/ (Decrease)
Expenditures					
Services & Supplies	$0	$1,990,371	$1,165,525	$1,165,525	($824,846)
Total Appropriations	$0	$1,990,371	$1,165,525	$1,165,525	($824,846)
Earned Revenues By Source					
Charges for Services	$903,659	$1,113,543	$1,165,525	$1,165,525	$51,982
Fund Balance	0	876,828	0	0	(876,828)
Total Revenues	$903,659	$1,990,371	$1,165,525	$1,165,525	($824,846)
Net County Cost					
Discretionary	($903,659)	$0	$0	$0	$0

Purpose

The Community Infrastructure Program provides for the management of the County's development impact fee programs. The County currently collects fees for traffic mitigation, fire facilities, and water development.

Major Budget Changes

Services & Supplies

➤ ($842,295)	Reduction in traffic program.
➤ $61,298	Increase in fire facilities program.
➤ ($43,849)	Decrease in water program.

Revenue

➤ $34,533	Increased traffic mitigation fees.
➤ $61,298	Increased fire facilities fees.
➤ ($43,849)	Decrease in water fees.
➤ ($876,828)	Reduction in fund balance used.

Program Discussion

Development impact fees provide a method to equitably assess new development for the impact produced on community infrastructure. The Community Development Department collects the fees for traffic, fire, and water at the time a building permit is issued.

Traffic Mitigation

The Public Works Department administers the Traffic Impact Mitigation program. Revenues received under this program are dedicated to improvements to transportation systems required to serve the needs of new development. Projects targeted for funding also serve to maintain levels of service on existing facilities. Traffic fees were put into place on April 23, 1990.

Fire Facilities

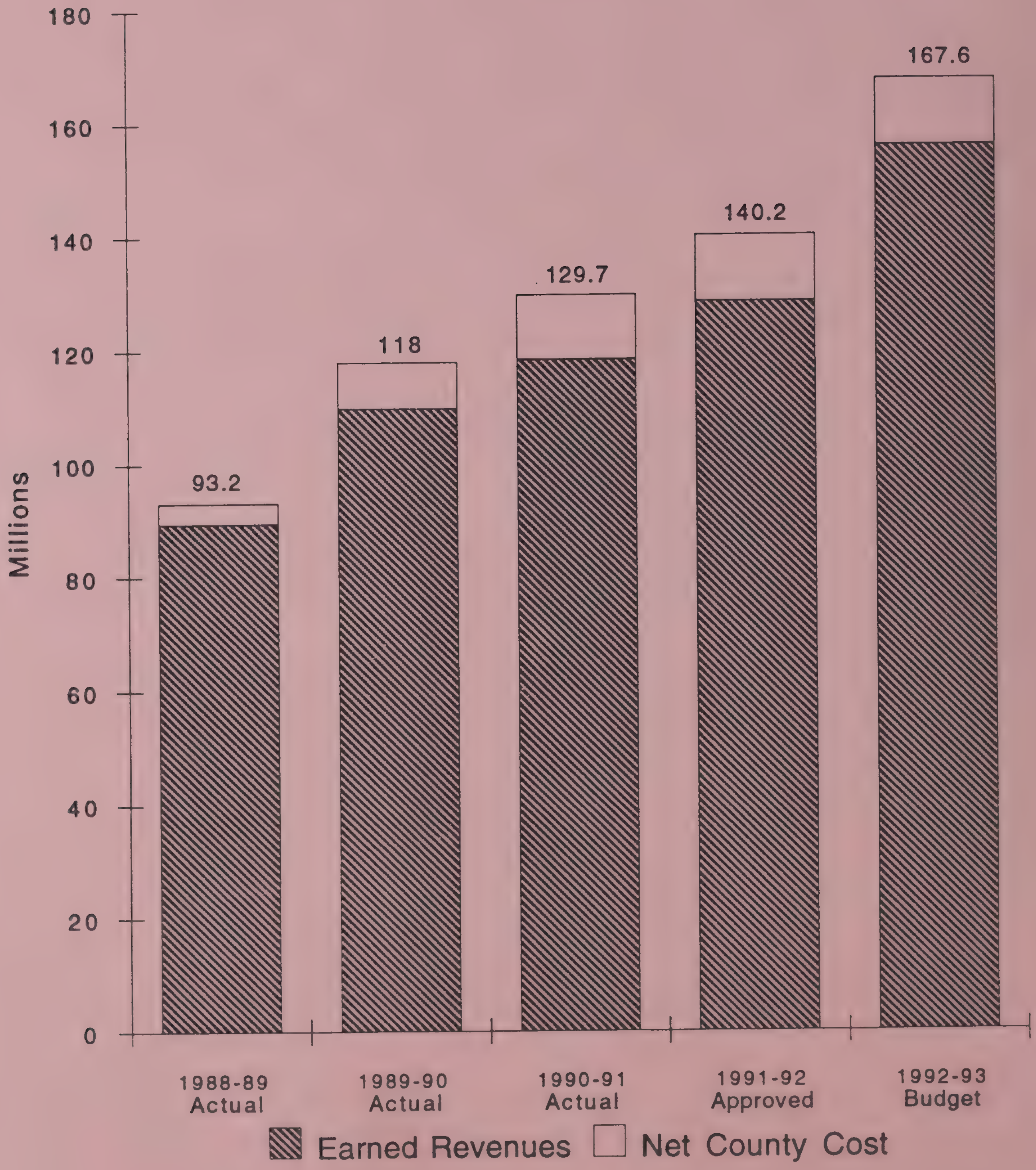
Fire facilities fees are collected on behalf of a number of independent fire districts. The fees are levied under the County's authority to regulate land–use. The program is based on the adopted capital improvement plans of the individual fire districts. The County is required to monitor the reasonableness of the fees, changes in basic assumptions, and the status of expenditures. The County began collecting fire facilities fees on behalf of the Manteca–Lathrop Fire District on April 1, 1989. Subsequently, fees for Escalon, Ripon, Waterloo–Morada, Mokelumne, Tracy, and Clements have been added to the program.

Water Development

Water development fees are collected on behalf of the Stockton East Water District. This fee applies to development with the boundaries of that district. Revenues are dedicated to the development of water conveyance facilities. The County's responsibilities parallel those associated with fire facilities fees. Water development fees became effective July 1, 1991.

Health Services

Health Services
Change In Program Expenditures



	Page Number	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
40300 Mental Health Pharmacy	F–14	$1,034,475	$1,055,711	$1,055,711	$21,236
40500 Mental Health	F–16	22,197,277	25,298,281	25,298,281	3,101,004
40600 Drug Abuse	F–22	3,836,659	4,994,198	4,994,198	1,157,539
40700 Alcoholism	F–28	4,140,211	4,240,550	4,240,550	100,339
40800 Utility Districts	F–40	789,246	824,638	824,638	35,392
41000 Public Health	F–32	12,238,197	13,086,461	13,086,461	848,264
41200 Air Pollution Control	F–37	2,132,306	0	0	(2,132,306)
41500 California Children Services	F–38	2,385,013	1,832,417	1,832,417	(552,596)
49400 Operating Transfer to	F–3	6,415,258	25,613,744	25,613,744	19,198,486
Hospital Enterprise Fund	F–6	76,116,195	80,927,308	80,927,308	4,811,113
Solid Waste Enterprise Fund	F–42	7,841,411	8,093,102	8,093,102	251,691
Solid Waste Closure Fund	F–50	1,045,300	1,645,500	1,645,500	600,200
Total — Health Services		**$140,171,548**	**$167,611,910**	**$167,611,910**	**$27,440,362**

Summary

All Health Care Services Programs

Michael Smith, ***Health Care Services Director***

	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$69,385,317	$75,780,097	$81,241,772	$81,241,772	$5,461,675
Services & Supplies	39,672,158	45,231,239	45,531,610	45,531,610	300,371
Other Charges	797,007	2,279,297	4,307,564	4,307,564	2,028,267
Fixed Assets	2,164,553	1,206,325	1,084,322	1,084,322	(122,003)
Total Expenditures	$112,019,035	$124,496,958	$132,165,268	$132,165,268	$7,668,310
Intrafund Transfers	(375,259)	(416,625)	(730,342)	(730,342)	(313,717)
Total Appropriations	$111,643,776	$124,080,333	$131,434,926	$131,434,926	$7,354,593
Earned Revenues By Source					
Fines & Forfeitures	$259,433	$307,000	$250,000	$250,000	($57,000)
Rents & Leases	304,850	55,000	355,000	355,000	300,000
Aid from Other Govt Agencies	71,453,901	62,728,444	79,234,467	79,234,467	16,506,023
Charges for Services	27,001,992	32,602,065	34,088,937	34,088,937	1,486,872
Miscellaneous Revenues	3,057,535	5,076,589	5,799,454	5,799,454	722,865
Operating Transfers In	5,250	11,761,882	340,881	340,881	(11,421,001)
Fund Balance	0	0	(100,818)	(100,818)	(100,818)
Total Revenues	$102,082,961	$112,530,980	$119,967,921	$119,967,921	$7,436,941
Net County Cost					
Mandated	$5,729,709	$5,254,998	$5,327,872	$5,327,872	$72,874
Required Match	1,836,716	3,693,962	3,910,063	3,910,063	216,101
Discretionary	1,994,460	2,600,393	2,229,070	2,229,070	(371,323)
Total Net County Cost	$9,560,885	$11,549,353	$11,467,005	$11,467,005	($82,348)
Allocated Positions	1,771.0	1,828.0	1,814.0	1,814.0	(14.0)
Temporary (Full–Time Equivalent)	370.9	390.7	363.2	363.2	(27.5)
Total Staffing	2,141.9	2,218.7	2,177.2	2,177.2	(41.5)

This is a summary of the seven budget administered by the Department of Health Care Services. These include:

- Hospital Enterprise Fund
- 403 Mental Health Pharmacy
- 405 Mental Health Services
- 406 Drug Abuse Services
- 407 Alcoholism Services
- 410 Public Health Services
- 415 California Children Services

494—Operating Transfers to Health Care Services

Health Services

Mel Wingett, *County Administrator*

General Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Other Charges	$0	$0	$10,825,744	$10,825,744	$10,825,744
Operating Transfers Out	9,840,629	6,415,258	14,788,000	14,788,000	8,372,742
Total Appropriations	$9,840,629	$6,415,258	$25,613,744	$25,613,744	$19,198,486
Earned Revenues By Source					
Aid from Other Govt Agencies	$4,081,587	$0	$8,316,988	$8,316,988	$8,316,988
Operating Transfers In	0	0	10,825,744	10,825,744	10,825,744
Total Revenues	$4,081,587	$0	$19,142,732	$19,142,732	$19,142,732
Net County Cost					
Required Match	$3,724,380	$3,814,865	$4,241,942	$4,241,942	$427,077
Discretionary	$2,034,662	$2,600,393	$2,229,070	$2,229,070	($371,323)
Total Net County Cost	$5,759,042	$6,415,258	$6,471,012	$6,471,012	$55,754

Purpose

This budget provides the General Fund contribution to Health Care Services, consisting of the Health Trust, the Mental Health Services Trust, the Hospital Enterprise Fund, and the Mental Health/Substance Abuse Fund.

Major Budget Changes

Other Charges

➤ $10,825,744	Increased contribution to the Hospital Enterprise Fund to maximize Medicare reimbursements for disproportionate share hospitals, as authorized under SB 855.

Operating Transfers Out

➤ ($338,100)	Decreased discretionary contribution to Hospital.
➤ ($33,223)	Decreased discretionary contribution to Alcoholism Services.
➤ $52,553	Increased required match for Mental Health Services.
➤ $331,881	Health Trust required match for Public Health Services.
➤ $42,789	Increased required match for Drug Abuse Services.
➤ $8,316,988	General Fund contribution to Health Trust, equal to Vehicle License Fees received under Realignment.

Revenues

➤ $8,316,988	Increased Vehicle License Fees received under Realignment.
➤ $10,825,744	Operating transfer received from Hospital Enterprise Fund, equal to increased General Fund contribution, required under SB 855.

Program Discussion

The funding of health care in California was altered dramatically during the last year, as demonstrated by the significant change in recommended appropriations between 1991–92 and 1992–93. There was a fundamental change in responsibility for indigent, public, and mental health programs between the

State and counties. This change, known as Realignment, shifted major State responsibilities to counties and provided funding for these programs from new sales tax and Vehicle License Fee (VLF) revenues.

The second major change was the SB 855 disproportionate share program. Under this legislation, California hospitals that provide a disproportionate share of unreimbursed medical services became eligible to receive additional federal Medicare reimbursement. Under the complicated mechanics of this program, counties were required to increase their contributions to their hospitals to be eligible for an increased federal match. Once the match was received, the counties' increased contributions were reimbursed, with the additional Medicare funds remaining with the hospitals. Under this program San Joaquin General Hospital received more than $7 million in additional Medicare funds for 1991–92. It is anticipated that a similar amount will be received in 1992–93.

Realignment and SB 855 have resulted in appropriation increases in this budget of more than $19 million. However, the Net County Cost of this budget has only increased by $55,754 for 1992–93.

The chart that follows shows the changes from the 1991–92 Final Budget, the midyear adjusted budget, and the 1992–93 Recommendations:

	1991–92 Approved Budget	**Midyear Adjusted Budget**	**1992–93 Recommend Budget**	**Inc/(Dec) Midyear Vs. 1992–93**
Appropriations				
Hospital				
Discretionary	$2,254,000	$2,254,000	$1,915,900	($338,100)
Health Trust	2,138,053	10,183,799	10,183,799	0
SB 855	0	10,825,744	10,825,744	0
Total Hospital	$4,392,053	$23,263,543	$22,925,443	($338,100)
Mental Health				
Match	$1,558,204	$152,402	$152,402	$0
Mental Health Trust	0	1,458,355	1,458,355	0
Total Mental Health	$1,558,204	$1,610,757	$1,610,757	$0
Drug Abuse				
Match	$56,784	$99,573	$99,573	$0
Alcoholism				
Match	$61,824	$61,824	$61,678	($146)
Discretionary	346,393	346,393	313,170	(33,223)
Total Alcoholism	$408,217	$408,217	$374,848	($33,369)
Public Health				
Match	$0	$331,881	$331,881	$0
Health Trust	0	271,242	271,242	0
Total Public Health	$0	$603,123	$603,123	$0
Total Appropriations	**$6,415,258**	**$25,985,213**	**$25,613,744**	**($371,469)**

494—Operating Transfers to Health Care Services

	1991–92 Approved Budget	Midyear Adjusted Budget	1992–93 Recommend Budget	Inc/(Dec) Midyear Vs. 1992–93
Revenues				
VLF	$0	$8,316,988	$8,316,988	$0
SB 855	0	10,825,744	10,825,744	0
Total Revenue	**$0**	**$19,142,732**	**$19,142,732**	**$0**
Net County Cost				
Required Match	$3,814,865	$4,242,088	$4,241,942	($146)
Discretionary	2,600,393	2,600,393	2,229,070	(371,323)
Total Net County Cost	**$6,415,258**	**$6,842,481**	**$6,471,012**	**($371,469)**

Hospital Enterprise Fund

Health Services

Michael Smith, *Health Care Services Director*

Hospital Enterprise Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$45,657,447	$48,092,160	$52,055,320	$52,055,320	$3,963,160
Services & Supplies	24,426,453	27,124,035	27,971,988	27,971,988	847,953
Fixed Assets	1,663,727	900,000	900,000	900,000	0
Total Appropriations	$71,747,627	$76,116,195	$80,927,308	$80,927,308	$4,811,113
Earned Revenues By Source					
Aid from Other Govt Agencies	$50,648,942	$49,994,294	$52,624,168	$52,624,168	$2,629,874
Charges for Services	14,347,392	16,801,362	18,520,252	18,520,252	1,718,890
Miscellaneous Revenues	3,034,143	5,049,389	5,728,934	5,728,934	679,545
Total Revenues	$68,030,477	$71,845,045	$76,873,354	$76,873,354	$5,028,309
Net County Cost					
Required Match	$2,017,150	$2,017,150	$2,138,054	$2,138,054	$120,904
Discretionary	1,700,000	2,254,000	1,915,900	1,915,900	(338,100)
Total Net County Cost	$3,717,150	$4,271,150	$4,053,954	$4,053,954	($217,196)
Allocated Positions	925.4	1,122.0	1,125.0	1,125.0	3.0
Temporary (Full–Time Equivalent)	309.2	226.1	214.5	214.5	(11.6)
Total Staffing	1,234.6	1,348.1	1,339.5	1,339.5	(8.6)

Purpose

Section 17000 of the California Welfare and Institutions Code mandates provision of medical care to the indigent population of the County. The Board of Supervisors can determine the level of service provided under this section. Although the County is not mandated to own and operate a hospital, once the institution is established, services must be delivered according to various laws and regulations.

San Joaquin General Hospital provides comprehensive and accessible health care services to citizens of San Joaquin County; specialized health care delivery programs not otherwise available in the community; provides preventative and collaborative health care programs; care and treatment for institutionalized persons; educational and training programs for physicians and paramedical personnel; initiates and participates in communitywide health care planning; insures effective business management and operates in a cost–effective manner which maximizes collections for services rendered; develops and provides organized health care programs and services for public and private employers and their employees.

Major Budgets Changes

Salaries & Employee Benefits

➤ $776,197	Increase in cost of extra help.
➤ $227,519	Increase in cost for three new jail medical staff positions, plus reclassification of three professional positions.
➤ $2,959,444	Normal salary adjustments.

Services & Supplies

➤ $578,086	Reflects a 5% – 7% increase in cost of supplies, plus additional volumes for the jail medical programs, pharmacy, food operations and non–medical programs.
➤ $142,241	Increase in purchased services in areas such as the Laboratory and medical services purchased for the Medically Indigent Adult program. Decrease in expenses for outside ambulance services and maintenance and repairs for the Hospital computer system.
➤ $127,626	Increase in services purchased from other County departments, primarily the County Cost Allocation Plan and Government Buildings.

Revenues

➤ $1,381,670	Increase in Medi–Cal revenues and increased utilization of the maternal/child outreach clinics.
➤ $1,239,186	Increase in Medicare due to improved case mix, improved reimbursement for the physician training program, and payment for capital pass–through for depreciation.
➤ $955,435	Increase from pay patients and insurance due to favorable utilization trends.
➤ ($35,287)	Decrease in services to other County departments.
➤ ($57,520)	Decrease in collections from non–pay patients based on trends.
➤ ($715,680)	Decrease in State support of the California Health Care for Indigent Program due to the State's budgetary problems.
➤ $1,324,697	Increase in State support through the Realignment program.
➤ $2,257,884	Increase in income from physician services, services from the jail medical program, and the Office of Revenue and Recovery.

Work Load Data

	Actual			Est./Act.	Projected
	1988–89	1989–90	1990–91	1991–92	1992–93
Inpatients (Average Daily Census)					
Medical/Surgical	68.8	70.9	63.3	65.1	66.0
Intensive Care/Cardiac Care Units	9.1	9.4	8.0	8.5	10.0
Physical Medicine & Rehab.	11.5	9.2	12.0	11.2	11.0
Pediatrics	10.1	10.8	10.1	8.6	10.0
Obstetrics	17.2	19.9	19.2	17.5	19.0
Nursery/Intensive Care Nursery	31.7	32.0	31.7	26.0	30.0
Progressive Care Unit	0.0	0.0	6.1	8.1	10.0
Total Inpatients	148.4	152.2	151.4	145.0	156.0
Outpatients (Visits)					
Emergency Room	51,366	48,305	43,640	45,000	46,000
*Outpatient Clinics**	112,033	117,305	124,620	125,000	126,000
Family Practice/Employee Health/ Pediatric Clinic & Satellite Clinic	39,344	37,678	36,752	35,600	36,200
Total Outpatients	202,740	203,288	205,012	205,600	208,200

**Ancillary Services are shown to reflect true work load.*

➤ ($600,000)	Decrease in revenue received from the federal government to support the amnesty program for illegal aliens.
➤ ($535,775)	Decrease in interest income due to end of short–term borrowing program.
➤ ($186,301)	Decrease in the use of Hospital reserves.

Program Discussion

Operating Budget

The budget figures shown in the Budget Summary Display represent total revenue and expenses for the Hospital Enterprise Fund. The following is a comparison of the current and proposed budgets which reflects only those revenues and expenses directly related to the ongoing operation of the Hospital. Nonoperating revenues, such as AB 8 program funds, and nonoperating expenses, such as fixed assets and depreciation, have been excluded.

	1991–92 Approved	1992–93 Proposed	Increase/ (Decrease)
Revenue			
Medi–Cal	$28,187,654	$29,569,324	$1,381,670
Medicare	9,214,637	10,453,823	1,239,186
Pay patients/Insurance	11,006,443	11,869,071	862,628
State Funds–MIA Program	3,863,470	0	(3,863,470)
Services to OCD	3,803,276	4,409,745	606,469
Grants/Other Income	5,722,996	7,374,411	1,651,415
State Funds–CHIP	3,667,763	2,952,083	(715,680)
State/Federal Funds–LIMA	1,000,006	400,000	(600,000)
State Realignment Program	0	9,248,938	9,248,938
Total Operating Revenue	$66,466,239	$76,277,395	$9,811,156
Expense			
Salaries & Employee Benefits	$48,092,160	$52,055,320	$3,963,160
Services & Supplies	27,124,035	27,971,988	847,953
Total Operating Expenses	$75,216,195	$80,027,308	$4,811,113
Net Operating Loss*	**($8,749,956)**	**($3,749,913)**	**($5,000,043)**

**Fixed assets, capital projects, and depreciation expenses are not included in Net Operating Loss.*

Funding Requirements For Operations

The $3,749,913 operation deficit shown above will be funded from the following nonoperating revenue sources:

	1991–92 Approved	1992–93 Proposed	Increase/ (Decrease)
State AB 8 Funds	$4,060,770	$0	($4,060,770)
County AB 8 Match	2,017,150	2,138,054	120,904
Enterprise Fund Reserves	(366,964)	(553,266)	(186,302)
Interest Income	785,000	249,225	(535,775)
County Discretionary Support	2,254,000	1,915,900	(338,100)
Total Nonoperating Revenue	**$8,749,956**	**$3,749,913**	**($5,000,043)**

Total Hospital revenue from all sources for 1992–93 is projected as follows:

	1991–92 Approved	1992–93 Proposed	Increase/ (Decrease)
Operating Revenue	$66,466,239	$76,277,395	$9,811,156
Nonoperating Revenue (including Operating Reserves)	8,749,956	3,749,913	(5,000,043)
Hospital Depreciation Reserves (Fixed Assets)	900,000	900,000	0
Total Hospital Revenue	**$76,116,195**	**$80,927,308**	**$4,811,113**

The Hospital's operating revenue projections for 1992–93 are based on the Hospital's current year experience along with projected work load increases and rate adjustments for the coming year. The Hospital also has used the preliminary Governor's budget to estimate State revenues.

Highlights of the Hospital's 1992–93 recommended budget include:

- State Realignment funds which were expected to provide approximately $10 million in 1991–92 are projected to be short by about 7% or $700,000. The 1992–93 estimates are provided by the State and are of questionable accuracy.
- Medi–Cal continues to be a major revenue source for the Hospital and as such is vulnerable to changes in State funding support. As the preliminary budget is prepared, a proposal to cap the annual Medi–Cal paid hospitalization at 60 days per person is pending at the State. If this cap materializes, the Hospital could experience a Medi–Cal reduction of about $800,000.
- The CHIP program is expected to provide $715,680 less in 1992–93 then in 1991–92. This figure could be further reduced if tax revenues decrease.
- The Hospital has assumed responsibility for several medical specialty professional fee billing programs. The $2.7 million increase projected for 1992–93 will partially offset increased medical staff expenses.
- The Hospital's reliance on Medi–Cal and Medicare continues to be significant. These two revenue sources represent 52.5% of the Hospital's operating revenue and even minor adverse changes in these programs can have a major impact on the Hospital's cash flow.
- A rate increase of 5% to 10% in selected inpatient, outpatient, and ancillary services is included. This rate increase will be presented to the Board of Supervisors in 1991–92, with a proposed effective date of July 1, 1992.
- Hospital reserves, including depreciation reserves for fixed assets acquisition, are to be used to fund any unanticipated revenue shortfall.
- The Medically Indigent Adult program and the State AB 8 program were merged into a single program entitled Realignment. This new program funded from sales tax and vehicle license fees should allow for some growth in future years.
- Allocated costs for Workers' Compensation Insurance continue to be a major cost component for the Hospital. The budget for this item is $744,488 for 1992–93.

For 1992–93 the recommended General Fund contribution to the Hospital operating budget is $4,053,954. This contribution comes from two sources. The first is $2,138,054 which is a mandatory contribution to match Realignment funding. The second portion, $1,915,900, is a County discretionary contribution, which has been reduced by $338,100 from the 1991–92 level.

Hospital Master Plan

Significant progress on the Hospital Replacement Project has taken place in the last fiscal year and major developments are expected in 1992–93. A summary of this activity follows:

- In 1991, O'Brien–Kreitzberg and Associates were retained to manage construction. Stone, Marraccini and Patterson were authorized to complete full construction documents to be completed in 1992.

- The Hospital Replacement Project was divided into a Phase IA and Phase I. Phase IA includes the infrastructure support elements of roads, some utilities, parking areas, and general circulation issues. This phase is anticipated to cost $8 million and begin in August of 1992.

- The County engaged the firm of Orrick, Herrington, and Sutcliffe to serve as bond counsel for the Hospital project. This firm has been counsel on a number of County bond issues including the solid waste project, Jail, and Human Services Building. The County retained The First Boston Corporation to serve as primary bond underwriters with the firms of Merrill Lynch and Company; Morgan Stanley and Company, and Paine Webber Inc. to serve as secondary bond underwriters.

- The accounting firm of Coopers and Lybrand completed a final analysis of the fiscal feasibility of the Hospital Replacement Project in May 1992. That study, along with the efforts of the County financial advisor, the bond underwriters and bond counsel, is expected to result in a recommendation to the Board of Supervisors to proceed with the Hospital Replacement Project.

- The final time table for the project anticipates that the Phase IA infrastructure project will begin in August 1992; bonds will be issued in September 1992; and the construction of the Hospital replacement buildings will begin between April and October of 1993, depending upon the length of time required by the Office of Statewide Health Planning and Development to review and approve the project.

- The Hospital Replacement Project will be funded by the issuance of bonds, possibly with credit enhancements through bond insurance. The packaging of the bond issue will be dependent on credit rating and interest rates.

- The fiscal feasibility of the project has been strengthened by State legislation designed to assist disproportionate share providers (i.e. hospitals serving large percentages of persons on Medi–Cal or whose care is provided without compensation). The Hospital Construction/Renovation Reimbursement Program (SB 1732) will pay for a portion of construction costs equivalent to the percentage of Medi–Cal patients served in the Hospital. The Hospital anticipates 45% to 50% State/federal participation in the total annual debt retirement costs.

- Senate Bill 855 is California legislation that makes certain hospitals eligible for disproportionate fund payments from the federal government. San Joaquin County is eligible and we expect at least two and possibly four years of revenue from this source. This will pay for major expenses such as equipment, and a portion of the costs of the project or its financing. The amount available is estimated at $7 million per year.

Hospital Support To Jail Medical Program

Health care services are provided to inmates of the County's adult and juvenile custody sites through its Correctional Health Care Program. This program provides services at various custody sites, with ancillary services provided at San Joaquin General Hospital and the Mental Health Center.

In 1991–92, policies and procedures were developed for operations in the new jail. Health Care Services' staff also participated in facility transition planning with the Sheriff's Department. Inmates in the new jail will receive care commensurate with that available in the community as dictated by State regulatory codes.

Three additional staff for 1992–93, a Licensed Vocational Nurse, a Dentist, and a Dental Assistant, are recommended in this budget, but will not be hired until November of 1992. This allows time for training, orientation, and service setup prior to the December 1992 move in date. Because these positions and 12 already allocated, vacant positions are being filled late in 1992, the major financial impact will occur in 1993–94, when salary and benefit expenditures are expected to increase by nearly $650,000 to an estimated $3.8 million.

Cost increases for Correctional Health Services reflect staffing levels dictated by the new facilities and the increased incidence of illness and communicable disease within the inmate population. Additional costs are also incurred for start–up of the infirmary and sheltered housing units in the new facilities.

The estimated 1992–93 charges from the Hospital to the Sheriff's Department for Correctional Health Care Services are:

	1991–92 Approved	1991–92 Est/Act	1992–93 Proposed	Increase/ (Decrease)
Direct Services				
Nursing Staff	$1,585,517	$1,730,572	$2,602,781	$1,017,264
Administration	69,628	71,266	75,580	5,952
Medical Director	66,742	66,742	85,000	18,258
Warehouse/CSR	23,000	38,826	35,000	12,000
Pharmacy Services	150,000	160,776	211,501	61,501
Physician Specialists	0	0	63,000	63,000
Dental Services	0	0	62,000	62,000
Direct Purchase	25,000	50,158	50,000	25,000
Housekeeping Services	0	0	20,000	20,000
Motor Pool; Misc.	5,400	4,120	6,000	600
Subtotal	$1,925,287	$2,122,460	$3,210,862	$1,285,575
Purchased Services				
SJGH Inpatient	$326,072	$406,964	$350,000	$23,928
SJGH Outpatient	463,036	634,588	450,000	(13,036)
Lab Services	147,678	250,468	125,000	(22,678)
Laundry Services	0	0	40,000 ?	40,000
Public Health	5,500	0	5,000	(500)
Special Diets	1,000	0	1,000	0
Outside Services	40,000	23,314	30,000	(10,000)
Subtotal	$983,286	$1,315,334	$1,001,000	$17,714
Total Medical Cost	$2,908,573	$3,437,794	$4,211,862	$1,303,289
HF Reception Center	167,710	167,710	185,199	17,489
Total Budget	**$3,076,283**	**$3,605,504**	**$4,397,061**	**$1,320,778**

The opening of the infirmary and sheltered housing units is expected to reduce the cost of inmate patient care rendered at San Joaquin General Hospital. A review of 149 admissions of inmates to the Hospital determined that 104 could have been treated in the jail infirmary. Additional savings would have resulted by having the remaining 45 admitted inmates spend less days in a hospital setting.

Savings will also result from using the infirmary to house inmates whose illness precludes housing in the general population, but who do not require hospitalization. The infirmary/sheltered housing environment will also provide low cost service to the drug dependent alcoholic inmate by providing a medically responsible withdrawal in a controlled non–hospital setting. Despite the savings noted above, the cost of the planned new staff results in a net increase in cost.

The design and overall philosophy of the new jail brings services to inmates rather than inmates to services. In keeping with this philosophy, additional pharmacy, dental, specialized clinic care, and laboratory services are being provided and funded in the 1992–93 Correctional Health Services budget.

Realignment Funding

In 1991–92, the State altered the historical State/County relationship in the funding of health care programs. The State established dedicated funding for health, mental health, and social service programs. Revenues from a one–half cent sales tax and a portion of the proceeds of an accelerated vehicle licensing depreciation schedule were dedicated to public sector health care. Health Care Services expected to receive an estimated $10 million in 1991–92 with approximately 82% of that coming from vehicle license fees and 18% coming from the one–half cent sales tax increase. This projection was based upon both historical trends and analyses of the economy in the summer of 1991. As it turned out the estimates were overly optimistic and the amount received will be approximately $9.3 million for an estimated shortfall of $700,000. For 1992–93, $9.3 million is expected from this funding source. These figures must be viewed with caution as they are not based on a fixed State appropriation, but rather an estimate of the actual revenues that will be received.

Prenatal Services

Prenatal Services is an area of major importance for San Joaquin General Hospital as care for mothers and babies is both a traditional emphasis and an area of great need. In addition to providing a wide range of routine services for women during pregnancy and delivery, the Hospital also provides a range of specialized services for women who are at high risk for complications during pregnancy or who may have an infant who is compromised at birth and requires intensive medical services. Most of the mothers of these babies are provided services in the Hospital's Healthy Beginnings Clinics located in Tracy, Lodi, at several Stockton locations, and at the General Hospital in French Camp. These clinics provide both routine and high risk care depending on the needs of the mother. The clinics are a cooperative effort between the Hospital, community agencies and organizations, and private physicians. The major goal of reducing infant morbidity and mortality can be achieved through this shared responsibility.

The Intensive Care Nursery expanded to 32 beds in the spring of 1992 and continues to meet the needs of compromised newborns in the County and surrounding areas. Recruitment of a Perinatologist to manage high risk pregnancies and to work with the Hospital's two Neonatologists is expected in the coming year.

The Hospital along with Public Health Services, Mental Health, and the Office of Substance Abuse, is operating several specialized services for high risk women and infants. These include the AIM and FOCUS projects, which are designed to minimize the risk to babies of drug using mothers and to help the mothers cope with substance abuse addiction. These high priority projects are supported by federal grants.

Trauma Planning

With the support of dedicated revenue sources from penalty assessments on court fines, trauma planning and trauma service implementation is expected to make major gains in 1992–93. The Hospital expects to be designated as a trauma facility and improve service delivery for trauma victims. These activities will involve the County Medical Society and other acute care hospitals in the County. The result will be a more rapid response for trauma victims and greater cooperation among physicians, hospitals, and fire and ambulance services. The cost of trauma care can be reduced by insurance contributions and by efficiency achieved through a careful, cooperative, planning effort.

Managed Care Activities

Managed care is not a new health care approach. It has existed for many years and has become a major feature in private sector health care during the last decade. Managed care now appears to be entering the public sector service delivery area. Though the term is used in a variety of ways, prominent features of almost all managed care systems include a fixed client group (for example Medi–Cal recipients), a capitated funding base (for example $2,000 per recipient per year), and a degree of risk passed from the funding agent to the service provider. In a managed care environment the service provider (such as a hospital) agrees to provide a basic level of care to a fixed number of clients for a fixed dollar amount. If the hospital provides care for less than predicted, it keeps the excess or shares it with the funding agent. If the cost of care exceeds the payment received, the provider absorbs all or a portion of the loss.

While a guaranteed reimbursement may seem preferable, a managed care system can be advantageous if the health system has control of its costs and can accurately predict the health care needs of the group being served. With these two elements in place, contract negotiations can have a mutually beneficial outcome.

The State intends to convert some or all of the Medi–Cal program to managed care along with specialized elements such as services for pregnant women, children through age five, and other targeted groups. The Hospital may enter into contract discussions with the State if it appears to be in the interest of the County's health care system.

Health Care Services Management Policies

In 1990–91, the Board of Supervisors adopted several policies granting substantial flexibility to Health Care Services in the management of its budgets and programs. These policies addressed negotiation of State contracts, cash and fiscal management practices, internal and contract program operations, and adjusting available resources to preserve programs and maximize citizen access to health care. Health Care Services has demonstrated an ability to use this flexibility to operate effectively despite major shortfalls in key revenue sources. The County Administrator recommends that the Board of Supervisors continue these policies during 1992–93.

1991–92 Accomplishments

1. Completed the Hospital Master Plan infrastructure and construction documents for Phase IA. An agreement with a construction management firm was finalized and a financing plan for infrastructure construction was initiated.
2. Established additional Healthy Beginnings Clinics in Lodi and in central Stockton, with a third clinic to be operational around July 1st in southeast Stockton. A pediatric satellite clinic was established in Stockton.
3. Opened a satellite employee health services clinic in the Human Services Agency Building in February.
4. Completed and partially staffed medical facilities at the new jail, pending its opening.
5. Developed a workable financial support system permitting the Hospital to begin the process for designation as a Trauma Center in the summer of 1992.
6. Completed accreditation surveys for the Ob/Gyn and Internal Medicine Programs. The Internal Medicine Program received full accreditation. The Ob/Gyn Program was discontinued.
7. Initiated a physician support and billing arrangement involving a number of speciality areas.
8. Evaluated the Hospital's overall financial status with the completion of the financial feasibility study for the replacement Hospital.

1992–93 Objectives

1. To complete the financing plan for the Hospital Replacement Project; to issue bonds; to request bids and select a general contractor; and to begin construction on the Hospital Replacement Project.
2. To explore the entire area of managed care and to initiate, as appropriate, managed care agreements for designated population groups.
3. To receive legislative approval sanctioning joint ventures with a variety of private and public organizations.
4. To issue a Request for Proposals for a new Hospital computer system; to select a vendor, and to initiate installation of the system.
5. To begin operation as a Trauma Center with full support and collaboration from private hospitals and the medical community.
6. To begin providing expanded jail services with the opening of the new jail in December 1992.

403—Mental Health Pharmacy

Health Services

Michael Smith, *Health Care Services Director*

Mental Health & Substance Abuse Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$0	$359,885	$432,611	$432,611	$72,726
Services & Supplies	0	674,590	623,100	623,100	(51,490)
Total Appropriations	$0	$1,034,475	$1,055,711	$1,055,711	$21,236
Earned Revenues By Source					
Charges for Services	$0	$1,591,943	$1,156,529	$1,156,529	($435,414)
Fund Balance	0	(557,468)	(100,818)	(100,818)	456,650
Total Revenues	$0	$1,034,475	$1,055,711	$1,055,711	$21,236
Net County Cost	$0	$0	$0	$0	$0
Allocated Positions	0.0	8.0	8.0	8.0	0.0
Temporary (Full–Time Equivalent)	0.0	0.5	0.5	0.5	0.0
Total Staffing	0.0	8.5	8.5	8.5	0.0

Purpose

The Welfare and Institutions Code mandates the existence of community mental health services and regulates those services. The purpose of the Mental Health Pharmacy is to provide psychotropic medication for Mental Health Services' clients.

Major Budget Changes

Salaries & Employee Benefits

➤ $72,726	Normal salary adjustments.

Services & Supplies

➤ ($51,490)	Reduction in medication supplies due to relocation of Transcultural Clinic.

Charges For Services

➤ ($435,414)	Reduced services provided to Transcultural Clinic.

Program Discussion

The separate Pharmacy budget permits Mental Health Services to access revenue sources that are denied pharmacy operations included in an overall mental health program. A stand–alone budget is a key test of separateness in determining eligibility for billing as an independent provider. Revenues received in excess of expenses revert to the Mental Health/Substance Abuse fund balance and are used to support Mental Health program activities. During 1991–92, the Pharmacy generated $170,000 in net revenue. The planned relocation of the Transcultural Clinic will reduce the volume of prescriptions and consequently the net revenue.

1991–92 Accomplishments

1. Expanded the Pharmacy floor space to permit the addition of a four–pharmacist workstation.
2. Developed medication information pamphlets on two classes of medication. Three more pamphlets are in draft.

1992–93 Objectives

1. To explore methods to reduce drug costs for non–Medi–Cal eligible indigent clients.
2. To expand role and increase utilization of Pharmacy Technician.

Work Load Data

	Actual			Est./Act.	Projected
	1988–89	1989–90	1990–91	1991–92	1992–93
Prescriptions	0	0	41,525	54,106	43,284

405—Mental Health Services

Health Services

Michael Smith, *Health Care Services Director*

Mental Health & Substance Abuse Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$9,558,448	$10,593,910	$11,032,320	$11,032,320	$438,410
Services & Supplies	10,987,124	11,451,093	11,315,633	11,315,633	(135,460)
Other Charges	197,227	336,879	3,021,064	3,021,064	2,684,185
Fixed Assets	213,603	23,665	25,000	25,000	1,335
Total Expenditures	$20,956,402	$22,405,547	$25,394,017	$25,394,017	$2,988,470
Intrafund Transfers	(175,402)	(208,270)	(95,736)	(95,736)	112,534
Total Appropriations	$20,781,000	$22,197,277	$25,298,281	$25,298,281	$3,101,004
Earned Revenues By Source					
Interest & Rents	$304,850	$55,000	$355,000	$355,000	$300,000
Aid from Other Govt Agencies	13,693,584	2,433,313	15,250,327	15,250,327	12,817,014
Charges for Services	6,981,062	6,647,653	8,082,196	8,082,196	1,434,543
Miscellaneous Revenues	375	0	0	0	0
Operating Transfers In	0	10,945,639	0	0	(10,945,639)
Fund Balance	(1,809,630)	557,468	0	0	(557,468)
Total Revenues	$19,170,241	$20,639,073	$23,687,523	$23,687,523	$3,048,450
Net County Cost					
Required Match	$1,610,759	$1,558,204	$1,610,758	$1,610,758	$52,554
Allocated Positions	262.0	262.0	262.0	262.0	0.0
Temporary (Full–Time Equivalent)	88.9	88.9	70.8	70.8	(18.1)
Total Staffing	350.9	350.9	332.8	332.8	(18.1)

Purpose

Mental health treatment priorities are identified in legislation and require services to persons with persistent mental illness including adults, seniors, and children. Mental Health Services provides an array of programs to all age groups, and also operates the Conservatorship Office, the Employee Assistance Program, Adult Activity Center, a custody psychiatric service, and provides financial and data support services for the Office of Substance Abuse and Public Health Services.

Major Budget Changes

Salaries & Employee Benefits

➤ ($264,139)	Decreased cost of extra–help salaries and benefits.
➤ ($13,340)	Decreased usage of contract staff.
➤ $169,053	Reduced level of salary savings.
➤ $546,824	Normal salary adjustments.

Services & Supplies

➤ $27,000	Increased costs of contracts for basic operational services.
➤ $10,000	Increased laboratory costs.

➤ ($10,706)	Reduction in contract costs for day treatment of children.
➤ $50,000	Funds held in reserve for miscellaneous expenses. This is a reduction of $619,477 from the adjusted 1991–92 budget.
➤ ($15,975)	Decreased utilities costs.
➤ ($281,040)	Reduced medication expense.
➤ $48,397	Increase rents for buildings and grounds.
➤ $36,864	Minor increases in other services and supplies accounts.

Other Charges

➤ $927,018	Responsibility for budgeting for Institutes for Mental Disease (IMD) shifted from State to County under Realignment.

Work Load Data

	Actual			Est./Act.	Projected
	1988–89	**1989–90**	**1990–91**	**1991–92**	**1992–93**
Adult Services (Patient Days)					
Psychiatric Health Facility	13,147	12,930	12,385	13,582	13,208
State Hosp, Post Hosp & Subacute Care	10,529	10,369	11,620	10,855	11,237
Geriatric Services (Patient Days)	6,969	7,387	5,767	5,958	5,862
Child/Adoles Services (Patient Days)					
Child Placement & State Hosp Care	117	247	0	0	180
Regional Adolescent Program	9,624	10,366	11,389	11,560	11,474
Partial Day Prog (Patient Days)					
Day Treatment Adults & Senior Citizens	10,112	8,987	8,211	8,466	8,338
Day Treatment/Children	12,001	13,684	14,354	11,802	13,078
Mental Retardation	38,008	39,319	39,353	39,720	39,720
Rehabilitation/Job Placement, Socialization & Community Re–entry	34,139	33,594	34,792	33,396	34,094
Outpatient (Visits)					
Adult Outpatient/Crisis	55,356	55,505	54,442	55,162	54,802
Lodi Clinic	4,254	3,910	4,139	4,668	4,403
Children's Services	5,902	5,088	5,031	7,174	6,102
Jail Services	8,643	8,050	4,786	4,908	7,347
Conservatorship (Hours)	17,544	17,505	17,804	18,498	18,151
Community Services (Hours)					
Prevention, Intervention, Outreach Community Consultation	44,128	90,102	77,006	47,748	42,000
Employee Assistance Prog (Clients Served)					
County Employee Sessions	507	721	659	762	827
Training Attendance	0	823	1,146	832	950
Contract Services Employee Sessions	447	291	325	359	375
Training Attendance	0	1,331	2,295	2,505	2,650

➤ $1,757,167	Realignment shifted entire cost of State Hospital beds to counties, previously counties only appropriated 15%.

Fixed Assets

➤ $13,397	Office equipment and furniture.
➤ $8,508	Client furnishings and equipment.
➤ $1,000	Laundry equipment.
➤ $2,095	Computer equipment.

Intrafund Transfers

➤ $112,534	Reduction in intrafund charges reflects an accounting change.

Revenues

➤ $300,000	Increased interest previously accruing to fund balance.
➤ ($1,403,054)	Statutory elimination of Proposition 99 – Tobacco Tax augmentation.
➤ ($55,000)	Cessation of Immigration Reform Control Act funding.
➤ $3,329,429	Net gain in Realignment sales tax revenue not estimated in 1991–92 Approved Budget. Increase reflects shift in program responsibility from State to counties. Amount is unchanged from that appropriated midyear 1991–92, but is now categorized as Aid from Other Governmental Agencies, not Operating Transfers In.
➤ ($77,333)	Reduced patient payments based on 1991–92 trends.
➤ $241,002	Increased Medicare revenue.
➤ $694,278	Increased Medi–Cal payments reflecting increases in rates and units of service.
➤ $418,683	Collections from IMD clients, not previously budgeted.
➤ $195,489	Increased Activity Center income from the State based on 1991–92 experience.
➤ ($41,545)	Decreased private insurance payments for services.

Program Discussion

During 1991–92, the Bronzan–McCorquodale Realignment Act was signed into law after the initial County budget had been approved by the Board of Supervisors. Realignment transferred funding responsibility from the State to the County for most mental health services. A one–half cent State sales tax increase was established to pay for county mental health services. Realignment significantly changed the Mental Health Services' budget due to the funding shift of the Institutes for Mental Disease (IMD) and the State Hospitals from the State to the County. On November 5, 1991, the Board of Supervisors approved the final Realignment allocation. That action changed the 1991–92 Mental Health Services' budget as follows:

Appropriations

	1991–92 Budget	11/5/91 Adjustments	1991–92 Adjusted Budget
Salaries & Benefits	$10,593,910	$0	$10,593,910
Services & Supplies	11,451,093	669,478	12,120,571
Other Charges	336,879	2,712,505	3,049,384
Fixed Assets	23,665	0	23,665
Total Expenditures	$22,405,547	$3,381,983	$25,787,530
Intrafund Transfers	(208,270)	0	(208,270)
Total Appropriations	$22,197,277	$3,381,983	$25,579,260

The $669,478 change in Services and Supplies was placed in a reserve account pending further evaluation of the actual Realignment funding received. This amount includes $551,916 of equity funding, $36,179 in increased residential rate funding, $4,693 in increased AB 3632 funding, $24,136 in State Hospital adjustments, and $52,554 in additional County match for non–realigned mental health funding.

The $2,712,505 increase in Other Charges reflected the State shifting expenditure authority for the IMD ($1,937,889) and State Hospital ($774,616) functions to the County.

Revenues

	1991–92 Budget	11/5/91 Adjustments	1991–92 Adjusted Budget
Interest	$55,000	$0	$55,000
Aid from Other Govt Agencies	2,433,313	14,275,068	16,708,381
Charges for Services	6,647,653	0	6,647,653
Operating Transfers In	10,945,639	(10,945,639)	0
Fund Balance	557,468	0	557,468
Total Revenues	$20,639,073	$3,329,429	$23,968,502

The $14,275,068 increase in Aid from Other Governmental Agencies was the original realignment allocation to San Joaquin Mental Health due to the one–half percent State sales tax.

The $10,945,639 reduction in Operating Transfers In was due to reclassification of the Realignment funds as Aid from Other Governmental Agencies instead of Operating Transfers In.

Net County Cost

	1991–92 Budget	11/5/91 Adjustments	1991–92 Adjusted Budget
Required Match	$1,558,204	$52,554	$1,610,758

The Net County Cost increase of $52,554 is due to receipt of equity funds and the statutory mandate to provide a match equal to 1990–91.

Areas of Budgetary Concern

The Bronzan–McCorquodale Act of 1991, shifted responsibility for community mental health services to the local level and presented major funding challenges. It was envisioned that Realignment would stabilize the fiscal support of local mental health services and would increase revenues to these programs. To the contrary, there was an approximate 7% short–fall in sales tax revenue in 1991–92 as a result of the recession. While there is an optimistic forecast for a major recovery from the recession in 1992–93, Mental Health Services has adopted a position of caution and fiscal constraint.

In addition to Realignment revenues, there are four other major areas of budgetary concern for Mental Health:

- *Proposition 99 Funds:* For the past three years Mental Health has received cigarette and tobacco tax funds. The State does not plan to provide funding from Proposition 99 to any mental health programs in 1992–93. Approximately $1.4 million was provided to San Joaquin County in 1991–92 from this source. The loss of these funds will be offset, in part, by an equity adjustment of $551,916 provided in Realignment, an IMD equity allocation of $441,000, and by increased Medi–Cal funding.

- *State Hospitals:* Counties are required by statute to project the State Hospital usage for the next year by February of the current year. However, exact State Hospital bed–day costs are not currently available. To assure that sufficient funds will be available to reimburse the State for State Hospital usage, San Joaquin County has reduced its historical bed use from 3,654 days to 3,285 days. It is anticipated that the savings provided by this reduced usage will cover unknown ancillary charges.

- *Institutes for Mental Disease (IMD):* Skilled nursing facilities that provide care to mentally ill individuals under the age of 65 are known as Institutes for Mental Disease. The cost of care for San Joaquin County clients in such facilities is approximately $1.9 million per year. For the past four years, the State has contracted directly with such facilities to pay these costs. Realignment distributed these funds to the county mental health programs but required that counties appropriate the same level of funding in 1991–92 as in the prior year. However, in 1992–93, counties will be contracting directly with the facility providing the IMD services.

  Counties were required to predict the numbers of beds and costs for care by April 1, 1992. Historically, IMD facilities have charged mental health programs additional fees in excess of the base rate for providing special programs. San Joaquin County pays approximately $200,000 for these special programs.

  While base funding is tied to Medi–Cal rates, unknown factors such as special services and ancillary charges can compromise budgets for these programs. Additionally, patients may need to be placed in IMD facilities as far away as Eureka. High costs and uncertainties relating to ancillary charges and physical proximity, have led counties to seek to develop local programs for such clients.

  However, licensing to provide care for such patients has been an issue for the past four years. The San Joaquin County plan, to develop a long–term care facility, will attempt to address this issue during 1992–93.

- *Capital Projects:* For a number of years, Mental Health Services has planned to expand its Inpatient Psychiatric Health Facility, build a long–term care facility, and renovate the Mental Health Services building to increase space for existing programs. None of these projects have begun due to diminished State funding for Mental Health programs and the uncertainties of dollars provided through Realignment. Mental Health Services seriously needs to expand its physical space, as identified in the Mental Health master planning process in 1991–92. Plans are to move forward in 1992–93 with these projects, though inexperience with Realignment funding requires a cautious approach.

1991–92 Accomplishments

3. Tested and implemented the pharmacy revenue enhancement plan.
4. Completed a study of fiscal and business management practices that produced recommendations for system refinement.
5. Provided clinical staff training program to link business and fiscal responsibility with clinical treatment.
6. Provided a disaster response orientation and training program to all Mental Health staff.
7. Implemented a new clinical record format.
8. Developed recommendations for an alternate plan to provide medical services, due to the anticipated shortage of psychiatrists.
9. Developed and partially completed a Mental Health master plan.

1992–93 Objectives

1. To complete an administrative plan to deal with the new funding requirements and regulations.
2. To complete an administrative plan to track the new funding regulations for State Hospital days.

3. To move the site of the Transcultural Clinic, a Southeast Asian mental health program, to a site more conveniently located to the target population, and to become eligible for Medi-Cal reimbursement.
4. To implement the comprehensive Crisis Intervention and Brief Therapy Unit.
5. To initiate the capital project plan, which includes the development of architectural plans for expansion of Mental Health Services facilities.
6. To develop and implement an expanded Day Treatment Center.
7. To complete a plan to expand supported employment options and future services.
8. To complete a plan to expand Adolescent Day Treatment Services to include a north County site.

406—Drug Abuse Services

Health Services

Michael Smith, *Health Care Services Director*

Mental Health & Substance Abuse Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$1,854,036	$2,509,740	$3,198,782	$3,198,782	$689,042
Services & Supplies	814,917	1,268,376	1,785,541	1,785,541	517,165
Fixed Assets	69,748	58,543	9,875	9,875	(48,668)
Total Expenditures	$2,738,701	$3,836,659	$4,994,198	$4,994,198	$1,157,539
Intrafund Transfers	(6,810)	0	0	0	0
Total Appropriations	$2,731,891	$3,836,659	$4,994,198	$4,994,198	$1,157,539
Earned Revenues By Source					
Aid from Other Govt Agencies	$1,850,978	$2,716,173	$3,578,467	$3,578,467	$862,294
Charges for Services	862,476	1,063,702	1,299,262	1,299,262	235,560
Miscellaneous	0	0	16,896	16,896	16,896
Total Revenues	$2,713,454	$3,779,875	$4,894,625	$4,894,625	$1,114,750
Net County Cost					
Required Match	$18,437	$56,784	$99,573	$99,573	$42,789
Allocated Positions	49.0	50.0	60.0	60.0	10.0
Temporary (Full–Time Equivalent)	35.0	35.0	39.3	39.3	4.3
Total Staffing	84.0	85.0	99.3	99.3	14.3

Purpose

The San Joaquin County Drug Treatment and Prevention Service is a unit of the Office of Substance Abuse, a division of the Department of Health Care Services. The Drug Treatment and Prevention Service administers County–operated drug services and represents the County in coordinated activities with governmental, private, and nonprofit organizations providing similar services. The Office also provides support to the County Advisory Board on Drug Programs and advises the Director of Health Care Services and other County officials on issues, policies, and other considerations in the areas of drug treatment and prevention.

Major Budget Changes

Salaries & Employee Benefits

➤ ($99,436)	Decreased cost for extra–help because of conversion to full–time contract positions.
➤ $194,676	Increased contract and regular positions for the Perinatal Programs, Community Partnership Program, Club Live, and Drug Residential Program.
➤ $596,263	Normal salary adjustments.

Services & Supplies

➤ $13,444	Increased office expense and communications costs.

➤ $15,050	Increased office equipment maintenance, mileage, and motor pool costs.
➤ $16,894	Increased data processing costs.
➤ $21,882	Increased travel and training due to federal requirements for grant projects.
➤ $408,983	Increased contracts with non-profit agencies for grant funded programs; FOCUS, AIM, and Community Partnership.
➤ $52,219	Increased laboratory, special departmental expense, clothing, personal supplies, and utilities costs.
➤ ($19,998)	Decreased Changing Echoes/Residential Program fund.
➤ $41,950	Increased food costs for Drug Residential Program.
➤ ($171,016)	Decrease in building maintenance account used in 1991–92 as repository for construction funds for Drug Residential Program.
➤ $137,758	Increased facility rental cost for new projects.

Fixed Assets

➤ $1,700	Office equipment for Youth Services and Chemical Dependency Counseling Center.
➤ $1,000	Computer furniture and software for Methadone Maintenance.
➤ $3,800	Computer and video equipment for the Community Partnership Program.
➤ $2,000	Child care and infant development equipment.
➤ $1,400	Forty group chairs and typewriter for AIM Program.

Revenue

➤ ($2,485)	Decreased State revenue.
➤ $68,976	Increased federal allocation to serve IV drug users.
➤ ($13,732)	Termination of State grant for Valley Mountain Regional Center project.
➤ $9,583	Increase for federal grant for FOCUS project.
➤ $349,946	Increase for State grant for Pregnant and Postpartum Women and Infants project.

Work Load Data*

	Actual			Est./Act.	Projected
	1988–89	1989–90	1990–91	1991–92	1992–93
Heroin Detox	18,853	24,299	21,690	21,000	21,000
Methadone Maintenance	73,277	89,724	116,307	105,000	110,000
Drug Free	7,293	6,388	6,848	6,800	6,800
Women's Program	24,300	23,616	32,504	29,000	30,000
Youth Prevention	4,000	4,000	3,468	3,900	4,000
Youth Intervention	508	500	489	500	500
Perinatal Services					
FOCUS Program					
Adults	0	0	60	75	75
Children	0	0	77	85	80
AIM Program					
Adults	0	0	0	60	70
Children	0	0	0	50	60

**All data reflect visits except Youth Prevention which is hours of professional service.*

➤ $518,006	Increase for Federal Community Partnership Grant.
➤ ($21,600)	Decreased Master Plan grant.
➤ ($42,000)	Decreased patient revenues.
➤ $185,545	Increased Drug Medi–Cal revenue because of increased caseloads.
➤ $10,000	Increased revenue reflecting higher number of heroin detox episodes.
➤ $19,132	Increased revenue from drug testing for County departments.
➤ $16,483	Increased Intrafund Transfers.
➤ $16,896	Increase from roll–over of fees from 1991–92.

Program Discussion

Financial support for the core Drug Abuse Services budget has changed little over the last four years except for increases in federal block grant funds. The overall increase in Drug Abuse Services is due to newly acquired time–limited federal grants.

In 1992–93 revenue increased from these grants as follows:

Perinatal Planning Grant	$37,380
Community Partnership Grant	518,006
AIM Program	349,946
FOCUS Program	209,418
Total	$1,114,750

Proposals will continue to be submitted for federal grants in the drug abuse area when appropriate. However, when grant funding ceases the program will end unless replacement funds are found. Grant activities are targeted for high risk populations such as substance abusing women and children, establishing drug free neighborhoods, and building coalitions.

Last year the Net Negotiated Amount contracting method replaced the cost reimbursement approach used with most State grants. This method provides greater potential for revenue development from outside sources. Negotiated Net Amount agreements place a premium on accurate work load estimates and a penalty through loss of revenue for overestimates.

Program funding for 1992–93 from the State is uncertain as the State grapples again with unprecedented fiscal challenges. Program services are, for the most part, projected at 1991–92 levels. The major exceptions are the prevention, intervention, and outreach efforts which have been substantially reduced through the loss of Driving Under the Influence (DUI) fines which were diverted to other uses by State law. In keeping with County policy of staying within existing resources, prevention, intervention, and outreach efforts will be reduced in 1992–93 by approximately $191,830.

One element in the Governor's proposed 1992–93 budget which will benefit perinatal programs in San Joaquin County is the emphasis on programs for substance abusing women and drug addicted babies. In 1991–92 San Joaquin County received $384,763 for this effort and that level of support is expected in 1992–93. This money will be used to initiate transitional housing for substance abusing women and their children as well as expanding the perinatal AIM Program.

The 1992–93 recommended budget contains $927,952 of revenue from federal grants. This is a reduction of approximately $500,000 from 1991–92 because the Abandoned Infants and the Drug and Gang Prevention Grants are ending.

Prevention/Education

In 1992–93 the Students–in–Prevention Program, budgeted at $65,000, will operate with 32 – 34 students, with larger schools having two teams of peer educators, and smaller schools one team. All high schools in the County will participate in the program. Schools may request more than two teams, but will bear the additional cost.

The annual Countywide Red Ribbon Week will take place October 24 – November 1, 1992. The 1991 Red Ribbon Week was extremely successful with 116 businesses contributing over $28,000 to sponsor the printing of more than 143,000 ribbons and wrist bands. This same support and interest is expected this year.

This is the fourth year for Friday Night Live. This activity involves students from high schools throughout the County and by the end of 1992 it will have reached all 14 high schools. High school students, together with faculty advisors and staff from County Youth Services, have developed alcohol and drug free alternatives such as dances, movie nights, rallies, and assemblies. This program gives high school age youth the opportunity to have sober and drug free activities.

In addition to Friday Night Live, a Club Live effort is beginning its first year with funding from the State

Department of Alcohol and Drug Programs and the Office of Traffic Safety. This program involves students from junior high schools throughout the County who come together with faculty advisors to develop alcohol and drug free alternatives on junior high school campuses. This program, like Friday Night Live, gives this age group the opportunity to have drug and alcohol free social activities.

A spin–off of Friday Night Live is the Live Youth Campaign launched in March of 1991. This poster/billboard effort began when students from Friday Night Live developed a series of posters which were sold as fund raisers by Friday Night Live clubs. The business community raised more than $21,000 to provide posters and billboards throughout San Joaquin County. In addition, 20,000 posters were distributed in public schools.

A Youth Advisory Board has been established to oversee programming and operations for the Live Youth Campaign. This board receives requests from youth throughout the community for youth projects. The Youth Advisory Board establishes priorities and makes recommendations to the business community on which youth projects should receive funding. Currently the Live Youth Campaign has initiated a mentoring program pairing a high school youth with an adult business companion who works with an adult advisory board to select projects that will be funded from a youth venture fund. The Live Youth Campaign is student initiated, operated, and directed.

San Joaquin County staff have held public speaking engagements at Delta College, University of the Pacific, school districts throughout the County, and service clubs and organizations in the community. The Speakers' Bureau, operated by Youth Substance Abuse Services, has reached over 70,000 individuals.

Intervention/Outreach

In cooperation with the District Attorney's Office, Drug Abuse staff instituted the Gang and Drug Prevention Project. Services provided by Youth Services staff include intervention counseling with pre–gang and gang–related youth. This grant ends September 30, 1992.

The Building Awareness Through Schools Program, in the Manteca, Stockton, Lincoln, and Lodi Unified School Districts, was expanded to reach high risk youths in grades 4 – 6.

Rural elementary school substance abuse prevention services were initiated in August 1991. This project is a cooperative venture with the San Joaquin County Superintendent of Schools to provide a staff person who educates and supports high risk youth, their families, and school staff to increase awareness and break the familial pattern of chemical dependency. The program works with the following rural elementary schools: Banta, Delta Island, Holt Union, Jefferson, Lincoln, Lammersville, Monticello, New Hope, New Jerusalem, and Oak View Union School.

Three groups for children of chemically dependent families have been established. These groups meet weekly and are designed to help at–risk students understand some of the problems that they are experiencing as children of addicted parents.

In 1991 the Office of Substance Abuse received a five-year Federal Community Prevention Partnership Grant. This grant was awarded to a coalition of public and private organizations including several County departments, private nonprofit agencies, school districts, and law enforcement agencies with the purpose of developing and maintaining a coordinated effort to address substance abuse prevention and education needs.

This grant funds two intervention/outreach projects which have been operating for the last several years. The first is the Partners–In–Prevention Program which has groups in Manteca, Lodi, Tracy, and Stockton. This effort provides broad based support to communities so that they can develop a local approach to the problems of substance abuse affecting young people.

The second project, Drug Free Zones, continues to be a priority within San Joaquin County. With the establishment of the Community Partnership, a coordinating group is working in Stockton to see how neighborhood schools, community centers, and churches can be organized to establish drug free zones in their areas. Currently the area around Garfield School is being established as a Drug Free Zone. The Edison High School project has established a Drug Free Zone within 1,000 feet of that high school's service area. The Office of Substance Abuse has supported these efforts and will continue to support such efforts through the Community Partnership Grant. However, with the loss of prevention/education revenue through the DUI fines, this project can no longer be funded through the regular Youth Services budget.

The Adolescent Treatment through Education Program which began in January 1992 is a cooperative effort with the San Joaquin County Office of Education and Juvenile Probation. This program provides an intensive day treatment program, with both educational and counseling components, for 15 high–

risk, high school students. In this 12–week program a student attends classes in the morning from 8:00 – 12:00 and has counseling and other self esteem building activities from 1:00 – 4:00. Parents involvement with the students is required in this intensive project.

Prior to this fiscal year outreach staff worked in the Boys and Girls Club, Kennedy Center, Sierra Vista, and the Homeless Shelter. In 1992 a staff will continue to work at the Stockton Boys and Girls Club, but the effort in other areas will be reduced. One outreach staff will work out of Tracy High School to serve the Manteca–Tracy area and there will be outreach workers connected with the various perinatal programs to work with substance abusing women and their children. However, the 2.5 full–time equivalent counselors who have been under contract as school gang workers will end their project on September 30, 1992.

AIDS outreach continues with special funding from the Center for Disease Control in collaboration with the AIDS project administered by Public Health Services. AIDS outreach focuses on IV drug users in the Methadone Maintenance Program and in the community.

Treatment Programs

During the past year the Heroin Detoxification Program expanded to a caseload of 100 clients, with an average of 75 clients in treatment at any given time. The Methadone Maintenance Program averaged over 375 clients in daily treatment.

The Methadone Maintenance Program, with its intensive individual and group counseling, will continue in 1992–93. The program goal is that by the end of two years a person will discontinue illicit drug use and be off methadone. This program, with an AIDS outreach component, has expanded from 200 to 300 slots, with an average caseload of 294.

The Women's Program has redirected its effort and is now serving heroin addicted women with children. This program is licensed for 100 participants and has an average caseload of 85.

In the past, the Chemical Dependency Counseling Center Program treated drug abusers predominantly referred by the courts for cocaine and other stimulant use. Funding for these referrals has been reduced. In 1992–93 the program will emphasize self–referrals of persons using cocaine and drugs and substance abusing women with children three years of age or younger. The Alcohol and Drug Alternative Program (ADAP), carried out in conjunction with the Municipal Court judges and the Probation Department's Pretrial Services, is an alternative alcohol and drug program to help relieve jail overcrowding. The 90–day correctional program diverts pretrial felons from incarceration through a closely monitored educational program. Under the current jail capacity release guidelines, inmates who are otherwise ineligible for release can be released to ADAP. In 1991–92 there were 1,252 admissions to the program, with 25% of those individuals referred to other substance abuse programs during or after their involvement with ADAP. A new effort in 1992–93 will be to serve individuals who violate parole for alcohol or drug offenses. The State Department of Corrections will fund these services.

Innovative Programs

Changing Echoes, a 20–bed drug residential program in Calaveras County, serves the counties of San Joaquin, Calaveras, Amador, and Tuolumne. San Joaquin County uses five to seven beds to serve local residents with serious drug problems. This program will serve approximately 120 San Joaquin County residents this coming year.

Planning for a Drug Residential Program began in 1990 when federal money was allocated to San Joaquin County. In January 1992 construction began on a 48–bed facility which should be completed this year. This residential program will serve hard–core heroin and cocaine addicts in a long–term program. This program will serve drug addicted clients who previously have been referred to Changing Echoes or gone without service.

To implement the Drug Residential Program, the following new positions are recommended for 1992–93:

Class	# of Positions
Substance Abuse Director II	1
Substance Abuse Counselor	8
Clerk Typist II	1
Total	10

In 1990 San Joaquin County received a State grant to develop a Five–Year Drug and Alcohol Services Master Plan and to set County treatment and prevention goals. The County Master Planning process was completed in July 1991, resulting in the following:

- A comprehensive inventory of the existing service system for prevention, education, law enforcement, treatment, and recovery.

- A comprehensive assessment of needs.
- A strategy for addressing gaps in services.
- Identified overlaps in services within the County.

As a result of the Master Plan process, recommendations will be made to the Board of Supervisors to have one Substance Abuse Advisory Board for San Joaquin County. This Advisory Board would combine the current Alcohol and Drug Advisory Boards and be made up of members from each.

A five–year, $250,000 annual grant has been received by the Office of Substance Abuse, in cooperation with San Joaquin General Hospital, to serve drug–dependent women and children. The grant, known as AIM, provides a comprehensive perinatal program to pregnant, substance abusing women. An average of 15 to 20 drug dependent babies are born at San Joaquin General Hospital every month. The mission of the AIM Program is to educate, prevent, intervene, and treat the unique problems associated with substance abuse during pregnancy. AIM provides encouragement, support, and prenatal care to pregnant and postpartum women and their children.

The AIM Program currently serves approximately 25 women and 40 children. Additional State funds support counseling and outreach efforts and underwrite transitional housing for women and their children in an independent sober living environment.

On October 1, 1990, a two–year $446,191 grant was received from the Department of Health and Human Services for the FOCUS program which targets drug addicted infants and parents referred by the Human Services Agency's Child Protective Services. This grant provides pediatric care, specialized education, drug counseling, and parenting training for women who have potential for reunification with their children. Women and their infants come to this program four days a week and receive drug education and counseling, along with random drug testing. All clients participate for a six–month period. The agencies collaborating on FOCUS are San Joaquin General Hospital, Public Health Services, Women's Drug Program Services, Women's Center, Child Abuse Council, Family Resource and Referral Center, and the Human Services Agency. An additional three–year grant is being sought to continue the FOCUS Program.

Another innovative project is an intervention program for substance abusing patients seen in the Emergency Room or surgery clinic at San Joaquin General Hospital. For a number of years, hospital counselors have been assigned to work with individuals with alcohol or drug problems admitted to the Hospital. This effort will link substance abusing patients to treatment at the conclusion of hospital care.

1991–92 Accomplishments

1. Maintained 20 Students–In–Prevention peer educator groups; provided support and drug education for three Partners–In–Prevention groups; helped organize three Drug Free Zones.
2. Developed the Live Youth Campaign with a Youth Advisory Board which reviews all youth generated projects and makes recommendations for funding to an adult advisory board which includes private business people and public officials.
3. Initiated a monthly coalition meeting of all service providers dealing with perinatal services for substance abusing women and their children.
4. Provided 12 teacher trainings in how to recognize high risk students through the Building Awareness Through Schools Program and 10 counseling groups for high risk students.
5. Provided a cocaine specific counseling and support group at the Chemical Dependency Counseling Center.

1992–93 Objectives

1. To initiate residential services for persons with drug problems.
2. To maintain the Students–in–Prevention program for 14 peer educator groups.
3. To provide transitional housing for women participating in the FOCUS and AIM perinatal programs.
4. To implement strategies identified in the Five Year Master Plan.
5. To implement community coalitions for establishing Drug Free Zones.

407—Alcoholism Services

Health Services

Michael Smith, *Health Care Services Director*

Mental Health & Substance Abuse Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$2,689,407	$3,079,358	$3,078,480	$3,078,480	($878)
Services & Supplies	966,185	1,050,153	1,148,770	1,148,770	98,617
Fixed Assets	24,541	10,700	13,300	13,300	2,600
Total Appropriations	$3,680,133	$4,140,211	$4,240,550	$4,240,550	$100,339
Earned Revenues By Source					
Fines & Forfeitures	$250,000	$300,000	$250,000	$250,000	($50,000)
Aid from Other Govt Agencies	1,449,511	1,563,897	1,577,179	1,577,179	13,282
Charges for Services	1,683,899	1,868,097	1,999,909	1,999,909	131,812
Miscellaneous Revenues	2,263	0	38,614	38,614	38,614
Total Revenues	$3,385,673	$3,731,994	$3,865,702	$3,865,702	$133,708
Net County Cost					
Required Match	$61,824	$61,824	$61,678	$61,678	($146)
Discretionary	232,636	346,393	313,170	313,170	(33,223)
Total Net County Cost	$294,460	$408,217	$374,848	$374,848	($33,369)
Allocated Positions	80.0	80.0	80.0	80.0	0.0
Temporary (Full–Time Equivalent)	24.4	35.7	31.3	31.3	(4.4)
Total Staffing	104.4	115.7	111.3	111.3	(4.4)

Purpose

Counties are not required by law to provide alcoholism treatment services. If a county chooses to provide such services, various State and federal regulations control their operation. State law mandates a 10% County match of State provided funds. Federal law mandates that 20% of federal funds be spent for prevention and 10% for women's services.

Alcoholism Services is a unit of the Office of Substance Abuse, a division of the Department of Health Care Services. It administers County–operated alcohol programs and represents the County in coordinated activities with private, governmental, and nonprofit organizations providing similar services. It also provides support to the County Advisory Board on Alcohol Problems and advises the Director of Health Care Services and other County officials on issues and policies involving alcohol treatment, prevention, and education. Direct services include treatment and intervention activities and education and community information with special emphasis on family support and drinking driver services.

Major Budget Changes

Salaries & Employee Benefits

➤	($104,132)	Decreased extra–help expenditures.
➤	$113,180	Increased contract positions for SEARCH project and Perinatal Coalition grant.
➤	$131,864	Normal salary adjustments.
➤	($139,640)	Increase in salary savings.

Services & Supplies

➤ $18,190	Increased expenses for office supplies, equipment, and travel.
➤ $86,570	Increased Special Departmental Expense, food, facility rental, and utilities costs.

Fixed Assets

➤ $6,800	Computer and office equipment.
➤ $6,500	Laundry equipment, dishwasher, and mattresses for Recovery House and Residential Treatment Center.

Work Load Data

	Actual 1988–89	1989–90	1990–91	Est./Act. 1991–92	Projected 1992–93
Prevention Activities					
Schools contacted	204	189	210	190	180
Students contacted	28,698	26,414	27,049	26,000	25,000
Organizations contacted	1,441	874	1,354	1,200	1,200
Individuals contacted	19,447	24,683	34,111	57,000	60,000
Treatment Services					
Recovery House					
Admissions	422	462	437	480	475
Client days	30,548	30,401	30,558	30,716	30,700
Residential Treatment Center					
Admissions	301	348	365	368	370
Client days	6,327	8,134	8,186	8,276	8,200
Residential Treatment/Detox					
Admissions	395	416	415	438	425
Clients	1,132	1,483	1,560	1,704	1,600
Starting Point					
Admissions	2,320	1,967	2,191	2,250	2,200
Client	6,553	5,567	6,540	6,750	6,600
Youth Enrichment Services					
Admissions	317	284	288	300	400
Client days	611	568	928	1,150	1,200
Group visits	1,130	1,432	2,452	2,510	2,500
Alcohol Recovery Center					
Admissions	146	126	123	120	120
Individual visits	726	680	515	557	600
Group visits	2,790	2,792	1,965	1,456	1,500
Drinking Driver Program					
Admissions	1,020	1,036	1,085	1,124	1,100
Group visits	65,280	66,304	39,112	47,608	46,500
First Offender Program					
Admissions	1,090	1,276	1,261	1,248	1,300
Habitual Offender Program					
Admissions	17	12	2	0	0
Honor Farm Reception Center					
Admissions	11,625	9,146	9,571	9,818	9,800
SEARCH Program					
Client contacts	0	0	0	10,309	10,500

Revenues

($50,000)	Decrease in drunk driving fines.
$15,601	Increase in anti–drug abuse federal revenue.
($34,454)	Decreased funds for SEARCH grant.
($44,550)	Decreased State funds for Perinatal Coalition and Planning grant.
$9,153	Increased patient pay revenue.
($172,082)	Decreased Prevention/Education revenue.
$18,600	Increased insurance revenue.
$118,226	Increased fees from Drinking Driver programs.
$23,796	Increased Intrafund Transfers.
$252,733	Increased contracts with County schools and other County units.

Program Discussion

In 1983–84 the Board of Supervisors established a policy of providing General Fund support for some alcohol services in recognition that they directly reduced admissions to the County Jail. Since that time, General Fund appropriations have supported the Starting Point and Honor Farm Reception Center programs. Without these programs, overcrowding problems in the Jail would be compounded.

County Funded Programs

Starting Point, located in Stockton, has operated since 1972. The program is a social model detoxification program serving up to 20 men daily who need detoxification from acute alcoholism and drug addiction. This program also serves as an intake center for persons requiring residential treatment. Currently, 40% of the persons served by Starting Point have both alcohol and drug problems. Most people who come to the Starting Point program are self–referrals (60%). Forty six percent of all admissions are referred to a treatment program, thereby minimizing the revolving door process. In 1992–93 the recommended General Fund support for Starting Point has decreased by $33,223, or 10%, to $313,170.

The Honor Farm program is a 30–bed reception center at the Jail complex, operated under contract with the Sheriff's Department. The main goals of the Reception Center are to provide humane treatment of the public inebriate without arrest and to reduce bookings at the Men's Jail. The program is budgeted at $185,199 in the Sheriff–Custody budget for 1992–93, a 10% increase from 1991–92. This increase is based on full–time staffing and approved cost–of–living increases. Both of the above programs are experiencing an increase in clients with dual problems of alcohol and drug abuse, a major change from past years.

Prevention/Education/Intervention And Outreach

Prevention, education, intervention, and outreach activities are a significant portion of the Alcoholism Services program effort. These activities are detailed in Budget No. 406, Drug Abuse.

Treatment Programs

The Residential Treatment Center (RTC) provides a family program and has an extensive aftercare program which complements the core program of individual treatment. The program, with a waiting list of more than 68 persons, also offers a seminar series for family members of alcoholics and problem drinkers to assist in the realization that alcoholism is a disease affecting the entire family. RTC works closely with the County's Employee Assistance Program to make services available to County employees and their dependents.

In the past year, the Recovery House, with its capacity increased to 85 persons, developed its programs for women and non–English speaking clients. Recovery House's positive image is reflected in its admission waiting list of 200 persons. It emphasizes the family program and resident aftercare. During the past year, Recovery House staff developed a veterans group and an African–American group. The Spanish–speaking component has received Statewide recognition for its 65% success rate. Ways to reduce the waiting list are being explored.

Both RTC and Recovery House have a "walk–over" program from the Honor Farm Reception Center. These daily participants are detox clients that are awaiting an opening in one of the residential programs. The value of the walk–over program is that clients can begin to address their problem while waiting for a bed to become available.

Drinking Driver programs are expected to continue to grow during 1992–93. Any program expansion will be fully funded by client fees since it is mandated that these programs be self–supporting. The Drinking Driver programs currently serve over 1,500 clients a week.

The success rate of the County's residential alcohol programs is significantly increased through the assistance of privately operated halfway houses. These non–County–funded programs support the return of individuals into the community and play an essential role in the treatment process.

Innovative Programs

In 1990 a dual diagnosis (alcohol addiction and mental illness) outpatient group began operating in conjunction with Mental Health Services. An Alcoholism Services staff member is a co–therapist with a Mental Health professional, providing twice weekly therapy for Mental Health clients. This effort has proven successful and will continue during 1992–93.

In March 1991 the Office of Substance Abuse received a State grant to coordinate perinatal services of public and private providers for substance abusing pregnant women. This grant supports planning in the perinatal area which began with the Master Plan process.

In 1991 the Office of Substance Abuse, as the lead agency for Health Care Services, initiated the Southeast Asian Refugee Community Health Program (SEARCH). This program's mission is to improve the quality of life for the Southeast Asian population by reaching out in targeted areas to educate and encourage preventative health care and facilitate and coordinate access to needed health care services.

By providing health education, preventative health care, and early intervention, the project decreases the number of serious illnesses and the need for critical and costly health care responses. SEARCH workers provide opportunities for all health care services to be offered in a collaborative, client–centered mode. The project activities focus on the Mental Health Transcultural Clinic; Public Health Immunization; New Arrival and TB testing; Office of Substance Abuse Methadone Detox and Drinking Driver Programs; and General Hospital Family Practice, Lab, Emergency Room, and prenatal services. SEARCH makes more effective use of services and alleviates frustration of potential clients and patients as well as program and clinical staff. This is accomplished by guiding individuals to appropriate services, providing clear and honest explanations, and accurately interpreting instructions.

This integrated health care delivery system addresses different types of client needs by reaching out into Southeast Asian communities and developing a spectrum of services within those neighborhoods that can be delivered in a culturally and linguistically sensitive way.

Another innovative project is an intervention program for substance abusing patients seen in the emergency room or surgery clinic at San Joaquin General Hospital. For a number of years, hospital counselors have been assigned to work with individuals with alcohol or drug problems admitted to the Hospital. This effort will link substance abusing patients to treatment following hospital care.

The alcohol programs continue to be buffeted by major State and national issues, including questions about continued financing of alcohol programs. The programs will be able to continue their current service levels by raising client fees. While programs may temporarily remain intact, without increased funding there ultimately will be a reduction in services due to rising operational costs.

1991–92 Accomplishments

1. Diverted 9,571 bookings from the County Jail by use of the Honor Farm Reception Center.
2. Maintained 20 Students–In–Prevention peer educator groups Countywide.
3. Provided support and drug education for three Partners–In–Prevention groups and established one additional group.
4. Counseled over 400 families in the two residential programs.
5. Maintained a 95% occupancy level in the residential programs.
6. Maintained a program completion rate of 49% for court–referred drunk drivers.

1992–93 Objectives

1. To divert over 9,300 admissions from the County Jail.
2. To maintain the Students–In–Prevention program for 14 peer educator groups Countywide.
3. To emphasize the Community Partnership project and empower three neighborhood groups.
4. To counsel more than 500 families in the residential programs.
5. To maintain 90% occupancy in the residential programs.

410—Public Health

Health Services

Michael Smith, *Health Care Services Director*

General Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$8,752,892	$9,771,685	$10,993,490	$10,993,490	$1,221,805
Services & Supplies	2,078,004	2,478,439	2,517,428	2,517,428	38,989
Other Charges	5,768	18,971	24,500	24,500	5,529
Fixed Assets	166,115	177,457	136,147	136,147	(41,310)
Total Expenditures	$11,002,779	$12,446,552	$13,671,565	$13,671,565	$1,225,013
Intrafund Transfers	(193,047)	(208,355)	(585,104)	(585,104)	(376,749)
Total Appropriations	$10,809,732	$12,238,197	$13,086,461	$13,086,461	$848,264
Earned Revenues By Source					
Fines & Forfeitures	$9,433	$7,000	$0	$0	($7,000)
Aid from Other Govt Agencies	3,810,886	4,835,262	4,964,370	4,964,370	129,108
Charges for Services	2,219,915	2,497,002	3,029,589	3,029,589	532,587
Miscellaneous Revenues	20,754	13,200	14,010	14,010	810
Operating Transfers In	5,250	338,881	340,881	340,881	2,000
Total Revenues	$6,066,238	$7,691,345	$8,348,850	$8,348,850	$657,505
Net County Cost					
Mandated	$4,743,494	$4,546,852	$4,737,611	$4,737,611	$190,759
Allocated Positions	262.0	267.0	267.0	267.0	0.0
Temporary (Full-Time Equivalent)	4.3	4.5	6.8	6.8	2.3
Total Staffing	266.3	271.5	273.8	273.8	2.3

Purpose

The purpose of San Joaquin County Public Health Services is to protect, preserve, and promote the health of the San Joaquin community irrespective of age, sex, race, ethnicity, or income. Public Health goals are to prevent preventable diseases, prevent premature deaths and disability, and promote optimal physical, emotional, and social well being.

Major Budget Changes

Salaries & Employee Benefits

➤ ($16,012)	Eliminate appropriation for contract staff.
➤ ($9,944)	Increased salary savings to balance budget.
➤ $1,247,761	Normal salary adjustments.

Services & Supplies

➤ ($42,599)	Decreased office supplies and travel due to reduction in filled staff positions.
➤ ($10,772)	Decreased postage.
➤ $8,789	Additional telephone lines.
➤ $5,100	Increased maintenance costs as equipment warranties expire.
➤ ($12,400)	Reduced equipment leases as lease/purchases complete.

➤ $119,178	Increased contract services, primarily for AIDS patients.
➤ ($13,377)	Reduced budget for Health Education and other promotions based on actual expenditures.
➤ ($6,510)	Reduced housekeeping costs based on actual expenditures.
➤ $26,400	Utility rate increases.
➤ $5,784	Increased cost of laboratory supplies.
➤ ($85,295)	Costs for building and grounds maintenance transferred to Government Buildings and Parks and Recreation.
➤ $30,589	Increased rental fees and rent for annex to Women, Infants, and Children (WIC) modular building.
➤ $6,303	Increased support costs paid to Health Care Services.

Other Charges

➤ $5,529	Increased support payments for AIDS patients.

Fixed Assets

➤ $34,407	Computer equipment.
➤ $33,691	Office furniture.
➤ $7,210	Medical equipment.
➤ $36,120	Field equipment.
➤ $24,109	Replacement laboratory equipment.

Intrafund Transfers

➤ $57,473	Increased charges to California Children Services (CCS) for administrative support and medical consultation.
➤ $457,954	Increased therapist charges to CCS previously budgeted as revenue.
➤ ($138,678)	Decreased administrative support of Air Pollution Control.

Revenues

➤ ($348,447)	Decreased State reimbursement for CCS therapy services now treated as Intrafund Transfer.
➤ $566,316	Additional revenue from proposed Environmental Health fee increase.
➤ ($35,912)	Reduced revenue for services performed for San Joaquin General Hospital.

Work Load Data

	Actual			Est./Act.	Projected
	1988–89	1989–90	1990–91	1991–92	1992–93
Nursing Visits	36,448	32;215	38,884	27,210	27,000
Laboratory Procedures	91,078	77,500	107,576	107,000	110,000
Clinical Services:					
Total Clinics	95	103	106	109	108
Number of Patient Visits	64,405	65,489	73,002	74,000	75,000
Community Services:					
WIC Caseload/Month	4,000	4,860	4,860	5,400	5,500
Case Mgmt, ADP & CCS/HIV clients	146	240	250	300	300
Anonymous, Confidential & Sentinel Surveillance HIV Tests	6,209	5,000	3,500	6,000	6,000
Health Education Public Contacts	16,992	24,477	93,756	157,140	170,650
Environmental Health Staff Hours	53,198	44,030	59,487	60,227	63,829

➤ $331,881	State sales tax revenue received under Realignment.
➤ $145,574	Overall increase in other State and federal funding.

Program Discussion

In the 1991–92 budget 24 positions were unfunded. Due to vacancies, Public Health Nursing field services priorities have been continually revised to meet only the most urgent needs for high risk populations. To stay within budget constraints, the Environmental Health Division has maintained 15 vacancies, resulting in the provision of services at 1990–91 levels.

Salary and benefit appropriations for 1992–93 reflect four additional Public Health Nurse vacancies, two unfunded positions due to State grant reductions, and two vacancies, in difficult to recruit classifications, which will be filled by part–time contract staff. Six positions, not funded in 1991–92, will be filled to provide Underground Storage Tank Program services. These positions are offset by fee revenue. Services and Supplies have been reduced below the 1991–92 levels to reflect reductions in filled positions and expenditure history. Fixed assets reflect replacement of outdated laboratory equipment, items needed for field operations, office equipment, and additional automated support.

New State grants were received in 1991–92. A two–year Fetal Infant Death Review project was awarded and new revenues were obtained through the Ryan White CARE Consortium of San Joaquin County. However, most State programs received either no additional funds or were reduced due to the State budget crisis. No increases for 1992–93 are estimated unless specific written notification has been received. The dissolution of Air Pollution Control will result in a loss of administrative reimbursement to Public Health Services which must be absorbed from operations. The 1992–93 budget assumes the adoption of updated Environmental Health fees.

Communicable Disease and Tuberculosis

Significant increases in new tuberculosis cases and other communicable diseases which require follow–up have occurred. Because it is a basic public health responsibility, follow–up on these cases and contacts receives the highest priority in both the Community Services and Public Health Nursing divisions. Key positions in these programs have remained vacant due to lack of qualified applicants. Due to staff limitations, prevention services for high risk infants, seniors, and other at risk populations are available in only the most severe situations.

AIDS

The number of diagnosed AIDS cases and persons infected with the HIV virus continues to increase. State funds no longer cover the cost of performing necessary activities. County funds are now being used to maintain the current program effort.

To achieve complete integration of all related programs, the AIDS Information and Education Program was moved from the Health Education Division to the supervision of the AIDS Coordinator. This position also assumed new responsibilities in the AIDS Subvention and Ryan White Consortium efforts which involve extensive community–based planning.

Maternal, Child, and Adolescent Health

At least ten distinct State–funded programs fall under the umbrella of Maternal, Child, and Adolescent Health. The 1991–92 Realignment legislation mandated the creation of a "seamless" system which serves these populations across all categorical programs. A State plan to achieve this concept is being developed. A similar effort will be required at the local level.

Development of this new system of health services for women and children will have undetermined effects upon Public Health Services. The State has proposed a CHECKUP program of health insurance for all children from birth to six years of age, a HEALTHY START program of health and social services in schools, expanded perinatal outreach services, and several other reforms. However, plans for 1992–93 include the continued receipt of at least ten categorical grants and allocations, each with their own contracts, budgets, work plans, reports, and other requirements.

Proposition 99/Tobacco Control

Realignment legislation earmarked some of the Proposition 99 funds to be used for the perinatal outreach services described above. A certain portion of the local allocation may be used to draw federal financial participation for such services. As a result, the tobacco control efforts will be maintained, perinatal outreach services will be expanded, and new funds will be brought into the Department.

Air Pollution Control

The Air Pollution Control program ended in May 1992 when it became part of the eight–county San Joaquin Valley Unified Air Pollution Control District. From a financial perspective, Public Health Services will have to absorb over $130,000 in administrative costs previously reimbursed by Air Pollution Control. Programmatically, air pollution control will no longer be under the direction of this County and it will be more difficult to integrate a number of environmental health, laboratory, and health education efforts.

Water Program

On July 1, 1992 the State was to assume authority for all public water systems with more than 15 connections. The State intended to contract with local jurisdictions for enforcement services. However, proposed fees and administrative systems were not acceptable to water purveyors and a decision was made to delay implementation until July 1993. A task force has worked with the State and the Legislature to resolve these issues. Local programs will be out of compliance with federal standards until the State task force resolves these fee and implementation issues. The Environmental Health Division continues to provide only the level of service that can be supported by the current $110 charge.

Environmental Health Fees

In April 1990 the Board of Supervisors adopted a policy of full recovery of Environmental Health costs. The 1990–91 budget was based upon that premise. In the two years since the fees were adopted, routine costs have increased and salary adjustments have been negotiated for Environmental Health personnel classifications. Fee increases are necessary to again achieve full cost recovery. The 1992–93 estimated Environmental Health fee revenue is $556,745 higher than budgeted in 1991–92. If the fee increases are not adopted, major reductions in Environmental Health and other Public Health Services will be necessary. Approval of fee increases is the single most significant policy issue in the 1992–93 Public Health Services budget.

Underground Storage Tank Program

The State–funded Local Oversight Program (LOP), which supervises the cleanup and closure of leaking underground storage tank sites, has a limit on the numbers of facilities it can enroll. However, there is a significant demand for services beyond the LOP capacity. These additional efforts are not mandated and would need to be completely fee supported. The 1992–93 budget recommends funding for six currently vacant Environmental Health positions to provide program services. The recommended budget contains appropriations and fee revenue to support these additional services.

Housing Abatement

Housing Abatement activities are supported by County General Fund except where local ordinance provides for recovery of cost. The program is only budgeted to provide service at 1990–91 levels. Requests to address additional structures will require either diversion of staff from mandated, revenue producing programs; a redirection of resources from other public health services; or the appropriation of additional County funds.

Revenue Enhancement

In addition to fees in Environmental Health, charges must be updated in the clinical and laboratory service areas. An analysis of these rates will be completed and adjustments will be proposed during 1992–93. Staff will continue to seek other grant and funding sources to conduct public health programs which are needed, but for which resources have not been available.

Automated Support

Public Health Services has invested heavily over the past three years in automated support. It is anticipated that new programs will be developed in 1992–93 which will: capture staff daily activities needed to maximize grant revenues; measure standards of productivity; enhance billing capability for the clinic and laboratory; manage the California Children Services program; provide integrated accounting information for financial management; assure case tracking for tuberculosis treatment and follow–up; track inventory, frequency, inspection time, cost, and revenues for environmental health programs; track and manage laboratory work load and test reporting; and track and recall all children in San Joaquin County who need immunizations.

Correctional Health Services

Public Health Services will continue to work with correctional services staff to insure that there is a coordinated effort to identify, treat, and track incarcerated individuals who have sexually transmitted diseases, tuberculosis, hepatitis, or other communicable diseases. Public Health Services medical staff will provide consultation on the development of related policies and procedures.

1991–92 Accomplishments

1. Changed the salary and classification structure for Environmental Health staff to stabilize the work force.
2. Initiated a comprehensive study of laboratory fees which will lead to enhanced department revenues.
3. Remodeled laboratory and clinic areas to obtain increased service delivery capacity, staff safety, and patient confidentiality.
4. Participated in establishment of the Ryan White CARE Consortium of San Joaquin County to provide health care and follow–up services to underserved persons with HIV disease.
5. Provided outreach clinic services once per week to test individuals, who are not users of public health services, for sexually transmitted diseases, tuberculosis, and HIV.

1992–93 Objectives

1. To complete conversion of automated clinic, laboratory, vital records, and financial systems to personal computer programs.
2. To establish and implement revised laboratory fees.
3. To develop Communicable Disease and Tuberculosis Control program protocols.
4. To train new staff to meet demand for Underground Storage Tank Program services.
5. To make organizational, programmatic, and fiscal changes to meet new State requirements in the realignment of Maternal, Child, and Adolescent Health programs and services.

412—Air Pollution Control

Health Services

Michael Smith, *Health Care Services Director*

General Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$763,701	$1,029,715	$0	$0	($1,029,715)
Services & Supplies	324,015	1,076,631	0	0	(1,076,631)
Other Charges	32,219	0	0	0	0
Fixed Assets	10,190	25,960	0	0	(25,960)
Total Appropriations	$1,130,125	$2,132,306	$0	$0	($2,132,306)
Earned Revenues By Source					
Charges for Services	$907,178	$2,132,306	$0	$0	($2,132,306)
Total Revenues	$907,178	$2,132,306	$0	$0	($2,132,306)
Net County Cost					
Mandated	$222,947	$0	$0	$0	$0
Allocated Positions	25.0	25.0	0.0	0.0	(25.0)
Temporary (Full–Time Equivalent)	2.4	0.5	0.0	0.0	(0.5)
Total Staffing	27.4	25.5	0.0	0.0	(25.5)

Purpose

This budget provided funding for programs to protect, preserve, and enhance the air quality in San Joaquin County.

Program Discussion

On May 31, 1992, San Joaquin County's responsibility for air pollution control activities ended. All functions were transferred to the San Joaquin Valley Unified Air Pollution Control District, a regional organization composed of eight central California counties headquartered in Fresno.

The County is working with the Unified District to ensure a smooth transition, without disrupting air pollution control activities. These transition efforts include providing interim Motor Pool services and providing ongoing support for the Unified District's radio and telephone communications through the Department of General Services.

415—California Children Services

Health Services

Michael Smith, *Health Care Services Director*

General Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$109,386	$343,644	$450,769	$450,769	$107,125
Services & Supplies	75,460	107,922	169,150	169,150	61,228
Other Charges	561,793	1,923,447	1,262,000	1,262,000	(661,447)
Fixed Assets	16,629	10,000	0	0	(10,000)
Total Expenditures	$763,268	$2,385,013	$1,881,919	$1,881,919	($503,094)
Intrafund Transfers	0	0	(49,502)	(49,502)	(49,502)
Total Appropriations	$763,268	$2,385,013	$1,832,417	$1,832,417	($552,596)
Earned Revenues By Source					
Aid from Other Govt Agencies	$0	$1,185,505	$1,239,956	$1,239,956	$54,451
Charges for Current Services	0	0	1200	1200	1200
Miscellaneous Revenues	0	14,000	1,000	1,000	(13,000)
Operating Transfers In	0	477,362	0	0	(477,362)
Total Revenues	$0	$1,676,867	$1,242,156	$1,242,156	($434,711)
Net County Cost					
Mandated	$763,268	$708,146	$590,261	$590,261	($117,885)
Allocated Positions	10.0	11.0	12.0	12.0	1.0

Purpose

California Children Services (CCS) provides diagnostic, treatment, and therapy services to financially qualified children under age 21 with eligible handicapping conditions. Direct therapy services are delivered by staff from Public Health Services in Medical Therapy Units located in public schools. CCS administrative staff determine medical, residential, and financial eligibility; provide case management; pay provider claims for authorized services; and maintain data and reports as required by the State.

Major Budget Changes

Salaries & Employee Benefits

➤ $55,007	Increase due to midyear addition of a Program Manager.
➤ $22,640	Increased cost of recommended clerical position.
➤ $8,000	Increased overtime.
➤ $24,217	Normal salary adjustments.
➤ ($2,739)	Salary savings.

Services & Supplies

➤ $11,760	Increase for rental and maintenance of a copy machine and computers.
➤ $59,784	Increased nursing and medical support purchased from Public Health Services.
➤ $2,000	Increase in telephone expenses for a new clerk and Fax machine.
➤ $10,282	Increase for medical and nursing consultation.

➤ ($12,456)	Decreased indirect costs paid to Public Health Services.

Other Charges

➤ ($661, 447)	Decrease reflects actual expenditure trends for diagnostic and treatment services.

Intrafund Transfers

➤ ($49,502)	Charges to Public Health Services for nursing services.

Revenue

➤ ($354,692)	Reduced State grant support for administration and diagnostic and treatment services due to Realignment.
➤ $93,643	Increased Medi–Cal allowance for provision of case management services.
➤ $315,500	Realignment sales tax revenue, incorrectly classified as Operating Transfer In for 1991–92.
➤ ($13,000)	Reduced family co–payments based on current rate of collection.
➤ ($477,362)	Decreased Operating Transfer In reflects reclassification of revenue and revenue estimate reduction.

Program Discussion

Health Care Services assumed responsibility for the California Children Services program in January 1991. A subsequent State review reflected serious operational deficiencies. Nearly all problems were corrected in 1991–92 through the establishment of a Program Manager position and purchase of computers and other office products.

Realignment changed the CCS funding formulas for both services and administrative support. Appropriations for diagnostic and treatment costs have been reduced to more accurately reflect historical expenditure trends. The State will continue to provide 50% of administrative expenses in 1992–93.

Statewide standards for local program administration are being developed. When these requirements are issued, some staffing adjustments may be necessary.

1991–92 Accomplishments

1. Hired and trained case management staff.
2. Established Program Manager position.
3. Purchased computers and other needed office furniture and equipment.
4. Initiated medical records system conversion.

1992–93 Objectives

1. To complete recruitment of Program Manager.
2. To analyze, and adjust if necessary, the program's fiscal operations.
3. To complete medical records conversion.

Work Load Data

	Actual 1988–89	 1989–90	 1990–91	Est./Act. 1991–92	Projected 1992–93
Average Caseload/Month	1,597	1,752	1,895	1,493	1,500
New Cases Opened	699	676	585	510	500
Cases Closed	547	590	401	460	450
Average Referrals/Month	93	91	97	55	55

408—Utility Districts

Health Services

Henry Hirata, *Public Works Director*

General Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$533,652	$659,929	$700,503	$700,503	$40,574
Services & Supplies	70,715	129,317	132,535	132,535	3,218
Fixed Assets	537	0	6,600	6,600	6,600
Total Expenditures	$604,904	$789,246	$839,638	$839,638	$50,392
Intrafund Transfers	(34,170)	0	(15,000)	(15,000)	(15,000)
Total Appropriations	$570,734	$789,246	$824,638	$824,638	$35,392
Earned Revenues By Source					
Charges for Services	$758,744	$789,246	$824,638	$824,638	$35,392
Total Revenues	$758,744	$789,246	$824,638	$824,638	$35,392
Net County Cost					
Support	($188,010)	$0	$0	$0	$0
Allocated Positions	15.0	15.0	15.0	15.0	0.0
Temporary (Full–Time Equivalent)	0.0	2.5	3.3	3.3	0.8
Total Staffing	15.0	17.5	18.3	18.3	0.8

Purpose

The Utilities Division provides for the operation and maintenance of the various utility districts under the control of the Board of Supervisors. Domestic water, sanitary sewer, and storm drain services are provided to the residents of these districts. All costs are fully reimbursed from Special Districts and County Service Areas receiving the services.

Major Budget Changes

Salaries & Employee Benefits

➤ $1,378	Increase in extra help.
➤ $3,000	Increase in overtime.
➤ $36,196	Normal salary adjustments.

Fixed Assets

➤ $5,850	Utilities equipment.
➤ $750	Computer equipment.

Program Discussion

Sewer and water services are provided to users representing the equivalent of a city of over 18,000 population. Such a city would normally cover an area of five square miles and be serviced by ten wells. The Utility Districts must maintain 62 wells and appurtenances for 30 water systems, 7 sewage collection systems, 2 sewage treatment plants, and 74 storm drain pumps spread out over 1,000 square miles. Water production and supply and wastewater treatment must meet standards adopted by local, State, and federal regulatory agencies.

A mandatory water conservation program was established by the Board in 1991 to reduce water consumption. The goal was a reduction of 20% from 1987 levels for the months of May through November. An overall reduction of 24% was attained.

The water conservation program for 1992–93 will continue to be monitored by temporary employees. Two Water Conservation Patrols will monitor the water systems operated by the County. The program is funded by charges to the water districts.

General engineering services performed by Public Works" engineering staff are billed to the Utility District's budget. This cost is then distributed to all the Special Districts. The costs of specific projects are billed directly to the benefitting districts.

1991–92 Accomplishments

1. Attained 24% usage reduction through mandatory water conservation program.
2. Completed cross–connect control and commercial metering programs on large water systems.
3. Destroyed Lincoln Village Wells Nos. 1, 2, 4, and 6.
4. Initiated work to correct DBCP problems in Victor and Shaded Terrace Water System's.

1992–93 Objectives

1. To complete cross–connect control programs and commercial metering on small water systems.
2. To carry out effective safety and training programs and procedures pursuant to SB 198.

Work Load Data

	Actual			Est./Act.	Projected
	1988–89	1989–90	1990–91	1991–92	1992–93
Maintenance & Operation					
Water					
Water Systems	24	26	27	29	30
Wells Operated	50	54	56	59	62
Service Connections	4,363	4,603	4,667	5,063	5,318
Main Water Lines (Miles)	50	53	53	58	69
Sewer					
Sewage TreatmentPlants	1	1	1	1	1
Sewage Collection Systems	6	6	6	6	6
Service Connections	5,231	5,231	5,231	5,232	5,232
Main Sewer Lines (Miles)	55	55	55	55	55
Sewage Pumping Stations	5	5	5	5	5
Drainage					
Storm Drain Pump Stations	852	42	43	42	43
Storm Drain Pumps	85	69	72	67	74
Calls for Services					
Water					
Water Complaints	393	203	458	266	250
Water Leaks Repaired	41	29	49	34	35
Water Quality Calls	142	47	25	24	25
Sewer					
Sewer Complaints	666	713	707	754	600
Sewer Stops Cleared	374	424	402	438	300
Sewer Risers Repaired	55	40	30	40	40
Sewer Line Cleaned (Feet)	6,000	51,690	65,000	56,000	75,000

Solid Waste Enterprise Fund

Health Services

Henry Hirata, *Public Works Director*

Solid Waste Enterprise Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$2,117,235	$2,425,560	$2,486,750	$2,486,750	$61,190
Services & Supplies	3,017,093	2,584,401	2,827,552	2,827,552	243,151
Other Charges	2,438,143	2,779,200	2,741,300	2,741,300	(37,900)
Fixed Assets	325,883	122,150	146,300	146,300	24,150
Total Expenditures	$7,898,354	$7,911,311	$8,201,902	$8,201,902	$290,591
Intrafund Transfers	0	(69,900)	(108,800)	(108,800)	(38,900)
Total Appropriations	$7,898,354	$7,841,411	$8,093,102	$8,093,102	$251,691
Earned Revenues By Source					
Interest	$352,691	$341,840	$419,939	$419,939	78,099
Charges for Services	6,752,205	7,308,927	7,936,900	7,936,900	627,973
Fund Balance	793,458	190,644	(263,737)	(263,737)	(454,381)
Total Revenues	$7,898,354	$7,841,411	$8,093,102	$8,093,102	$251,691
Net County Cost	$0	$0	$0	$0	$0
Allocated Positions	51.0	55.0	55.0	55.0	0.0
Temporary (Full–Time Equivalent)	2.7	2.9	2.0	2.0	(0.9)
Total Staffing	53.7	57.9	57.0	57.0	(0.9)

Purpose

The Solid Waste Enterprise Fund provides for the County's Solid Waste Management programs. These programs include long–range planning, acquisition, design, and development of landfill sites, refuse collection franchise management, development and implementation of Countywide recycling and household hazardous waste programs, and operation of the County's solid waste transfer and disposal facilities, in accordance with local, State, and federal regulations.

Major Budget Changes

Salaries & Employee Benefits

➤	$56,680	Normal salary adjustments.
➤	($127,134)	Closure of the Harney Lane site.
➤	$131,244	North County staffing for full year.

Services & Supplies

➤	($56,459)	Closure of the Harney Lane site.
➤	($136,900)	North County decrease in professional services.
➤	$31,100	Increase in North County permit fees.
➤	$48,500	Increased utilities and equipment repairs at North County.
➤	$71,400	Increased professional services for Lovelace.
➤	$13,200	Increase in fuel.
➤	$33,000	Increased equipment repairs for transfer operations.

➤ $79,200	Increase in permit and monitoring costs at Foothill.
➤ $18,000	Increased engineering charges.
➤ $72,000	Increase in Foothill site maintenance.
➤ $95,600	Increase in Corral Hollow site maintenance.
➤ ($41,100)	Decrease in Corral Hollow professional services.

Other Charges

➤ ($291,500)	Closure of the Harney Lane site.
➤ ($24,100)	Decrease in State surcharges at Foothill.
➤ $102,000	North County depreciation.
➤ $126,100	North County State surcharges.
➤ $46,000	North County site improvements.

Fixed Assets

North County Landfill

➤ $5,000	Maintenance tools.
➤ $20,000	Flatbed pickup.
➤ $14,000	Water pumps.
➤ $10,000	Portable light towers.
➤ $48,000	Backhoe.
➤ $2,000	Survey equipment.

Intrafund Transfers

➤ ($32,100)	Decrease in equipment reserves to Lovelace.
➤ $71,000	Increase in site reserves to North County.

Revenues

➤ ($454,381)	Decreased fund balance transfer.
➤ ($514,900)	Closure of Harney Lane site.
➤ $1,046,100	North County full year operation.
➤ $188,805	Increased general public use at Corral Hollow.
➤ $24,800	Increased general public use at Foothill.
➤ $151,400	Increased refuse collector use of Foothill.
➤ ($272,732)	Decreased refuse collector use of Lovelace.

Program Discussion

The Solid Waste Enterprise Fund was created in January 1975, when the County assumed operation of the Harney Lane Landfill from the City of Lodi. Since

Work Load Data

	Actual			Est./Act.	Projected
	1988–89	1989–90	1990–91	1991–92	1992–93
Tons of Waste Received at:					
Lovelace Transfer Station	115,656	135,400	126,172	116,006	129,496
Foothill Landfill	19,495	29,700	35,977	41,664	43,747
Harney Lane (closed 10/31/91)	117,009	129,746	140,308	36,176	0
North County (opened 11/1/91)	0	0	0	120,366	154,198
Corral Hollow (assumed 7/1/90)	0	0	55,189	58,207	61,118
Total Tons	252,160	294,846	357,646	372,419	388,559
Transfers–Lovelace Transfer Station:					
Number of Loads	7,447	7,894	7,274	7,360	7,194
Tons per Load	15.5	17.2	17.4	18.0	18.0

that time, the County's solid waste program has been budgeted in this fund.

The passage of AB 2448 required landfill operators to establish mechanisms to fund closure and postclosure maintenance activities for sanitary landfills. On December 6, 1988, the Board of Supervisors established the Solid Waste Closure Enterprise Fund for this purpose. Closure activities, which were previously funded in the Solid Waste Enterprise Fund, were moved to the Solid Waste Closure Enterprise Fund on January 1, 1989 (refer to Program Discussion of the Solid Waste Closure Enterprise Fund).

In September 1989, the Integrated Solid Waste Management Act (Act) was adopted which required each city and county, to divert 25% of its solid waste stream by 1995, and 50% by the year 2000 through source reduction, recycling, and composting activities. The Act also required each local jurisdiction to develop Source Reduction and Recycling Elements (SRRE), Household Hazardous Waste Elements (HHWE), and Countywide Integrated Waste Management Plans (CIWMP). These documents are 15–year plans that indicate strategies to achieve the mandated diversion rates. Funds for the implementation of programs recommended in these plans are budgeted in the Solid Waste Enterprise Fund.

The main source of revenue for the Solid Waste Enterprise Fund is gate fees paid by users of County solid waste facilities. This Fund does not rely on contributions from the County's General Fund.

Key 1992–93 Solid Waste Activities

Harney Lane Sanitary Landfill

This facility stopped receiving waste on October 31, 1991. During the next two years it must undergo extensive closure activities, concluding with the placement of final cover over the entire site. These costs are accounted for in the Solid Waste Closure Enterprise Fund. Long–range monitoring and maintenance activities for this site will be accounted for in the Solid Waste Enterprise Fund.

North County Recycling Center and Sanitary Landfill

Construction of the landfill portion of this facility was completed in September 1991. At that time, it began to receive waste for disposal. In February 1992, construction was completed on the Recycling Center and it began operations at that time. Capital costs associated with this project were funded as follows:

Long–Term Debt	$5,214,847
Capital Improvement Fund	1,036,000
Site Development Reserve	173,800
Total	$6,424,647

The long–term debt was secured through issuance of certificates of participation. Repayment of this debt will occur over a 20–year period, from gate fees charged at the site. In addition, $240,000 in Site Development Reserves was used to purchase equipment needed for the start–up of the recycling center and landfill.

Foothill Sanitary Landfill

The County obtained a court order for immediate possession of Foothill Landfill property during 1989–90. Court proceedings will continue through 1992–93. Funds are available in the Site Acquisition and Development Reserve for this purchase. Final design and environmental review will be completed in 1992–93 for the next phase of the landfill. The next phase will contain a leachate collection and removal system.

Corral Hollow Sanitary Landfill

The Board of Supervisors has authorized the closure of this facility by January 1995. Preparation of Closure and Postclosure Maintenance Plans and CEQA review of the closure, started in 1991–92 will be completed in 1992–93. Closure of this facility will require importing a large quantity of soil for final cover.

Lovelace Transfer Station

In March 1992, the Board of Supervisors approved the preliminary design plans for a materials recovery facility at the Lovelace Transfer Station to assist the County in meeting State mandated diversion goals. Work will continue on the final plans and environmental review that was started in 1991–92. It is anticipated that the new facility will be operational in 1995.

South County Materials Recovery Facility

The Board of Supervisors authorized staff to enter into discussions with the City of Tracy for the development of a regional materials recovery facility. During 1992–93, an agreement will be pursued with the City and work will commence on the siting, permitting, and design of this facility.

South County Area Sanitary Landfill

In March 1992, the Board of Supervisors authorized staff to continue to search for a replacement site for the Corral Hollow Sanitary Landfill in the South County area. This search will be ongoing, until a suitable replacement is found.

Gate Fee Adjustments

Gate fee adjustments are recommended for both the North County Recycling Center and Sanitary Landfill, and the Corral Hollow Sanitary Landfill.

It is recommended that a two–tier gate fee be established for the North County Recycling Center and Sanitary Landfill. This would consist of a basic landfill fee for presorted waste that has had recyclables removed prior to bringing to the landfill, and a rate for nonsorted waste that has not had recyclables removed. Waste qualifying for the presorted rate must meet certain predetermined conditions. Nonsorted waste would be charged a fee of $5.00 per ton more than the basic rate for presorted waste. Recommended rates are as follows:

North County

	Current Fee	Proposed Fee
Nonsorted Waste		
Auto	$2.25	$3.00
Compact Pickup	3.25	4.00
Large Pickup	4.50	6.00
Van	4.50	6.00
Trailer Less than 8'	4.50	6.00
Loose Cubic Yards	3.00	4.95
Compacted Cubic Yards	4.20	6.93
Per Ton Rate	16.25	21.03
Presorted Rate		
Per Ton	16.25	16.03

Corral Hollow

	Current Fee	Proposed Fee
Loose Cubic Yards	$4.50	$4.86
Compacted Cubic Yards	6.00	6.48

Integrated Waste Management Plan

Work will continue in 1992–93 on the preparation and implementation of the Source Reduction and Recycling Element, the Household Hazardous Waste Element, and the Integrated Waste Management Plan that was started in 1991–92. Implementation of a regional Household Hazardous Waste Program will be pursued.

Local Enforcement Agency

In 1991–92, the County's Environmental Health Services Division began funding a portion of its program with a $.59 per ton surcharge at all landfills. Gate fees were not raised to cover these additional costs. Costs are as follows:

	1991–92 Est/Act	1992–92 Projected
Harney Lane	$21,300	$0
North County	71,000	91,000
Foothill	93,000	102,200
Corral Hollow	34,300	36,100
Total Payments	$219,600	$229,300

State Surcharges

Assembly Bill 2448 established a surcharge on landfills, effective January 1, 1989, to establish a State fund for disposal site clean–up and Household Hazardous Waste Programs. The surcharge was $.60 per ton for 1990. However, the State Board of Equalization can recalculate this fee on an annual basis.

Assembly Bill 939 also established a surcharge on landfills, to fund the State's solid waste management activities, of $.50 per ton effective January 1, 1990. The surcharge was increased to $.75 per ton on July 1, 1990. The Integrated Waste Management Board may increase this fee to $1.00 per ton by July 1, 1992. If the surcharge is increased, gate fees may have to be adjusted.

Based on projected landfill volumes, the State surcharges are estimated as follows during 1992–93:

	AB 939	AB 2448	Total
North County	$115,600	$92,500	$208,100
Foothill	129,900	103,900	233,800
Corral Hollow	45,800	36,700	82,500
Total	$291,300	$233,100	$524,400

Designated Reserves

To properly account for the different functions of the Solid Waste Enterprise Fund, designated reserves are maintained for the following categories:

Equipment Replacement Reserve

The Equipment Replacement Reserve provides for replacement of worn–out equipment. When individual equipment is replaced, the amount of depreciation for that piece of equipment is allocated from the reserve toward the purchase price.

	1990–91 Actual	1991–92 Est/Act	1992–93 Rec
Beginning	$958,810	$1,515,343	$1,563,643
Contributions	556,533	552,100	555,000
Total	$1,515,343	$2,067,443	$2,118,643
Disbursements	0	(503,800)	(37,800)
Ending	$1,515,343	$1,563,643	$2,080,843

Site Acquisition and Development Reserve

The Site Acquisition and Development Reserve provides funding for the acquisition and development of new solid waste facilities.

	1990–91 Actual	1991–92 Est/Act	1992–93 Rec
Beginning	$1,013,598	$2,145,222	$539,222
Contributions	1,131,624	0	0
Total	$2,145,222	$2,145,222	$539,222
Disbursements	0	(1,606,000)	(71,000)
Ending	$2,145,222	$539,222	$468,222

In June 1980, the County Contingency Fund loaned $1.35 million to the Solid Waste Enterprise Fund to establish the Site Acquisition and Development Reserve in the Enterprise Fund cash balance.

The site acquisition loan was for a 20–year period at 8% annual interest. The first two years of the loan involved interest–only payments and the principal was to be repaid over the balance of 18 years. The annual payment is comprised of a fixed principal portion ($75,000) and an interest portion.

The first principal and interest payment was made in 1982–83. The initial repayments were made from the Solid Waste Enterprise Fund to the County Contingency Fund. However, the Board of Supervisors, with the adoption of the 1985–86 budget, directed that the 1984–85 and subsequent payments be made to the County Capital Improvement Fund, rather than the Contingency Fund. The repayment funds are to be reserved for the acquisition and development of solid waste facilities. A summary of payments to the Capital Improvement Fund are as follows:

	Principal	Interest	Total
1984–85	$75,000	$96,000	$171,000
1985–86	75,000	90,000	165,000
1986–87	75,000	84,000	159,000
1987–88	75,000	78,000	153,000
1988–89	75,000	72,000	147,000
1989–90	75,000	66,000	141,000
1990–91	75,000	60,000	135,000
1991–92	75,000	54,000	129,000
1992–93	75,000	48,000	123,000
Total	$675,000	$648,000	$1,323,000

1991–92 Accomplishments

1. Completed the North County Sanitary Landfill. The landfill was opened to the general public on November 1, 1991.
2. Reached conceptual agreement with the cities on a regional approach to a Countywide Household Hazardous Waste Program.
3. Completed the County's Source Reduction and Recycling Element. As part of the County Integrated Waste Management Plan, the element was submitted to the State.
4. Increased recycling of wood, metals, and tires in an effort to meet AB 939 goals. Implemented public recycling programs at the North County Recycling Center and at sanitary landfills.
5. Stopped receiving waste at Harney Lane Sanitary Landfill on November 1, 1991. Closure work was started in April 1992.
6. Hired a consultant to prepare plans and specifications for continued development of the Foothill Sanitary Landfill.
7. Hired a consultant to prepare preliminary plans and specifications for renovation of the Lovelace Transfer Station.
8. Obtained authorization to pursue the development of a South County Materials Recovery Facility and a replacement site for the Corral Hollow Landfill.

1992–93 Objectives

1. To complete and adopt the County Source Reduction and Recycling Element.
2. To complete and secure adoption, by the cities and the County, of a Regional Household Hazardous Waste Element. To develop a funding mechanism, an oversight committee, and an initial program consisting of one day collection events.
3. To begin preparation of the Countywide Integrated Waste Management Plan.
4. To prepare final designs, environmental reviews, and other tasks for the next phase of the Foothill Sanitary Landfill and the Lovelace Transfer Station.
5. To prepare Closure and Postclosure Maintenance Plans for the Corral Hollow Sanitary Landfill for site closure by January 1995.
6. To proceed with a South County Regional Materials Recovery Facility Project, to become operational by 1995.
7. To proceed with development of a Central County Regional Compost Facility, to be operational by 1995.
8. To negotiate contract extensions beyond December 31, 1993 for residential refuse collection. Alternatively, to award new franchises through a competitive bidding process.

Appropriations By Function

Budget & Function	**1991–92 Approved**	**1992–93 Recommend**	**Increase/ (Decrease)**
Administration			
Salaries & Benefits	$620,500	$643,100	$22,600
Services & Supplies	326,663	324,552	(2,111)
Other Charges	145,200	152,100	6,900
Fixed Assets	29,600	2,000	(27,600)
Total Administration	$1,121,963	$1,121,752	($211)
Harney Lane Landfill			
Salaries & Benefits	$127,134	$0	($127,134)
Services & Supplies	88,459	32,000	(56,459)
Other Charges	291,500	0	(291,500)
Total Harney Lane	$507,093	$32,000	($475,093)
North County Landfill			
Salaries & Benefits	$485,306	$616,550	$131,244
Services & Supplies	541,678	482,700	(58,978)
Other Charges	895,500	1,175,300	279,800
Fixed Assets	34,750	91,000	56,250
Less Reserves	0	(71,000)	(71,000)
Total North County Landfill	$1,957,234	$2,294,550	$337,316
Foothill Sanitary Landfill			
Services & Supplies	$707,300	$885,500	$178,200
Other Charges	518,900	503,300	(15,600)
Total Charges	$1,226,200	$1,388,800	$162,600
Corral Hollow Landfill			
Salaries & Benefits	$257,320	$271,000	$13,680
Services & Supplies	484,000	545,700	61,700
Other Charges	717,100	694,600	(22,500)
Fixed Assets	5,000	5,000	0
Total Corral Hollow Landfill	$1,463,420	$1,516,300	$52,880
Lovelace Transfer Station			
Salaries & Benefits	$431,700	$452,100	$20,400
Services & Supplies	241,201	313,900	72,699
Other Charges	54,900	60,000	5,100
Fixed Assets	52,800	48,300	(4,500)
Less Reserves	(69,900)	(37,800)	32,100
Total Lovelace Transfer Station	$710,701	$836,500	$125,799
Transfer Operation			
Salaries & Benefits	$503,600	$504,000	$400
Services & Supplies	195,100	243,200	48,100
Other Charges	156,100	156,000	(100)
Total Transfer Operation	$854,800	$903,200	$48,400
Total Appropriations	**$7,841,411**	**$8,093,102**	**$251,691**

Revenues By Function—Charges for Services

Budget & Function	1991–92 Approved	1992–93 Recommend	Increase/ (Decrease)
Harney Lane Landfill			
General Public	$139,500	$0	($139,500)
Sanco Disposal Service	339,300	0	(339,300)
Independent Disposal Service	1,000	0	(1,000)
Stockton Scavenger	20,900	0	(20,900)
Waste Management	13,800	0	(13,800)
Delta Container	1,400	0	(1,400)
Rental Income	2,900	3,900	1,000
Total Harney Lane	$518,800	$3,900	($514,900)
North County Landfill			
General Public	$418,500	$963,300	$544,800
Independent Disposal Service	3,100	5,000	1,900
Sanco Disposal Service	1,018,000	1,410,600	392,600
Stockton Scavenger	62,700	48,100	(14,600)
Waste Management	41,400	145,900	104,500
Delta Container	4,100	16,000	11,900
Rental Income	2,200	7,200	5,000
Total North County	$1,550,000	$2,596,100	$1,046,100
Foothill Landfill			
General Public	$259,200	$284,000	$24,800
Stockton Scavenger	7,200	14,400	7,200
Commercial Salvage	22,400	16,700	(5,700)
Sanco Disposal Service	1,600	0	(1,600)
Sunset Disposal	1,400	0	(1,400)
Delta Container	10,100	16,800	6,700
Waste Management	3,400	151,100	147,700
Bonzi	900	0	(900)
Rental Income	11,600	11,000	(600)
Total Foothill	$317,800	$494,000	$176,200
Corral Hollow Landfill			
General Public	$407,395	$596,200	$188,805
Delta Disposal	130,300	180,300	50,000
Bonzi	107,700	91,600	(16,100)
City of Tracy	882,400	853,000	(29,400)
Total Corral Hollow	$1,527,795	$1,721,100	$193,305
Lovelace Transfer Station			
General Public	$999,632	$843,700	($155,932)
City of Manteca	750,600	736,100	(14,500)
City of Ripon	108,600	108,300	(300)
Philco Disposal	55,800	62,100	6,300
Gilton Solid Waste	62,900	89,300	26,400
Sunset Disposal Service	398,300	400,000	1,700
Stockton Scavenger	485,500	395,100	(90,400)
Lathrop Environmental	104,100	117,300	13,200
Bonzi	104,200	92,600	(11,600)
Waste Management	282,600	184,100	(98,500)
Modesto Disposal Service	8,600	700	(7,900)
Delta Container	33,700	92,500	58,800
Total Lovelace	$3,394,532	$3,121,800	($272,732)
Total Charges for Services	**$7,308,927**	**$7,936,900**	**$627,973**

Solid Waste Closure Enterprise Fund

Health Services

Henry Hirata, ***Public Works Director***

Solid Waste Closure Enterprise Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Services & Supplies	$0	$240,000	$829,800	$829,800	$589,800
Other Charges	1,116,052	805,300	815,700	815,700	10,400
Total Appropriations	$1,116,052	$1,045,300	$1,645,500	$1,645,500	$600,200
Earned Revenues By Source					
Interest	$47,677	$30,000	$60,000	$60,000	$30,000
Charges for Services	1,068,375	775,300	755,700	755,700	(19,600)
Fund Balance	0	240,000	829,800	829,800	589,800
Total Revenues	$1,116,052	$1,045,300	$1,645,500	$1,645,500	$600,200
Net County Cost	$0	$0	$0	$0	$0

Purpose

This budget provides funding for the closure and postclosure activities at Harney Lane, Foothill, and Corral Hollow Landfills and the new North County Recycling Center and Sanitary Landfill.

Major Budget Changes

Services & Supplies

➤ $20,100	Increase in County labor.
➤ $10,000	Increase in gasoline.
➤ $149,800	Increase in equipment leases.
➤ $400,000	Increase in maintenance of structures and grounds.

Other Charges

➤ ($116,700)	Closure of Harney Lane.
➤ $32,400	Increased waste to Corral Hollow.
➤ $65,300	Full–year operation of North County.

Revenues

➤ ($116,700)	Closure of Harney Lane.
➤ $32,400	Increased waste to Corral Hollow.
➤ $65,300	Full–year operation of North County.
➤ $30,000	Additional interest earned.
➤ $589,800	Fund balance used for closure of Harney Lane.

Program Discussion

On December 6, 1988, the Board of Supervisors adopted Resolution R–88–1323, which established the Solid Waste Closure Enterprise Fund. This fund is maintained for the exclusive purpose of accumulating and disbursing funds for County landfill facilities as required by Section 66796.22 of the California Code of Regulations.

Beginning in January 1989, $3.40 for each ton of waste disposed at the Harney Lane Sanitary Landfill and $0.40 per ton at the Foothill Sanitary Landfill was charged for closure and postclosure funding. These funds are transferred to the Solid Waste Closure Enterprise Fund.

On July 1, 1990, the County assumed ownership and operation of the Corral Hollow Sanitary Landfill and began transferring $1.69 per cubic yard of waste disposed at this location into the Solid Waste Closure Enterprise Fund for closure and postclosure maintenance activities for the site.

In October 1991, the New North County Recycling Center and Sanitary Landfill became operational and $1.10 per ton will be transferred into the Solid Waste Closure Enterprise Fund for closure and postclosure maintenance of the site.

Closure Of The Harney Lane Sanitary Landfill

The Harney Lane Sanitary Landfill, having reached its capacity, stopped receiving waste on October 31, 1991. Closure work, in conformance with State standards, commenced at that time and will continue through 1992–93. Closure activities include placement of a final four–foot soil cover. That cover consists of a two–foot thick foundation layer, a one–foot thick clay layer, and one–foot of top soil.

The purpose of the final cover is to prevent the filtrating of moisture through the landfill and thus prevent the development of leachate. Compaction and permeability tests will be performed on the final cover to ensure compliance with permeability specifications. Due to the complex and technical nature of those tests, private engineering consultants will perform the testing, which is budgeted at $106,000 for 1992–93.

To perform the closure work, two full–time equipment operators are assigned to the Harney Lane site. Recommended funding includes $90,000 for these positions in 1992–93.

Designated Reserves

To provide accountability within the Solid Waste Closure Enterprise Fund, designated reserves were established to itemize funds collected for the closure and postclosure requirements of the Harney Lane, North County, Foothill, and Corral Hollow Sanitary Landfills. The table on the following page indicates the designated uses of these funds.

1991–92 Accomplishments

1. Initiated closure activities for the Harney Lane Sanitary Landfill in the final quarter of 1991–92 and accomplished 20% of the closure work.

1992–93 Objectives

1. To complete 80% of the work associated with closure of the Harney Lane Sanitary Landfill.

Work Load Data

	Actual			Est./Act.	Projected
	1988–89	1989–90	1990–91	1991–92	1992–93
Monitoring Wells	NA	NA	NA	8	16
Water Testing (samples)	NA	NA	NA	8	16
Gas Testing (probes)	NA	NA	NA	108	144
Foundation Cover (cubic yards)	NA	NA	NA	70,000	250,000
Clay Soil Cover (cubic yards)	NA	NA	NA	0	75,000
Vegetative Cover (acres)	NA	NA	NA	0	50
Surface Water Testing (sample)	NA	NA	NA	2	2
Drainage Testing (samples)	NA	NA	NA	0	4
Structures Tested	NA	NA	NA	160	212

Designated Reserves

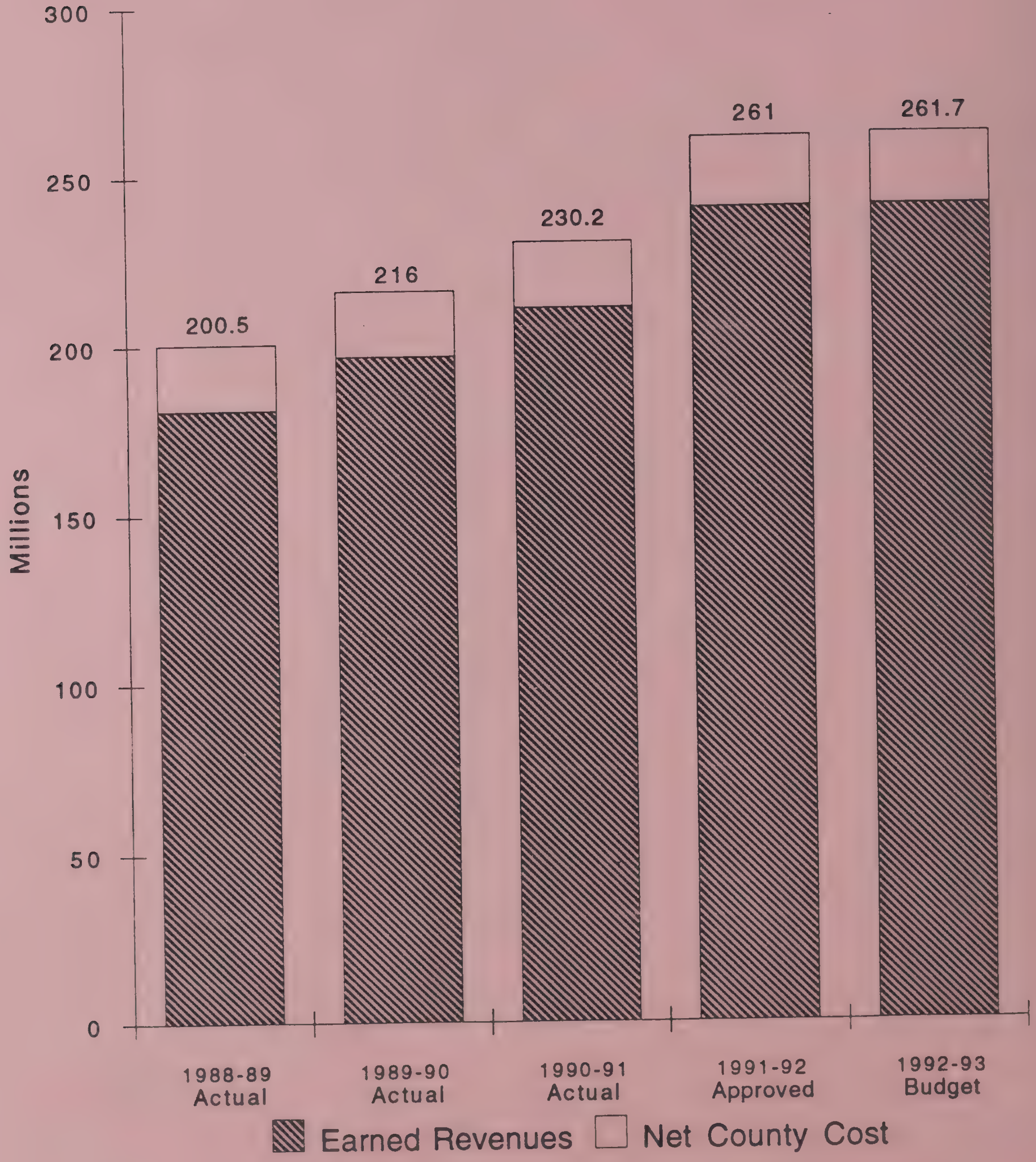
Site	7/1/91 Balance	Designate 1991–92	Designate 1992–93	Expend 1992–93	6/30/93 Balance
Closure Reserve					
Harney Lane	$753,701	$87,321	$0	$829,800	$11,222
North County	0	75,273	94,879	0	170,152
Foothill	96,732	43,258	46,738	0	186,728
Corral Hollow	487,342	573,658	592,481	0	1,653,481
Total Closure	$1,337,775	$779,510	$734,098	$829,800	$2,021,583
Postclosure Maintenance Reserve					
Harney Lane	$419,815	$47,610	$0	$0	$467,425
North County	0	0	0	0	0
Foothill	55,717	25,951	28,064	0	109,732
Corral Hollow	44,018	51,629	53,538	0	149,185
Total Postclosure	$519,550	$125,190	$81,602	$0	$726,342
Total Reserve Funds					
Harney Lane	$1,173,516	$134,930	$0	$829,800	$478,646
North County	0	75,273	94,879	0	170,152
Foothill	152,449	69,210	74,802	0	296,461
Corral Hollow	531,360	625,287	646,019	0	1,802,666
Total Reserves	$1,857,325	$904,700	$815,700	$829,800	$2,747,925

Appropriations And Revenues

Budget & Function	1990–92 Actual	1991–92 Approved	1992–93 Recommended	Increase/ (Decrease)
Appropriations				
Services & Supplies	$0	$69,900	$90,000	$20,100
Labor–County Forces	0	5,000	5,000	0
Tires and Tubes	0	25,000	35,000	10,000
Fuel & Equipment Repairs	0	35,000	35,000	0
Equipment Rental	0	6,000	155,800	149,800
Professional Services	0	100,000	106,000	6,000
Monitoring	0	0	3,000	3,000
Structures & Grounds	0	0	400,000	400,000
Total Services & Supplies	$0	$240,900	$829,800	$588,900
Reserve Designation				
Harney Lane	$476,051	$116,700	$0	($116,700)
North County	0	22,600	87,900	65,300
Corral Hollow	531,360	566,100	598,500	32,400
Foothill	60,964	69,900	69,300	(600)
Interest	47,677	30,000	60,000	30,000
Total Reserve Designation	$1,116,052	$805,300	$815,700	$10,400
Total Appropriations	**$1,116,052**	**$1,046,200**	**$1,645,500**	**$599,300**
Revenues				
Harney Lane Landfill				
Closure	$308,680	$73,100	$0	($73,100)
Post Closure	167,371	43,600	0	(43,600)
Total Harney Lane	$476,051	$116,700	$0	($116,700)
North County Landfill				
Closure	$0	$11,300	$87,900	$76,600
Post Closure	0	11,300	0	(11,300)
Total North County	$0	$22,600	$87,900	$65,300
Corral Hollow Landfill				
Closure	$487,342	$519,200	$548,900	$29,700
Post Closure	44,018	46,900	49,600	2,700
Total Corral Hollow	$531,360	$566,100	$598,500	$32,400
Foothill Landfill				
Closure	$38,103	$43,700	$43,300	($400)
Post Closure	22,861	26,200	26,000	(200)
Total Foothill	$60,964	$69,900	$69,300	($600)
Other Revenue				
Interest	$47,677	$30,000	$60,000	$30,000
Reserves Used	0	240,900	829,800	588,900
Total Other Revenues	$47,677	$270,900	$889,800	$618,900
Total Revenues	**$1,116,052**	**$1,046,200**	**$1,645,500**	**$599,300**

Human Services

Human Services
Change In Program Expenditures



Human Services Appropriations

	Page Number	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Public Assistance					
50101 Administration	G–3	$47,004,406	$42,002,516	$42,002,516	($5,001,890)
50106 AFDC	G–6	165,766,616	172,356,399	172,356,399	6,589,783
50107 AFDC–Foster Care	G–8	20,291,246	19,734,758	19,734,758	(556,488)
50108 Aid for Adoption	G–10	1,434,450	2,335,590	2,335,590	901,140
50110 General Relief	G–11	2,898,777	3,251,581	3,251,581	352,804
50118 Homemaker Services	G–12	8,188,431	7,837,293	7,837,293	(351,138)
50121 Adult Spec Circumstance	G–13	21,969	14,457	14,457	(7,512)
50124 Indo–Chinese Refugee Prog	G–16	781,920	657,300	657,300	(124,620)
50129 Refugee Assistance Grant	G–14	4,726,378	2,718,178	2,718,178	(2,008,200)
50131 Food Stamp Employment & Training Program	G–17	39,000	50,655	50,655	11,655
50132 Temporary Homeless Shelter	G–18	818,867	1,433,731	1,433,731	614,864
53300 Burials	G–19	27,000	27,016	27,016	$16
53900 Mary Graham Children's Shelter	G–20	2,606,549	2,721,264	2,721,264	114,715
54000 Community Services	G–24	348,814	347,598	316,770	(32,044)
54101 Aging & Community Services	G–26	5,759,749	5,920,668	5,920,668	160,919
55600 Veterans Service Office	G–34	292,417	291,313	291,313	(1,104)
Total — Human Services		**$261,006,589**	**$261,700,317**	**$261,669,489**	**$662,900**

Summary

All Human Services Agency

Harry Brodie, ***Human Services Director***

	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$29,295,510	$35,394,427	$35,695,250	$35,695,250	$300,823
Services & Supplies	9,336,876	13,206,510	15,108,922	15,108,922	1,902,412
Other Charges	189,718,735	205,254,351	210,295,020	210,264,192	5,009,841
Fixed Assets	110,476	63,681	49,229	49,229	(14,452)
Operating Transfers Out	1,684,899	7,156,949	1,143,356	1,143,356	(6,013,593)
Total Expenditures	$230,146,496	$261,075,918	$262,291,777	$262,260,949	$1,185,031
Intrafund Transfers	(395,732)	(388,746)	(909,789)	(909,789)	(521,043)
Total Appropriations	$229,750,764	$260,687,172	$261,381,988	$261,351,160	$663,988
Earned Revenues By Source					
Licenses/Permits/Franchises	$53,682	$37,500	$36,400	$36,400	($1,100)
Interest & Rents	18,585	17,268	21,573	21,573	4,305
Aid from Other Govt Agencies	208,739,605	225,652,711	239,465,110	239,465,110	13,812,399
Charges for Services	180,969	196,153	210,214	210,214	14,061
Miscellaneous Revenue	312,572	208,695	450,963	450,963	242,268
Operating Transfers In	0	13,737,107	0	0	(13,737,107)
Total Revenues	$209,305,413	$239,849,434	$240,184,260	$240,184,260	$334,826
Net County Cost					
Mandated	$19,485,875	$20,166,324	$20,465,511	$20,465,511	$299,187
Required Match	108,185	361,600	422,419	422,419	60,819
Discretionary	286,267	309,814	309,798	278,970	(30,844)
Total Net County Cost	$19,880,327	$20,837,738	$21,197,728	$21,166,900	$329,162
Allocated Positions	931.0	967.0	963.0	963.0	(4.0)
Temporary (Full–Time Equivalent)	49.5	37.3	15.7	15.7	(21.6)
Total Staffing	980.5	1,004.3	978.7	978.7	(25.6)

This is a summary of the 14 budgets under the direct control of the Human Services Agency. These include:

- 50101 Administration
- 50106 Aid for Families with Dependent Children
- 50107 AFDC–Foster Care
- 50108 Aid for Adoption of Children
- 50110 General Relief
- 50118 Homemaker Services
- 50121 Adult Special Circumstances
- 50124 Indochinese Refugees
- 50129 Refugee Assistance Grant
- 50131 Food Stamp Employment and Training Program
- 50132 Temporary Homeless Shelter
- 539 Mary Graham Children's Shelter
- 540 Community Services
- 54101 Aging and Community Services

50101—Human Services – Administration

Human Services

Harry Brodie, *Human Services Director*

General Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$25,364,467	$31,266,009	$31,078,328	$31,078,328	($187,681)
Services & Supplies	6,120,862	8,906,453	10,680,205	10,680,205	1,773,752
Fixed Assets	55,301	53,914	0	0	(53,914)
Operating Transfers Out	1,684,899	7,156,949	1,143,356	1,143,356	(6,013,593)
Total Expenditures	$33,225,529	$47,383,325	$42,901,889	$42,901,889	($4,481,436)
Intrafund Transfers	(377,325)	(378,919)	(899,373)	(899,373)	(520,454)
Total Appropriations	$32,848,204	$47,004,406	$42,002,516	$42,002,516	($5,001,890)
Earned Revenues By Source					
Aid from Other Govt Agencies	$27,683,482	$34,103,252	$34,833,220	$34,833,220	$729,968
Charges for Services	48,768	6,000	6,000	6,000	0
Operating Transfers In	0	1,889,318	0	0	(1,889,318)
Total Revenues	$27,732,250	$35,998,570	$34,839,220	$34,839,220	($1,159,350)
Net County Cost					
Mandated	$5,115,954	$11,005,836	$7,163,296	$7,163,296	($3,842,540)
Allocated Positions	822.0	846.0	846.0	846.0	0.0
Temporary (Full–Time Equivalent)	25.9	25.9	4.8	4.8	(21.1)
Total Staffing	847.9	871.9	850.8	850.8	(21.1)

Purpose

The primary purpose of the Human Services Agency (HSA) is to provide welfare assistance and social services to the citizens of San Joaquin County. HSA is responsible for administering and enforcing the provisions of the Welfare and Institutions Code and other pertinent laws and regulations. HSA provides and administers income maintenance and social services programs to eligible low–income families and individuals. Some of the major programs are: Aid to Families with Dependent Children (AFDC), General Relief (GR), Medi–Cal, Food Stamps, GAIN, Adoptions, and Adult and Children's Protective Services.

Federal and State legislation and regulations govern criteria for identifying those in need, the amount and types of available resources to assist those in need, and the methods by which those resources are allocated.

Welfare and Institutions Code Section 10801 establishes the position of County Welfare Director and states in part, "the County Director shall for and in behalf of the Board of Supervisors, have full charge of the County Welfare Department and the responsibility for administering and enforcing the provisions of this Code, pertaining to Public Social Services under the regulations of the State Department of Social Services and State Department of Health."

Major Budget Changes

Salaries & Employee Benefits

➤	($22,559)	Eliminates one contract Independent Living Skills Caseworker position.
➤	($399,373)	Decrease in extra help costs.
➤	$2,660,966	Normal salary adjustments.

($2,426,715)	Salary savings.

Services & Supplies

($42,907)	Decrease in office supplies and subscriptions.
$144,993	Increase in postage and communications.
$25,383	Increase in maintenance of equipment and structures and grounds.
($35,208)	Decrease in travel and transportation costs.
$602,136	Increase in GAIN client transportation, child care, and ancillary costs.
$84,529	Increase in data processing charges and office automation equipment leases.
($160,385)	Decrease in data processing equipment purchases.
$130,870	Increase in Allocated Service Department costs.
($358,833)	Decrease in utilities and household expense due to overestimation of 1991–92 need; based on five months experience in new building.
$1,382,659	Increase in rent.

Operating Transfers

($290,156)	Decrease in operating transfer to Private Industry Council for GAIN.
($5,723,437)	Decrease due to Realignment accounting change. The County contribution is now reflected as increased Net County Cost in the aid budgets.

Intrafund Transfers

$520,454	Increase in intrafund transfers from building tenants.

Revenues

$116,111	Increase in federal and State revenues.
$613,857	Stabilization revenues, formerly estimated as Operating Transfers In now considered Aid from Other Government; reflects an increase of $212,719 over 1991–92 due to increased building lease.
($1,889,318)	Decreased Operating Transfers In reflects $401,138 in Stabilization funds and $1,488,140 in Realignment revenue now estimated in the Foster Care budget.

Program Discussion

The $42,002,516 recommended appropriation for 1992–93 supports the administration of the County's various income maintenance and social services programs. For 1992–93 it includes the administration of the Greater Avenues for Independence (GAIN) program, which is no longer budgeted separately. The overall administration costs for the various programs and services, along with the County's portion of these costs, are shown in the chart below:

	1992–93	County Share		Allocated
	Total Cost	Cost	%	Positions
Eligibility				
Aid to Families with Dependent Children	$14,469,741	$2,268,598	15.7%	345.1
Food Stamps	3,144,019	507,573	16.1%	62.3
General Relief	836,768	836,768	100.0%	19.8
Medi–Cal	5,670,512	0	0	109.3
Refugee Program	171,642	0	0	5.0
Mini–Block Grant	309,750	44,634	14.4%	10.2
GAIN	4,299,943	545,123	12.7%	47.1
State Adult	13,338	0	0	1.5
Total Eligibility	$28,915,713	$4,202,696	14.5%	600.3

	1992–93 Total Cost	County Share Cost	County Share %	Allocated Positions
Services				
Social Services Block Grant	$11,679,425	$2,960,600	25.3%	219.7
Adoptions	732,810	0	0	18.0
Licensing	249,363	0	0	9.9
Independent Living	194,205	0	0	1.0
Adoption Fees	6,000	0	0	0
Transitional Child Care	225,000	0	0	1.9
Total Services	$13,086,803	$2,960,600	22.6%	250.5
Grand Total	**$42,002,516**	**$7,163,296**	**17.1%**	**850.8**

The recommended budget includes a salary savings of $2,426,715. The Human Services Agency will achieve this salary savings by holding 64 currently vacant positions open during 1992–93. Current caseloads justify an additional 28 eligibility and 12 support positions that are not being requested at this time. Increased County support totalling $683,936 would be needed to fund this justified staffing level. Both State budget proposals now being considered would reduce State aid that would be necessary to match the increased County dollars.

The Agency has also begun eliminating its extra–help staffing resulting in a reduction of 21.1 full–time equivalent positions.

Approximately $425,000 of fixed assets, office furniture, and data processing equipment was deleted from the Agency's request due to the financial crises being experienced at the State and County levels.

Under current regulations, the Human Services Agency is unlikely to be able to provide all mandated services with the recommended staffing level. This may have the following effect on levels of service:

- In all areas recipients will be waiting longer for needed services.
- Intake may not be able to meet the 45–day deadline for processing cases. As a result federal funds would be lost, creating a major cost shift to the County as recipients wait for aid.
- If Continuing AFDC caseloads remain above State standards, workers could be unable to provide timely notice of changes to all clients, resulting in overpayments. Identification and computation of overpayments will be set aside until time permits. A loss in recovery of aid payments due to the County would result.
- Foster Care may not meet mandated time frames for applications. This would result in 100% County–funded aid payments until the application is processed.
- Social workers are required to conduct an interview within three hours from receipt of an emergency abuse report. In non–emergency situations the interview must be conducted within 10 days. Failure to comply results in loss of federal funds, subjects the County to potential litigation, and may endanger the child.

Counties will be seeking waivers from the present administrative requirements to avoid the problems outlined above.

A final budget adjustment may be necessary in the overtime account to allow for cash compensation for an undetermined number of eligible Social Service Practitioners under the recently negotiated Memorandum of Understanding.

1991–92 Accomplishments

1. Achieved a 1.51% combined agency and client dollar error rate.
2. Maximized federal and State funding without creating a County overmatch.

1992–93 Objectives

1. To stay within the State–allowed maximum error rate of 4%.
2. To maximize federal and State funding without a County overmatch.

50106—Aid to Families with Dependent Children

Human Services

Harry Brodie, *Human Services Director*

General Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Other Charges	$159,198,969	$165,766,616	$172,356,399	$172,356,399	$6,589,783
Total Appropriations	$159,198,969	$165,766,616	$172,356,399	$172,356,399	$6,589,783
Earned Revenues By Source					
Aid from Other Govt Agencies	$148,939,834	$161,422,451	$167,739,504	$167,739,504	$6,317,053
Miscellaneous Revenues	304,921	200,000	300,000	300,000	100,000
Total Revenues	$149,244,755	$161,622,451	$168,039,504	$168,039,504	$6,417,053
Net County Cost					
Mandated	$9,954,214	$4,144,165	$4,316,895	$4,316,895	$172,730

Purpose

The Aid to Families with Dependent Children program is divided into two major subgroups: Aid to Family Groups (FG) and Aid to Families with Unemployed Parents (U).

Under the Aid to Family Group (AFDC–FG) component, cash grants are provided to children and their parent or guardian if the family's income is insufficient to meet their basic needs. Eligibility is limited to these needy families in which the children are deprived of one or both parents due to the parents' incapacity, death, or continued absence.

The Aid to Unemployed Parents (AFDC–U) component provides assistance to needy children and their parents if the parents are not fully employed. Unlike the AFDC–FG component, the families aided by the AFDC–U program are usually intact families with one or both parents unemployed. Eligibility is further based on statutory maximums related to the size of the family and the amount of income and real and personal property available to the family.

Major Budget Changes

Other Charges

- $6,589,783 Increase due to overall caseload growth of 7.2%.

Revenues

- $6,417,053 Increase in federal and State revenue due to caseload growth.

Program Discussion

San Joaquin County has one of the highest per capita rates of AFDC recipients in California. In San Joaquin County, 14% of the population is receiving AFDC assistance benefits compared to 8% for the entire State. There are several factors contributing to the large number of AFDC recipients in San Joaquin County:

- The migration of significant numbers of AFDC recipients from higher cost urban areas of the State to the lower cost central valley.
- Historically high levels of unemployment in this County (currently 15.2%).
- An agriculture–based economy with a substantial number of seasonal jobs and variability in ag–related employment patterns from year to year.
- A high number of refugees who have settled in this County since 1980–81, many of whom remain on AFDC.

The AFDC 1992–93 budget is based upon the following assumptions:

- Caseloads will grow at a rate of 5.72% over current levels in the Family Group and 13.2% in the Unemployed Parents program. The caseload projections for 1992–93 are based on five prior fiscal years of actual caseload data, current year experience and trends, and a review of the Legislative Analyst's findings for 1992–93.
- For 1992–93, the Governor's Welfare Initiative proposes to reduce grants, restrict residency, provide no cost of living adjustment (COLA), reduce pregnancy benefits, and reduce dependency. Of this, it is believed that only the elimination of the COLA will be enacted, due to the need for both State and federal legislation to implement the other changes. Should this legislation be enacted, the County Administrator will return to the Board of Supervisors with a recommendation to change the requirements for this budget.

Work Load Data

	Actual			Est./Act.	Projected
	1988–89	1989–90	1990–91	1991–92	1992–93
AFDC–Family Group (FG)	165,651	176,509	187,367	198,113	209,443
AFDC–Unemployed (U)	52,407	46,773	47,736	49,199	55,675
Total Case–Months	218,058	223,282	235,103	247,312	265,118
Percentage Increase		2.4%	5.3%	5.2%	7.2%

50107—AFDC–Foster Care

Human Services

Harry Brodie, ***Human Services Director***

General Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Other Charges	$19,882,106	$20,291,246	$19,734,758	$19,734,758	($556,488)
Total Appropriations	$19,882,106	$20,291,246	$19,734,758	$19,734,758	($556,488)
Earned Revenues By Source					
Aid from Other Govt Agencies	$19,103,013	$11,000,858	$18,583,765	$18,583,765	$7,582,907
Operating Transfers In	0	8,537,649	0	0	(8,537,649)
Total Revenues	$19,103,013	$19,538,507	$18,583,765	$18,583,765	($954,742)
Net County Cost					
Mandated	$779,093	$752,739	$1,150,993	$1,150,993	$398,254

Purpose

This budget provides cash assistance payments to foster parents or institutions for the care, treatment, and shelter of qualified children age 18 or under.

Major Budget Changes

Other Charges

➤ ($556,488)	Decreased appropriations reflect reduction in length of placements by Probation, partially offset by caseload growth for both Human Services and Probation.

Revenues

➤ $57,331	Increased State support.
➤ ($86,956)	Decreased federal support.
➤ ($925,117)	Decrease in State Department of Finance Realignment revenue estimate; initially budgeted in 1991–92 as Operating Transfer In, now treated as Aid from Other Governmental Agencies.

Program Discussion

This budget is part of the Aid to Families with Dependent Children (AFDC) program. The funding requirements for this program provide cash assistance payments to foster parents or to institutions which provide care and shelter for qualified children.

The payment level for AFDC–Foster Care is determined by the State Department of Social Services Foster Care Rate–Setting Program. This program has established a five–level foster home payment scale, as well as institutional rates.

Factors affecting program costs include caseload growth and the type of facility in which a child is placed.

Children can be placed by either the Human Services Agency or the Probation Department. The average cost per month of a child placed by the Human Services Agency is $710 compared to $2,793 for a child placed by Probation. This generally reflects the different nature of the children being handled by the two Departments.

Average Monthly Cost Per Child

	Human Services	Probation Department
1987	$544	$1,875
1988	553	2,153
1989	563	2,332
1990	638	2,516
1991	710	2,793

In 1991–92, Realignment altered the State/County funding relationship for this and other social service programs. Realignment changed the County/State ratio for the non–federal portion of placement costs from 5%/95% to 60%/40%.

Because of this increased share, counties across the State began to examine ways to reduce local costs. This was particularly true of probation departments which generally were responsible for the more expensive institutional placements.

In San Joaquin County, the Probation Department has proposed several operational changes that will significantly impact the costs of foster care. These include:

- Increased usage of federally eligible institutions for longer term placements. To be eligible for federal reimbursement, the placement must be in a nonprofit institution. Probation has identified a number of nonprofit placement alternatives and is working with the Superior Court to place youth in these institutions.
- Decreased length of placements. This is to be accomplished through an increased level of supervision and the use of other alternatives to institutional placement.
- Provision of intensive supervision in lieu of out–of–home placement. With this operational change, Probation will avoid institutional placements altogether.

Compared to the cost of continuing existing placement practices, the proposed changes alter 1992–93 foster care requirements in the following ways:

- Federal reimbursement for Probation placements will increase by $325,000.
- State costs for Probation placements will decrease by $560,000.
- County costs for Probation placements will decrease by $827,000.

The proposed changes are described in more detail in the Probation budgets.

Costs of this budget have also been impacted by a projected caseload growth of 3.1% over 1991–92. As proposed in the Governor's Budget, no cost–of–living adjustment has been provided.

Work Load Data

	Actual			Est./Act.	Projected
	1988–89	1989–90	1990–91	1991–92	1992–93
Case–Months					
Foster Homes	12,907	14,952	15,305	15,024	15,491
Percentage Change		15.8%	2.4%	(1.8%)	3.1%
Institutions	4,797	5,891	6,186	5,864	5,745
Percentage Change		22.8%	5.0%	(5.2%)	(2.0%)
Total Case–Months	17,704	20,843	21,491	20,888	21,236
Overall Percentage Change		17.7%	3.1%	(2.8%)	1.7%

Despite projected caseload growth of 3.1% overall, institutional placements are expected to decrease due to Probation's operational changes, which should eliminate approximately 300 case–months in 1992–93.

50108—Aid for Adoption of Children

Human Services

Harry Brodie, ***Human Services Director***

General Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Other Charges	$1,547,823	$1,434,450	$2,335,590	$2,335,590	$901,140
Total Appropriations	$1,547,823	$1,434,450	$2,335,590	$2,335,590	$901,140
Earned Revenues By Source					
Aid from Other Govt Agencies	$1,586,106	$1,086,321	$1,961,895	$1,961,895	$875,574
Operating Transfers In	0	348,129	0	0	(348,129)
Total Revenues	$1,586,106	$1,434,450	$1,961,895	$1,961,895	$527,445
Net County Cost					
Mandated	($38,283)	$0	$373,695	$373,695	$373,695

Purpose

This program provides cash assistance to families of adoptive children when the child has unusual or special needs, and would otherwise not be adopted.

Major Budget Changes

Other Charges

➤ $901,140	Increase in caseload.

Revenues

➤ $527,445	Increase in federal and State revenue due to caseload growth.

Program Discussion

The Aid for the Adoption of Children program is funded by State, federal, and County sources. Prior to 1991–92 there was no County share of cost. However, with the passage of Welfare Realignment, the County contribution is 25% of the non–federal share or approximately 16% of total expenditures. For 1992–93, the budget is projected to increase by $901,140 over the current $1,434,450 approved level. The primary factors in this rapid growth are:

- ➤ The increased number of hard–to–place children becoming available for adoption and being adopted.
- ➤ The hiring of additional social workers in Child Protective Services which will place more children in the Adoptions Program.
- ➤ The continued involvement of two full–time attorneys speeding the legal process leading to a child being freed for adoption.
- ➤ The cumulative effect of adding more hard–to–place children to the cash assistance program. In severe cases, these children can remain in the program from infancy through age 18.

Work Load Data

	Actual			Est./Act.	Projected
	1988–89	1989–90	1990–91	1991–92	1992–93
Grant Payment Case–Months	2,190	3,007	3,660	3,912	4,811
Percentage Increase		37.3%	21.7%	6.9%	23.0%

50110—General Relief

Human Services

Harry Brodie, *Human Services Director*

General Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Other Charges	$1,987,113	$2,898,777	$3,251,581	$3,251,581	$352,804
Total Appropriations	$1,987,113	$2,898,777	$3,251,681	$3,251,581	$352,804
Earned Revenues By Source					
Aid from Other Govt Agencies	$2,593	$0	$0	$0	$0
Total Revenues	$2,593	$0	$0	$0	$0
Net County Cost					
Mandated	$1,984,520	$2,898,777	$3,251,581	$3,251,581	$352,804

Purpose

This program provides assistance payments for food, shelter, and utilities to County residents who do not qualify for categorical aid programs.

Major Budget Changes

Other Charges

➤ $331,636	Increase of 2,537 single–person case–months.
➤ $21,168	Increase of 84 family case–months.

Program Discussion

The recommended appropriation for this mandated, 100% County–funded, aid program has increased $352,804 or 12% for 1992–93. This increase is based on caseload growth, and an average rental rate adjustment of 5% for individuals in all living situations. The rental rate increase is a continuation of policy set by the Board of Supervisors in 1988–89.

From July 1991 through February 1992 single–person caseload increased 21.8% and family cases have jumped 25%. It is anticipated that this growth trend will continue through 1992–93. The cost of this program is the responsibility of the County's General Fund and must be entirely supported by local revenue sources.

Work Load Data

	Actual			Est./Act.	Projected
	1988–89	1989–90	1990–91	1991–92	1992–93
Case–Months					
Individual	11,604	11,976	12,393	14,091	16,627
Families	411	445	443	472	557
Total	12,015	12,421	12,836	14,563	17,184
Percentage Change		3.4%	3.3%	13.5%	18%

50118—Homemaker Services

Human Services

Harry Brodie, ***Human Services Director***

General Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Other Charges	$1,922,022	$8,188,431	$7,837,293	$7,837,293	($351,138)
Total Appropriations	$1,922,022	$8,188,431	$7,837,293	$7,837,293	($351,138)
Earned Revenues By Source					
Aid from Other Govt Agencies	$1,659,812	$5,279,157	$5,094,246	$5,094,246	($184,911)
Operating Transfers In	0	2,865,951	0	0	(2,865,951)
Total Revenues	$1,659,812	$8,145,108	$5,094,246	$5,094,246	($3,050,862)
Net County Cost					
Mandated	$262,210	$43,323	$2,743,047	$2,743,047	$2,699,724

Purpose

This program provides in–home supportive services (chores, housekeeping, homemaker, and other non–medical services) through a contract provider to public assistance eligible recipients who might otherwise not be able to continue in an independent living environment.

Major Budget Changes

Other Charges

➤ ($351,138)	Decrease based on Governor's budget and legislation which capped IHSS at Statewide 1991–92 level.

Revenues

➤ ($184,917)	Decrease in federal and State funding due to capped allocation.
➤ ($2,865,951)	Decrease reflects local accounting decision to dedicate all Social Services subtrust revenues to AFDC–Foster Care budget.

Program Discussion

For the first six months of 1991–92, an average of 2,680 clients received 136,700 hours of in–home services, thereby allowing these individuals to remain in their homes without costly hospitalization or nursing care.

The 1992–93 recommended budget reflects a decrease of $351,138 from the 1991–92 approved budget level. This decrease reflects the State's multiyear plan to cap the IHSS allocation at the 1991–92 level.

This budget recommendation assumes continuation of existing services.

Work Load Data

	Actual			Est./Act.	Projected
	1988–89	1989–90	1990–91	1991–92	1992–93
Case–Months	12,364	11,524	11,940	12,828	12,828
Percentage Change		(6.8%)	3.6%	7.4%	0%

50121—Adult Special Circumstances Program

Human Services — **Harry Brodie**, *Human Services Director*

General Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Other Charges	$20,180	$21,969	$14,457	$14,457	($7,512)
Total Appropriations	$20,180	$21,969	$14,457	$14,457	($7,512)
Earned Revenues By Source					
Aid from Other Govt Agencies	$20,180	$21,969	$14,457	$14,457	($7,512)
Total Revenues	$20,180	$21,969	$14,457	$14,457	($7,512)
Net County Cost	$0	$0	$0	$0	$0

Purpose

This budget provides payment to Supplemental Security Income/Supplemental Security Payment (SSI/SSP) recipients for nonrecurring special needs such as replacement of essential household furniture, equipment, parts of a home damaged by fire, or other special circumstances.

Major Budget Changes

Other Charges

➤ ($7,512)	Decreased State allocation.

Revenues

➤ ($7,512)	Decreased State funding.

Program Discussion

The 1992–93 recommended appropriation for Adult Special Circumstances reflects a decrease of $7,512 from the 1991–92 level based on the State's allocation reduction. There is no Net County Cost for this program.

Work Load Data

	Actual 1988–89	Actual 1989–90	Actual 1990–91	Est./Act. 1991–92	Projected 1992–93
Case–Months	120	114	68	50	45
Percentage Change		(.05%)	(40.4%)	(26.5%)	(10%)

50129—Refugee Assistance Grant

Human Services

Harry Brodie, ***Human Services Director***

General Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$190,394	$202,663	$595,044	$595,044	$392,381
Services & Supplies	50,895	77,891	70,993	70,993	(6,898)
Other Charges	1,765,113	4,441,244	2,052,141	2,052,141	(2,389,103)
Fixed Assets	4,029	4,580	0	0	(4,580)
Total Appropriations	$2,010,431	$4,726,378	$2,718,178	$2,718,178	($2,008,200)
Earned Revenues By Source					
Aid from Other Govt Agencies	$1,458,143	$4,726,378	$2,718,178	$2,718,178	($2,008,200)
Total Revenues	$1,458,143	$4,726,378	$2,718,178	$2,718,178	($2,008,200)
Net County Cost					
Mandated	$552,288	$0	$0	$0	$0
Allocated Positions	5.0	17.0	17.0	17.0	0.0

Purpose

This budget provides a mix of education, employment–related and social service activities to assist refugees in assimilating into American society and gain entry into the job market. Services are delivered by public and private agencies under contract to the County.

Major Budget Changes

Salaries & Employee Benefits

➤	$392,381	Increase is due to the transfer of 12 eligibility positions from the GAIN budget during 1991-92 and normal salary adjustments. The transferred positions process client eligibility previously accomplished by subcontractors.

Services & Supplies

➤	($22,635)	Reductions in consulting help.
➤	$23,522	Increase in indirect costs due to the combining of this program with GAIN.

Other Charges

➤	($2,389,103)	Decrease reflects the federal reduction in support to refugee programs nationwide resulting in less contracts.

Revenues

➤	($2,008,200)	Decrease reflects total reduction in federal support for refugee programs.

Program Discussion

The Refugee Assistance Program, under the umbrella of the County Human Services Agency, was designated by the Board of Supervisors as the County office responsible for administering several federal refugee assistance grants.

This budget consolidates the four grants administered by the Refugee Assistance Program. These are: the Targeted Assistance Program (TAP); the Refugee Employment Social Services (RESS) Program; the Mutual Assistance Association (MAA) Incentive Funds Program, and grant–related income funds.

The budget is based on funding estimates provided by the federal government and the California Department of Social Services. Funds are allocated to the various components based on needs assessment methodologies, analysis of the local labor market, the program design of various components, and funds available to meet the educational, employment, and social service needs of refugees residing in San Joaquin County.

The service components for 1992-93 and their projected allocations are listed below:

Service Component	Projected Allocation
Client Intake Unit	$600,100
Supportive Service	508,008
English as a Second Language (5 levels)	686,906
Vocational Skills Training	98,962
On–the–Job Training	274,817
Preparation for Employment Training	57,478
Youth Programs	74,777
Multilingual Newsletter	22,406
Job Club/Job Search	117,766
Total	$2,441,220

1991-92 Accomplishments

3. Updated the Refugee Assistance Plan to reflect the close working relationship between the Refugee and GAIN programs. The approved plan will ensure federal funding for an additional year.
4. Subcontracted with seven nonprofit community–based organizations to serve refugee needs.
5. Established program effectiveness and fiscal integrity through the Auditor–Controller's monitoring of all subcontracts.
6. Consolidated the offices for both the GAIN and Refugee programs at the beginning of 1991–92.
7. Established a Case Management Unit for GAIN clients to maximize federal dollars.

1992-93 Objectives

1. To monitor the fiscal and program effectiveness of service providers.
2. To expand the direct service component of the GAIN–Refugee program to maximize federal funding.
3. To subcontract with nonprofit, public, and private organizations.
4. To establish the GREAT program which coordinates services in the GAIN–Refugee program, Supplemental Refugee Services, and Refugee Employment and Training programs.
5. To provide technical assistance to contract providers.

Work Load Data

	Actual			Est./Act.	Projected
	1988–89	1989–90	1990–91	1991–92	1992–93
Employment Programs	1,132	836	875	900	950
Education Programs	1,162	2,026	1,968	2,000	2,100
Job Club Programs	0	0	222	260	290
Social Service Programs	1,432	2,700	2,957	3,015	3,050

50124—Indo–Chinese Refugee Program

Human Services

Harry Brodie, *Human Services Director*

General Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Other Charges	$696,635	$781,920	$657,300	$657,300	($124,620)
Total Appropriations	$696,635	$781,920	$657,300	$657,300	($124,620)
Earned Revenues By Source					
Aid from Other Govt Agencies	$696,635	$781,920	$657,300	$657,300	($124,620)
Total Revenues	$696,635	$781,920	$657,300	$657,300	($124,620)
Net County Cost					
Mandated	$0	$0	$0	$0	$0

Purpose

This program provides cash assistance to refugees who do not qualify for any other categorical aid. These refugees are usually single individuals or husbands and wives with no children. Eligibility for this program is for the first eight months of residency in the United States. Grant levels are established at AFDC rates.

Major Budget Changes

Other Charges

➤ ($124,620)	Decrease based on a reduction in time–eligibility from 12 to 8 months.

Revenues

➤ ($124,620)	Decrease in federal funding based on caseload projections.

Program Discussion

The anticipated caseload decrease is the result of the federal decrease in the number of refugees admitted into the country. Originally, individuals were aided for a full 36 months at the AFDC level of aid payments. Eligibility was reduced to 18 months for benefits at AFDC levels with the remaining months paid at the reduced County General Relief level. The federal government has now reduced eligibility to a maximum of eight months.

Individuals who are removed from this program either qualify for AFDC aid programs or enter the job market. This program is 100% federally funded.

Work Load Data

	Actual			Est./Act.	Projected
	1988–89	1989–90	1990–91	1991–92	1992–93
Case–Months	1,368	1,495	2,002	1,544	1,080
Percentage Change		9.3%	33.9%	(22.9%)	(30.0%)

50131—Food Stamp Employment & Training

Human Services Harry Brodie, *Human Services Director*

General Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Other Charges	$41,485	$39,000	$50,655	$50,655	$11,655
Total Appropriations	$41,485	$39,000	$50,655	$50,655	$11,655
Earned Revenues By Source					
Aid from Other Govt Agencies	$31,648	$33,150	$43,057	$43,057	$9,907
Total Revenues	$31,648	$33,150	$43,057	$43,057	$9,907
Net County Cost					
Mandated	$9,837	$5,850	$7,598	$7,598	$1,748

Purpose

The program provides reimbursement for transportation, child care, or other costs up to $25 per month for a maximum of two months to food stamp recipients who are actively seeking employment.

Major Budget Changes

Other Charges

➤ $11,655	Increase in caseload of 12%.

Revenues

➤ $9,907	Increase in federal/State share of caseload.

Program Discussion

The recommended $50,655 appropriation for 1992–93 represents an increase of 29.9% from the $39,000 appropriated in 1991-92 and a 12% increase over 1991–92 estimated actual expenditures of $45,228. Caseload growth is estimated to be 12% over 1991–92 estimates.

Present regulations require recipients to put forth limited job seeking efforts. It is anticipated that as this program moves into its third year of operation, it will be utilized in conjunction with GAIN. This joining of programs will bring a greater employment and training emphasis to the Food Stamp Program.

Work Load Data

	Actual			Est./Act.	Projected
	1988–89	1989–90	1990–91	1991–92	1992–93
Case–Months	1,183	2,128	2,520	2,730	3,057
Percentage Change		79.9%	18.4%	8.3%	12%

General Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Other Charges	$1,705,902	$818,867	$1,433,731	$1,433,731	$614,864
Total Appropriations	$1,705,902	$818,867	$1,433,731	$1,433,731	$614,864
Earned Revenues By Source					
Aid from Other Govt Agencies	$1,612,209	$798,150	$1,397,457	$1,397,457	$599,307
Total Revenues	$1,612,209	$798,150	$1,397,457	$1,397,457	$599,307
Net County Cost					
Mandate	$93,693	$20,717	$36,274	$36,274	$15,557

Purpose

The Homeless Assistance Program provides a one-time cash payment every 24 months to AFDC applicants and recipients who lack a regular fixed nighttime residence, or live in a public or private shelter, or reside in a place not designed for or ordinarily used for human beings.

Major Budget Changes

Other Charges

➤ $624,864	Increase in caseload of 5% over 1991–92 estimates.

Revenues

➤ $599,307	Federal/State share of caseload increase.

Program Discussion

The recommended $1,433,731 appropriation for 1992–93 represents an increase of 75% from the $818,867 appropriated in 1991–92 and a 5% increase over 1991–92 estimated actual expenditures of $1,36,458. In the Governor's 1991–92 budget, it was proposed that this program be eliminated. However, the final legislative outcome was that the program changed from annual homeless benefits to cash payments every two years. With higher than normal AFDC program growth, the costs associated with the program have almost reached the prior level when benefits were paid yearly.

Work Load Data

	Actual 1988–89	Actual 1989–90	Actual 1990–91	Est./Act. 1991–92	Projected 1992–93
Case-Months	1,572	1,724	2,524	2,280	2,394
Percentage Change		9.7%	46.4%	(9.7%)	5%

533—Burials

Human Services

Baxter Dunn, *Sheriff–Coroner*

General Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Services & Supplies	$25,092	$27,000	$27,016	$27,016	$16
Total Appropriations	$25,092	$27,000	$27,016	$27,016	$16
Earned Revenues By Source					
Licenses/Permits/Franchises	$3,928	$7,800	$8,200	$8,200	$400
Total Revenues	$3,928	$7,800	$8,200	$8,200	$400
Net County Cost					
Mandated	$21,164	$19,200	$18,816	$18,816	($384)

Purpose

Under State statutes, the County is required to provide for the disposition of indigent dead. This budget funds this mandated responsibility.

Program Discussion

The recommended appropriation of $27,016 remains unchanged from the prior year. This level of funding will pay for approximately 62 indigent burials and related services such as transportation.

In 1988, the Board of Supervisors adopted a policy of cremation for indigent dead, with exceptions only in certain cases as determined by the Coroner. This policy, along with the continued scrutiny of financial eligibility by the Sheriff's Coroner Division, has significantly reduced costs.

On January 1, 1991, State law was amended to require a fee for each permit to dispose of human remains. Revenue from these fees, estimated at $8,200 for 1992-93, will offset 30% of the cost for indigent burials. Due to the modest increase in projected revenues, the Net County Cost shows a slight reduction to $18,816.

Work Load Data

	Actual			Est./Act.	Projected
	1988–89	1989–90	1990–91	1991–92	1992–93
Disposition of Indigent Dead	78	43	54	54	62

539—Mary Graham Children's Shelter

Human Services — Harry Brodie, *Human Services Director*

General Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$1,849,451	$2,161,271	$2,222,350	$2,222,350	$61,079
Services & Supplies	393,554	441,291	450,565	450,565	9,274
Fixed Assets	2,708	3,987	48,349	48,349	44,362
Total Appropriations	$2,245,713	$2,606,549	$2,721,264	$2,721,264	$114,715
Earned Revenues By Source					
Aid from Other Govt Agencies	$955,253	$1,214,372	$1,294,518	$1,294,518	$80,146
Charges for Services	0	500	4,114	4,114	3,614
Miscellaneous Revenues	495	700	500	500	(200)
Operating Transfers In	0	96,060	0	0	(96,060)
Total Revenues	$955,748	$1,311,632	$1,299,132	$1,299,132	($12,500)
Net County Cost					
Mandated	$1,289,965	$1,294,917	$1,422,132	$1,422,132	$127,215
Allocated Positions	51.0	52.0	52.0	52.0	0.0
Temporary (Full–Time Equivalent)	16.9	11.4	6.3	6.3	(5.1)
Total Staffing	67.9	63.4	58.3	58.3	(5.1)

Purpose

Mary Graham Children's Shelter provides temporary protective custody and services to children alleged to be abused or neglected and who come within the jurisdiction of the Juvenile Court as dependents. Service provisions at the Shelter are mandated by the Welfare and Institutions Code and include food, clothing, health care, education, safety, supervision, counseling, recreation, and access to religious services.

Salaries & Employee Benefits

➤ $26,758	Increase due to full year funding of the one Clerk Typist II for the Visitation Center.
➤ ($103,132)	Decreased extra help costs due to lower on–site census and closure of the Infant–Toddler Unit (ITU).
➤ $137,453	Normal salary adjustments.

Services & Supplies

➤ $3,306	Increase in Communications, the Satellite Office and Visitation Center have been placed on lines separate from central facility.
➤ ($6,571)	Eliminated salary paid to Family Nurse Practitioner (conversion to Medi–Cal billing).
➤ $24,490	Increase to carpet and paint children's bedrooms, dining area, and hallways.
➤ ($19,520)	Decrease in census–driven accounts due to decreased on–site census and conversion of ITU to Visitation Center.
➤ $8,578	Increased costs for garbage disposal, elimination of donated laundry soap, replacement of drapes and bedspreads for all unit bedrooms, and new lamps for bedrooms.

Fixed Assets

$29,731	Operational furnishings for children.
$1,117	Air conditioning equipment.
$3,397	Office equipment.
$604	Vacuum cleaner.
$13,500	Station wagon to transport children.

Revenues

($13,486)	Decrease in State food reimbursement due to lower census and fewer meals claimed.
$3,614	Increase due to several payments by other counties for SJC housing their dependents.
$93,632	Increase in federal reimbursement due to a higher percentage of federally eligible children.
($96,060)	Operating transfer deleted due to Realignment accounting change.

Program Discussion

San Joaquin County is one of only 11 counties in the State which operates a public emergency shelter for dependent children. Through the main facility and the expansion of the Satellite Shelter Home Program (licensed County foster homes), the County has been able to control the cost of sheltering dependent children when compared to the alternative of contracting for these services.

Work load data for the current and recent past fiscal years reflects an increase in the number of individual children coming into the Shelter and an average daily census that shows a higher percentage of children in satellite homes versus the central facility. The average length of stay has steadily decreased for on–site residents (from 32 days in 1988–89 to 20 days in 1990–91). This is due to a greater number of children being transferred to satellite homes and the work of the Placement Facilitator Social Worker assigned to the Shelter. Even though more youngsters are coming into emergency shelter, they are remaining fewer days at the central facility. The continued effort at securing additional satellite homes has both programmatic and fiscal advantages. An intern is working with the Placement Facilitator to further expedite timely placements.

The age characteristics at the time of admission of the resident population have remained fairly constant.

Percent of Total

	88–89	89–90	90–91	91–92*
Infants	19%	20%	18%	18%
Toddlers/ Preschoolers	24%	25%	24%	24%
Intermediates	32%	33%	27%	31%
Teens	25%	22%	31%	27%

**Nine Months.*

The intermediate and teen populations are not only the highest percentage of the total but frequently display a multitude of behavioral and emotional needs not evident in the younger ages. Approximately 15% of total yearly admissions are for reasons of disrupted placements. These children often demonstrate oppositional and self–destructive behaviors and require a highly structured and intensely supervised environment.

Work Load Data

	Actual			Est./Act.	Projected
	1988–89	1989–90	1990–91	1991–92	1992–93
Total Number of Children Provided Shelter	1,614	1,590	1,456	1,637	1,637
Average Daily Census (Total)	183	178	150	163	163
On–Site	104	90	64	63	53
Off–Site (Satellite)	79	88	86	100	110

A specialized core of satellite homes needs to be developed to provide care and supervision for emotionally disturbed and often acting–out residents. This year, Shelter staff have received behavioral management training through the Crisis Prevention Institute to better work with these children. A program priority for 1992–93 is to train several foster families in this intervention and other critical areas to develop an off–site, family–centered resource for such children. The Shelter has received Medi–Cal certification as a satellite clinic for mental health services. A second therapist will be used extensively to better serve the satellite population and support families in their efforts to care for disturbed minors.

A major program change implemented at the end of the current fiscal year is the closure of the ITU as a residential unit and the conversion of the building site to a Visitation Center. All children ages 0–4 years will be transferred to satellite homes after admission to the central facility. Full–time line staff who previously staffed the ITU will be reassigned to the satellite program, the other two living units, and a minimal number will be assigned to monitor the Visitation Center's work load. A savings of $103,132 in extra help salaries and benefits is realized with the re–assignment of staff. Savings in other census–driven accounts such as food, clothing, and medical supplies are also realized with the conversion. In addition to being a cost–effective program change, this conversion and diversification of service is in the best interests of the children and families. Children 0–4 years will now spend emergency shelter time in a family setting where individual needs are better assessed, addressed, and nurtured. The Visitation Center offers the County's Shelter and foster children, and their families, the opportunity for increased visitation in a setting specifically designed to enhance family contacts. The Visitation Center concept strengthens family bonds and promotes goals of family reunification. The Visitation Center's schedule and capacity allows for approximately 250 visits per week.

With the conversion of the ITU to a Visitation Center, additional monies to pay foster families prior to a child's AFDC–FC eligibility determination are needed. This additional cost is estimated at $28,820 annually. This cost is more than offset by reductions in extra help costs.

The Shelter has realized additional savings with the deletion of $35,391 in salary and benefit costs of a half–time Physician's Assistant. Responsibility for the residents' medical care is being transferred to San Joaquin General Hospital and all medical services will now be billed to Medi–Cal.

While program and service diversification and enhancements have been addressed within existing fiscal limitations, the physical plant of the Shelter remains in dire need of replacement. The children's living areas continue to deteriorate. The 1992–93 budget recommendation includes a one–time only appropriation for extra help to paint the majority of the Shelter's interior.

A $24,490 increase is recommended to upgrade the children's bedrooms and dining rooms with new paint and carpeting. Minimal, one–time only modifications ($5,075) are also included for the Visitation Center.

To create a more child–sensitive and friendly living environment for the children, new furniture is needed along with the paint and carpeting. This year's fixed asset recommendation contains $29,731 in furniture costs for the children's bedrooms and dining areas.

1991–92 Accomplishments

1. Increased homes in the Satellite Shelter Home Program by 13% (from 67 to 76).
2. Dedicated and began operating the new, on–site Dorothy Biddick School, replacing the previous overcrowded and space–limited classroom.
3. Held team building off–site retreats for all staff, by unit assignment. The behavioral management program from the Crisis Prevention Institute for managing children's crisis–driven behaviors has been adopted as Shelter policy, and all staff are receiving training.
4. Began providing medical services through a pediatric medical practitioner at the Child Advocacy Center's Clinic. Services will be billed to Medi–Cal, reducing the Shelter's cost.

5. Received Medi–Cal certification for the Shelter and Child Advocacy Center as a Mental Health Clinic. This will allow a second mental health therapist to be assigned full–time at the Shelter and will allow the provision of psychiatric services eight hours per week.
6. Converted the ITU from a living unit to a Visitation Center. All children ages 0–4 years are transferred to satellite homes after initial intake at the main facility.
7. Secured a second–year Masters of Social Work intern to assist the Placement Facilitator three days per week to expedite timely placements and reduce length of stay.

1992–93 Objectives

1. To recruit additional satellite homes for all ages of children.
2. To develop a core of specially trained satellite homes for the emotionally disturbed segment of the resident population.
3. To evaluate the program and fiscal effectiveness of the first full–year operation of the Visitation Center, the placement of all children 0–4 years in satellite care, and the Medi–Cal billing for medical and mental health services.
4. To create a more child–sensitive and friendly living environment by painting, carpeting, and refurbishing the children's bedrooms and dining areas.
5. To prepare and submit recommendations and justifications to Capital Projects for major projects, including roof replacement and parking lot paving.

540—Community Services

Human Services

Harry Brodie, ***Human Services Director***

General Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Other Charges	$341,069	$348,814	$347,598	$316,770	($32,044)
Total Appropriations	$341,069	$348,814	$347,598	$316,770	($32,044)
Earned Revenues By Source					
Licenses/Permits/Franchises	$53,682	$37,500	$36,400	$36,400	($1,100)
Charges for Services	1,120	1,500	1,400	1,400	(100)
Total Revenues	$54,802	$39,000	$37,800	$37,800	($1,200)
Net County Cost					
Discretionary	$286,267	$309,814	$309,798	$278,970	($30,844)

Purpose

This budget provides funding for contributions to outside agencies for various community services.

Major Budget Changes

Other Charges

➤ ($32,044)	Decrease in recommended funding.

Program Discussion

The funding of community–based service programs is a Board of Supervisors' policy matter. The Community Services budget currently funds seven programs to which the Board has established ongoing commitments. These programs were requested to submit budgets which reduced their Net County Cost consistent with cuts recommended for County departments. Five programs submitted budget requests which complied with the County Administrator's recommended funding levels.

The following programs are recommended for funding in 1992–93:

Program	1991–92 Approved	1992–93 Recommend	Increase/ (Decrease)
Center for Positive Prevention Alternatives – ASVP	$76,982	$69,076	($7,906)
Child Abuse Prevention Council – In–Home	49,892	44,768	(5,124)
Women's Center – Project STEP	36,126	32,416	(3,710)
Child Abuse Prevention Council – Core	15,463	14,333	(1,130)
Family Resource & Referral	43,137	38,707	(4,430)
Women's Center – DAWN/Sexual Assault	112,214	104,011	(8,203)
Community Alcohol & Drug Awareness Program	15,000	13,459	(1,541)
Total Appropriations	$348,814	$316,770	($32,044)

- *Center for Positive Prevention Alternatives* operates the Alternative Service Volunteer Program offering offenders the opportunity to perform community service in lieu of paying court fines.
- *Child Abuse Prevention Council – In–Home* provides respite care for families prior to abuse occurring.
- *Women's Center – Project STEP* provides vocational education to women inmates at the County Jail and employment counseling to female exoffenders at the Women's Center.
- *Child Abuse Prevention Council – Core* program is active in public education, crisis intervention, and interagency coordination.
- *Family Resource and Referral* administers the Countywide Child Care Coordinating Program which began in 1988 at the request of the County and the Employer–Supported Child Care Coalition.
- *Women's Center DAWN/Sexual Assault* provides crisis, educational, support, shelter, and counseling services to battered women and their children and victims of sexual assault.
- *Community Alcohol and Drug Awareness Program* provides shelter and counseling services to alcohol and drug abusing women and their children. Despite repeated attempts to contact the organization, no 1992–93 program budget or description has been submitted.

The Child Abuse Prevention Council – Core and Women's Center DAWN/Sexual Assault programs are partially supported by certain marriage license and protective order filing fees which must be used to fund domestic violence programs.

Supplemental Request

Financial constraints prevent including in the recommended budget the following items requested by the Center for Positive Prevention Alternatives:

Supplemental Items	Costs
Cost–of–living adjustments for existing staff	$9,787
Additional Interviewer position	21,041
Total Supplemental Request	$30,828

54101—Aging & Community Services

Human Services — **Harry Brodie,** ***Human Services Director***

General Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$1,891,198	$1,764,484	$1,799,528	$1,799,528	$35,044
Services & Supplies	2,771,565	3,780,875	3,907,159	3,907,159	126,284
Other Charges	225,364	223,017	223,517	223,517	500
Fixed Assets	48,438	1,200	880	880	(320)
Total Appropriations	$4,936,565	$5,769,576	$5,931,084	$5,931,084	$161,508
Intrafund Transfers	(18,409)	(9,827)	(10,416)	(10,416)	(589)
Total Appropriations	$4,918,156	$5,759,749	$5,920,668	$5,920,668	$160,919
Earned Revenues By Source					
Interest & Rents	$18,585	$17,268	$21,573	$21,573	$4,305
Aid from Other Govt Agencies	4,370,637	5,184,733	5,127,513	5,127,513	(57,220)
Charges for Services	131,081	188,153	198,700	198,700	10,547
Miscellaneous Revenues	7,156	7,995	150,463	150,463	142,468
Total Revenues	$4,527,459	$5,398,149	$5,498,249	$5,498,249	$100,100
Net County Cost					
Required Match	$390,697	$361,600	$422,419	$422,419	$60,819
Allocated Positions	53.0	52.0	48.0	48.0	(4.0)
Temporary (Full–Time Equivalent)	6.7	2.9	4.6	4.6	1.7
Total Staffing	59.7	54.9	52.6	52.6	(2.3)

Purpose

The Department of Aging, Children's and Community Services administers federal, State, and local funds allocated for services to the elderly and low income citizens of San Joaquin County.

Aging Services include direct senior services such as ombudsman, in–home services, social day care, legal services, and health services; congregate and in-home meals; senior employment, and long–term care case management services.

Community Services include direct antipoverty services such as translation and interpretation assistance, assistance with filling out forms and applications, employment and client advocacy; recreation activities for low–income youth, adults, and seniors; food and emergency clothing assistance to needy individuals and families; commodity distribution to low–income eligible households; payment of energy bills and home weatherization.

Child Abuse Services include individual and group counseling for sexual abuse, respite care for families, and crisis intervention.

Major Budget Changes

Salaries & Employee Benefits

➤	($30,945)	Eliminate one Weatherization Worker position.
➤	($36,052)	Eliminate one Linkages Case Manager position.
➤	$128,851	Normal salary adjustments.
➤	($26,810)	Salary savings.

Services & Supplies

($40,000)	Decreased USDA grant for meal reimbursements.
($25,000)	Eliminate Adult Day Health Care grant.
($6,520)	Decrease in office supplies and equipment maintenance.
$4,962	Increase in number of telephone lines at new location.
($13,130)	Decrease in travel and transportation costs.
($4,403)	Decrease in contract support services at outlying programs.
$19,796	Increase in Allocated Service Department costs.
$153,790	Increase in Senior Wages for new tutor program.
($30,000)	Reduced allocation to purchase services for MSSP clients.
$74,300	Increase in rent.
($8,900)	Decrease in small tool purchases.

Revenues

$3,000	Increase in Headstart rental income.
($12,832)	Decrease in Title III–B grant.
($24,982)	Decrease in Title V senior employment training grant.
$59,499	Increase in NCOA senior employment grant.
($40,000)	Decrease in USDA meal reimbursement.
($28,583)	Decrease in Linkages grant.
$3,449	Increase in MSSP grant.
($52,864)	Decrease in weatherization grant.
$24,830	Increase in CSBG grant.
$2,735	Increase in commodity grant.
$10,145	Increase in JTPA senior employment grant.
$20,000	Increase in DOE weatherization grant.
$143,889	New Senior Tutor grant.

Work Load Data

	Actual			Est./Act.	Projected
	1988–89	1989–90	1990–91	1991–92	1992–93
Aging Services					
Direct Services	88,750	84,174	75,346	66,312	66,000
Congregate Meals	278,500	261,011	239,613	223,342	230,000
In–Home Meals	199,965	176,696	168,822	205,574	206,000
Brown Bag	22,700	21,160	17,278	12,108	12,000
RSVP Prog Volunteers Served	325	325	328	325	325
Sr. Participants Enrolled	333	361	413	2327	325
Sr. Participants Placed in Jobs	114	170	202	127	115
Long–Term Care Cases	408	403	304	300	300
Community Services					
Direct Services	20,500	20,308	24,804	31,070	31,000
Emerg Food & Clothing	11,100	16,261	18,751	30,155	30,000
Recreation	57,925	63,517	61,686	63,095	63,000
Individual Referrals	48,661	62,184	51,943	64,261	60,000
Commodity Households Served	93,600	99,521	92,596	112,200	112,000
Utility Payments	0	800	1,621	1,598	1,600
Weatherizations	0	0	526	692	600
Child Abuse Services					
Respite Care	237	452	450	792	775
Counseling	859	730	735	594	575

Program Discussion

The $5,920,668 recommended appropriation for 1992–93 represents the total cost of the Department's aging, child abuse, and community service programs. The overall program costs, along with the County's portion of these costs, are shown below:

Program	1992–93 Total Costs	County Share Cost	County Share Percent	Total Staffing
Aging	$2,021,153	$196,197	46.5%	6.7
Multipurpose Senior Service Program (MSSP)	721,346	0	0.0%	9.3
Retired Senior Volunteer Program (RSVP)	50,824	0	0.0%	1.6
Linkages	164,212	0	0.0%	2.7
Community Action Agency	725,129	226,222	53.5%	17.0
Energy – ECIP	412,708	0	0.0%	2.0
Energy – Weatherization	492,972	0	0.0%	7.0
Commodity	73,685	0	0.0%	1.0
Child Abuse	234,149	0	0.0%	0.0
Senior Employment	880,601	0	0.0%	5.3
Senior Tutors	143,889	0	0.0%	0.0
Total	$5,920,668	$422,419	100.0%	52.6

Aging

The Department of Aging, Children's and Community Services receives Aging program grant awards which are funded under the Older Americans Act of 1965. These grants are administered by the State Department of Aging and provide funding for services to the elderly. Funding received under the State grant appropriation is divided into four major categories: administration, supportive services, meals, and other grants. A breakdown of the recommended Aging program appropriation by major category is shown below:

Category	1991–92 Approved	1992–93 Recommended	Increase/ (Decrease)
Administration	$251,604	$314,056	$62,452
Support Services			
Program Development	$22,486	$22,486	$0
Information/Referral	10,863	10,863	0
Ombudsman	74,150	74,552	402
In–Home Care	88,352	88,352	0
Health	10,852	10,852	0
Transportation	7,209	7,209	0
Community Services	56,428	56,428	0
Legal	46,544	46,544	0
Consumer	80,250	80,250	0
Day Care	68,435	68,435	0
Transitional Care	4,126	4,126	0
Subtotal	$469,695	$470,097	$402
Meals			
Congregate	$835,659	$795,659	($40,000)
In–Home	394,341	394,341	0
Subtotal	$1,230,000	$1,190,000	($40,000)

Category	1991–92 Approved	1992–93 Recommended	Increase/ (Decrease)
Other			
Adult Day Health Care	$25,000	$0	($25,000)
Title III–G Elder Abuse	8,000	8,000	0
Brown Bag	20,000	20,000	0
Senior Elections	2,000	2,000	0
Training	3,000	3,000	0
Title III–D In–Home Grant	14,000	14,000	0
Subtotal	$72,000	$47,000	($25,000)
Total Appropriation	$2,023,299	$2,021,153	($2,146)

Administration is responsible for the development and implementation of an area plan for a comprehensive and coordinated system of services to seniors. In addition, administration is the central unit for advocacy, coordination, contract management, monitoring, and evaluation of all Aging programs.

Supportive Services are social services provided to older persons based on needs identified through the Area Plan. These services may include: information and referral, ombudsman, income services, social day care, community services, consumer services, transportation, health, and legal services.

Meals include the procurement, preparation, transportation, and service of meals to older persons at congregate sites and in their homes.

Others include miscellaneous grants earmarked for specialized services to older persons.

Annually, the Department contracts with the Senior Service Agency to provide congregate and in–home meals for seniors. This fiscal year, the agency will receive $1,190,000 to provide 239,000 congregate meals and 168,000 home–delivered meals. Of this total funding, $865,000 represents federal and State aging program funds received from the California Department of Aging, and $325,000 represents per meal food cost reimbursement paid by USDA to the nutrition program.

Multipurpose Senior Service Program

The Multipurpose Senior Service Program (MSSP) is a long–term care project funded by the California Department of Aging. Eligible clients for the MSSP program differ from Linkages program clients in that they are in immediate jeopardy of entering a nursing home or are already institutionalized. San Joaquin County is 1 of only 11 State sites that have both Linkages and MSSP programs.

The major goal of MSSP is to prevent or delay long–term care institutionalization of the frail elderly and to provide for the return to the community of elderly persons already institutionalized. To accomplish this goal, staff provides case engagement services to eligible clients to identify accessible community–based long–term care alternatives to institutionalization. The case management process consists of providing a multidisciplinary assessment to clients; carrying out multidisciplinary care planning sessions; arranging for needed services, either through referral to existing, available resources or by purchasing them with MSSP service funds; providing follow–up and reassessment; and maintaining a written up–to–date record of each step in each client's case file. Staff will provide case management services to 200 client's throughout the year.

The total appropriation for 1992–93 is $721,346.

Retired Senior Volunteer Program

The Retired Senior Volunteer Program (RSVP) promotes the use of older persons as community resources in planning for community improvement and in delivery of volunteer services. Achievement of RSV's purpose is facilitated by a coordinated use of the resources of Action, the RSVP sponsor, and the community, to fulfill the goals of RSVP.

Currently, 325 retired seniors donate 80,000 hours of community service. The total program appropriation has increased by $6,807, from $44,017 to $50,824. This increase represents staff's estimate of local support required to supplement the available federal resources. Local resource mobilization through fund raisers and solicitation of private and business donations will be a goal for the project coordinator.

Linkages

San Joaquin County has 1 of only 20 Linkages sites in the State. The Linkages program is designed to prevent frail elderly and functionally impaired adults from having to be institutionalized. During 1991–92, 100 frail elderly and functionally impaired adults received case management services linking the clients to accessible long–term care service providers. Eligible clients for the Linkages program differ from MSSP clients in that they are not in immediate jeopardy of entering a nursing home.

For 1992–93, the total appropriation for the Linkages program has been reduced by $28,583, from $192,795 to $164,212. To keep program costs within the State's grant allocation, the Department has reduced full–time equivalent positions by 1.0. This staff reduction will be accomplished through attrition, not layoff. In addition, even though program funding is reduced, staff will continue to develop a care plan for each client, ensure accessibility to long–term care services, and provide counseling services to families of clients.

Community Action Agency

The Community Action Agency (CAA) operates seven community centers and a homeless program which provide antipoverty services throughout the County. These antipoverty services are designed to address the multiple needs of the County's poor and to assist them in becoming economically self–sufficient. The 1992–93 CAA recommended operating budget is shown below:

Center & Area Served	1991–92 Approved	1992–93 Rec	Inc/ (Dec.)
Boggs Tract (West Stkn)	$65,224	$67,652	$2,428
Garden Acres (East Stkn)	65,711	70,537	4,826
Northeast (Central Stkn)	70,486	72,372	1,886
Lodi Community (Lodi)	71,333	77,376	6,043
Kennedy (South Stkn)	84,317	88,398	4,081
Larch Clover (Tracy)	75,451	78,038	2,587
Mourfield (South Stkn)	56,219	58,499	2,280
Homeless Grant (SJC)	67,200	60,000	(7,200)
FEMA Grant (SJC)	15,000	15,000	0
Operations (SJC)	134,955	137,257	2,302
Total	$705,896	$725,129	$19,233

Except for the Lodi Center, which is leased, CAA community centers are all County–owned.

In 1992–93, the total recommended operating budget for CAA is $725,129. This $725,129 is allocated as follows: $650,129 for operation of seven community centers and related support costs; $60,000 for the homeless program and a $15,000 FEMA appropriation. Cost increases for negotiated salary and fringe benefit costs, utilities, and other operating costs are incorporated into the CAA budget. To keep within the allocated Net County Cost of $226,222 for this program, administrative staff positions have been reassigned to this Department's new Energy Crisis Intervention Program (ECIP) and the Weatherization Program. Reallocation of staff and overhead costs to new programs has limited recommended increases in discretionary County funding. Reassignment of staff and overhead costs will have minimal effect on antipoverty services offered throughout community centers.

Energy Crisis Intervention Program

The Energy Crisis Intervention Program (ECIP) is designed to assist low–income households with the payment of their energy bills when they are experiencing weather–related and supply shortage emergencies or other household energy–related emergencies. Weather–related emergencies include:

- Unusually intemperate weather which requires emergency energy assistance.
- Interruption of the normal energy supply due to extreme weather conditions.
- Interruption of the normal energy supply necessitating the use of substitute fuels such as wood, coal, or propane.

Supply shortage and other household energy–related emergencies include:

- Interruption of the normal energy supply by non–weather related causes.
- Receipt of utility shutoff notice.
- Insufficient funds to pay a delinquent utility bill.

It is anticipated that 1,600 households will receive energy payment assistance in 1992–93 at a total program cost of $412,708.

Energy Weatherization Program

The Weatherization Program provides energy conservation measures to those households which have the lowest incomes and the highest energy costs. These energy conservation measures are divided into mandatory and optional measures.

Mandatory measures include minor housing repairs, door and window glass replacement, ceiling insulation, low–flow shower heads, water heater blankets, door weather–stripping, and caulking.

Optional measures include ceiling fans, floor insulation, set back thermostats, storm windows, and space heaters.

As required by program regulations, staff will provide outreach, intake, eligibility screening, structure assessment, energy education, and weatherization services to 600 households. A few weatherization measures will be performed by private contractors. Contracts will be developed and completed prior to assignment of work to a contractor. The recommended appropriation for the Weatherization Program is $492,972.

Commodity Program

The Department of Aging, Children's and Community Services receives an annual Government Commodity Program grant. This grant provides funding for handling, storage, and distribution of commodities in accordance with program policies and procedures.

Department efforts were focused primarily on improving the warehousing and distribution system, eligibility screening, and the overall operation of the program. In 1992–93, major emphasis will be placed on strengthening the program in the following areas:

- Delivery of commodities to shut–ins.
- Standardizing program policies and procedures.
- Training distribution site volunteers on State regulations and eligibility criteria.
- Refining and improving the monthly distribution system.

In 1991–92, surplus commodity shipments were increased by 1,437,386 pounds, from 1,195,129 pounds to 2,632,515 pounds. The Department estimates that approximately 9,300 households per month receive commodities such as green beans, butter, cheese, and flour.

The recommended $73,685 appropriation, which is fully offset by federal revenues, represents a $2,735 increase over the current funding level.

Child Abuse – AB 1733

On an annual basis, the Department of Aging, Children's and Community Services receives a State Child Abuse Prevention and Intervention Program grant. This grant provides funds to community–based organizations and public agencies for programs, currently serving the needs of children at risk of abuse or neglect, which have demonstrated effectiveness in prevention and intervention. To be eligible for funding, public and private agencies must provide evidence of broad–based community support for their programs.

The recommended 1992–93 budget maintains services at 1991–92 funding levels. The following child abuse provider agencies have accomplished program objectives and are recommended for contract renewals:

Agencies	1992–93 Funding
Valley Community Counseling Services *"Incest and Molestation Project"* *Provides group counseling treatment services for victims of sexual molestation and incest.*	$41,021
Child Abuse Counsel *"Respite Care Project"* *Provides respite care and crisis intervention services to families with abused children at the First Step Nursery.*	$78,996
Women's Center *"Sexual Assault Victim Services"* *Provides a full range of crisis intervention, follow–up, counseling, and group support to out–of–home sexual assault victims ages 16 and under.*	$25,000

Child Abuse – AB 2994

This child abuse program is mandated by AB 2994 which was enacted into law in September 1982. This statute requires that a portion of the fee for a certified copy of a birth certificate be paid into a Children's Trust Fund. Funds collected under this mandate are used for child abuse prevention and intervention programs.

For 1992–93, the Department is recommending that the Board of Supervisors approve funding for the following child abuse programs:

Agencies	1992–93 Funding
Women's Center "Dawn–Children's Program"	$18,620
Catholic Charities "Child Alert"	$18,620
Valley Community Counseling Services "Sexual Abuse Counseling"	$15,960
Child Abuse Council	$13,300
State "Challenge Grant" Child Abuse Program (recipient to be determined)	$12,000

During 1991–92, the County's Children's Trust Fund generated revenue amounting to $69,500. For 1992–93, it is estimated that the same amount will be generated by the Children's Trust Fund. Since all current child abuse contract service providers have accomplished or exceeded program objectives, the Department is recommending that their contracts be renewed. In addition to the local Children's Trust Fund allocation, the State will provide the County with a $12,000 Challenge Grant. This Challenge Grant will be allocated after program proposals are received from interested community–based organizations.

Senior Employment

The Senior Employment Program provides recruitment, enrollment, counseling, on–the–job training, and job development/placement services to economically disadvantaged individuals 55 years of age or older. Staff assists and promotes the transition of program participants to unsubsidized employment. Primary program objectives are to:

- Provide needed wages to eligible individuals through employment in service to the community.
- Provide needed employment training services to the community.
- Provide opportunities for entry/transition of program participants into private or other unsubsidized employment.

In 1992–93, 325 older workers will receive employment services. Of these 325 program participants, 200 will be enrolled into a job search/job development employment class and 125 will be placed into an on–the–job training component and receive an hourly training stipend of $4.25.

The recommended appropriation for the Senior Employment Program totals $880,601. Of this amount, $560,314 represents a National Council on Aging grant, $130,029 represents a Title V Employment grant, and $190,258 is a 3% Older Worker Program grant.

Senior Tutor

For 1992–93, the Department of Aging, Children's and Community Services is planning to enter into a Senior Tutor – Chapter One Innovative Reading Project (CHIRP) contract with Stockton Unified School District. This program focuses on building grade–level reading fluency and comprehensive skills among first–grade students. It is the goal of the CHIRP program to provide early, sustained intervention to ensure that all students master those skills in a non–threatening, enjoyable environment tutored by retired individuals. These retired individuals will be senior tutors that are recruited from our community and assigned the responsibility to coach students in the strategies that successful readers use automatically.

For 1992–93, 40 seniors are estimated to be hired by the Department to be placed at various Stockton Unified School District elementary schools as tutors. Each senior tutor will work approximately 15 hours per week. The total CHIRP contract appropriation will be $143,889.

1991–92 Accomplishments

1. Provided weatherization services to 692 households and utility bill payment assistance to 1,598 low–income families.
2. Provided administration of federal senior service funds; developed an annual plan; prepared service contracts; monitored, assessed, and evaluated subcontractors.
3. Provided 188,581 low–income individuals with information and referral services, emergency food and clothing, government commodities, direct and counseling services.
4. Recruited, enrolled, and trained 327 economically disadvantaged older workers of which 127 were placed into unsubsidized employment.

5. Purchased and implemented a Local Area Network for the Department's word processing and accounting systems.

1992–93 Objectives

1. To provide home weatherization services to 600 households and utility bill payment assistance to 1,600 low–income families.
2. To continue to administer federal funds for services to seniors; develop annual area plan; procure and contract with service providers; monitor, assess, and evaluate subcontractors; act as an advocate for, and coordinator of, services to seniors.
3. To continue operation of antipoverty programs that include direct services, information and referral, recreation, emergency food and clothing, government commodities, anticrime workshops, and counseling services.
4. To provide recruitment, enrollment, supportive and training services to 325 economically disadvantaged older workers of which 115 will be placed into unsubsidized employment.
5. To develop and implement a contract with Stockton Unified School District to provide 40 senior tutors at various elementary schools to assist children in reading and mathematic skills.

556—Veterans Service Office

Human Services

Leroy Kretzschmar, *Veterans Service Officer*

General Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$247,376	$251,971	$269,171	$269,171	$17,200
Services & Supplies	13,193	22,965	22,142	22,142	(823)
Fixed Assets	27,253	17,481	0	0	(17,481)
Total Appropriations	$287,822	$292,417	$291,313	$291,313	($1,104)
Earned Revenues By Source					
Aid from Other Govt Agencies	$111,545	$83,000	$86,743	$86,743	$3,743
Total Revenues	$111,545	$83,000	$86,743	$86,743	$3,743
Net County Cost					
Discretionary	$176,277	$209,417	$204,570	$204,570	($4,847)
Allocated Positions	6.0	6.0	6.0	6.0	0.0

Purpose

The Veterans Service Office is mandated to assist veterans in applying for and receiving veterans benefit funds for education, health, and welfare. The Office assists the veterans in application for and filing of benefit claims, provision of transportation services to the VA hospital, distribution of brochures and educational material, consultations, referrals, and outreach activities. Although level of service is discretionary, the Office must maintain a certain level of expenditure to receive revenue from the State.

Major Budget Changes

Salaries & Employee Benefits

$17,200	Normal salary adjustments.

Program Discussion

Approximately 4,500 veterans in San Joaquin County will receive over $21 million from State and federal agencies for health, education, and welfare benefits. The recommended budget will continue current activities in staff training, veterans outreach, patient transportation to the VA hospital, and grave maintenance services. The overall quality of service through information, education, and client consultations should not be impaired.

1991–92 Accomplishments

1. Completed promotional flyer for prospective clients.
2. Visited the Yountville Veterans Home.
3. Initiated introductory trips for the staff to the new National Cemetery.
4. Distributed survivor letter to mortuaries and cemeteries.
5. Participated in Senior Citizens Day, Veterans Day, and two events honoring Armed Forces.

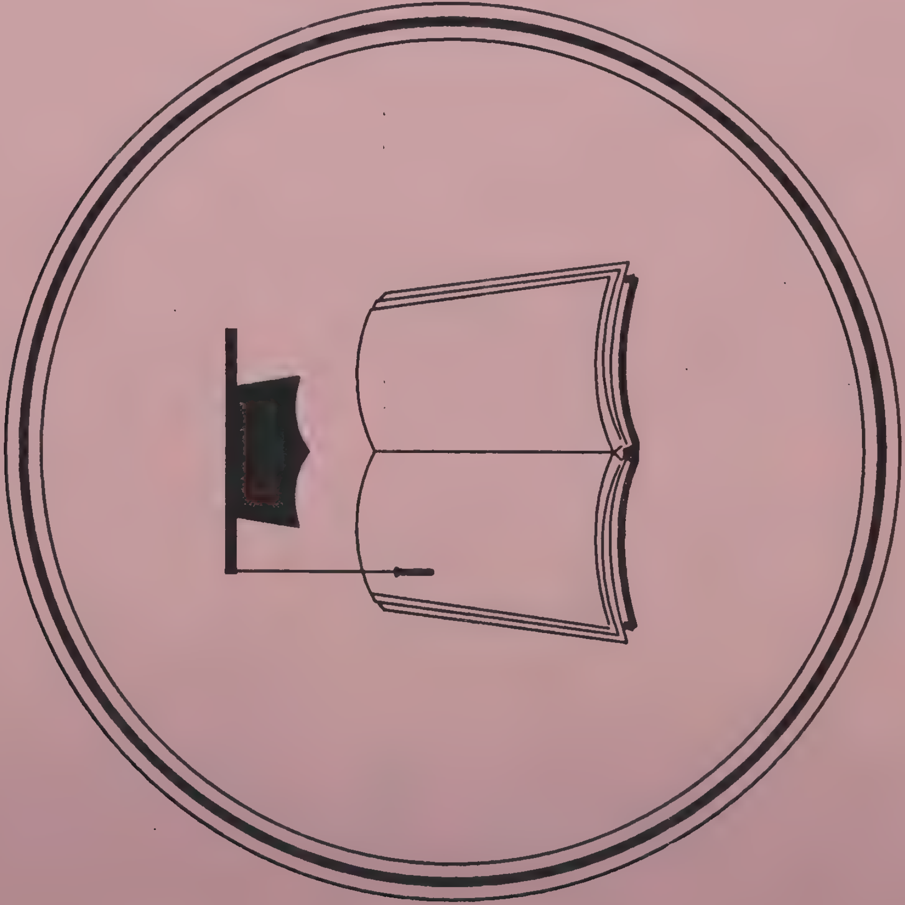
1992–93 Objectives

1. To send one veteran representative to formal veteran representative training.
2. To modify lobby area to allow more usable office space.
3. To continue participation in community events.

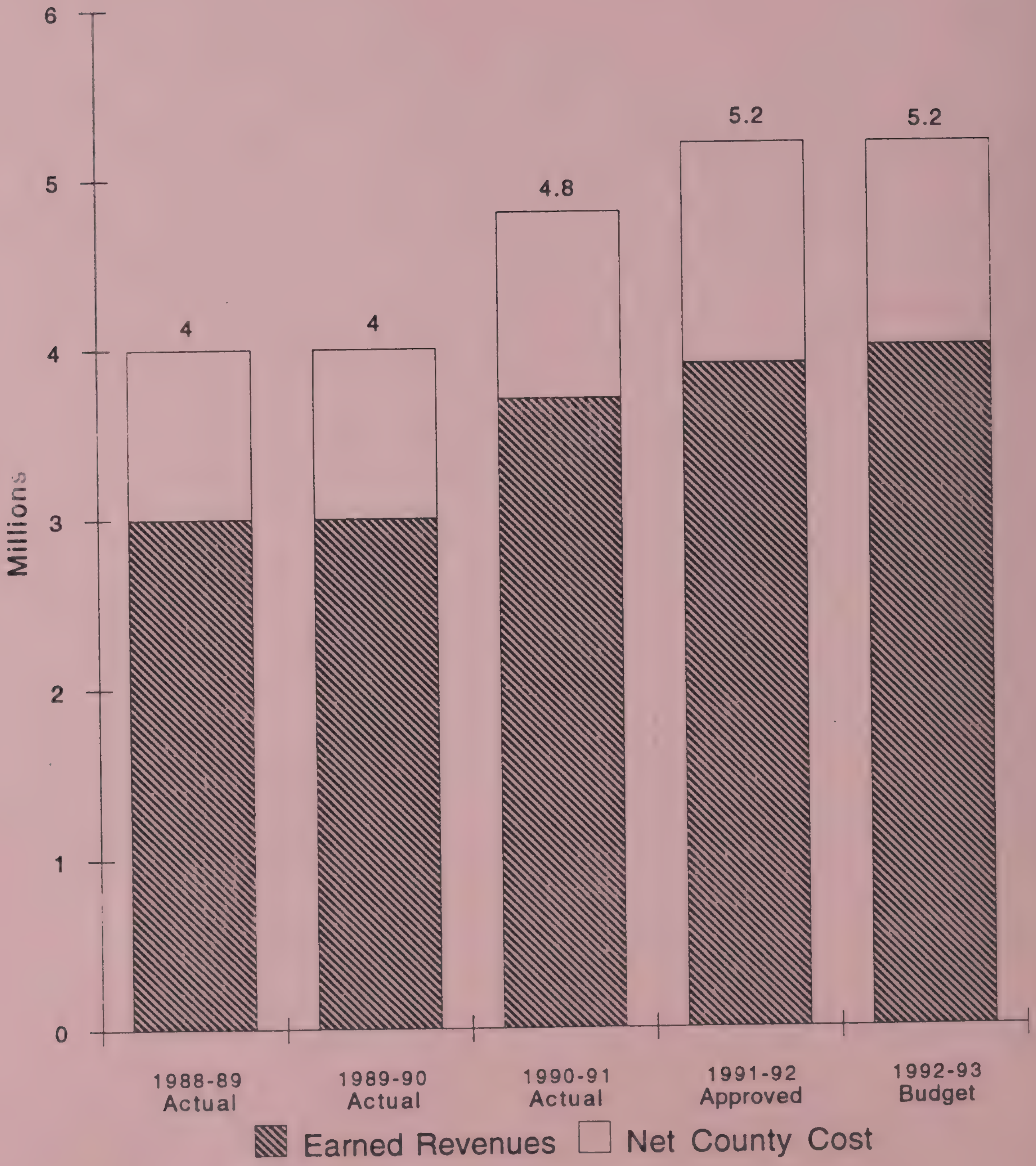
Work Load Data

	Actual			Est./Act.	Projected
	1988–89	1989–90	1990–91	1991–92	1992–93
Claims Filed	293	290	299	300	300
Claims Reopened	404	417	422	395	390
Insurance Claims Filed	70	58	63	52	50
Verifications to Other Agencies	596	589	490	481	450
Auditable Forms Filed	1,128	1,187	1,348	1,154	1,150
Awards Granted	1,000	1,824	1,343	924	1,050

Education



Education
Change In Program Expenditures



Education Appropriations

	Page Number	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
60100 Superintendent of Schools	H–3	$702,867	$1,188,747	$751,641	$48,774
60200 Board of Education	H–5	44,403	61,855	44,403	0
60300 School District Organization	H–6	800	7,000	800	0
60900 County Library	H–8	3,956,128	4,007,807	4,007,807	51,679
60901 Library–Administration	H–10	176,015	67,972	67,972	(108,043)
61500 Cooperative Extension	H–11	331,461	327,751	316,132	(15,329)
62200 Education–Juvenile Hall	H–7	35,466	83,834	35,466	0
Total — Education		**$5,247,140**	**$5,744,966**	**$5,224,221**	**($22,919)**

	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$81,068	$94,253	$111,538	$105,338	$11,085
Services & Supplies	676,602	689,283	1,229,898	726,972	37,689
Total Appropriations	$757,670	$783,536	$1,341,436	$832,310	$48,774
Earned Revenues By Source	$0	$0	$0	$0	$0
Net County Cost					
Mandated	$757,670	$783,536	$1,341,436	$832,310	$48,774
Allocated Positions	2.0	2.0	2.0	2.0	0.0

This presentation reflects the combined costs of the four budgets that fund the County Office of Education functions, which are mandated by the State. They are:

- 601 Superintendent of Schools
- 602 Board of Education
- 603 School District Organization
- 622 Education–Juvenile Hall

601—Superintendent of Schools

Education

Frederick Wentworth, *Superintendent of Schools*

General Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$68,098	$69,334	$77,903	$77,903	$8,569
Services & Supplies	618,902	633,533	1,110,844	673,738	40,205
Total Appropriations	$687,000	$702,867	$1,188,747	$751,641	$48,774
Earned Revenues By Source	$0	$0	$0	$0	$0
Net County Cost					
Mandated	$687,000	$702,867	$1,188,747	$751,641	$48,774
Allocated Positions	2.0	2.0	2.0	2.0	0.0

Purpose

This budget funds the County's portion of specific functions per Education Code 1510 necessary for the operation of the Office of the Superintendent of Schools. The San Joaquin County Office of Education is a regional agency whose mission is to provide educational leadership, resources, and services to enable school districts to be effective facilitators of learning for all pupils.

Major Budget Changes

Salaries & Employee Benefits

➤ $8,569	Normal salary adjustments for the two County employees.

Services & Supplies

➤ $18,817	Anticipated repair and maintenance costs of air conditioning units at various school sites.
➤ $17,317	Sidewalk and asphalt repairs at John McFall School and San Joaquin County High School.

Program Discussion

At the 1991–92 budget review, the County Administrator and the Superintendent of Schools jointly agreed tentatively on a funding formula if the Schools become fiscally independent. The formula establishes that the 1991–92 County support to the Schools will become the funding base. This base will be transferred to the Schools' Office and be increased annually based on assessed valuation growth. Based on this formula, the 1992–93 funding level to the Schools' program is increased by $48,774.

Due to other priorities within the Office of the Superintendent of Schools, the plan for its fiscal independence was set aside in 1991–92. During 1992–93, this will be given top priority and the Superintendent of Schools will be working with the County Administrator's Office to develop and implement a plan through which the Superintendent of Schools could achieve fiscal independence by July 1993.

The responsibilities of the County Superintendent of Schools (also referred to as County Office of Education) can be grouped into three primary functions:

- To serve as agent of the State by performing certain regulatory responsibilities, including administrative, financial, budgetary, and business functions for schools and the County Office of Education.

- To coordinate the operating programs and services mandated by State or federal statutes and those functions that can be more effectively provided by a central County Office of Education or combination of districts and the County Office of Education.
- To provide special assistance to direct service school districts in the form of curriculum consultants, psychologists, payroll functions, budgetary functions, fiscal control, and child welfare personnel.

The Salaries and Employee Benefits category includes funding for the County staff, while the Services and Supplies category includes the funding for the County's share of other employees' salaries in the Office, who also perform certain functions mandated by State or federal statutes which are paid by State and/or federal funding.

Supplemental Request

The Superintendent of Schools has requested Supplemental funding of $437,106 over the recommended budget. The requested Supplemental will provide full funding of the County's prorated share of the salary and benefit costs and data processing charges for the Schools' program.

Beginning in 1988–89, in anticipating fiscal independence, the Schools' Office sought to increase its budget dramatically. Thirteen positions have been added unilaterally by the Schools' Office since 1988–89. The County has never funded these positions since they were added. It is recommended that the County not fund these positions in 1992–93.

1991–92 Accomplishments

1. Increased the number of multi–district and County coordinated staff development workshops, in–service sessions, and training activities which included over 19,400 participants.
2. Established 13 new County Community School sites for adjudicated youths at risk.
3. Implemented the enhanced payroll software program in January 1992 for 17 school districts.

1992–93 Objectives

1. To develop and implement a plan for achieving fiscal independence by July 1993.
2. To implement AB 1200 which gives the Superintendent of Schools additional authority to intervene in the affairs of financially troubled school districts and expands authority related to fiscal accountability.
3. To identify and assess County Office of Education financial, human, and technological resources to promote planning and prioritization.
4. To develop a cooperative approach within the County Office of Education to address unmet and ongoing educational needs of San Joaquin County.
5. To determine County Office of Education regional functions in the Delta Sierra region and make plans to accommodate the needs.

602—Board of Education

Education

Frederick Wentworth, *Superintendent of Schools*

General Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$12,740	$24,119	$26,635	$26,635	$2,516
Services & Supplies	22,234	20,284	35,220	17,768	($2,516)
Total Appropriations	$34,974	$44,403	$61,855	$44,403	$0
Earned Revenues By Source	$0	$0	$0	$0	$0
Net County Cost					
Mandated	$34,974	$44,403	$61,855	$44,403	$0

Purpose

As an elected body, the Board of Education advises, recommends, and approves the County Office of Education's budget; conducts hearings on inter–district transfers; and adopts policies for the operation of the County Superintendent of Schools' Office.

Program Discussion

Funding for the Board of Education budget is recommended at the current level of $44,403. This budget pays the stipends for five Board members and the Secretary to the Board. The recommended appropriation includes the continuation of the costs of health insurance premiums and travel expenses for Board members, and the funding of the Superintendent of Schools' fringe benefit package.

Supplemental Request

Financial constraints prevent inclusion in the recommended budget of the following items requested by the Superintendent of Schools:

Supplemental Item	Costs
Full funding of health insurance costs for Board Members	$11,440
Full funding of Board Members' travel expenses	6,012
Total Supplemental Request	$17,452

1991–92 Accomplishments

1. Carried out the legal responsibilities of the County Board of Education as related to the Education Code.

1992–93 Objectives

1. To carry on the responsibilities of the County Board of Education as related to the Education Code.

603—School District Organization

Education

Frederick Wentworth, *Superintendent of Schools*

General Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$230	$800	$7,000	$800	$0
Total Appropriations	$230	$800	$7,000	$800	$0
Earned Revenues By Source	$0	$0	$0	$0	$0
Net County Cost					
Mandated	$230	$800	$7,000	$800	$0

Purpose

The County Committee on School District Organization accepts petitions, conducts hearings, and makes recommendations to the State Board of Education regarding reorganization, change of boundaries, and rearrangement of trustee areas, for the County's school districts. The Committee consists of five members who serve four–year terms.

This budget provides funds for mileage reimbursement for Committee members and required publications and legal notices.

Program Discussion

The 1992–93 Proposed Budget reflects a continuation of the current service level at $800.

Supplemental Request

Financial constraints prevent inclusion in the recommended budget of the following items requested by the Superintendent of Schools to fund the anticipated level of Committee activities in 1992–93:

Supplemental Items	Costs
Office supplies	$500
Increased publication costs	700
Contract services	5,000
Total Supplemental Request	$6,200

1991–92 Accomplishments

1. Transferred territory between Holt and Delta Island School Districts.

1992–93 Objectives

1. To meet and consider any proposed changes in school district boundaries, including the development of new communities in San Joaquin County.

622—*Education – Juvenile Hall*

Education

Frederick Wentworth, ***Superintendent of Schools***

General Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Services & Supplies	$35,466	$35,466	$83,834	$35,466	$0
Total Appropriations	$35,466	$35,466	$83,834	$35,466	$0
Earned Revenues By Source	$0	$0	$0	$0	$0
Net County Cost					
Mandated	$35,466	$35,466	$83,834	$35,466	$0

Purpose

The Superintendent of Schools provides year–round education for youths detained by the County at Juvenile Hall, wards of Juvenile Court assigned to the Olympic Center, and children housed at Mary Graham Children's Shelter. The number of pupils served varies from day–to–day, depending on the population at the juvenile facilities.

This budget funds the County's share of costs of the Superintendent of Schools' educational program for children in Juvenile Hall, Olympic Center, and Mary Graham Children's Shelter.

Program Discussion

The 1992–93 Proposed Budget reflects a continuation of current service levels at the current Net County Cost of $35,466. The estimated total program cost of $1,575,824 for 1992–93 is based on a projected average daily attendance (ADA) of 298 pupils at an average cost of $5,288 per pupil. The State share of program funding appears in the Superintendent of Schools' State budget.

Supplemental Request

Financial constraints prevent inclusion in the recommended budget of the following item requested by the Superintendent of Schools:

Supplemental Item	Cost
Full funding of County's share of program costs	$48,368

The Superintendent of Schools has requested a $48,368 increase above the recommended amount as the County's share of an anticipated rise in the cost per pupil and the increase in ADA. This increase is not recommended due to the County's projected general purpose revenue shortfall in 1992–93.

1991–92 Accomplishments

1. Constructed four relocatable classrooms at Olympic Center and one at Mary Graham Children's Center including furnishings and equipment.

1992–93 Objectives

1. To continue working cooperatively with the Juvenile Justice System to provide a quality year–round school environment for youths at Juvenile Hall, Olympic Center, and Mary Graham Children's Shelter.

609—County Library

Education

Mel Wingett, *County Administrator*

Library Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Services & Supplies	$85,667	$88,225	$93,525	$93,525	$5,300
Other Charges	3,620,973	3,867,903	3,914,282	3,914,282	46,379
Total Appropriations	$3,706,640	$3,956,128	$4,007,807	$4,007,807	$51,679
Earned Revenues By Source					
Taxes	$3,317,189	$3,613,300	$3,806,000	$3,806,000	$192,700
Aid from Other Govt Agencies	46,267	48,000	45,000	45,000	(3,000)
Charges for Services	55,234	68,782	67,972	67,972	(810)
Miscellaneous Revenues	0	79,904	200,000	200,000	120,096
Operating Transfers In	53,241	176,015	60,683	60,683	(115,332)
Fund Balance	234,709	(29,873)	(171,848)	(171,848)	(141,975)
Total Revenues	$3,706,640	$3,956,128	$4,007,807	$4,007,807	$51,679
Net County Cost	$0	$0	$0	$0	$0

Purpose

This budget provides the County share of the cost of the City/County Library System which serves the cities of Stockton, Manteca, Tracy, Ripon, and Escalon and the unincorporated areas of the County.

Major Budget Changes

Services & Supplies

➤ $5,300	Increased property tax administration charges.
➤ $46,379	Increased funding available for library services.

Revenues

➤ $192,700	Projected a 6% assessed valuation growth.
➤ $120,096	Increase in refunds from the City of Stockton.
➤ ($115,332)	Deleted the County contribution to fund the Adult Literacy Program.

Program Discussion

The library services agreement between the San Joaquin County and the City of Stockton requires the County to notify the City in May of the projected funding available for the County's contribution to library services. Based upon this requirement, the City has been notified that available funding for 1992–93 projected at this time is $3,917,907. This is a preliminary figure and will be modified depending upon the outcome of the State budget process, year–end fund balances, and the actual growth in the County Library System's assessed valuation.

The County's funding base for library services is made up of property tax revenues, Special District Augmentation Funds, the pro rata share of fees for library services, rebates and refunds, and any prior year carryover balance. The estimate for 1992–93 is predicated on a assessed valuation growth of 6% above the approved 1991–92 estimates.

During the 1991–92 Final Budget hearings, the Board of Supervisors allocated an additional $117,500 to the Library. This allocation funded the County's share of the Adult Literacy Program in 1991–92. Due to the financial constraints facing the County, it is recommended that this program be funded within the available resources for library services.

The policy of providing a General Fund contribution to finance half of the cost of the City/County Librarian position (see Budget No. 60901) will be continued. For 1992–93, this amounts to $67,972.

Work Load Data

	Actual			Est./Act.	Projected
	1988–89	1989–90	1990–91	1991–92	1992–93
Materials Loaned	1,732,398	1,695,934	1,806,229	2,074,454	2,210,953
Reference Questions	229,360	221,929	225,760	282,200	303,845
Reserves Taken	42,014	54,403	85,014	101,166	116,341
Interlibrary Loan	19,518	17,312	17,056	18.898	19,843
Titles Reviewed	34,731	31,008	30,729	28,123	30,935
New Titles Added	10,891	10,419	11,946	12,645	14,036
Volumes Added	65,541	57,678	60,349	68,000	74,800

60901—Library Administrative Services

Education

Mel Wingett, *County Administrator*

General Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Operating Transfers Out	$53,241	$176,015	$67,972	$67,972	($108,043)
Total Appropriations	$53,241	$176,015	$67,972	$67,972	($108,043)
Earned Revenues By Source	$0	$0	$0	$0	$0
Net County Cost					
Discretionary	$53,241	$176,015	$67,972	$67,972	($108,043)

Purpose

This budget provides General Fund support to the County Library equivalent to one–half the salary and benefits cost of the City/County Librarian position.

Major Budget Changes

Operating Transfers

- ($117,500) Deleted the 1991–92 County contribution to fund the Adult Literacy Program.

Program Discussion

During the 1991–92 Final Budget Hearings, the Board of Supervisors allocated an additional $117,500 to the Library to fund the County's share of the Adult Literacy Program. Due to the financial constraints facing the County, it is recommended that this program be funded within the funding available for the library services (See Budget No. 609).

The 1992–93 Proposed Budget anticipates the salary and benefits to be paid to the Director of Library Services.

615—UC Cooperative Extension

Education

Gary Johnston, ***Farm & Home Advisor***

General Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$211,133	$230,758	$242,902	$242,902	$12,144
Services & Supplies	101,073	94,703	81,749	72,230	(22,473)
Other Charges	5,545	6,000	3,100	1,000	(5,000)
Fixed Assets	428	0	0	0	0
Total Appropriations	$318,179	$331,461	$327,751	$316,132	($15,329)
Earned Revenues By Source	$0	$0	$0	$0	$0
Net County Cost					
Discretionary	$318,179	$331,461	$327,751	$316,132	($15,329)
Allocated Positions	7.0	7.0	7.0	7.0	0.0
Temporary (Full–Time Equivalent)	0.3	0.1	0.0	0.0	(0.1)
Total Staffing	7.3	7.1	7.0	7.0	(0.1)

Purpose

The University of California Cooperative Extension (UCCE) programs provide agriculture, home economics, and youth development research/educational programs throughout the County. Although not mandated, County support is governed by Education Code Section 32330.

Major Budget Changes

Salaries & Employee Benefits

➤ $16,613	Normal salary adjustments.
➤ ($2,894)	Eliminate office and field services provided through extra help and overtime.

Services & Supplies

➤ ($9,190)	Decrease provision of information bulletins, circulars, flyers, telephone advice, and other communications.
➤ ($2,207)	Eliminate copier maintenance.
➤ ($1,925)	Decrease transportation/travel for consultation, training, and 4–H activities.
➤ ($6,910)	Reduction in vehicle use.
➤ ($1,000)	Decrease in purchase of training and education supplies.

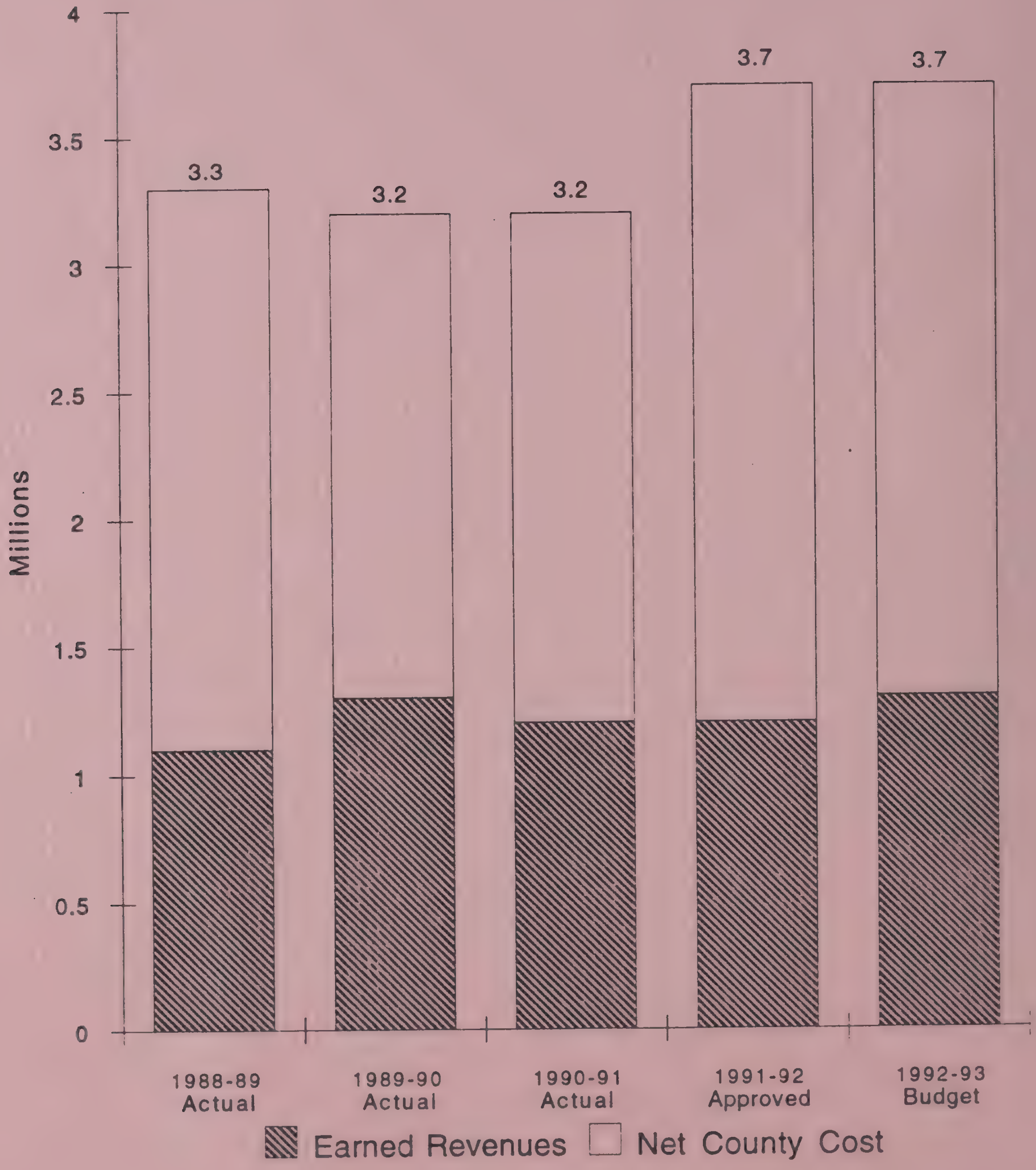
Other Charges

➤ ($4,500)	Terminate agreement with Stanislaus County for provision of livestock and poultry education.
➤ ($500)	Decrease Department of Commerce weather program.

Program Discussion

The University of California Cooperative Extension's mission is to develop, extend, and promote the use of research–based knowledge to improve specific practices and technologies developed at UC research centers and modified for San Joaquin County conditions. Applied research and educational programs focus on agriculture, family and consumer sciences, 4–H youth development activities, community

Parks & Recreation
Change In Program Expenditures



	Page Number	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
70200 Recreation	I–8	$106,513	$98,743	$90,537	($15,976)
70300 Parks & Recreation	I–2	3,338,797	3,434,668	3,364,668	25,871
70800 Cultural Services	I–6	247,276	235,130	233,685	(13,591)
Total — Parks & Recreation		**$3,692,586**	**$3,768,541**	**$3,688,890**	**($3,696)**

703—Parks & Recreation

Parks & Recreation

James Leonard, ***General Services Director***

General Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Salaries & Benefits	$2,093,206	$2,419,211	$2,504,259	$2,504,259	$85,048
Services & Supplies	940,845	1,073,699	911,907	911,907	(161,792)
Other Charges	3,011	3,700	2,500	2,500	(1,200)
Fixed Assets	13,816	42,681	70,000	0	(42,681)
Total Expenditures	$3,050,878	$3,539,291	$3,488,666	$3,418,666	($120,625)
Intrafund Transfers	(152,987)	(200,494)	(53,998)	(53,998)	146,496
Total Appropriations	$2,897,891	$3,338,797	$3,434,668	$3,364,668	$25,871
Earned Revenues By Source					
Aid from Other Govt Agencies	$10,528	$0	$0	$0	$0
Charges for Services	1,175,470	1,211,179	1,297,837	1,297,837	86,658
Miscellaneous Revenues	4,245	0	25,972	25,972	25,972
Total Revenues	$1,190,243	$1,211,179	$1,323,809	$1,323,809	$112,630
Net County Cost					
Discretionary	$1,707,648	$2,127,618	$2,110,859	$2,040,859	($86,759)
Allocated Positions	58.0	58.0	58.0	58.0	0.0
Temporary (Full-Time Equivalent)	21.9	21.9	21.5	21.5	(0.4)
Total Staffing	79.9	79.9	79.5	79.5	(0.4)

Purpose

The Division of Parks and Recreation plans, develops, operates, and maintains a system of regional parks throughout the County. The Division also maintains grounds at County-owned facilities and community parks and manages the eight County Service Areas. The Division administers and operates the General Relief Employable, Community Work, and Alternative Work Programs. These activities are not mandated. County parks developed, all or in part, with State or federal funds must be maintained for public recreation services. The level of service, unless specified by agreement, is discretionary.

Major Budget Changes

Salaries and Employee Benefits

➤ $155,356	Normal salary adjustments.
➤ ($11,511)	Decrease in overtime and holiday staff usage.
➤ ($58,797)	Additional salary savings.

Services & Supplies

➤ ($42,749)	Savings from eliminating Sheriff's assistance on weekends, eliminating pesticide applications, reduced tree trimming, and proposed closure of the Micke Grove and Kennedy pool operations for the 1993 season.

➤	($151,784)	Reduced maintenance charges formerly carried in the Litter Control budget and offset by Intrafund Transfers.
➤	$13,779	Increased equipment maintenance costs, due to deferred replacement.
➤	$18,284	Increased utilities costs.

Intrafund Transfers

➤	$146,496	Decrease results from consolidation of Litter Control Program budget, corresponds to reduction in maintenance of grounds costs.

Revenues

➤	$28,700	Increase in parking, admission, and docking fees.
➤	$18,118	Increase in rental fees.
➤	$17,350	Increase in program activity fees.
➤	$29,000	Increase in services to County Service Areas.
➤	($10,000)	Decrease in concession revenue.
➤	($4,187)	Decreased reimbursements from non-General Fund departments.

Program Discussion

The Division will operate the County park system and provide the other landscape maintenance and planning services it delivers within the Net County Cost allocation. Since the allocation for the Division has decreased it will necessitate program changes that will affect all services which rely on General Fund support.

The Litter Control Program is recommended to be consolidated in the 1992–93 Division budget. This change is practical since the personnel who work in the program have always been included in the Division budget. Based on the allocation for the Litter Program only two of the three authorized driver positions will be filled. A temporary driver will work 30 hours per week. This change will limit the time the program can provide services to County agencies. In addition, the buses used in the program are aging and a replacement has been included as a supplemental request. Continuing repairs add expense to the program and down time in the delivery of services.

Other significant changes that have been made to stay within the Net County Cost allocation are described below:

Work Load Data

	Actual			Est./Act.	Projected
	1988–89	1989–90	1990–91	1991–92	1992–93
Total Park Visitors	1,194,987	1,243,000	1,215,000	1,141,800	1,272,000
Oak Grove Park	386,540	390,000	385,000	354,200	380,000
Micke Grove Park	625,150	600,000	590,000	495,600	590,000
Van Assen Park	18,346	0	0	0	0
Stillman Magee Park	9,120	10,000	9,500	12,000	12,000
Westgate Landing	26,150	30,000	35,000	32,000	35,000
Dos Reis Park	30,065	50,000	55,000	60,000	60,000
Mossdale Crossing	41,356	58,000	60,000	58,000	60,000
Durham Ferry Park	22,650	35,000	42,000	50,000	50,000
Regional Sports Complex	35,610	70,000	75,000	80,000	85,000
Visitors per Regional Park Employee	29,146	30,317	30,375	28,545	31,800

- Thirty–seven thousand dollars (37,000) in infrastructure repairs to County properties have been unfunded.

- Two positions in the planning and maintenance areas are unfunded. As a result, services for the new community plan reviews and requests for maintenance will only be done as time permits.

- The Division will render a higher level of service to parks financed from County Service Areas. Since these parks have their own funding source they will be able to finance these needed services.

- The Division will continue to provide a number of services to the Micke Grove Zoological Society. All of these services are fully offset by revenue.

- A major change reflected in the budget relates to financing the pool operations at Micke Grove Regional Park and Kennedy Community Park. Funding for the 1992 Summer pool season is included in the budget. The contract for pool operations expires in December and no funds are included for the start–up of the 1993 season.

- Currently, the Division purchases additional enforcement/security services from the Sheriff's Office for certain high volume weekends in the parks. Due to budget limitations, the Division has deleted appropriations for these services from its 1992–93 request. If this approach is found to be impractical, either other service reductions or an appropriation increase will be necessary.

Another major change in the budget affects use of Division meeting rooms by governmental agencies and agencies qualifying for fee waivers. To stay within budget limitations, the Division will place a one–year moratorium on the free use of the meeting rooms at Division facilities. This moratorium will affect all local, State, and federal governmental agencies, including County departments. It will also affect certain community and nonprofit agencies and organizations which currently qualify for free use of the meeting space.

Supplemental Request

Financial constraints prevent including in the recommended budget the following item requested by the Division of Parks and Recreation:

Supplemental Item	Cost
Replacement bus, 22–passenger	$70,000

The requested bus is to replace a 1979 vehicle used to transport General Relief, Community Work, and Alternative Work Program labor crews to worksites. The current bus has needed continual major repairs including three engine replacements and has used 2,464 mechanic hours at Motor Pool in 12 years. Because the bus is out of service for extended periods of time, crews do not get to worksites, work does not get performed, and the Sheriff's ability to control the jail population is reduced.

1991–92 Accomplishments

1. Completed the following major capital improvement projects: new well at Micke Grove Park; paving of the roadways and the walkway in the Japanese Garden at Micke Grove Park; new picnic shelter and entry at Durham Ferry Park; water quality improvement at Westgate Landing and Durham Ferry; improved access for those with disabilities at Westgate Landing and Micke Grove Zoo.

2. Updated the Board Policy on maintenance for the Oak Grove Nature Area, through an effective community action process.

3. Revised the County Park Use Ordinance which has resulted in improving public use of the park facilities.

4. Hosted the successful "San Joaquin County" and "Park Endowment Trust" golf tournaments at Micke Grove Golf Links.

5. Initiated the compliance process for SB 198, Americans with Disabilities Act, and Backflow Prevention programs.

1992–93 Objectives

1. To complete the following capital improvement projects: new parking lot, picnic area, and restroom/concession facility at the Regional Sports Complex; curb, gutter, sidewalk, and playground area improvements at Woodbridge Community Park; expansion of Raymus Village Park; roadway paving at Oak Grove Regional Park, Durham Ferry, and Mossdale Parks; new heating and air conditioning equipment for the Japanese Garden Pavilion.
2. To complete implementation of the SB 198 program.
3. To meet the time line requirements of the Americans with Disabilities Act.
4. To adjust the fee collection procedures to generate a 5% increase in parking fees.
5. To offset General Relief payments by $350,000; reduce Sheriff's prisoner–day costs by $700,000; and provide 250,000 labor hours to public agencies through the Litter Control Program.

708—Cultural Services

Parks & Recreation

Mel Wingett, ***County Administrator***

General Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Other Charges	$237,276	$247,276	$235,130	$233,685	($13,591)
Total Appropriations	$237,276	$247,276	$235,130	$233,685	($13,591)
Earned Revenues By Source	$0	$0	$0	$0	$0
Net County Cost					
Discretionary	$237,276	$247,276	$235,130	$233,685	($13,591)

Purpose

This budget provides contributions to organizations which provide cultural services in the fine and performing arts and in the documentation of San Joaquin County and California history.

Major Budget Changes

Other Charges

➤ ($13,591)	Decrease in recommended funding.

Program Discussion

San Joaquin County Historical Society

The San Joaquin County Historical Museum, established by the Board of Supervisors and operated through the San Joaquin County Historical Society, collects, conserves, protects, and exhibits those items of historical significance to the history of the San Joaquin County area.The Museum focuses mainly on agricultural development in the County, and is recognized nationally and internationally as a leading agricultural history resource.

In 1990–91, the Board of Supervisors adopted a funding contribution cap of $200,000 for the Museum. For 1992–93, it is recommended that the County continue the $200,000 contribution to the Museum.

The Haggin Museum

The Haggin Museum is just completing its 60th anniversary year. A major highlight was the display of the Haggin Collection representing three generations of private art collecting.

The County has contributed funds annually to the Haggin Museum since 1979–80. While the Museum's budget has increased steadily to a projected $652,000 for 1992–93, the County's contribution has remained relatively constant. For 1992–93 a reduced contribution of $20,130 is recommended. This is consistent with reductions recommended for County departments.

San Joaquin County Arts Council

The San Joaquin County Arts Council provides several ongoing programs, promoting public awareness and participation in the visual and performing arts. Activities include the Artists–in–Schools, the Multi–Cultural Arts, and the Art in Public Places programs.

In 1988, the Board of Supervisors adopted a policy to annually provide sufficient match to receive full State funding, if County funds were available. The ongoing funding source for the required match was to be 2% of discretionary revenue earned in the Capital Improvement Fund.

For 1992–93, the local match requirement is $30,000. However, due to severe fiscal constraints, a reduced contribution of $13,555 is recommended. This reduction of $1,445 from the 1991–92 contribution is consistent with budget reductions recommended for other community–based organizations and County departments.

Supplemental Request

Financial constraints prevent inclusion in the recommended budget of the following item requested by the San Joaquin County Arts Council:

Supplemental Item	Cost
Additional Contribution	$1,445

The Arts Council has requested that the County contribution be maintained at the 1991–92 level of $15,000. However, it should be noted that the discretionary revenue earned by the Capital Improvement Fund has been affected significantly by reduced interest rates. For 1992–93, the Fund's interest earnings is projected to be $250,000. Based on the Board approved formula, the County contribution to the Arts Council should be $5,000 ($250,000 x 2%). The recommended contribution of $13,555 exceeds the "formula" by more than $8,500.

702—Recreation

Parks & Recreation

James Leonard, ***General Services Director***

General Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Other Charges	$109,662	$106,513	$98,743	$90,537	($15,976)
Total Appropriations	$109,662	$106,513	$98,743	$90,537	($15,976)
Earned Revenues By Source	$0	$0	$0	$0	$0
Net County Cost					
Discretionary	$109,662	$106,513	$98,743	$90,537	($15,976)

Purpose

This budget funds the County contributions to the various cities and school districts to assist in providing community recreation programs.

Major Budget Changes

Other Charges

➤ ($15,976)	Reduced the contribution to each city and recreation commission by 15%.

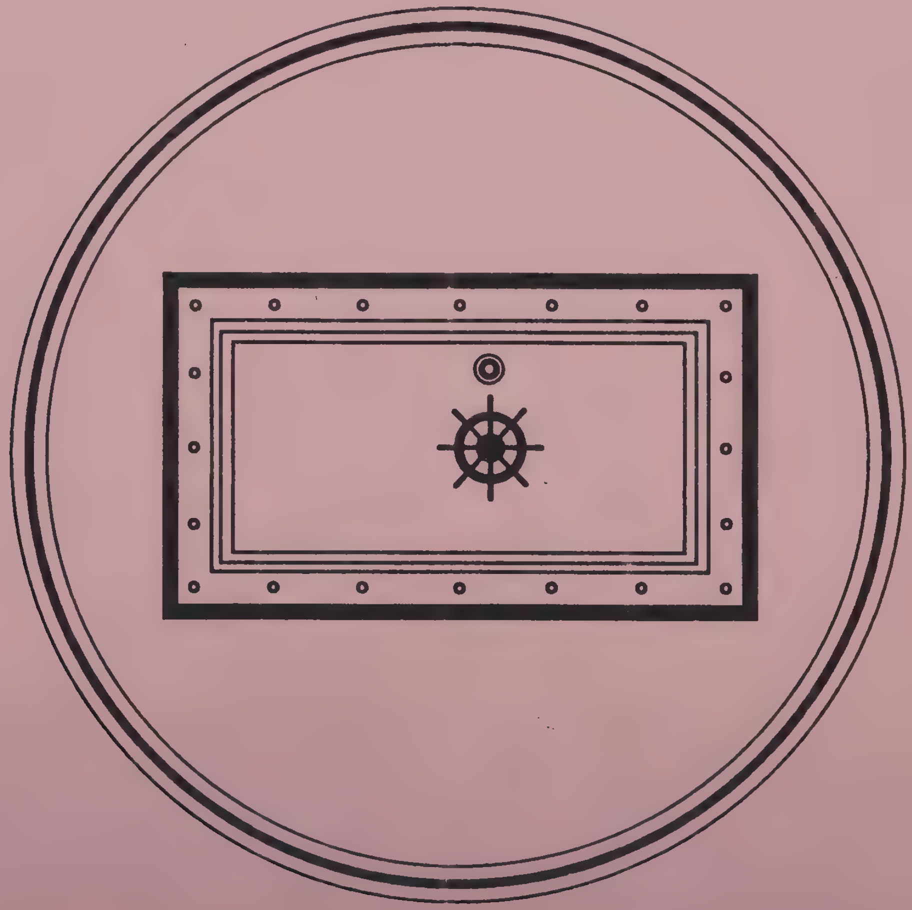
Program Discussion

In 1983–84 the Board of Supervisors authorized funding recreation agencies at the prior year level. This policy was altered once in 1988–89 and a $4,513 reduction occurred to this program. Funding for 1991–92 was $106,513. The funding recommended for 1992–93 has been decreased due to the contribution reduction and is shown in the table below:

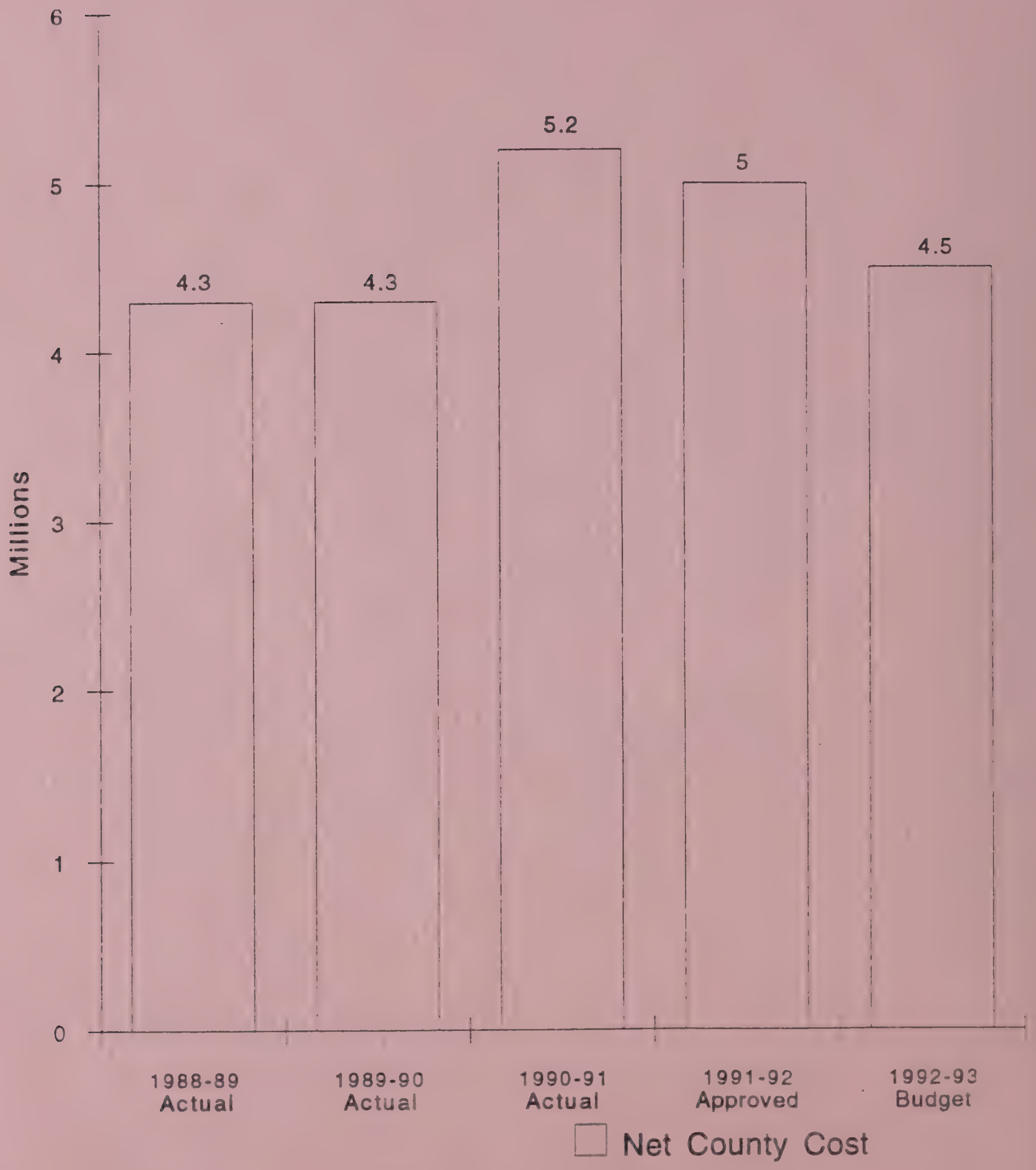
Recommended Appropriations for Recreation Programs

Agency	1991–92 Approved	1992–93 Recommended	Increase/ (Decrease)
City of Lodi Recreation	$17,409	$14,798	($2,611)
Escalon Recreation Commission	2,643	2,247	(396)
Ripon recreation Commission	2,392	2,033	(359))
Manteca Metro Recreation Commission	11,223	9,540	(1,683)
Lodi Unified Recreation	625	531	(94)
City of Tracy Recreation	10,469	8,899	(1,570)
Lincoln Unified Recreation	10,519	8,941	(1,578)
Linden Unified Recreation District	2,405	2,044	(361)
Oak View Union Recreation	339	228	(51)
New Hope Recreation	267	227	(40)
Galt Recreation Commission	1,922	1,634	(288)
City of Lathrop Recreation	2,111	1,794	(317)
Stockton Metro Recreation Commission	44,189	37,561	(6,628)
Total	**$106,513**	**$90,537**	**($15,976)**

Contingencies



Contingencies
Change In Program Expenditures



	Page Number	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
10660 Reserve for Contingencies	J–2	$5,000,000	$4,500,000	$4,500,000	($500,000)
Total — Contingencies		**$5,000,000**	**$4,500,000**	**$4,500,000**	**($500,000)**

1066—Reserve for Contingencies

Contingencies

Mel Wingett, *County Administrator*

Contingency Fund	1990–91 Actual	1991–92 Approved	1992–93 Request	1992–93 Recommend	Increase/ (Decrease)
Expenditures					
Provisions For Contingencies	$0	$5,000,000	$4,500,000	$4,500,000	($500,000)
Total Appropriations	$0	$5,000,000	$4,500,000	$4,500,000	($500,000)
Earned Revenues By Source	$0	$0	$0	$0	$0
Net County Cost					
Discretionary	$0	$5,000,000	$4,500,000	$4,500,000	($500,000)

Purpose

This budget provides funds to meet unforeseen expenditures in Countywide operating budgets.

Program Discussion

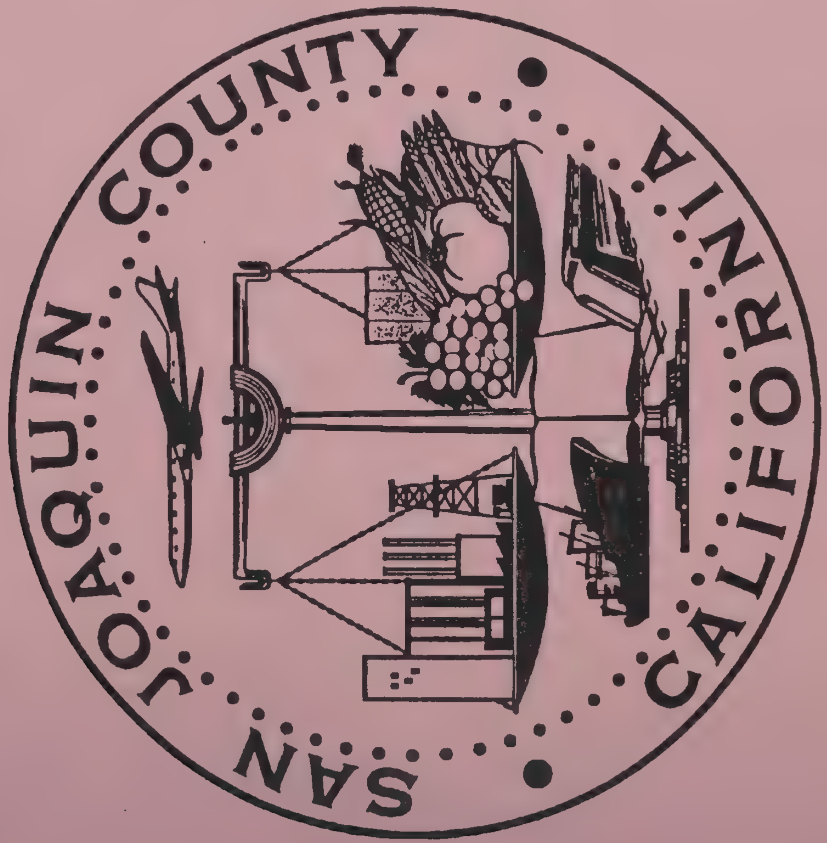
The Reserve for Contingencies budget is for unanticipated requirements occurring in all County operations during the fiscal year. While State statutes provide that up to 15% of the total of all other appropriations can be placed in reserve, the amount historically reserved in this County's budget have been at a much lower level as illustrated below:

Fiscal Year	Budget Excluding Enterprise Funds	Contingency	% of Total
1978–79	$149,237,098	$7,718,594	5.17
1979–80	157,721,693	1,850,000	1.17
1980–81	182,370,875	4,915,158	2.70
1981–82	220,753,958	5,594,598	2.53
1982–83	226,098,986	2,691,561	1.19
1983–84	254,593,376	3,900,000	1.53
1984–85	294,341,476	3,500,000	1.19
1985–86	317,308,301	4,500,000	1.42
1986–87	351,043,060	4,500,000	1.28
1987–88	373,290,574	4,500,000	1.21
1988–89	425,037,772	4,300,000	1.01
1989–90	462,428,654	4,300,000	.93
1990–91	498,093,287	5,200,000	1.04
1991–92	533,542,875	5,000,000	.94
1992–93	564,755,046	4,500,000	.80

It is recommended that the amount placed in reserve for 1992–93 be $4.5 million, which is $500,000 below the 1991–92 level. In 1991–92, monies were set aside to fund the salary and benefits adjustments which had not been negotiated when the budget was adopted. The lower level of reserve for 1992–93 reflects the deletion of the salary and benefits adjustments portion, since the salary and benefits settlements have been reached by the County with *all* employee groups. As a result, the negotiated salary and benefits adjustments for 1992–93 are included in the departmental operating budgets.

An accounting change prescribed by the State Controller requires the replenishment of the Contingency Fund for amounts transferred out in the prior year to be received as revenue. The exact amount of this revenue to be required from the General Fund (Budget #10804) will be adjusted in the Final Budget.

Special Districts


SAN JOAQUIN COUNTY
CALIFORNIA

Special District Budgets

The following is a listing of the 1991–92 Approved and 1992–93 Recommended appropriations for the Special District budgets governed by the Board of Supervisors. The funding levels recommended for interim adoption by the Board of Supervisors are the same as those approved for 1991–92.

The recommended appropriations for the 1992–93 Special District budgets are subject to complete adjustment in the Final Budget, based on assessed valuation growth, year–end fund balances, and a determination of 1992–93 requirements. This will be accomplished after the close of the 1991–92 fiscal year (June 30, 1992), when complete data is available. Fully revised Special District budgets will be submitted to the Board of Supervisors during budget hearings in August of 1992.

Lighting Districts	
Ash Street	$17,397
Boggs Tract	3,350
Burkett Gardens	30,527
Burkett Garden Acres	12,368
Eastview	6,923
Elkhorn	3,719
Farmington	1,415
Linden	7,500
Lockeford	10,715
Mariposa Heights	1,551
Mission Village	2,145
Morada Estates	3,687
Morada Manor	1,186
North Oaks	2,743
North Wilson Way	12,624
Northeast Stockton	36,691
Oro Street	16,320
Plymouth Village	18,298
Rancho Village	490
Ripon	84,351
Shasta Avenue	4,485
Shippee–French Camp	1,090
Silva Gardens	1,566
South French Camp	1,853
Southwest Stockton	9,171
Stockton No. 5	1,668
Tuxedo–Country Club	11,224
Victor	2,439
West Lane	2,715
West Stockton	37,666
Woodbridge	26,208
Total–Lighting Districts	$374,085

Maintenance Districts	
Acampo	$25,406
Almond Park	11,733
Ashley	1,427
Bear Creek Terrace	8,654
Bowling Green	2,269
Colonial Heights	315,640
Corral Hollow	25,801
Country Club Vista	1,616
Elkhorn	27,157
Gayla Manor	18,432
Lambert Village	2,961
Lincoln Village	1,009,463
Lockeford	2,162
Maurland Manor	14,407
Mokelumne Acres	140,963
Morada Acres	17,768
Morada Estates	36,704
Morada Manor	12,739
Pacific Gardens	559,657
Rancho San Joaquin	25,959
Raymus Village	120,060
Riviera Cliffs	2,871
Shaded Terrace	30,099
Spring Creek Estates	52,114
Summer Home Estates	1,621
Sunnyside Estates	15,129
Walnut Acres	27,003
Wilkinson Manor	50,903
Wilkinson Manor–Zone A	23,797
San Joaquin Water Works #2	28,455
Total–Maintenance Districts	$2,612,970

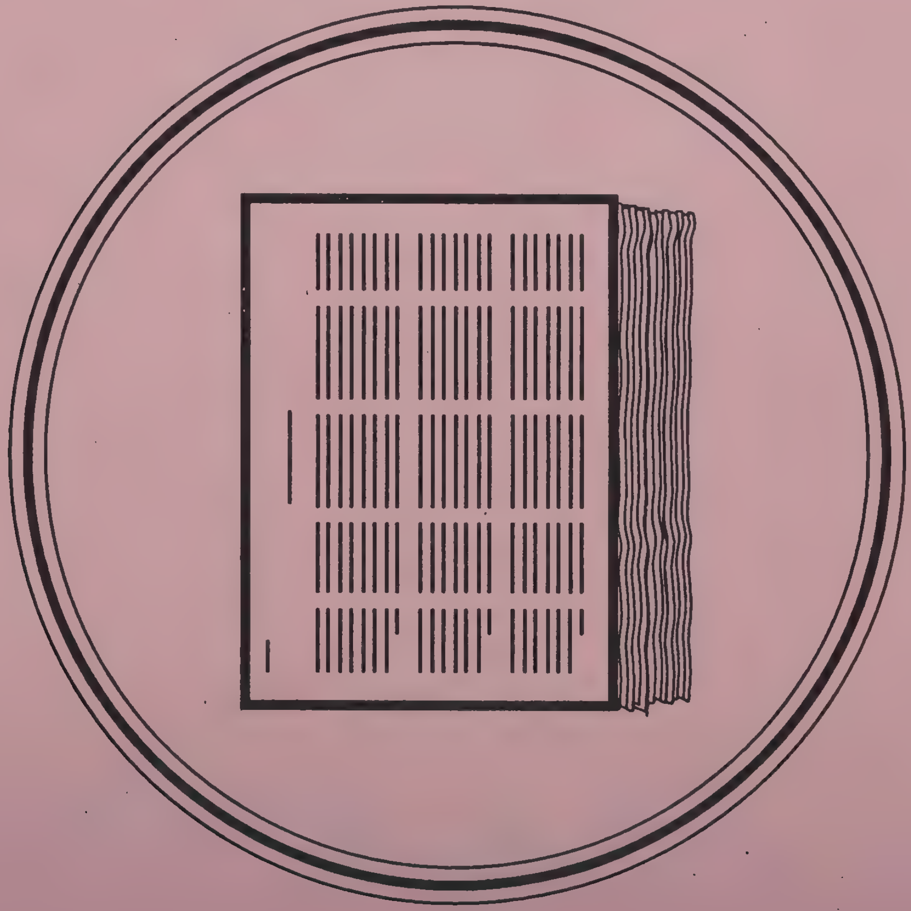
Fire Protection Districts	
Delta Fire Protection	$163,433

Water Conservation & Flood Control	
San Joaquin County Flood Control & Water Conservation	$541,505
Flood Control Zone 9	1,956,700
Flood Control Zone 10	39,153
Water Investigation–Zone 2	530,000
#17 Levee System	90,000
Total–Water Conservation & Flood Control	$3,157,358

Special District Budgets

County Service Areas (Parks)	
#1 Boggs Tract Park	$38,003
#2 Madison Park	54,261
#3 Garden Acres & Eastside Parks	124,201
#4 Lathrop Park	93,550
#5 Raymus Village Park	46,527
#8 Taft Park	71,743
#11 Larch Clover Park	42,321
#48 Woodbridge Community Park	23,981
Total CSAs (Parks)	$494,587
County Service Areas (Public Works)	
#3A Tallahatchey Terrace	$5,716
#12 Thornton	90,860
#14 Victor	12,841
#15 Waterloo/99	84,099
#16 Par Country	44,181
#17 Cherokee Ind Park	17,966
#18 Fairway Estates	19,801
#21 Oak Creek	3,850
#23 Granada Glen	7,400
#24 Moznett Estates	3,876
#25 Capewood	611
#29 Forest Lake	3,820
#30 Manteca Ind Park	22,355
#35 Los Ranchos	23,476
#36 Lloyd Lane	1,429
#36A Lloyd Lane	1,628
#36B Lloyd Lane	661
#37 Marty Court	1,588
#41 Eaglecrest	3,483
#42 Blatt Estates	1,772
#43 Clements	22,144
#45 Lockeford Bluffs	8,055
#46 Morada North	32,677
#47 Hempstead Court	3,239
#49 Rural Intersec Light	450
Total –CSAs (Public Works)	$417,978
Total–Districts Governed By The Board of Supervisors	$7,220,411

Budget Schedules



State Controller
County Budget Act

County Budget Form
Schedule 1

County of San Joaquin
State of Califonria

Summary of County Budget
For Fiscal Year 1992–93

		Available Financing				Financing Requirements		
Fund	Fund Code	Fund Balance Unreserved/ Undesignated June 30, 1992	Cancellation of Prior Year Reserves	Estimated Additional Financing Sources	Total Available Financing	Estimated Financing Uses	Provisions for Reserves and/or Designations (New or Incr.)	Total Financing Requirements
Countywide Funds								
General	1	3,678,592	690,000	438,247,376	442,615,968	442,615,968	0	442,615,968
Road	2	1,218,632	0	23,515,864	24,734,496	24,734,496	0	24,734,496
Capital Outlay	4	(7,843,965)	0	11,814,671	3,970,706	3,970,706	0	3,970,706
Fish & Game	5	1,682	7,707	19,000	28,389	28,389	0	28,389
Trial Court	6	0	0	16,471,625	16,471,625	16,471,625	0	16,471,625
Mental Health & Substance Abuse	7	153,771	0	35,689,557	35,843,328	35,588,740	254,588	35,843,328
JTPA	8	0	0	11,857,059	11,857,059	11,857,059	0	11,857,059
Transportation Coordination	9	56,182	0	2,524,606	2,580,788	2,524,606	56,182	2,580,788
Rabies Treatment	10	26,289	0	585,900	612,189	612,189	0	612,189
Contingency	11	4,400,000	0	100,000	4,500,000	4,500,000	0	4,500,000
General Reserve	12	0	0	0	0	0	0	0
DA Narcotics Enforcement	34	0	0	226,500	226,500	198,564	27,936	226,500
Sheriff Narcotics Enforcement	35	0	0	0	0	0	0	0
Special Aviation	36	0	0	0	0	0	0	0
Recorder Equipment/Automation	37	55,306	0	406,000	461,306	340,958	120,348	461,306
Family Support	38	367,746	0	4,747,214	5,114,960	4,747,214	367,746	5,114,960
Community Infrastructure	39	0	0	1,165,525	1,165,525	1,165,525	0	1,165,525
Total Countywide Funds		2,114,235	697,707	547,370,897	550,182,839	549,356,039	826,800	550,182,839
Less Than Countywide Funds								
Road District 1	13	1,072,300	0	394,500	1,466,800	1,466,800	0	1,466,800
Road District 2	14	577,600	0	246,900	824,500	824,500	0	824,500
Road District 3	15	2,145,500	0	1,161,600	3,307,100	3,307,100	0	3,307,100
Road District 4	16	1,364,000	0	1,599,100	2,963,100	2,963,100	0	2,963,100
Road District 5	17	1,571,800	0	1,257,900	2,829,700	2,829,700	0	2,829,700
County Library	18	(171,848)	0	4,179,655	4,007,807	4,007,807	0	4,007,807
Total Less Than Countywide Funds		6,559,352	0	8,839,655	15,399,007	15,399,007	0	15,399,007
Grand Total		8,673,587	697,707	556,210,552	565,581,846	564,755,046	826,800	565,581,846

State Controller
County Budget Act

County Budget Form
Schedule 2

County of San Joaquin
State of Califonria

Analysis of Fund Balance Unreserved/Undesignated
For Fiscal Year 1992–93

			Less: Fund Balance – Reserved/Designated June 30			
Fund	**Fund Code**	**Fund Balance (per Auditor) as of June 30, 1992 (Estimated)**	**Encumbrances**	**General & Other Designations**	**Designations**	**Fund Balance Unreserved/ Undesignated June 30, 1992 (Estimated)**
Countywide Funds						
General	1	5,218,592	850,000	0	690,000	3,678,592
Road	2	1,318,632	100,000	0	0	1,218,632
Capital Outlay	4	(7,843,965)	0	0	0	(7,843,965)
Fish & Game	5	26,064	0	0	24,382	1,682
Trial Court	6	0	0	0	0	0
Mental Health & Substance Abuse	7	5,095,182	0	0	4,941,411	153,771
JTPA	8	7,000	7,000	0	0	0
Transportation Coordination	9	248,869	0	0	192,687	56,182
Rabies Treatment	10	26,289	0	0	0	26,289
Contingency	11	4,400,000	0	0	0	4,400,000
General Reserve	12	4,703,085	0	4,703,085	0	0
DA Narcotics Enforcement	34	75,337	0	0	75,337	0
Sheriff Narcotics Enforcement	35	155,293	0	0	155,293	0
Special Aviation	36	494	0	0	494	0
Recorder Equipment/Automation	37	573,077	0	0	517,771	55,306
Family Support	38	844,003	0	0	476,257	367,746
Community Infrastructure	39	46,207	0	0	46,207	0
Total Countywide Funds		14,894,159	957,000	4,703,085	7,119,839	2,114,235
Less Than Countywide Funds						
Road District 1	13	1,072,300	0	0	0	1,072,300
Road District 2	14	577,600	0	0	0	577,600
Road District 3	15	2,145,500	0	0	0	2,145,500
Road District 4	16	1,364,000	0	0	0	1,364,000
Road District 5	17	1,571,800	0	0	0	1,571,800
County Library	18	(171,848)	0	0	0	(171,848)
Total Less Than Countywide Funds		6,559,352	0	0	0	6,559,352
Grand Total		21,453,511	957,000	4,703,085	7,119,839	8,673,587

County of San Joaquin
State of California

Detail of Provisions For Reserves/Designations
(With Supplemental Data Affecting Reserve/Designation Balances)
For Fiscal Year 1992–93

Description	Reserves/ Designations Balance as of June 30, 1992	Amount Made Available for Financing By Canncellation		Increase or New Reserves/Desig. to be Provided in Budget Year		Total Reserves/ Designations for Budget Year	Fund
		Recommended	Approved/ Adopted by the Board of Supv.	Recommended	Approved/ Adopted by the Board of Supv.		
General Reserve	4,703,085	0	0	0	0	4,703,085	General Reserve
Designated–Litigation	690,000	690,000	690,000	0	0	0	General Fund
Designated–Equipment	24,382	7,707	7,707	0	0	16,675	Fish & Game
Designated–Equip/Capital Proj.	4,941,411	0	0	254,588	254,588	5,195,999	Mental Health & Subs Abuse
Designated–Equipment	192,687	0	0	56,182	56,182	248,869	Transportation Coordination
Designated–Equipment	75,337	0	0	27,936	27,936	103,273	DA Narcotics Enforcement
Designated–Equipment	155,293	0	0	0	0	155,293	Sher. Narcotics Enforcement
Designated–Equipment	494	0	0	0	0	494	Special Aviation
Designated–Equipment	517,771	0	0	120,348	120,348	638,119	Recorder Equip/Automation
Designated–Equipment	476,257	0	0	367,746	367,746	844,003	Family Support
Designated–Equipment	46,207	0	0	0	0	46,207	Community Infrastructure
Total	11,822,924	697,707	697,707	826,800	826,800	11,952,017	

SCHEDULE 4
SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES
(ESTIMATED REVENUE, OTHER FINANCING SOURCES AND RESIDUAL EQUITY TRANSFERS)

DESCRIPTION	ACTUAL	EST/ACT	REQUESTED	RECOMMENDED
SUMMARIZATION BY SOURCE	1990-1991	1991-1992	1992-1993	1992-1993
PROPERTY TAXES - CURRENT SECURED	68,798,072	75,554,448	80,027,700	80,027,700
PROPERTY TAXES - CURRENT UNSECURED	5,210,202	5,266,053	5,600,600	5,600,600
PROPERTY TAXES - PRIOR SECURED	3,633,404	2,940,802	3,141,000	3,141,000
PROPERTY TAXES - PRIOR UNSECURED	56,196	128,202	133,700	133,700
SPECIAL DISTRICT AUGMENTATION	2,735,267	2,818,516	3,096,600	3,096,600
PENALTIES AND COST ON DELINQUENT TAXES	964,600	970,000	1,020,000	1,020,000
SUPPLEMENTAL PROPERTY TAXES - CURRENT	2,964,150	2,403,551	3,363,700	3,363,700
SUPPLEMENTAL PROPERTY TAXES - PRIOR	195,860	983,908	1,049,800	1,049,800
SALES AND USE TAXES	6,556,061	6,170,000	6,478,500	6,478,500
OTHER TAXES	4,237,007	6,370,723	6,779,764	6,779,764
TOTAL TAXES	95,350,819	103,606,203	110,691,364	110,691,364
LICENSES, PERMITS AND FRANCHISES	2,690,900	2,542,479	3,620,000	3,620,000
FINES, FORFEITURES AND PENALTIES	3,825,707	1,602,042	1,405,332	1,405,332
REVENUE FROM USE OF MONEY AND PROPERTY	7,492,070	6,034,128	5,773,109	5,773,109
INTERGOVERNMENTAL REVENUES				
STATE	184,684,092	205,262,149	220,265,265	220,265,265
FEDERAL	116,246,920	122,818,755	137,343,920	137,343,920
OTHER	884,494	796,511	1,292,111	1,292,111
CHARGES FOR SERVICES	37,498,063	40,254,164	46,340,315	46,285,120
MISCELLANEOUS REVENUES	7,096,531	7,979,944	8,662,564	8,662,564
OTHER FINANCING SOURCES	13,292,806	25,233,677	20,871,767	20,871,767
GRAND TOTAL	469,062,402	516,130,052	556,265,747	556,210,552

COUNTY OF SAN JOAQUIN PROPOSED BUDGET
1992-1993

SCHEDULE 4
SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES
(ESTIMATED REVENUE, OTHER FINANCING SOURCES AND RESIDUAL EQUITY TRANSFERS)

DESCRIPTION SUMMARIZATION BY FUND	FUND CODE	ACTUAL 1990-1991	EST/ACT 1991-1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993
COUNTY WIDE FUNDS					
GENERAL	01	373,401,632	412,465,828	438,302,571	438,247,376
ROAD	02	13,433,112	18,100,208	23,515,864	23,515,864
CAPITAL OUTLAY	04	8,358,299	4,531,795	11,814,671	11,814,671
FISH AND GAME	05	33,975	13,000	19,000	19,000
TRIAL COURT	06	14,397,714	15,381,467	16,471,625	16,471,625
MH/SUBSTANCE ABUSE	07	29,141,707	35,509,402	35,689,557	35,689,557
J. T. P. A.	08	12,232,655	11,398,328	11,857,059	11,857,059
TRANSPORTATION COORD	09	1,145,437	1,872,522	2,524,606	2,524,606
RABIES TREATMENT	10	577,232	544,815	585,900	585,900
CONTINGENCY	11	4,148,164	1,344,252	100,000	100,000
DA-NARC ENFORCE	34	216,895		226,500	226,500
SHERIFF-NARC ENFORCE	35	201,681	72,096		
SPECIAL AVIATION	36	494			
RECORDERS EQUIP/AUTO	37	401,141	409,000	406,000	406,000
FAMILY SUPPORT	38	3,559,829	4,235,411	4,747,214	4,747,214
COMMUN INFRA-STRUCT	39			1,165,525	1,165,525
AIR POLLUTION CNTRL	40		1,928,012		
TOTAL COUNTY WIDE FUNDS		461,249,967	507,806,136	547,426,092	547,370,897
LESS THAN COUNTY WIDE FUNDS					
ROAD DIST # 1	13	430,848	398,600	394,500	394,500
ROAD DIST # 2	14	230,890	224,600	246,900	246,900
ROAD DIST # 3	15	1,091,756	1,119,500	1,161,600	1,161,600
ROAD DIST # 4	16	1,463,261	1,589,500	1,599,100	1,599,100
ROAD DIST # 5	17	1,123,749	1,175,900	1,257,900	1,257,900
LIBRARY	18	3,471,931	3,815,816	4,179,655	4,179,655
TOTAL LESS THAN COUNTY WIDE FUND		7,812,435	8,323,916	8,839,655	8,839,655
GRAND TOTAL		469,062,402	516,130,052	556,265,747	556,210,552

COUNTY OF SAN JOAQUIN PROPOSED BUDGET
1992-1993

SCHEDULE 5
ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND

ACCOUNT NO.	SOURCE CLASSIFICATION	ACTUAL 1990-1991	EST/ACT 1991-1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993	FUND (GENERAL UNLESS OTHERWISE NOTED)
	TAXES					
1001-0000	PROPERTY TAXES-CURRENT-SECURED	65,191,124	71,685,000	75,986,000	75,986,000	
1001-0000	PROPERTY TAXES-CURRENT-SECURED	183,521	194,500	201,300	201,300	ROAD DIST # 1
1001-0000	PROPERTY TAXES-CURRENT-SECURED	99,206	105,200	108,800	106,800	ROAD DIST # 2
1001-0000	PROPERTY TAXES-CURRENT-SECURED	543,706	576,300	596,500	596,500	ROAD DIST # 3
1001-0000	PROPERTY TAXES-CURRENT-SECURED	753,165	798,400	826,300	826,300	ROAD DIST # 4
1001-0000	PROPERTY TAXES-CURRENT-SECURED	583,201	618,200	639,800	639,800	ROAD DIST # 5
1001-0000	PROPERTY TAXES-CURRENT-SECURED	1,444,149	1,576,848	1,669,000	1,669,000	LIBRARY
1001-0001	PROPERTY TAXES CURRENT-SECURED SB2557	728,553	777,665	816,500	816,500	
1001-0007	PROPERTY TAXES-SB813 SUPPLEMENTAL	2,820,963	2,230,000	3,180,000	3,180,000	
1001-0007	PROPERTY TAXES-SB813 SUPPLEMENTAL	11,414	12,100	12,500	12,500	ROAD DIST # 1
1001-0007	PROPERTY TAXES-SB813 SUPPLEMENTAL	4,112	4,400	4,500	4,500	ROAD DIST # 2
1001-0007	PROPERTY TAXES-SB813 SUPPLEMENTAL	2,784-	38,800	40,200	40,200	ROAD DIST # 3
1001-0007	PROPERTY TAXES-SB813 SUPPLEMENTAL	50,734	53,800	55,700	55,700	ROAD DIST # 4
1001-0007	PROPERTY TAXES-SB813 SUPPLEMENTAL	23,516	24,900	25,800	25,800	ROAD DIST # 5
1001-0007	PROPERTY TAXES-SB813 SUPPLEMENTAL	56,195	39,551	45,000	45,000	LIBRARY
1010-0000	PROPERTY TAXES-CURRENT-UNSECURED	4,965,817	5,012,000	5,340,000	5,340,000	
1010-0000	PROPERTY TAXES-CURRENT-UNSECURED	13,352	14,200	14,600	14,600	ROAD DIST # 1
1010-0000	PROPERTY TAXES-CURRENT-UNSECURED	6,998	7,400	7,700	7,700	ROAD DIST # 2
1010-0000	PROPERTY TAXES-CURRENT-UNSECURED	29,700	31,500	32,600	32,600	ROAD DIST # 3
1010-0000	PROPERTY TAXES-CURRENT-UNSECURED	53,707	56,900	58,900	58,900	ROAD DIST # 4
1010-0000	PROPERTY TAXES-CURRENT-UNSECURED	42,689	45,300	46,800	46,800	ROAD DIST # 5
1010-0000	PROPERTY TAXES-CURRENT-UNSECURED	97,939	98,753	100,000	100,000	LIBRARY
1020-0000	PROPERTY TAXES-PRIOR-SECURED	3,456,915	2,770,000	2,950,000	2,950,000	
1020-0000	PROPERTY TAXES-PRIOR-SECURED	15,043	15,900	16,500	16,500	ROAD DIST # 1
1020-0000	PROPERTY TAXES-PRIOR-SECURED	5,159	5,500	5,700	5,700	ROAD DIST # 2
1020-0000	PROPERTY TAXES-PRIOR-SECURED	22,863	24,200	25,100	25,100	ROAD DIST # 3
1020-0000	PROPERTY TAXES-PRIOR-SECURED	37,071	39,300	40,700	40,700	ROAD DIST # 4
1020-0000	PROPERTY TAXES-PRIOR-SECURED	29,181	30,900	32,000	32,000	ROAD DIST # 5
1020-0000	PROPERTY TAXES-PRIOR-SECURED	67,172	55,002	71,000	71,000	LIBRARY
1020-0001	PROPERTY TAXES-PRIOR-SB813-SUPPLEMENTAL	186,576	896,000	960,000	960,000	
1020-0001	PROPERTY TAXES-PRIOR-SB813-SUPPLEMENTAL	775	7,200	7,500	7,500	ROAD DIST # 1
1020-0001	PROPERTY TAXES-PRIOR-SB813-SUPPLEMENTAL	257	3,400	3,500	3,500	ROAD DIST # 2
1020-0001	PROPERTY TAXES-PRIOR-SB813-SUPPLEMENTAL	1,072	14,300	14,800	14,800	ROAD DIST # 3
1020-0001	PROPERTY TAXES-PRIOR-SB813-SUPPLEMENTAL	1,901	25,300	26,200	26,200	ROAD DIST # 4
1020-0001	PROPERTY TAXES-PRIOR-SB813-SUPPLEMENTAL	1,496	20,100	20,800	20,800	ROAD DIST # 5
1020-0001	PROPERTY TAXES-PRIOR-SB813-SUPPLEMENTAL	3,783	17,608	17,000	17,000	LIBRARY
1030-0000	PROPERTY TAXES-PRIOR-UNSECURED	56,565	125,500	132,000	132,000	
1030-0000	PROPERTY TAXES-PRIOR-UNSECURED	31-	200	200	200	ROAD DIST # 1
1030-0000	PROPERTY TAXES-PRIOR-UNSECURED	10-	100	100	100	ROAD DIST # 2
1030-0000	PROPERTY TAXES-PRIOR-UNSECURED	48-	300	300	300	ROAD DIST # 3
1030-0000	PROPERTY TAXES-PRIOR-UNSECURED	78-	600	600	600	ROAD DIST # 4
1030-0000	PROPERTY TAXES-PRIOR-UNSECURED	61-	500	500	500	ROAD DIST # 5
1030-0000	PROPERTY TAXES-PRIOR-UNSECURED	141-	1,002			LIBRARY
1050-0000	SPECIAL DISTRICT AUGMENTATION	64,761	68,600	71,000	71,000	ROAD DIST # 1

SCHEDULE 5
ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND

ACCOUNT NO.	SOURCE CLASSIFICATION	ACTUAL 1990-1991	EST/ACT 1991-1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993	FUND (GENERAL UNLESS OTHERWISE NOTED)
1050-0000	SPECIAL DISTRICT AUGMENTATION	48,890	51,800	53,600	53,600	ROAD DIST # 2
1050-0000	SPECIAL DISTRICT AUGMENTATION	250,978	266,000	275,300	275,300	ROAD DIST # 3
1050-0000	SPECIAL DISTRICT AUGMENTATION	416,596	441,600	457,000	457,000	ROAD DIST # 4
1050-0000	SPECIAL DISTRICT AUGMENTATION	305,950	324,300	335,700	335,700	ROAD DIST # 5
1050-0000	SPECIAL DISTRICT AUGMENTATION	1,648,092	1,666,216	1,904,000	1,904,000	LIBRARY
1060-0000	PENALTIES & COSTS ON DELINQUENT TAXES	964,600	970,000	1,020,000	1,020,000	
1060-0001	PENALTIES & COSTS ON DELINQUENT TAXES-SB813	91,643	74,000	77,500	77,500	
1060-0002	ADMINISTRATION COSTS-SB813	399,148	390,000	408,000	408,000	
1060-0003	REDEMPTION FEES	38,627	42,008	44,000	44,000	
1060-0004	PENALTIES & COSTS ON DELINQUENT TAXES-TAX COLL	178,180	168,000	172,000	172,000	
1070-0000	SALES AND USE TAXES	6,556,061	6,170,000	6,478,500	6,478,500	
1070-0001	SALES TAX-TRANSPORTATION PLANNING			75,000	75,000	TRANSPORTATION COORD
1070-0002	SALES TAX-GASOLINE-LTF	1,229,903	439,600	174,564	174,564	ROAD
1070-0002	SALES TAX-GASOLINE-LTF	57,256	65,050	67,500	67,500	TRANSPORTATION COORD
1070-0004	SALES TAX-TRANSPORTATION AUDITOR	2,000	2,000	2,000	2,000	
1070-0005	SALES TAX-GASOLINE-LTF BICYCLE PATH & PED WAY	57,683	30,000	48,300	48,300	ROAD
1070-0007	SALES TAX-GASOLINE-LTF SMART-HOSPITAL ROUTE	29,000	38,400	38,400	38,400	TRANSPORTATION COORD
1070-0008	SALES TAX_MEASURE K		3,000,000	3,500,000	3,500,000	ROAD
1090-0002	OTHER TAXES-HOTEL & MOTEL	226,390	240,000	252,000	252,000	
1090-0003	OTHER TAXES-DOCUMENTARY STAMP	1,193,969	1,100,000	1,100,000	1,100,000	
1090-0005	OTHER TAXES-RACEHORSE	4,655	4,000	4,000	4,000	
	TOTAL TAXES	95,350,819	103,606,203	110,691,364	110,691,364	
	LICENSES, PERMITS AND FRANCHISES					
2001-0000	LICENSES & PERMITS-ANIMAL	117,298	105,000	110,000	110,000	RABIES TREATMENT
2010-0000	LICENSES & PERMITS-BUSINESS	30,503	36,000	80,000	80,000	
2020-0000	LICENSES & PERMITS-CONSTRUCTION	957,734				
2020-0000	LICENSES & PERMITS-CONSTRUCTION		892,231	1,800,417	1,800,417	
2020-0001	LICENSES & PERMITS MOBILE HOME	8,880				
2020-0001	LICENSES & PERMITS MOBILE HOME		14,973	18,000	18,000	
2020-0003	LICENSES & PERMITS-PLAN CHECK SERVICES	2,137				
2020-0003	LICENSES & PERMITS-PLAN CHECK SERVICES		315,190	400,000	400,000	
2020-0004	LICENSES & PERMITS-CONSTR.-DEV SERVICES	367,880				
2020-0005	LICENSES & PERMITS-MOBILE HOMES DEV SERVICES	3,469				
2020-0006	LICENSES & PERMITS-PLANS CHECKS-DEV SERVICES	122,908				
2040-0001	LICENSES & PERMITS-AG PRESERVE FEES	665	760			
2050-0001	LICENSES & PERMITS-OTHER-MARRIAGE	1,765	1,700	1,700	1,700	
2050-0002	LICENSES & PERMITS-OTHER-DANCE	380	370	370	370	
2050-0004	LICENSES & PERMITS-GUN	183	200	218	218	
2050-0005	PEST CONTROL REGISTRATION	5,565	5,650	5,565	5,565	
2050-0006	LICENSES & PERMITS-DOMESTIC VIOLENCE	53,682	36,392	36,400	36,400	
2050-0007	APIARY REGISTRATION	530	10	200	200	
2050-0009	LICENSES & PERMITS-INDIGENT BURIALS	3,928	7,750	8,200	8,200	

COUNTY OF SAN JOAQUIN PROPOSED BUDGET
1992-1993

SCHEDULE 5
ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND

ACCOUNT NO.	SOURCE CLASSIFICATION	ACTUAL 1990-1991	EST/ACT 1991-1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993	FUND (GENERAL UNLESS OTHERWISE NOTED)
2080-0000	FRANCHISES	305	250	250	250	
2080-0101	FRANCHISES-GENERAL-CA WATER SERVICE CO	54,242	57,667	59,000	59,000	
2080-0102	FRANCHISE-GENERAL-PG&E GAS	242,329	235,073	242,000	242,000	
2080-0103	FRANCHISES-GENERAL-PG&E ELECTRIC	575,521	673,376	693,000	693,000	
2080-0104	FRANCHISES-GENERAL-SOUTHERN PACIFIC	159	200	200	200	
2080-0105	FRANCHISES-GENERAL-STANDARD GAS		273	280	280	
2080-0301	FRANCHISES-CATV-UAAC	4,780	8,883	9,100	9,100	
2080-0302	FRANCHISES-CATV-CONTINENTAL	118,632	130,055	134,000	134,000	
2080-0304	FRANCHISES-CATV-KING VIDEOCABLE	16,005	20,024	20,600	20,600	
2080-0310	FRANCHISES-CATV-SONIC CABLE	1,420	452	500	500	
	TOTAL LICENSES, PERMITS AND FRANCHISES	2,690,900	2,542,479	3,620,000	3,620,000	
	FINES FORFEITS AND PENALTIES					
3001-0001	FINES-VEHICLE CODE-MANTECA MUNICIPAL COURT	77,071				ROAD
3001-0001	FINES-VEHICLE CODE-MANTECA MUNICIPAL COURT	153,682	44,590	44,590	44,590	TRIAL COURT
3001-0002	FINES-VEHICLE CODE-RIPON MUNICIPAL COURT	13,548				ROAD
3001-0002	FINES-VEHICLE CODE-RIPON MUNICIPAL COURT	56,951	10,308	10,308	10,308	TRIAL COURT
3001-0003	FINES-VEHICLE CODE-ESCALON MUNICIPAL COURT	3,839				ROAD
3001-0003	FINES-VEHICLE CODE-ESCALON MUNICIPAL COURT	48,920	5,599	5,599	5,599	TRIAL COURT
3001-0004	FINES-VEHICLE CODE-TRACY MUNICIPAL COURT	221,357				ROAD
3001-0004	FINES-VEHICLE CODE-TRACY MUNICIPAL COURT	282,633	100,000	104,000	104,000	TRIAL COURT
3001-0005	FINES-VEHICLE CODE-LODI MUNICIPAL COURT	177,786				ROAD
3001-0005	FINES-VEHICLE CODE-LODI MUNICIPAL COURT	264,608	80,000	83,000	83,000	TRIAL COURT
3001-0006	FINES-VEHICLE CODE-STOCKTON MUNICIPAL COURT	420,665				ROAD
3001-0006	FINES-VEHICLE CODE-STOCKTON MUNICIPAL COURT	489,572	146,617	146,617	146,617	TRIAL COURT
3001-0007	FINES-VEHICLE CODE-LATHROP	1,766				ROAD
3001-0007	FINES-VEHICLE CODE-LATHROP	2,465	1,114	1,114	1,114	TRIAL COURT
3005-0008	FINES-DRUNK DRIVING-STATHAM	250,000	250,000	250,000	250,000	MH/SUBSTANCE ABUSE
3010-0001	FINES-OTHER COURT-MANTECA MUNICIPAL COURT	12,567	2,283	2,283	2,283	TRIAL COURT
3010-0002	FINES-OTHER COURT-RIPON MUNICIPAL COURT	820	649	649	649	TRIAL COURT
3010-0003	FINES-OTHER COURT-ESCALON MUNICIPAL COURT	1,650	180	180	180	TRIAL COURT
3010-0004	FINES-OTHER COURT-TRACY MUNICIPAL COURT	11,541	2,600	3,000	3,000	TRIAL COURT
3010-0005	FINES-OTHER COURT-LODI MUNICIPAL COURT	28,195	3,300	4,500	4,500	TRIAL COURT
3010-0006	FINES-OTHER COURT-STOCKTON MUNICIPAL COURT	86,257	12,911	12,911	12,911	TRIAL COURT
3010-0007	FINES-OTHER COURT-SUPERIOR COURT	26,596	2,200	1,000	1,000	TRIAL COURT
3010-0008	FINES-OTHER COURT-FISH & GAME	27,475	6,500	6,500	6,500	FISH AND GAME
3010-0009	FINES-TRIAL COURT FUND PC 1463.28	88,922	110,000	100,000	100,000	
3010-0010	FINES-OTHER-PROBATION DEPARTMENT	1,057,657	460,000	250,000	250,000	
3010-0013	FINES & SETTLEMENTS-HAZARDOUS MATERIALS	9,560	6,365	10,000	10,000	
3010-0014	FINES-OTHER COURT-LATHROP	171	75	75	75	TRIAL COURT
3010-0015	FINES-SANCTIONS-SUPERIOR CT		8,800	10,000	10,000	TRIAL COURT
3010-0020	FINES & CITATIONS-ENVIRONMENTAL HEALTH	9,433	7,000			
3011-0001	FINES-COURT-TVS FEES-MANTECA		42,894	42,894	42,894	TRIAL COURT

SCHEDULE 5
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ACCOUNT NO.	SOURCE CLASSIFICATION	ACTUAL 1990-1991	EST/ACT 1991-1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993	FUND (GENERAL UNLESS OTHERWISE NOTED)
3011-0002	FINES-COURT-TVS FEES-RIPON		11,988	11,988	11,988	TRIAL COURT
3011-0003	FINES-COURT-TVS FEES-ESCALON		7,372	7,372	7,372	TRIAL COURT
3011-0004	FINES-COURT-TVS FEES-TRACY		30,000	38,400	38,400	TRIAL COURT
3011-0005	FINES-COURT-TVS FEES-LODI		84,000	92,000	92,000	TRIAL COURT
3011-0006	FINES-COURT-TVS FEES-STOCKTON		147,408	147,408	147,408	TRIAL COURT
3015-0001	FINES-PARKING-MANTECA		1,023	1,023	1,023	TRIAL COURT
3015-0002	FINES-PARKING-RIPON		168	168	168	TRIAL COURT
3015-0003	FINES-PARKING-ESCALON		18	18	18	TRIAL COURT
3015-0004	FINES-PARKING-TRACY		4,000	4,400	4,400	TRIAL COURT
3015-0005	FINES-PARKING-LODI		7,745	9,000	9,000	TRIAL COURT
3015-0006	FINES-PARKING-STOCKTON		3,876	3,876	3,876	TRIAL COURT
3015-0007	FINES-PARKING-LATHROP		459	459	459	TRIAL COURT
	TOTAL FINES FORFEITS AND PENALTIES	3,825,707	1,602,042	1,405,332	1,405,332	
	REVENUE FROM USE OF MONEY AND PROPERTY					
4001-0000	INTEREST	2,567,893	2,036,825	1,792,437	1,792,437	
4001-0000	INTEREST	201,605	200,000	220,000	220,000	ROAD
4001-0000	INTEREST	43,735	20,000	20,000	20,000	CAPITAL OUTLAY
4001-0000	INTEREST	257,042	200,000	300,000	300,000	MH/SUBSTANCE ABUSE
4001-0000	INTEREST	75,010	79,500	64,300	64,300	ROAD DIST # 1
4001-0000	INTEREST	39,046	41,400	34,700	34,700	ROAD DIST # 2
4001-0000	INTEREST	202,509	153,900	128,700	128,700	ROAD DIST # 3
4001-0000	INTEREST	73,428	77,800	81,800	81,800	ROAD DIST # 4
4001-0000	INTEREST	86,031	91,200	94,300	94,300	ROAD DIST # 5
4001-0000	INTEREST	7,179		6,500	6,500	DA-NARC ENFORCE
4001-0000	INTEREST	12,118	4,218			SHERIFF-NARC ENFORCE
4001-0000	INTEREST	494				SPECIAL AVIATION
4001-0000	INTEREST	49,940	33,000	30,000	30,000	RECORDERS EQUIP/AUTO
4001-0000	INTEREST	57,159	44,000			FAMILY SUPPORT
4001-0001	INTEREST-DELINQUENT ACCOUNTS	102,360	65,000	75,000	75,000	
4001-0004	INTEREST-PUBLIC GUARDIAN-WEI 8009	47,808	63,500	55,000	55,000	MH/SUBSTANCE ABUSE
4001-0006	INTEREST ON TAX & REVENUE ANT. NOTES	2,446,800	2,168,435	1,875,000	1,875,000	
4001-0007	ARBITRAGE INTEREST ON TAX & REV ANT. NOTES	745,300	375,000	562,500	562,500	
4001-0008	INTEREST-LODI MARSHAL	69	400	500	500	
4001-0018	INTEREST INCOME FROM GENERAL RESERVE FUND	364,101	250,000	250,000	250,000	CAPITAL OUTLAY
4010-0000	RENTS & CONCESSIONS		15,000			CAPITAL OUTLAY
4010-0101	RENTS-COURTHOUSE-BARBER SHOP	2,293	2,294			
4010-0106	RENTS-COURTHOUSE-RADIO KJOY	14,618	29,256	19,200	19,200	
4010-0107	RENTS/MAINT 304 E WEBER-RETIREMENT			8,260	8,260	
4010-0108	RENT/SPACE-RETIREMENT			20,000	20,000	
4010-0109	RENT/MAINT-COG			20,000	20,000	
4010-0110	RENT/SPACE-COG			40,480	40,480	
4010-0202	RENTS-PROPERTY-7832 NORTH PERSHING	1,994	1,980	1,980	1,980	

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ACCOUNT NO.	SOURCE CLASSIFICATION	ACTUAL 1990-1991	EST/ACT 1991-1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993	FUND (GENERAL UNLESS OTHERWISE NOTED)
4010-0213	RENTS-PROPERTY-FARM & CREAMERY	12,000	13,500	13,500	13,500	
4010-0215	RENTS-PROPERTY-MICKE GROVE-VINEYARD	8,340	6,000			
4010-0222	RENT-MISC COUNTY PROPERTY LEASE REV	2,402	2,800			
4010-0225	RENTS-OTHER-ADVERTISING DISPLAYS	400	400	400	400	
4010-0226	RENTS-DEVILLE APTS LEACHFIELDS	75	75	75	75	
4010-0401	RENTS-OTHER-PAY PHONES AT HOSPITAL	703	680	1,200	1,200	
4010-0402	RENTS-OTHER-PAY PHONES-OTHER	27,692	12,000	15,300	15,300	
4010-0406	RENTS-OTHER-COMMUNITY CENTER	14,255	11,625	11,625	11,625	
4010-0407	RENTS-OTHER-DEPT OF JUSTICE	13,166	17,290	19,104	19,104	
4010-0408	RENTS-OTHER-OFFICE SPACE COG	8,904	7,500			
4010-0410	RENTS-ADHC PHONES	2,330	2,960	3,948	3,948	
4010-0411	RENTS-CAA-HEADSTART LEASE	2,000	5,290	6,000	6,000	
4010-0412	RENTS-OTHER-ANIMAL CONTROL-CAT TRAPS	1,271	1,300	1,300	1,300	RABIES TREATMENT
	TOTAL REVENUE FROM USE OF MONEY AND PROPERTY	7,492,070	6,034,128	5,773,109	5,773,109	
	AID FROM OTHER GOVERNMENT AGENCIES					
5020-0001	STATE-HIGHWAY USERS TAX S & H 2104	4,176,591	4,500,000	4,500,000	4,500,000	ROAD
5020-0002	STATE-HIGHWAY USERS TAX S & H 2106	623,047	640,000	640,000	640,000	ROAD
5020-0005	STATE-HIGHWAY USERS TAX S & H 2105	1,117,046	1,800,000	1,900,000	1,900,000	ROAD
5040-0000	STATE-MOTOR VEHICLE IN-LIEU TAXES	13,378,896	13,566,000	14,244,300	14,244,300	
5040-0005	STATE-MOTOR VEHICLE IN-LIEU TAXES-R&T 11005	8,702,055	8,775,000	9,213,750	9,213,750	
5050-0000	STATE-TRAILER COACH IN-LIEU TAXES	160,771	200,000	200,000	200,000	
5060-0001	STATE-OTHER IN-LIEU TAXES-HIGHWAY PROP RENTALS	1,650	2,136	2,000	2,000	
5060-0001	STATE-OTHER IN-LIEU TAXES-HIGHWAY PROP RENTALS	21-				ROAD DIST # 3
5060-0001	STATE-OTHER IN-LIEU TAXES-HIGHWAY PROP RENTALS	24				ROAD DIST # 5
5060-0001	STATE-OTHER IN-LIEU TAXES-HIGHWAY PROP RENTALS		140			LIBRARY
5070-0007	STATE-HSA-BOARDING HOME LICENSING	41,533-	178,628	249,363	249,363	
5070-0008	STATE-HSA-ADOPITION SERVICES	680,176	732,810	732,810	732,810	
5070-0010	STATE-HSA-EPSDT SERVICES	10,794				
5070-0011	STATE-HSA-CALIF CHILDREN SERVICES	144,885				
5070-0012	STATE-HSA-OUT OF HOME CARE	9,960	9,337	9,337	9,337	
5070-0014	STATE-HSA-AFDC ELIGIBILITY	2,846,609	4,938,675	5,193,675	5,193,675	
5070-0015	STATE-HSA-NAFS ELIGIBILITY	615,460	1,007,054	1,213,530	1,213,530	
5070-0016	STATE-HSA-MECICAL ELIGIBILITY	2,886,251	4,980,704	5,670,512	5,670,512	
5070-0018	STATE-HSA-STAFF DEVELOPMENT	40,043	104,147	104,147	104,147	
5070-0022	STATE-HSA-STATE ADULT	14,161	10,670	13,338	13,338	
5070-0024	STATE-HSA-EMERGENCY ASSISTANCE	112				
5070-0026	STATE-HSA-ADMINISTRATION-GAIN	2,454,525	1,483,288	3,754,820	3,754,820	
5070-0027	STATE-HSA GAIN ADMIN	2,070,958	1,809,178			
5070-0028	STATE PUBLIC HEALTH-CCS ADMIN			52,700	52,700	
5100-0000	STATE-CHILDREN AFDC	70,830,402	76,761,125	82,301,974	82,301,974	
5100-0001	STATE-CHILDREN AFDC SUPPORT ENFORCEMENT	785,516	572,400	603,750	603,750	FAMILY SUPPORT
5110-0000	STATE-CHILDREN AFDC-FC	14,505,474	6,175,322	5,771,748	5,771,748	

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ACCOUNT NO.	SOURCE CLASSIFICATION	ACTUAL 1990-1991	EST/ACT 1991-1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993	FUND (GENERAL UNLESS OTHERWISE NOTED)
512C-0000	STATE-CRIPPLED CHILDREN		880,670			
5120-0000	STATE-CRIPPLED CHILDREN	620,060				
5121-0000	STATE-CALIFORNIA CHILDRENS SERVICES ASSISTANCE		68,273	631,000	631,000	
5130-0000	STATE-DISABLED	9-				
5131-0000	STATE-ADULTS-SPECIAL CIRCUMSTANCES	20,180	13,769	14,457	14,457	
5132-0000	STATE-ADOPTIONS	1,550,926	892,461	1,097,727	1,097,727	
5134-0000	STATE-HOMEMAKER SERVICES	414,953	5,094,240	5,094,246	5,094,246	
5136-0000	STATE-FOOD STAMP EMPL & TRG PROG	10,550	15,830	17,729	17,729	
5140-0000	STATE-HEALTH-ADMINISTRATION	16,000	16,000	16,000	16,000	
5140-0053	STATE-HEALTH-PHYSICAL THERAPISTS	267,500				
5140-0058	STATE HEALTH-WIC PROGRAM	332,476	359,502	593,672	593,672	
5140-0060	STATE HEALTH PUBLIC HEALTH LABORATORY	33,902	36,987	36,987	36,987	
5140-0061	STATE HEALTH OLDER ADULT CARE SERVICES		17,241			
5140-0062	STATE HEALTH DENTAL CARE	49,093	45,000	40,653	40,653	
5140-0067	STATE-HEALTH-ADOLESCENT FAMILY LIFE	177,318	147,750	189,750	189,750	
5140-0068	STATE-HEALTH-AIDS INFORMATION & EDUCATION	15,125	142,275	202,275	202,275	
5140-0070	STATE-HEALTH-HTLV-3 TESTING	75,368	50,600	66,800	66,800	
5140-0075	STATE-HEALTH-CCS-HIV CHILDRENS PROGRAM	17,422	17,000	20,000	20,000	
5140-0076	STATE-HEALTH-IRCA	263,317	193,446	114,000	114,000	
5140-0076	STATE-HEALTH-IRCA	48,342	162,250			MH/SUBSTANCE ABUSE
5140-0077	STATE-HEALTH-PRENATAL GUIDANCE		23,354	78,168	78,168	
5140-0079	STATE HEALTH-TOBACCO PREVENTION (STOPP)	199,627	325,000	386,968	386,968	
5140-0080	STATE-HEALTH-MEASLES EMERGENCY S N A P	48,427				
5140-0081	STATE-HEALTH-RYAN WHITE		101,331	125,000	125,000	
5151-0000	STATE-CHILD HEALTH DISABLTY PREVNTN FEES	500,421	491,034	500,000	500,000	
5151-0001	STATE-CCS MEDI-CAL CARE ALLOWANCE		303,451	240,756	240,756	
5152-0000	ST-CHILD HEALTH DISABLTY PREVNTN ALLOCTN	115,854	30,705	263,621	263,621	
5152-0001	ST-CHILD HEALTH DISABLTY PREVNTN EPSDI FUNC		190,524	188,199	188,199	
5160-0001	STATE-MHS-S/D-LOCAL PROGRAMS	12,605,653	1,706,581	303,527	303,527	MH/SUBSTANCE ABUSE
5160-0002	STATE-MHS-CONDITIONAL RELEASE	317,227	336,808	336,808	336,808	MH/SUBSTANCE ABUSE
5160-0007	STATE-DRUG PROGRAM	438,405	527,575	527,575	527,575	MH/SUBSTANCE ABUSE
5160-0011	STATE-DRUG PROGRAM-MEDICALLY INDIGENT ADULT		80,000	30,000	30,000	MH/SUBSTANCE ABUSE
5160-0012	STATE-ALCOHOL PROGRAM-PRIOR YEAR			50,000	50,000	MH/SUBSTANCE ABUSE
5160-0014	STATE-FRIDAY NIGHT LIVE	15,000	30,000	15,000	15,000	MH/SUBSTANCE ABUSE
5160-0015	STATE-MHS-A.D.A.M.H.A.-HOMELESS PROGRAM	106,080	120,000	120,000	120,000	MH/SUBSTANCE ABUSE
5160-0016	STATE-MAS-CLEVELAND SCHL ASSESS OUTREACH PROG	229,823				MH/SUBSTANCE ABUSE
5160-0017	STATE-CLUB LIVE			30,000	30,000	MH/SUBSTANCE ABUSE
5165-0000	STATE-ALCOHOL PROGRAM	577,328	555,101	555,101	555,101	MH/SUBSTANCE ABUSE
5190-0000	STATE-AGRICULTURE	39,473	49,300	58,214	58,214	
5190-0001	STATE-AGRICULTURE-PESTICIDE USE MILL TAX	271,999	270,000	260,000	260,000	
5190-0002	STATE-AGRICULTURE-MANDATED PESTICIDE PROGRAM	162,383	159,283	159,000	159,000	
5190-0003	STATE-AGRICULTURE-PEST DETECTION SYSTEM	148,162	104,626	104,600	104,600	
5190-0004	STATE-AGR PESTICIDE RESIDUE	20,913	24,120	24,000	24,000	
5190-0005	STATE-F & A 12979 REPORTING COST REIMB	50,971	61,600	61,600	61,600	
5190-0006	STATE-WASTE MANAGEMENT BOARD		29,470			
5210-0007	STATE-CONSTR-MICKE GROVE ROADWAYS SB174			101,286	101,286	CAPITAL OUTLAY

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ACCOUNT NO.	SOURCE CLASSIFICATION	ACTUAL 1990-1991	EST/ACT 1991-1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993	FUND (GENERAL UNLESS OTHERWISE NOTED)
5210-0008	STATE-CONSTRUCTION-DURHAM FERRY	346,000				CAPITAL OUTLAY
5210-0009	STATE-CONST-WILDLIFE-COASTAL PARKS(0207)			16,000	16,000	CAPITAL OUTLAY
5210-0012	STATE-CONSTRUCTION-WESTGATE CAMPGROUND	9,300				CAPITAL OUTLAY
5210-0019	STATE-CONSTR-BOND ACT 1988 (0884)			20,000	20,000	CAPITAL OUTLAY
5210-0020	STATE-CONSTR-BOND ACT 1988 (0886)			400,000	400,000	CAPITAL OUTLAY
5210-0021	STATE-CONSTR-COMM PARK LANDS 1986 ACT (0885)			32,000	32,000	CAPITAL OUTLAY
5210-0055	STATE CONSTR WILDLIFE-COASTAL PARKS (0891)			98,500	98,500	CAPITAL OUTLAY
5210-0056	STATE CONSTR WILDLIFE-COASTAL PARKS (0889)			86,900	86,900	CAPITAL OUTLAY
5210-0057	STATE CONSTR WILDLIFE-COASTAL PARKS (0888)			45,600	45,600	CAPITAL OUTLAY
5210-0058	STATE-CONSTRUCTION-REGIONAL SPORTS COMPLEX	300,000				CAPITAL OUTLAY
5210-0060	STATE-CONSTR LOCAL PARTNERSHIP PROGRAM	5,766	5,500	203,500	203,500	ROAD
5210-0060	STATE-CONSTR LOCAL PARTNERSHIP PROGRAM	60,963				ROAD DIST # 1
5210-0060	STATE-CONSTR LOCAL PARTNERSHIP PROGRAM	24,066	2,000	24,800	24,800	ROAD DIST # 2
5210-0060	STATE-CONSTR LOCAL PARTNERSHIP PROGRAM	10,844		33,400	33,400	ROAD DIST # 3
5210-0060	STATE-CONSTR LOCAL PARTNERSHIP PROGRAM	51,939	56,100	24,700	24,700	ROAD DIST # 4
5210-0060	STATE-CONSTR LOCAL PARTNERSHIP PROGRAM	32,409		41,000	41,000	ROAD DIST # 5
5210-0063	STATE-CONSTRUCTION-PARK & REC 1984 BOND ACT	90,000				CAPITAL OUTLAY
5210-0064	STATE-CONSTRUCTION MATCHING-FAS	96,618	170,190	333,000	333,000	ROAD
5210-0065	STATE AID-AB 3245-HOSPITAL	2,985	2,985-			CAPITAL OUTLAY
5210-0080	STATE-CONSTR-JUVENILE HALL-PROP 52 (0834)	381,541		396,476	396,476	CAPITAL OUTLAY
5210-0082	STATE-CONSTR-P & R-1986 BOND ACT (0649)	10,000				CAPITAL OUTLAY
5210-0085	STATE-COMMUNITY PARK LANDS 1986 ACT(0842)			73,714	73,714	CAPITAL OUTLAY
5210-0086	STATE-COMMUNITY PARK LANDS 1986 ACT (0843)			140,000	140,000	CAPITAL OUTLAY
5210-0087	STATE-COMMUNITY PARK LANDS 1986 ACTS(0844)			90,000	90,000	CAPITAL OUTLAY
5210-0088	STATE-COMMUNITY PARK LANDS 1986 ACT(0845)			125,000	125,000	CAPITAL OUTLAY
5210-0090	STATE-SEISMACRETROFIT	4,656				ROAD
5210-0091	STATE-COMM PARK LANDS 1986 ACT (0886)			51,286	51,286	CAPITAL OUTLAY
5210-0092	STATE-CONSTR-JUVENILE HALL (0235)			794,440	794,440	CAPITAL OUTLAY
5250-0000	STATE-VETERANS AFFAIRS SUBVENTION 972 M & VC	70,065	46,740	44,743	44,743	
5250-0001	STATE-MEDI-CAL COST AVOIDANCE PROG 972.5 M & VC	41,480	19,000	22,000	22,000	
5250-0002	STATE-ENHANCEMENT SUBVENTION 972.1 M & VC		22,900	20,000	20,000	
5251-0000	STATE-HOMEOWNERS PROPERTY TAX RELIEF	2,246,357	2,282,200	2,320,000	2,320,000	
5251-0000	STATE-HOMEOWNERS PROPERTY TAX RELIEF	6,040	6,400	6,600	6,600	ROAD DIST # 1
5251-0000	STATE-HOMEOWNERS PROPERTY TAX RELIEF	3,166	3,400	3,500	3,500	ROAD DIST # 2
5251-0000	STATE-HOMEOWNERS PROPERTY TAX RELIEF	13,437	14,200	14,700	14,700	ROAD DIST # 3
5251-0000	STATE-HOMEOWNERS PROPERTY TAX RELIEF	24,298	25,800	26,700	26,700	ROAD DIST # 4
5251-0000	STATE-HOMEOWNERS PROPERTY TAX RELIEF	19,313	20,500	21,200	21,200	ROAD DIST # 5
5251-0000	STATE-HOMEOWNERS PROPERTY TAX RELIEF	44,304	44,982	45,000	45,000	LIBRARY
5252-0007	STATE-TIMBER YIELD TAX	1,317	500	500	500	
5253-0000	STATE-WILLIAMSON ACT REIMBURSEMENT	1,602,473	1,176,369	1,317,533	1,317,533	
5254-0001	STATE AID-TRIAL COURT FUNDING-SUPERIOR	2,635,884	2,652,644	2,629,224	2,629,224	TRIAL COURT
5254-0002	STATE AID-TRIAL COURT FUNDING-STKN MUNI	2,174,602	1,617,984	1,617,984	1,617,984	TRIAL COURT
5254-0003	STATE AID-TRIAL COURT FUNDING-LODI MUNI	561,432	404,496	404,496	404,496	TRIAL COURT
5254-0004	STATE AID-TRIAL COURT FUNDING-MRE MUNI	519,011	404,496	404,496	404,496	TRIAL COURT
5254-0005	STATE AID-TRIAL COURT FUNDING-TRACY MUNI	519,011	401,100	404,496	404,496	TRIAL COURT
5254-0012	STATE AID-JUDGES SALARIES-STKN MUNI		568,260	568,260	568,260	TRIAL COURT

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ACCOUNT NO.	SOURCE CLASSIFICATION	ACTUAL 1990-1991	EST/ACT 1991-1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993	FUND (GENERAL UNLESS OTHERWISE NOTED)
5254-0013	STATE AID-JUDGES SALARIES-LODI MUNI		162,360	162,360	162,360	TRIAL COURT
5254-0014	STATE AID-JUDGES SALARIES-MRE MUNI		121,770	121,770	121,770	TRIAL COURT
5254-0015	STATE AID-JUDGES SALARIES-TRACY MUNI		121,770	121,770	121,770	TRIAL COURT
5254-0021	STATE AID-TRIAL CT-SUP B G SUPPLE		897,000	897,000	897,000	TRIAL COURT
5254-0022	STATE AID-TRIAL CT-STKN MUNI B G SUPPLE		552,000	552,000	552,000	TRIAL COURT
5254-0023	STATE AID-TRIAL CT-LODI MUNI B G SUPPLE		138,000	138,000	138,000	TRIAL COURT
5254-0024	STATE AID-TRIAL CT-M R E MUNI B G SUPPLE		138,000	138,000	138,000	TRIAL COURT
5254-0025	STATE AID-TRIAL CT-TRACY MUNI B G SUPPLE		138,000	138,000	138,000	TRIAL COURT
5255-0000	STATE-DIVERSIONARY FUNDS-HOSPITAL	4,081,587				
5258-0002	STATE-LTF/STA FUNDS-AGING/CTS CONTRACT	785,894	681,500	715,225	715,225	TRANSPORTATION COORD
5258-0003	STATE-OTHER-T P & D/SALES TAX		430,605	1,008,796	1,008,796	TRANSPORTATION COORD
5258-0005	STATE-LTF/STA FUNDS-WOODBRIDGE DIAL-A-RIDE	6,975	13,525	14,475	14,475	TRANSPORTATION COORD
5258-0008	STATE-TDA FUNDS-GENERAL	232,611	585,367	517,510	517,510	TRANSPORTATION COORD
5260-0002	STATE-OTHER-JUVENILE HALL MILK & MEALS	140,533	184,244	182,596	182,596	
5260-0003	STATE-OTHER-DA-EXTRADITION REIMBURSEMENT	295	13,923	2,000	2,000	
5260-0005	STATE-OTHER-CLINIC MEDICAL	163,485	99,090	110,000	110,000	
5260-0006	STATE-OTHER-AZT REIMBURSEMENT	61,339	54,000	60,000	60,000	
5260-0007	STATE-OTHER-PEACE OFFICERS TRAINING	277,319				
5260-0007	STATE-OTHER-PEACE OFFICERS TRAINING		220,000	112,000	112,000	
5260-0009	STATE-OTHER-TEMPORARY HOMELESS ASST	843,506	657,058	689,911	689,911	
5260-0010	STATE-OTHER-CIGARETTE TAX	117,786	8,399			
5260-0012	STATE-OTHER-UNCLAIMED GAS TAX-AGRICULTURAL	287,659	646,042	476,168	476,168	
5260-0013	STATE-OTHER-POST-STOCKTON MARSHAL	13,415	18,000	12,000	12,000	
5260-0014	STATE-OTHER-POST-LODI MARSHAL	387	2,000	1,000	1,000	
5260-0015	STATE-OTHER-SEXUALLY TRANSMITTED DISEASES	34,112	39,000	15,438	15,438	
5260-0016	STATE-OTHER-PESTICIDE DEALERS LICENSING	1,650	1,600	1,450	1,450	
5260-0017	STATE-OTHER-SHERIFF BOATING SAFETY	69,542	82,900	100,223	100,223	
5260-0019	STATE-OTHER-FAMILY SURVEY	98,522	65,407	62,500	62,500	
5260-0020	STATE-OTHER-AIDS CASE MGMT	88,884	213,500	150,000	150,000	
5260-0023	ST MAND COSTS-DOMESTIC VIOLENCE DIVER-SHERIFF	31,605	12,750	62,400	62,400	
5260-0024	ST MAND COSTS-VICTIMS STATEMENTS PROBATION	5,114	2,485	5,204	5,204	
5260-0025	ST MAND COSTS-MOTORISTS ASSISTANCE	1,664				
5260-0026	ST MAND COSTS-MISSING PERSONS REPORTS	1,794				
5260-0027	STATE-OTHER-AUTO INSURANCE FRAUD	77,904				
5260-0028	STATE-OTHER-ACTS UNIT-MILK & MEALS	11,997				
5260-0029	STATE-OTHER-DELINQUENCY PREVENTION SUBSIDY	1,000				
5260-0030	ST MAND COSTS-DOMESTIC VIOLENCE DIVER-PROBATION	77,272	100,000	110,000	110,000	
5260-0031	STATE-OTHER-MANDATED COSTS-WORKERS COMP-CH1021	8,754				
5260-0032	STATE-OTHER-AIDS SERVICES GRANT-DRUG ABUSE	64,700	76,589	76,589	76,589	MH/SUBSTANCE ABUSE
5260-0033	STATE-OTHER-MEDICAL WAIVER	18,629	81,357	150,000	150,000	
5260-0035	STATE-OTHER-UNDERGROUND FUEL TANKS	156,904-				
5260-0036	STATE-OTHER-HIV/TB SURVEILLANCE GRANT	8,382	5,772			
5260-0037	STATE-OTHER-HIV/RELATED TB CONTROL GRANT	20,923	26,700	26,787	26,787	
5260-0038	STATE-OTHER-C A D P E PROGRAM	13,000				
5260-0038	STATE-OTHER-C A D P E PROGRAM		15,162	17,000	17,000	
5260-0039	STATE-OTHER-CPR PCKT MASK	803	210			

SCHEDULE 5
ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND

ACCOUNT NO.	SOURCE CLASSIFICATION	ACTUAL 1990-1991	EST/ACT 1991-1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993	FUND (GENERAL UNLESS OTHERWISE NOTED)
5260-0040	STATE-OTHER-LAB MEDI-CAL		30,000	60,050	60,050	
5260-0043	STATE-OTHER STABILIZATION		401,138	613,857	613,857	
5260-0044	STATE-MAND-PROP TAXATION FAMILY TRFS		7,944	5,291	5,291	
5260-0046	STATE OTHER-REALIGNMENT STATE HOSP & IMD		13,344,698	14,275,068	14,275,068	MH/SUBSTANCE ABUSE
5260-0047	STATE-OTHER-PETROLEUM PROD-INSP SUBVENTION	20,712	18,144	18,144	18,144	
5260-0048	STATE-OTHER-SUBV-REPAIRMAN LIC & TESTING FEES	1,672	1,672	1,546	1,546	
5260-0049	STATE-OTHER-WITNESS PROTECTION REIMBURSEMENT	8,052	5,594	5,000	5,000	
5260-0051	STATE-OTHER-MANDATED COST-CANDIDATE FILING FEES		1,500	500	500	
5260-0052	STATE-OTHER-MAND COST-REGISTRATION OF VOTERS	14,931	8,060	9,000	9,000	
5260-0053	STATE-OTHER-POSTAGE REIMB-ELECTION	10,924	7,300	4,000	4,000	
5260-0054	STATE-OTHER-AIDS SERVICES GRANT-MENTAL HEALTH	34,379	35,000	35,000	35,000	MH/SUBSTANCE ABUSE
5260-0055	STATE-OTHER-CONSERVATORSHIP INVESTIGATION	70,264	588			TRIAL COURT
5260-0058	STATE-OTHER-DOA -TITLE III B	402,518	402,125	509,297	509,297	
5260-0060	STATE-OTHER-DOA-TITLE V	115,576	137,557	130,029	130,029	
5260-0061	STATE-OTHER-MANDATED COSTS-INDIG CAPITAL CASES	4,011				TRIAL COURT
5260-0062	STATE-OTHER-MANDATED COSTS-CORONERS-CH 498/77	1,873	1,865	2,100	2,100	
5260-0063	STATE-OTHER-MAND COST-ADULT FELONY RESTIT	36,335	17,000	15,000	15,000	
5260-0064	STATE-OTHER-MC-DESTRTN OF MJ RECS-SHERIFF		67	70	70	
5260-0065	STATE-OTHER-DOA-TITLE III-C-2	118,712	125,616	125,898	125,898	
5260-0071	STATE-OTHER-MANDATED COST-DEAF TELETYPE EQUIP	1,035				
5260-0071	STATE-OTHER-MANDATED COST-DEAF TELETYPE EQUIP		462	462	462	
5260-0073	STATE-OTHER-MAND COST-SUDDEN INFANT DEATH SYND	476	264	250	250	
5260-0074	STATE-OTHER-MANDATED COSTS-SUPERIOR COURT	44,078				TRIAL COURT
5260-0076	STATE-OTHER-MANDATED COSTS-STOCKTON MUNI	19,609				TRIAL COURT
5260-0077	STATE-OTHER-MANDATED COSTS-GUARD/CONSE FIL	13,000	13,000	13,000	13,000	
5260-0079	STATE-OTHER-MAJOR NARCOTICS VENDORS PROSECUTION	122,419	120,000	121,600	121,600	
5260-0080	STATE-OTHER-MANDATED COSTS-LODI MUNI	189				TRIAL COURT
5260-0084	STATE-OTHER-DOA TITLE III-C-1	567,803	547,719	547,719	547,719	
5260-0085	STATE-OTHER-DOA USDA	200,359	245,200	325,000	325,000	
5260-0086	STATE-OTHER-TRAVEL-JUVENILE HALL	4,528	1,411	1,786	1,786	
5260-0087	STATE-OTHER-RURAL ECON DEV PROMOTIONAL	126,368	50,000	141,632	141,632	J. T. P. A.
5260-0089	STATE-OTHER-DEP CHILDREN FACILITY-MILK & MEALS	52,840	42,144	42,144	42,144	
5260-0091	STATE OTHER-VICTIM WITNESS PROGRAM	224,545	257,621	263,000	263,000	
5260-0092	STATE-OTHER-STABILIZATION	1,215,040				
5260-0092	STATE-OTHER-STABILIZATION		813,862	601,143	601,143	
5260-0093	STATE-OTHER-HOSPITAL REPLACEMENT	661,621				CAPITAL OUTLAY
5260-0094	STATE-OTHER-UNDERGROUND STORAGE TANK GRANT	460,745	212,000	451,000	451,000	
5260-0095	STATE-OTHER-SUDDEN & SEVERE ECON DISLOCATION	11,125	33,375			J. T. P. A.
5260-0096	STATE-OTHER-PROBATION OFFICER TRAINING PROGRAM	86,395	45,400	65,883	65,883	
5260-0097	STATE-OTHER-TOBACCO TAX			1,062,653	1,062,653	CAPITAL OUTLAY
5260-0098	STATE-OTHER-SB1255 HOSPITAL I C N	442,395		757,605	757,605	CAPITAL OUTLAY
5260-0101	STATE-OTHER-SOUTHEAST ASIAN REFUGEES	27,336	106,153	70,000	70,000	
5260-0105	STATE-OTHER-DOA BROWN BAG PROGRAM	18,551	18,648	20,000	20,000	
5260-0106	STATE-OTHER-MANDATED COSTS-ELECTION FILE PURGE	16,335	5,000	16,000	16,000	
5260-0107	STATE-OTHER-OFFICE OF CRIMINAL JUSICE PLANNING	34,464				MH/SUBSTANCE ABUSE
5260-0109	STATE-OTHER-ABB PUBLIC HEALTH-SEC 16704B	312,770				

COUNTY OF SAN JOAQUIN PROPOSED BUDGET
1992-1993

SCHEDULE 5
ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND

ACCOUNT NO.	SOURCE CLASSIFICATION	ACTUAL 1990-1991	EST/ACT 1991-1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993	FUND (GENERAL UNLESS OTHERWISE NOTED)
5260-0110	STATE-OTHER-NATIONAL COUNCIL OF AGING	404,652	407,788	560,314	560,314	
5260-0111	STATE-OTHER-GANG VIOLENCE SUPPRESSION PROGRAM	54,818	56,094	72,000	72,000	
5260-0112	STATE-OTHER-VICTIM ASSISTANCE CENTER	189,432	210,728	256,500	256,500	
5260-0113	STATE-OTHER-MANDATED COSTS-DENTAL RECORDS	101				
5260-0114	STATE-OTHER-STATE PAMPHLET		2,077	500	500	
5260-0115	STATE-OTHER-SMUD RANCHO SECO REIMBURSEMENT	66,197	15,161			
5260-0117	STATE-OTHER-AB-1733-CHILD ABUSE CONTRACT	145,505	146,543	152,649	152,649	
5260-0118	STATE-OTHER-VERTICAL DEF OF INDIGENTS PROJ	119,047	110,400	100,000	100,000	
5260-0119	STATE-OTHER-STANDARD & TRAINING FOR CORRECTION	161,740	152,750	149,705	149,705	
5260-0120	STATE-OTHER-DISTRICT ATTORNEY-POST	4,064	6,000	4,000	4,000	
5260-0121	STATE-OTHER-CAREER CRIMINAL PROJECT	66,646	48,000	48,000	48,000	
5260-0122	STATE-OTHER-DOA MATCHING FUNDS	311,210	262,799	263,994	263,994	
5260-0123	STATE-OTHER-OFF HIGHWAY LICENSE FEE	6,500	6,500	12,500	12,500	FISH AND GAME
5260-0124	STATE-OTHER-T B-SE ASIAN	23,425	20,200	20,200	20,200	
5260-0128	STATE-OTHER-MANDATED COSTS-TRIAL JUROR FEES	4,040				TRIAL COURT
5260-0135	STATE-OTHER-MANDATED COSTS-ABSENTEE BALLOTS	58,955	210,112	55,000	55,000	
5260-0141	STATE-OTHER-POST-MRET-MARSHAL		4,580	4,500	4,500	
5260-0142	STATE-OTHER-LEGISLATURE FUNDS	1,324	1,461	2,000	2,000	
5260-0144	STATE-OTHER-AGING-LINKAGE PROGRAM	183,099	152,230	157,462	157,462	
5260-0145	STATE-OTHER-MANDATED COSTS-CUSTODY OF MINORS	225,961	126,751	133,808	133,808	
5260-0150	STATE-OTHER-W & M TEST PURCHASE PROGRAM	10,500				
5260-0153	STATE-OTHER-D O A TRAINING GRANT		2,500	3,000	3,000	
5260-0155	STATE-OTHER-JSSP-DISTRICT ATTORNEY	380,965				
5260-0156	STATE-OTHER-JSSP-PUBLIC DEFENDER	354,220				
5260-0162	STATE-OTHER-JSSP-HOME SUPERVISION	82,248				
5260-0163	STATE-OTHER-JSSP-ALTERNATIVE CARE HOMES	92,212				
5260-0164	STATE-OTHER-MANDATED COSTS-MEDIATION	77,026				TRIAL COURT
5260-0167	STATE-OTHER-DOA TITLE III-D	7,631	7,998	14,000	14,000	
5260-0168	STATE OTHER-LINKAGES R.P.O.S. GRANT	2,109	4,727	6,000	6,000	
5260-0169	STATE-MAND COST-AIDS TESTING	31,360	4,000	4,000	4,000	
5260-0170	ST MAND COSTS-PROCESS-AUDITOR	26,898	7,500	25,000	25,000	
5260-0171	ST MAND COSTS-PROCESS-REGISTRATIONS	1,638	6,000	2,000	2,000	
5260-0172	ST MAND COSTS-PROCESS-TAX COLLECTOR	20-	100	16,927	16,927	
5260-0173	ST MAND COSTS-PROCESS-PUBLIC DEFENDER	1,957	900	900	900	
5260-0174	ST MAND COSTS-PROCESS PROBATION	1,086	900	1,000	1,000	
5260-0175	ST MAND COSTS-PROCESS-SHERIFF	1,365	500			
5260-0176	STATE MANDATED COSTS-VICTIMS STATEMENT	10,127				
5260-0177	STATE MANDATED COSTS-ELECTION MATERIALS		355			
5260-0178	STATE MANDATED COSTS-PROCESS-PUB HEALTH	349		460	460	
5260-0180	STATE-OTHER-MED DISASTER GRANT	30,537	29,534	38,200	38,200	
5260-0181	STATE MANDATE COSTS-CHARGING DOCUMENTS	112,261				TRIAL COURT
5260-0182	STATE MAND COSTS-RESIDENTIAL CARE SERV	143,084	59,000			MH/SUBSTANCE ABUSE
5260-0183	STATE-OTHER-ADHC GRANT	15,000	10,000			
5260-0184	STATE-OTHER-TITLE III-G		7,990	8,000	8,000	
5260-0185	ST MAND COSTS-PROCESS-SUPERIOR CT	417				TRIAL COURT
5260-0186	STATE-OTHER-ORO AVE		630,000	275,000	275,000	ROAD

SCHEDULE 5
ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND

ACCOUNT NO.	SOURCE CLASSIFICATION	ACTUAL 1990-1991	EST/ACT 1991-1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993	FUND (GENERAL UNLESS OTHERWISE NOTED)
5260-0187	STATE MANDATED COSTS-DISTRICT ATTORNEY	1,456				
5260-0188	ST MAND COSTS-PROCESS-ASSESSOR	25				
5260-0190	STATE-OTHER-REALIGNMENT-VEHICLE LICENSE FEE		7,696,720	8,316,988	8,316,988	
5260-0191	STATE-OTHER-REALIGNMENT-FR HLTH SVCS TR/PH		307,745	331,881	331,881	
5260-0194	ST-OTHER-PERINATAL TRTMT EXPANSION FD-AIM		510,828			MH/SUBSTANCE ABUSE
5260-0196	ST-OTHER-REALIGNMENT-SS TR-DA JUV		291,884	312,864	312,864	
5260-0197	ST-OTHER-REALIGNMENT-SS TR-PUB DEF JUV		261,340	280,133	280,133	
5260-0198	ST-OTHER-REALIGNMENT-SS TR-PROB HOME SUP		165,000	177,218	177,218	
5260-0199	ST-OTHER-REALIGNMENT-SS TR-YSB CPPA		91,600	91,600	91,600	
5260-0200	ST-OTHER-REALIGNMENT-SS TR-CCS		229,638	315,500	315,500	
5260-0201	STATE-OTHER-SB90 BROWN ACT REIMBURSEMENT			5,000	5,000	
5260-0202	STATE-OTHER HEPATITIS B PREVENTION	10,197	10,126	10,000	10,000	
5260-0206	STATE-OTHER-MSSP	587,623	644,324	721,346	721,346	
5260-0207	STATE-OTHER-IMMIGRATION PUBLIC HEALTH FDS	24,588	42,214	42,214	42,214	
5260-0208	STATE-OTHER-SUPPLE DIRECT SVC GRANT		2,080	2,100	2,100	
5260-0210	ST-OTHER-REALIGNMENT-SS TR-FOSTER CARE		7,076,441	7,612,532	7,612,532	
5260-0215	STATE-OTHER-OCJP-GANGS			56,600	56,600	
5270-0008	FEDERAL-HSA-INDEPENDENT LIVING	130,805	194,205	194,205	194,205	
5270-0009	FEDERAL-HSA-IRAP SERVICES	786,322	771,642	171,642	171,642	
5270-0010	FEDERAL-HSA-STAFF DEVELOPMENT	96,627	151,632	151,632	151,632	
5270-0011	FEDERAL-HSA-AFDC ELIGIBILITY	4,512,301	6,752,468	7,007,468	7,007,468	
5270-0012	FEDERAL-HSA-NAFS ELIGIBILITY	2,720,631	1,666,611	1,422,916	1,422,916	
5270-0016	FEDERAL-HSA-WIN/SAU SERVICES	1-				
5270-0017	FEDERAL-HSA-EPSDT	10,794				
5270-0018	FEDERAL-HSA-BLOCK GRANT	7,419,731	7,099,331	8,104,968	8,104,968	
5270-0019	FED-HSA-PERINATAL SUBSTANCE ABUSE	37,974				
5270-0024	FEDERAL-HSA-EMERGENCY ASSISTANCE	223				
5270-0025	FEDERAL-HSA-REPATRIOT PROGRAM	2,593	6,500			
5300-0000	FEDERAL-CHILDREN AFDC	78,109,432	79,699,188	85,437,530	85,437,530	
5300-0001	FEDERAL-CHILDREN AFDC SUPPORT ENFORCE	768,151	864,000	998,652	998,652	FAMILY SUPPORT
5310-0000	FEDERAL-CHILDREN AFDC-FC	4,597,539	4,625,774	5,199,485	5,199,485	
5320-0000	FEDERAL-DISABLED	12-				
5321-0000	FEDERAL-HOMEMAKER SERVICES	1,244,859				
5322-0000	FEDERAL-FOOD STAMP EMPL & TRG PROG	21,098	22,614	25,328	25,328	
5325-0000	FEDERAL-DEPENDENT CHILDRENS HOME	902,413	1,157,726	1,252,374	1,252,374	
5329-0000	FEDERAL-INDOCHINESE	696,635	670,714	657,300	657,300	
5329-0001	FEDERAL-INDOCHINESE TIME EXPIRED	25,123-				
5329-0002	FEDERAL-ADOPTIONS	35,180	702,576	864,168	864,168	
5330-0051	FEDERAL-HEALTH-MATERNAL & CHILD HEALTH	122,464	66,810	172,178	172,178	
5330-0052	FEDERAL-HEALTH-COMPREHENSIVE HEALTH PLANNING	12,492	9,931	10,400	10,400	
5330-0053	FEDERAL-HEALTH-VACCINATION ASSISTANCE	22,136	87,630	79,253	79,253	
5330-0054	FEDERAL-HEALTH-TUBERCULOSIS CONTROL	21,721	27,055	14,539	14,539	
5330-0055	FEDERAL-PRENATAL OUTREACH	15,073				
5330-0056	FEDERAL-HEALTH-F A I T H		70,000	190,486	190,486	
5330-0058	FEDERAL-AIDS AUGMENTATION PROGRAM	150,988	82,774	113,141	113,141	
5340-0048	FEDERAL-CONSTRUCTION-U M/FAU	117,009	158,300	680,000	680,000	ROAD

SCHEDULE 5
ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND

ACCOUNT NO.	SOURCE CLASSIFICATION	ACTUAL 1990-1991	EST/ACT 1991-1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993	FUND (GENERAL UNLESS OTHERWISE NOTED)
5340-0049	FEDERAL-CONSTRUCTION-R M/FAS	587,349	1,041,500	652,000	652,000	ROAD
5340-0051	FEDERAL-CONSTRUCTION SEISMIC RETROFIT PROG			592,000	592,000	ROAD
5340-0070	FEDERAL-AID FOR CONSTR-FEMA-VAN ASSEN PK (0831)	3,547				
5351-0000	FEDERAL-FAMILY SUPPORT ADMINISTRATION	1,639,389	2,642,511	3,144,812	3,144,812	FAMILY SUPPORT
5352-0000	FEDERAL-YOUTH GANG PREVENTION	1,430,526	887,181	774,675	774,675	
5360-0000	FEDERAL-IN-LIEU TAXES	1,615	1,617	1,600	1,600	
5370-0001	FEDERAL-OTHER-CIVIL DEFENSE	51,097	59,583	50,000	50,000	
5370-0002	FEDERAL-OTHER-FLOOD CONTROL LAND RENT	923	1,000	1,000	1,000	ROAD
5370-0003	FEDERAL-OTHER-ALCOHOL-WOMENS PROGRAM	71,349	71,349	71,349	71,349	MH/SUBSTANCE ABUSE
5370-0004	FEDERAL-OTHER-SHERIFFS NARCOTICS ENFORCEMENT	189,563	67,878			SHERIFF-NARC ENFORCE
5370-0006	FEDERAL-OTHER-COMPRENSIVE PERINATAL PLAN		59,550	42,380	42,380	MH/SUBSTANCE ABUSE
5370-0030	FEDERAL-OTHER-CAA FEMA	4,996	13,353	15,000	15,000	
5370-0054	FEDERAL-OTHER-CDBG PROJECTS	1,812,962	334,362	1,967,196	1,967,196	CAPITAL OUTLAY
5370-0057	FEDERAL-OTHER-WEATHERIZATION GRANT	204,276	228,643	397,972	397,972	
5370-0060	FEDERAL-OTHER-HIGHWAY BRIDGE REPLACEMENT	767,776	721,000	5,392,500	5,392,500	ROAD
5370-0064	FEDERAL-OTHER-D.E.O./E.C.I.P. GRANT	369,845	368,271	412,708	412,708	
5370-0065	FEDERAL-OTHER-CSBG-HOMELESS	34,456	58,652	60,000	60,000	
5370-0066	FEDERAL-OTHER-CDBG/REHAB LOAN PROGRAM	431,483	443,883	537,625	537,625	
5370-0067	FEDERAL-OTHER-CSBG INTEREST INCOME	6,000	6,000	7,000	7,000	
5370-0068	FEDERAL-OTHER-CSBG GRANT	463,047	388,444	390,840	390,840	
5370-0069	FEDERAL-OTHER-REFUGEE ASSIST GRANT	1,458,143	4,704,492	2,718,178	2,718,178	
5370-0074	FEDERAL-OTHER-COMMODITY PROGRAM	55,317	70,950	73,685	73,685	
5370-0076	FEDERAL-OTHER-CDBG/GRANTS MANAGEMENT	247,597	333,092	441,594	441,594	
5370-0089	FEDERAL-OTHER-RSVP PROGRAM	37,300	46,772	45,000	45,000	
5370-0090	FEDERAL-OTHER-ARMY CORP OF ENGINEER/SECURITY	11,371	19,000	20,000	20,000	
5370-0091	FED-OTHER-D.O.E. WEATHERIZATION	42,552	44,592	95,000	95,000	
5370-0092	FEDERAL-OTHER-INSTITUTE OF MUSEUM SERV GRANT	6,981	2,327			
5370-0093	FEDERAL-OTHER-CDBG BOGGS TRACT			100,000	100,000	CAPITAL OUTLAY
5370-0095	FEDERAL-OTHER-HOME PROGRAM			539,638	539,638	
5370-0096	FEDERAL-OTHER-RENTAL REHAB	209,959	120,552			
5370-0097	FEDERAL-TRANSITIONAL CHILD CARE	212,669	189,036	225,000	225,000	
5370-0098	FEDERAL-OTHER-RESIDENTIAL CARE FACILITIES			800,000	800,000	CAPITAL OUTLAY
5371-0004	FEDERAL-OTHER-ALCOHOL	675,967	678,962	693,203	693,203	MH/SUBSTANCE ABUSE
5371-0006	FEDERAL-OTHER-TEMPORARY HOMELESS ASST	768,703	673,854	707,546	707,546	
5371-0007	FEDERAL-OTHER-EMERGENCY SHELTER HUD	28,981				MH/SUBSTANCE ABUSE
5371-0008	FEDERAL-OTHER-MC KINNEY HOMELESS ASSISTANCE	48,541	50,274	50,274	50,274	MH/SUBSTANCE ABUSE
5371-0009	FEDERAL-OTHER-DRUG ABUSE BLOCK GRANT	675,101	1,151,695	791,613	791,613	MH/SUBSTANCE ABUSE
5371-0010	FEDERAL-OTHER-DRUG ABUSE	346,129	415,354	494,993	494,993	MH/SUBSTANCE ABUSE
5371-0011	FEDERAL-OTHER-DRUG FREE SCHOOLS	18,062	19,708	19,708	19,708	MH/SUBSTANCE ABUSE
5371-0012	OSAP-COMMUNITY PARTNERSHIP		490,384	518,006	518,006	MH/SUBSTANCE ABUSE
5371-0013	FEDERAL-OTHER-DOL ALT HIGH SCHL GRANT	229,949	12,996			J. T. P. A.
5371-0014	FEDERAL-OTHER-EARLY START UP	50,490	55,080	55,080	55,080	MH/SUBSTANCE ABUSE
5371-0016	FEDERAL-OTHER HUD/ESG	24,695	56,000	56,000	56,000	MH/SUBSTANCE ABUSE
5371-0017	FEDERAL-ANTI-DRUG ABUSE ENFORCEMENT PROGRAM	130,201	459,610	456,031	456,031	
5371-0018	FEDERAL-OTHER-ALCOHOL MASTER PLANNING SB2599	43,199	19,600	19,600	19,600	MH/SUBSTANCE ABUSE
5371-0019	FEDERAL-OTHER-DRUG-MASTER PLANNING SB2599	35,000	19,600	19,600	19,600	MH/SUBSTANCE ABUSE

SCHEDULE 5
ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND

ACCOUNT NO.	SOURCE CLASSIFICATION	ACTUAL 1990-1991	EST/ACT 1991-1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993	FUND (GENERAL UNLESS OTHERWISE NOTED)
5371-0020	FEDERAL-OTHER-DRUG PREVENT-EARLY ENTERVENTION		16,793			MH/SUBSTANCE ABUSE
5371-0021	FEDERAL-OTHER-ABANDONED INFANT PROGRAM	223,091	446,191	446,191	446,191	MH/SUBSTANCE ABUSE
5371-0022	FEDERAL-PRENATAL COALITION			349,946	349,946	MH/SUBSTANCE ABUSE
5371-0023	FEDERAL-SEARCH PROJECT	66,668	200,000	100,546	100,546	MH/SUBSTANCE ABUSE
5371-0024	FEDERAL-OTHER-OSAP-PPWI		239,583	249,166	249,166	MH/SUBSTANCE ABUSE
5390-0000	OTHER-OTHER GOVERNMENTAL AGENCIES	84,024				ROAD
5390-0001	OTHER-SENIOR SERVICE AGENCY	15,301				TRANSPORTATION COORD
5390-0002	OTHER-LINKAGES	123	100	300	300	TRANSPORTATION COORD
5390-0003	OTHER-MSSP	13,175	13,000	13,000	13,000	TRANSPORTATION COORD
5390-0004	OTHER-VALLEY MT REGIONAL CENTER			15,000	15,000	TRANSPORTATION COORD
5390-0005	OTHER-CITY OF LATHROP TRANSIT		40,000	40,000	40,000	TRANSPORTATION COORD
5390-0008	OTHER-CITY OF MANTECA-DIAL A RIDE	380	1,000	500	500	TRANSPORTATION COORD
5390-0009	OTHER-COUNTY-MSSP PROGRAM		1,000	1,500	1,500	
5390-0011	OTHER-SUPT OF SCHOOLS-DAY TREATMENT CENTER		235,000	249,511	249,511	
5390-0011	OTHER-SUPT OF SCHOOLS-DAY TREATMENT CENTER	259,371				
5390-0014	OTHER-SUPT OF SCHOOLS-OLYMPIC CTR			6,650	6,650	
5390-0015	OTHER-FOCUS/AIM			15,000	15,000	TRANSPORTATION COORD
5390-0019	MANTECA REDEVELOPMENT 1989-90 INCREMENT PASS THRU	330-				LIBRARY
5390-0020	OTHER-COG MEASURE K-REALIGNMENT HAMMER LN			195,300	195,300	ROAD
5390-0027	OTHER-COMMUNITY TREATMENT SERVICES-REBATES	72,315	73,650	73,650	73,650	MH/SUBSTANCE ABUSE
5390-0028	OTHER-RIPON REDEVELOPMENT PASS THRU	152,684	260,000	275,000	275,000	
5390-0031	OTHER-MANTECA REDEVELOPMENT PASS THRU	48,452	99,861	127,500	127,500	
5390-0031	OTHER-MANTECA REDEVELOPMENT PASS THRU	2,293				LIBRARY
5390-0036	OTHER-AB-2994 CHILD ABUSE FUNDING	69,500	69,500	69,500	69,500	
5390-0045	OTHER-STATE CHALLENGE GRANT	1,676		12,000	12,000	
5390-0047	OTHER-CITY OF STKN-HAMMER LAN WIDENING			194,300	194,300	ROAD
5390-0048	OTHER-CITY OF STOCKTON-SPECIFIC ROAD PLAN	1,984				ROAD
5390-0053	OTHER-WEIGHTS & MEAS-INVEST COSTS	4,751	1,800	1,800	1,800	
5390-0066	OTHER-TUOLUMNE CO-JUV HALL CONSTR (0834)	41,739				CAPITAL OUTLAY
5390-0067	OTHER-CALAVERAS CO-JUV HALL CONSTR (0834)	13,967				CAPITAL OUTLAY
5390-0068	OTHER-AMADOR CO-JUV HALL CONSTR (0834)	101,574				CAPITAL OUTLAY
5390-0069	OTHER-CITY OF MANTECA JOINT SIGNAL	1,515	1,600	1,600	1,600	ROAD
5395-0002	NAPA COUNTY-JOINT S A W S PROJECT	23,026	30,000			
5395-0005	STATE JTPA-TITLE IIA 78%	6,051,073	5,273,635	6,118,362	6,118,362	J. T. P. A.
5395-0008	STATE-JTPA-TITLE II-A 3%	117,424	132,624	152,423	152,423	J. T. P. A.
5395-0009	STATE-JTPA TITLE II-A 8%	577,538	469,250	407,366	407,366	J. T. P. A.
5395-0013	STATE-JTPA-TITLE II-B SYETP	2,123,771	2,398,456	2,306,083	2,306,083	J. T. P. A.
5395-0014	STATE-JTPA TITLE II-A 6% 18	300,197	544,065	456,244	456,244	J. T. P. A.
5395-0016	STATE-JTPA-TITLE IIA 5% MIS	11,903	10,000	10,000	10,000	J. T. P. A.
5395-0021	STATE-LABOR MARKET INFO	41,779	49,964	54,039	54,039	J. T. P. A.
5395-0022	STATE-JTPA-TITLE III EDWAA	618,412	600,278	725,033	725,033	J. T. P. A.
5395-0023	INDUSTRIAL REVOLVING LOAN FD	105,873	185,000	185,000	185,000	J. T. P. A.
	TOTAL AID FROM OTHER GOVERNMENT AGENCIES	301,815,506	328,877,415	358,901,296	358,901,296	

SCHEDULE 5
ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND

ACCOUNT NO.	SOURCE CLASSIFICATION	ACTUAL 1990-1991	EST/ACT 1991-1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993	FUND (GENERAL UNLESS OTHERWISE NOTED)
	CHARGES FOR CURRENT SERVICES					
6001-0000	ASSESSMENT & TAX COLLECTION FEES	156,099	173,399	204,200	204,200	
6001-0003	TAX ADMINISTRATION-SCHOOLS	1,540,912				
6001-0004	TAX ADMINISTRATION-SPEC DISTRICTS	635,728	694,500	729,000	729,000	
6002-0000	DELINQUENT TAX SALE ADVERTISING COST	286	150	2,400	2,400	
6002-0001	DELINQUENT TAX SALES - SALE FEES		600	7,500	7,500	
6002-0002	DELINQUENT TAX SALES RESEARCH FEES	2,240	2,000	3,815	3,815	
6003-0000	TREAS-TAX COLLECTOR FEES-CERTIFICATION OF TAX	1,512	1,900	2,500	2,500	
6003-0002	TREAS-TAX COLL-MICROFICHE SALES FEES	19,655	24,000	25,000	25,000	
6003-0003	TREAS-TAX COLL-INVESTMENT SERVICE CHARGES	54,775	109,000	105,058	105,058	
6003-0004	FEES FOR REISSUE OF STALE WARRANTS		100	100	100	
6003-0005	TREAS-TAX COLL-BOND SERV FEE-LATHROP SANITARY	10,000				
6003-0006	FEES-UNSECURED COLLECTION COST	80				
6005-0010	SPECIAL ASSESSMENTS-WEED ABATEMENT	27,814	26,483			
6005-0020	SPECIAL ASSESSMENTS-ABANDONED VEHICLES			4,000	4,000	
6005-0020	SPECIAL ASSESSMENTS-ABANDONED VEHICLES	492-	3,951			
6010-0000	AUDITING & ACCOUNTING FEES	15,628	15,600	15,600	15,600	
6010-0001	AUDITING & ACCOUNTING FEES-PAYROLL LISTING		200	500	500	
6010-0002	ACCOUNTING FEES-STATE PRISONER REIMBURSEMENT	1,725	1,052	2,000	2,000	
6010-0003	ACCTG FEES-MENTAL HEALTH HEARINGS	3,880	1,900	3,000	3,000	
6010-0004	ACCTG FEES-SPECIAL DISTRICT AUGMENTATION FUND	5,000	5,000	5,000	5,000	
6010-0005	ACCTG FEES-CERT OF PARTICIPATION	5,000	6,000	6,500	6,500	
6010-0014	MH-MEDICATION MEDICAL	84,418				MH/SUBSTANCE ABUSE
6011-0000	DATA PROCESSING SERVICES	61,135	66,966	88,009	88,009	
6013-0000	ASSESSORS OUTSIDE SERVICES	23,797	13,000	13,000	13,000	
6020-0001	ELECTION SERVICES-ELECTIONS	377,968	159,033	358,500	358,500	
6020-0002	ELECTION SERVICES-CANDIDATE FILING FEES		1,000			
6020-0003	ELECTION SERVICES-STATEMENT OF QUALIFICATIONS	41,884	5,000	1,500	1,500	
6020-0007	ELECTION SERVICES-TAPE SALES	6,088	3,000	3,000	3,000	
6020-0008	ELECTION SERVICES-MISC SALES	8,702	5,000	5,000	5,000	
6040-0001	LEGAL SERVICES-PUBLIC DEFENDER	10,846	10,114	10,000	10,000	
6040-0002	LEGAL SERVICES-PD-MENTAL HEALTH HEARINGS	65,869	29,100	29,000	29,000	
6040-0003	LEGAL SERV-PD-STATE PRISONER REIMBURSEMENT	9,468	5,600	7,000	7,000	
6040-0004	LEGAL SERVICES-MH HEARINGS-CO COUNSEL		1,000	1,000	1,000	
6040-0005	LEGAL SERVICES-COURT APPOINTED PRIVATE ATTY	1,242	3,806	500	500	
6040-0006	LEGAL SERVICES-DISTRICT ATTORNEY	17,888	17,253	30,000	30,000	
6040-0007	LEGAL SERVICES-COLLECTOR FEES	21,719	13,580	17,000	17,000	
6040-0008	LEGAL SERVICES-ATTORNEY FEE-MUNI ACTIONS	1,477	2,500	2,500	2,500	
6040-0009	LEGAL SERVICES-CASUALTY INS TRUST FUND	428,691	472,338	592,000	592,000	
6040-0010	LEGAL SERVICES-PUBLIC DEFENDER-CONSERVATOR FEE	7,829	6,519	8,550	8,550	
6040-0014	LEGAL SERVICES-DA-MENTAL HEALTH HEARINGS	7,399	1,415			
6040-0015	LEGAL SERVICES-DA-STATE PRISONER REIMBURSEMENT		1,600	1,600	1,600	
6040-0016	LEGAL SERVICES-COUNTY COUNSEL	7,009				
6040-0017	LEGAL SERVICES-DISTRICT ATTORNEY-FAMILY SUPPORT	119,179	112,500			FAMILY SUPPORT
6040-0018	LEGAL SERVICES-DA-NARCOTICS ENFORCEMENT	18,443	25,000	25,000	25,000	

SCHEDULE 5
ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND

ACCOUNT NO.	SOURCE CLASSIFICATION	ACTUAL 1990-1991	EST/ACT 1991-1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993	FUND (GENERAL UNLESS OTHERWISE NOTED)
6040-0019	LEGAL SERVICES-CRIMINALISTICS LAB COSTS	27,660	28,000	28,000	28,000	
6040-0020	LEGAL SERVICES-BLOOD & ALCOHOL TESTING	184,178	200,000	200,000	200,000	
6040-0021	LEGAL SEREVICES-SMALL CLAIMS ADVISORY	39,828	48,825	50,370	50,370	
6041-0002	ADMIN SERVICES-SELF INSURANCE-CASUALTY	150,746	157,451	166,775	166,775	
6041-0003	ADMIN SERVICES-SELF INSURANCE-WORKERS COMP	199,035	205,995	237,242	237,242	
6041-0006	ADMIN SERV-SELF INSURANCE-UNEMPLOY INSURANCE	34,058	28,943	34,548	34,548	
6041-0008	ADMIN SERVICES-SELF INSURANCE-HEALTH	139,664	182,243	214,357	214,357	
6041-0009	ADMIN SERVICES-SELF INSURANCE-DENTAL	15,518	20,249	23,817	23,817	
6050-0001	PLANNING DIVISION SERVICES	316,053	8,976	78,000	78,000	
6050-0002	BUILDING DIVISION SERVICES	16,735				
6050-0003	SURVEYORS SERVICES	105,744	110,000	161,700	161,700	
6050-0004	GOVERNMENT BUILDINGS SERVICES	12,884	23,445	24,147	24,147	
6050-0005	DEVELOPMENT DIVISION SERVICES	212,613	680,500	950,000	950,000	
6050-0006	PLANNING DIVISION-ENVIROMENTAL CONTROL	179,089	1,160,000	900,000	900,000	
6050-0007	RETAINED DEPOSITS-PLANS & SPECS	3,310	4,000	4,000	4,000	ROAD
6050-0007	RETAINED DEPOSITS-PLANS & SPECS	150	2,772			CAPITAL OUTLAY
6050-0008	PLANNING SERVICES NEW COMMUNITIES	490,491	417,005	611,550	611,550	
6050-0009	FEES-SURVEYOR LEGAL DESCRIPTION REVIEW	3,618	6,000	8,800	8,800	
6050-0010	ABANDONED CAR FEES-PLANNING DIVISION	3,180	3,600			
6050-0011	HAZARDOUS MATERIALS FEES	428,251	524,702	463,454	463,454	
6050-0018	HAZARDOUS MATERIALS CONTROL SERVICES	250				
6050-0020	RESIDENTIAL PERMIT FEE-NEIGHBORHOOD PRESERV	7,134	5,900	7,375	7,375	
6050-0021	PERMIT FEE-REHAB RENTAL-NEIGHBORHOOD PRESERV	5,245	700			
6050-0024	EMERGENCY SERVICES-TRAINING CLASSES	7,445	5,778	14,400	14,400	
6050-0025	SURVEYORS SERVICES-REGISTRAR	5,152	6,000	6,000	6,000	
6050-0026	HARZARDOUS MATERIALS FARM PROGRAM	2,330	11,950	21,000	21,000	
6050-0027	HAZMAT RISK MANAGEMENT PREVENTION PROGRAM	5	17,900	40,000	40,000	
6050-0028	BLDG INSP-STRONG MOTION INSTRUMENTATION PROG	341				
6050-0028	BLDG INSP-STRONG MOTION INSTRUMENTATION PROG		730			
6050-0029	EMERGENCY SERVICES-FLOOD DISASTER ADMIN	7,750				
6050-0030	EDA-ADMINISTRATION FEE	2,225	5,350			
6050-0031	EDA ADMIN FEE-COUNTY CLERK	525	1,000	1,000	1,000	
6050-0032	ADMINISTRATIVE FEE-DEVELOPMENT SERVICES	21	1,400	10,000	10,000	
6050-0033	FIRE FACILITY FEES	32	1,030	1,790	1,790	
6050-0037	HAZARDOUS MATERIALS-PHYSICIAN/DENTIST			10,000	10,000	
6051-0000	PURCHASING SERVICES	1,451	10,199	8,000	8,000	
6053-0000	LOCAL AGENCY FORMATION FEES	31,448	28,580	37,769	37,769	
6055-0000	CONSERVATORSHIP INVESTIGATION-PRIVATE PARTIES	37,032	55,000	65,000	65,000	TRIAL COURT
6060-0000	AGRICULTURAL SERVICES	76,000	80,903	60,000	60,000	
6060-0001	AGRICULTURE STORES TRUST	17,500	17,500	17,500	17,500	
6070-0001	CIVIL PROCESS SERVICES-AUDITOR	5,278	1,500	2,000	2,000	
6070-0002	CIVIL PROCESS SERVICES-SHERIFF	247,821	252,000	280,000	280,000	
6070-0004	CIVIL PROCESS SERVICES-MARSHAL-LODI	26,053	31,000	36,000	36,000	
6070-0005	CIVIL PROCESS SERVICES-MARSHAL-MRET	48,542	52,000	55,000	55,000	
6070-0010	VEHICLE COSTS-GC 26746-SHERIFF	27,952	28,000	28,000	28,000	
6070-0011	VEHICLE COSTS-GC 26746-LODI MARSHL	2,440	3,000	3,000	3,000	

COUNTY OF SAN JOAQUIN PROPOSED BUDGET
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SCHEDULE 5
ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND

ACCOUNT NO.	SOURCE CLASSIFICATION	ACTUAL 1990-1991	EST/ACT 1991-1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993	FUND (GENERAL UNLESS OTHERWISE NOTED)
6070-0012	VEHICLE COSTS-GC 26746-MRET MARSHAL	4,226	3,310	3,500	3,500	
6080-0000	COURT FEES & COSTS	3,539				TRIAL COURT
6080-0001	COURT FEES & COSTS-MANTECA MUNICIPAL COURT	125,361	75,688	75,688	75,688	TRIAL COURT
6080-0002	COURT FEES & COSTS-RIPON MUNICIPAL COURT	17,154	6,488	6,488	6,488	TRIAL COURT
6080-0003	COURT FEES & COSTS-ESCALON MUNICIPAL COURT	9,256	4,551	4,551	4,551	TRIAL COURT
6080-0004	COURT FEES & COSTS-TRACY MUNICIPAL COURT	160,904	96,000	106,000	106,000	TRIAL COURT
6080-0005	COURT FEES & COSTS-LODI MUNICIPAL COURT	217,875	116,000	122,000	122,000	TRIAL COURT
6080-0006	COURT FEES & COSTS-STOCKTON MUNICIPAL COURT	620,485	421,241	491,257	491,257	TRIAL COURT
6080-0007	COURT FEES & COSTS-SUPERIOR COURT	754,057	740,000	737,500	737,500	TRIAL COURT
6080-0008	COURT FEES & COSTS-COURT REPORTERS	157,836	195,000	205,000	205,000	TRIAL COURT
6080-0010	COURT FEES & COSTS-COORDINATED CASES	891	1,571			TRIAL COURT
6080-0011	COURT FEES & COSTS-TRACY MUNI-DVI	7,625	2,000	3,925	3,925	TRIAL COURT
6080-0013	COURT FEES & COSTS-STKN MUNI CT-PARKING COST	4,343	2,979	2,979	2,979	TRIAL COURT
6080-0014	COURT FEES & COSTS-SUP CT-STATE PRISONER REIMB	5,833	833	500	500	TRIAL COURT
6080-0015	COURT FEES & COSTS-SUPERIOR CT-CONCILIATN FEE	82,713	76,600	80,000	80,000	TRIAL COURT
6080-0016	CT FEES/COSTS-SUP CT REPORTERS-STATE PRIS REIM	486	202	100	100	TRIAL COURT
6080-0018	COURT FEES & COSTS-CYA	133				TRIAL COURT
6080-0019	COURT FEES & COSTS-PROBATION DEPT	131,638	100,000	75,000	75,000	
6080-0020	COURTS FEES & COSTS-LATHROP		59	59	59	TRIAL COURT
6080-0021	PROTECTIVE ORDER FILING FEES DOMESTIC VIOLENCE	1,120	1,392	1,400	1,400	
6080-0023	JUVENILE PROBATION-VICTIM RESTITUTION FEE	901	700	1,000	1,000	
6080-0025	COURT FEE & COST-SUP CT-MENTAL HEALTH HEARINGS	2,992	5,000	4,000	4,000	TRIAL COURT
6080-0026	PROBATION-SUPERVISION COSTS	3,634	55,000	80,000	80,000	
6080-0027	COURT FEES & COST-CAL I D	50,463				
6080-0028	COURT FEES & COSTS PROBATION-REST FEE	7,274	6,453	7,000	7,000	
6080-0029	COURT FEES & COSTS PROBATION-DIVERSION FEE	19,697	9,777	10,000	10,000	
6080-0031	PROBATON-INVESTIGATION COSTS	526	4,700	6,000	6,000	
6080-0032	PROBATION-STEP PARENT ADOPTION COSTS	2,511	3,000	3,000	3,000	
6080-0034	COURT FEES & COSTS-REVENUE & RECOVERY	304,601	246,000	280,000	280,000	
6080-0037	COURT FEES & COSTS-AUTOMATION & MICRO GRAPHICS	43,329	60,000			
6080-0038	COURT FEES & COSTS-STATE PRISONER TRIALS	1,255				TRIAL COURT
6080-0039	PASSPORT FEE	12,040	25,000	24,000	24,000	TRIAL COURT
6090-0001	ESTATE FEES-PUBLIC ADMINISTRATOR	92,189	55,000	65,000	65,000	
6090-0002	ESTATE FEES-PUBLIC ADMIN-ESCHEAT FUNDS	18,959	15,000	35,000	33,094	
6100-0000	HUMANE SERVICES	9,977	12,000	12,000	12,000	RABIES TREATMENT
6110-0000	LAW ENFORCEMENT SERVICES	27,295	22,400	32,000	32,000	
6110-0001	LAW ENFORCE SVCS-911 FIRE DISPATCH REIMB	38,362				
6110-0001	LAW ENFORCE SVCS-911 FIRE DISPATCH REIMB		40,000	106,735	106,735	
6110-0002	LAW ENFORCE SERV-SHERIFF-STATE PRISONER REIMB	27,982	13,000	14,000	14,000	
6110-0003	LAW ENF SERVICES-SHERIFF-MENTAL HEALTH HEARING	6,666	2,000	2,000	2,000	
6110-0004	LAW ENF SERV-SPECIAL EVENT BILLINGS	37,488	73,313	80,500	80,500	
6110-0005	LAW ENF SVCS-PRISONER WELFARE FD	68,353	61,000	133,941	133,941	
6110-0005	LAW ENF SVCS-PRISONER WELFARE FD			200,000	200,000	CAPITAL OUTLAY
6110-0006	LAW ENF SERVICES-BOOKING CHARGES-CITIES	17,596	689,785	689,785	689,785	
6110-0007	LAW ENF SVCS-ENVIROMENTAL PLANNING	1,067				
6110-0008	LAW ENFORCEMENT SERVICES-CYA	23				

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ACCOUNT NO.	SOURCE CLASSIFICATION	ACTUAL 1990-1991	EST/ACT 1991-1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993	FUND (GENERAL UNLESS OTHERWISE NOTED)
6110-0010	LAW ENF SERVICES-DVI CASES-MRET MARSHAL	9,536	10,000	10,000	10,000	
6110-0012	LAW ENF SERV-911 ADDRESS CHANGES	2,561				
6110-0012	LAW ENF SERV-911 ADDRESS CHANGES		1,400	2,800	2,800	
6110-0014	LAW ENFORCEMENT SERVICES-LATHROP	498,427				
6110-0014	LAW ENFORCEMENT SERVICES-LATHROP		578,237	1,133,545	1,080,256	
6110-0015	LAW ENF SERV-SEARCH & RESCUE	499				
6110-0016	LAW ENFORCEMENT AVIATION SERVICE		495			
6110-0017	LAW ENF SVCS-CLANDESTINE DRUG LAB			20,000	20,000	
6120-0000	RECORDING FEES	666,429	800,000	805,000	805,000	
6120-0001	RECORDERS MICROGRAPHICS FEES	22				
6120-0001	RECORDERS MICROGRAPHICS FEES	103,394	116,000	116,000	116,000	RECORDERS EQUIP/AUTO
6120-0002	RECORDERS EQUIPMENT FEES	231,763	260,000	260,000	260,000	RECORDERS EQUIP/AUTO
6120-0003	RECORDERS VITAL STATISTICS TRUST TRANSFERS		18,000	18,000	18,000	
6130-0000	ROAD AND STREET SERVICES	5,936	80,000	10,000	10,000	ROAD
6130-0001	ROAD & STREET SERVICES-GRACE CHURCH	500	500	500	500	ROAD DIST # 4
6130-0002	ENGINEERING FEES	32,640	200,000	150,000	150,000	ROAD
6130-0005	ENGINEERING FEES-PLANNING REFERRAL	109,823	134,568	150,000	150,000	ROAD
6130-0007	ENGINEERING FEES-IMP DIST #51		5,000	2,500	2,500	ROAD
6130-0010	ENGINEERING FEES-DEVELOPMENT PUBLIC SERVICES	211,850	212,830	180,000	180,000	ROAD
6130-0011	RIGHT OF WAY ACQUISITION FEES		150,000			ROAD
6130-0020	ENGINEERING FEES-FACILITIES PLANNING	10,000	36,000	109,500	109,500	ROAD
6131-0000	SERVICES TO SPECIAL DISTRICTS	723,478	541,000	572,900	572,900	ROAD
6131-0001	FIRE PLAN CHECK & SERVICES			61,384	61,384	
6131-0002	SERVICES TO SPEC DISTS-NPDES			385,000	385,000	ROAD
6134-0000	TRANSPORTATION COORDINATION-CHARTER SERVICE	125				TRANSPORTATION COORD
6135-0001	TRAFFIC MITIGATION-STOCKTON			68,850	68,850	COMMUN INFRA-STRUCT
6135-0004	TRAFFIC MITIGATION-LODI			62,665	62,665	COMMUN INFRA-STRUCT
6135-0008	TRAFFIC MITIGATION-RIPON			1,000	1,000	COMMUN INFRA-STRUCT
6135-0010	TRAFFIC MITIGATION-MANTECA			73,440	73,440	COMMUN INFRA-STRUCT
6135-0011	TRAFFIC MITIGATION-TRACY			1,500	1,500	COMMUN INFRA-STRUCT
6135-0012	TRAFFIC MITIGATION-REGIONAL			790,372	790,372	COMMUN INFRA-STRUCT
6135-0013	TRAFFIC IMPACT MITIGATION FEES		28,000	23,000	23,000	ROAD
6135-0014	CODE ENFORCEMENT CITATION FEES			38,000	38,000	
6135-0014	CODE ENFORCEMENT CITATION FEES	500				
6135-0020	TRAFFIC MITIGATION ADMIN			18,000	18,000	COMMUN INFRA-STRUCT
6135-0021	TRAFFIC MITIGATION PROCESSING			6,500	6,500	COMMUN INFRA-STRUCT
6135-0030	FIRE FACILITY-MANTECA-LATHROP			20,640	20,640	COMMUN INFRA-STRUCT
6135-0031	FIRE FACILITY-ESCALON			10,602	10,602	COMMUN INFRA-STRUCT
6135-0032	FIRE FACILITY-RIPON			9,990	9,990	COMMUN INFRA-STRUCT
6135-0033	FIRE FACILITY-WATERLOO-MORADA			7,991	7,991	COMMUN INFRA-STRUCT
6135-0034	FIRE FACILITY-MOKELUMNE			32,772	32,772	COMMUN INFRA-STRUCT
6135-0035	FIRE FACILITY FEE-TRACY			3,500	3,500	COMMUN INFRA-STRUCT
6135-0036	FIRE FACILITY FEE-CLEMENTS			7,800	7,800	COMMUN INFRA-STRUCT
6135-0050	FIRE FACILITY-ADMIN			1,596	1,596	COMMUN INFRA-STRUCT
6135-0051	FIRE FACILITY-PROCESSING			1,076	1,076	COMMUN INFRA-STRUCT
6135-0060	WATER IMPACT-STKN EAST WATER DIST			45,600	45,600	COMMUN INFRA-STRUCT

COUNTY OF SAN JOAQUIN PROPOSED BUDGET
1992-1993

SCHEDULE 5
ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND

ACCOUNT NO.	SOURCE CLASSIFICATION	ACTUAL 1990-1991	EST/ACT 1991-1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993	FUND (GENERAL UNLESS OTHERWISE NOTED)
6135-0065	WATER IMPACT-ADMIN			582	582	COMMUN INFRA-STRUCT
6135-0066	WATER IMPACT-PROCESSING			1,049	1,049	COMMUN INFRA-STRUCT
6135-0070	CODE ENFORCEMENT FEES		37,148			
6140-0001	LAB-CLINIC FEES-CONFIDENTIAL TESTING	16,094	29,423	18,000	18,000	
6140-0002	VITAL STATISTICS	103,408	103,000	100,000	100,000	
6140-0004	MISC LAB SERVICES		63,000	50,000	50,000	
6140-0006	ENVIRONMENTAL HEALTH FEES	1,627,376	2,040,259	2,529,114	2,529,114	
6140-0007	CLINIC FEES	197,904	244,382	200,000	200,000	
6140-0008	LABORATORY FEES	73,341	21,000	29,500	29,500	
6140-0010	COMMUNITY EDUCATIONAL FEES	8,100	6,000			
6150-0000	MENTAL HEALTH SERVICES PAY PATIENTS	282,704	250,000	250,000	250,000	MH/SUBSTANCE ABUSE
6150-0001	MENTAL HEALTH SERVICES MEDI-CAL	2,808,381	2,405,722	3,100,000	3,100,000	MH/SUBSTANCE ABUSE
6150-0002	MENTAL HEALTH SERVICES MEDI-CARE	913,208	1,336,514	1,235,537	1,235,537	MH/SUBSTANCE ABUSE
6150-0003	ALCOHOLISM PROGRAM-PAY PATIENTS	255,352	250,300	269,453	269,453	MH/SUBSTANCE ABUSE
6150-0005	DRUG PROGRAM SERVICING-PAY PATIENTS	173,606	199,345	168,000	168,000	MH/SUBSTANCE ABUSE
6150-0006	DRUG PROGRAMS SERVICES-MEDI-CAL	344,166	350,000	545,545	545,545	MH/SUBSTANCE ABUSE
6150-0007	DRUG PROGRAM SERVICES-MEDICARE	2,175		2,000	2,000	MH/SUBSTANCE ABUSE
6150-0008	DRUG PROGRAM-REFORMED MEDICAL	123,310	130,000	140,000	140,000	MH/SUBSTANCE ABUSE
6150-0011	MENTAL HEALTH SERV-EMPLOYEES ASSISTANCE PROG	150,098	219,934	219,934	219,934	MH/SUBSTANCE ABUSE
6150-0014	DRUG YOUTH PROGRAM-CONVICTION FEES	5,000	8,400	5,000	5,000	MH/SUBSTANCE ABUSE
6150-0096	M/H SERVICES-INST FOR MENTAL DISEASE			418,683	418,683	MH/SUBSTANCE ABUSE
6150-0097	MENTAL HEALTH SVCS-PROFESSIONAL BLDG	94,474	94,475	94,475	94,475	MH/SUBSTANCE ABUSE
6150-0098	MENTAL HEALTH SERVICES-OTHER INCOME	20,614	46,578	10,000	10,000	MH/SUBSTANCE ABUSE
6150-0099	MENTAL HEALTH SERV-ACTIVITY CTR-OTHER INCOME	1,398,280	1,602,340	1,602,340	1,602,340	MH/SUBSTANCE ABUSE
6150-0100	DRUG PROGRAMS-OTHER	8,127	17,542	69,132	69,132	MH/SUBSTANCE ABUSE
6150-0101	MENTAL HEALTH SERVICES-PATIENTS INSURANCE	390,051	400,000	400,000	400,000	MH/SUBSTANCE ABUSE
6150-0102	DRUG PROGRAM SERVICES-PATIENTS INSURANCE	18,618	19,500	16,200	16,200	MH/SUBSTANCE ABUSE
6150-0103	CONSERVATORSHIP FEE	147,045	151,000	151,000	151,000	MH/SUBSTANCE ABUSE
6150-0104	MENTAL HEALTH I/P SERVICES-OTHER COUNTIES	104,377	235,000	235,000	235,000	MH/SUBSTANCE ABUSE
6150-0106	MH CHILDREN'S SERVICES-OTHER COUNTIES	354,730	184,103	184,103	184,103	MH/SUBSTANCE ABUSE
6151-0001	OTHER-CCS ENROLLMENT FEES		1,000	1,200	1,200	
6170-0000	ADOPTION FEES	4,500	6,000	6,000	6,000	
6180-0000	COUNTY CLERK PROCESSING FEES	66,874	53,000	53,000	53,000	
6190-0003	INSTITUTIONAL CARE & SERVICES-SJGH PAY PATIENTS	33,124	36,000	33,000	33,000	
6190-0007	INSTITUTIONAL CARE & SERVICES-BH PAY PATIENTS	535	1,300	300	300	
6190-0008	INSTITUTIONAL CARE & SERV-HOME DETECTION	231,685	244,000	248,880	248,880	
6190-0009	INSTITUTIONAL CARE & SERV-JAIL & HONOR FARM	261,727	264,016	230,000	230,000	
6190-0010	INSTITUTIONAL CARE & SERVICES-WORK FURLOUGH	66,250	61,500	55,350	55,350	
6190-0011	INSTITUTIONAL CARE & SERVICES-JUVENILE HALL	22,250	129,117	119,500	119,500	
6190-0012	INSTITUTIONAL CARE & SERVICE-COURT WARDS	10,981	16,000	11,000	11,000	
6190-0015	INSTITUTIONAL CARE & SERV-DEPEN CHILDREN HOME		4,114	4,114	4,114	
6190-0016	INSTITUTIONAL CARE & SERVICES-ACTS UNIT	59,385				
6190-0020	INSTITUTIONAL CARE & SERV-PREVENTION/EDUCATION	200,000	75,000	125,000	125,000	MH/SUBSTANCE ABUSE
6190-0021	INSTITUTIONAL CARE & SERVICES-ALC INSURANCE	66,284	48,400	57,000	57,000	MH/SUBSTANCE ABUSE
6190-0023	INSTITUTIONAL CARE & SERVICES-DRUNK DRIVING	460,000	554,033	538,313	538,313	MH/SUBSTANCE ABUSE
6190-0024	INSTITUTIONAL CARE & SERVICES-FIRST OFFENDER	436,553	431,109	469,327	469,327	MH/SUBSTANCE ABUSE

SCHEDULE 5
ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND

ACCOUNT NO.	SOURCE CLASSIFICATION	ACTUAL 1990-1991	EST/ACT 1991-1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993	FUND (GENERAL UNLESS OTHERWISE NOTED)
6190-0025	INSTITUTIONAL CARE & SERV-ALT WORK PRGM	348,355	360,000	378,000	378,000	
6190-0026	INSTITUTIONAL CARE & SERV-HABITUAL OFFENDER	1,381				MH/SUBSTANCE ABUSE
6190-0027	INSTITUTIONAL CARE & SERV ALCOHOL-FOOD STAMPS	48,000	54,300	54,000	54,000	MH/SUBSTANCE ABUSE
6190-0050	MEDICATION-OUT PATIENT-SHORT DOYLE		619,527	668,787	668,787	MH/SUBSTANCE ABUSE
6190-0052	MEDICATION-CHILDREN SERVICES-SHORT DOYLE		27,320	27,320	27,320	MH/SUBSTANCE ABUSE
6190-0053	MEDICATION-LODI CLINIC-SHORT DOYLE		21,456	21,456	21,456	MH/SUBSTANCE ABUSE
6190-0055	MEDICATION-IN PATIENT-SHORT DOYLE		80,640	80,640	80,640	MH/SUBSTANCE ABUSE
6190-0057	MEDICATION-MEDI-CAL		520,000	344,096	344,096	MH/SUBSTANCE ABUSE
6190-0059	MEDICATION FOR CLOZARIL CLIENTS		14,230	14,230	14,230	MH/SUBSTANCE ABUSE
6210-0000	LIBRARY SERVICES	55,234	68,863	67,972	67,972	LIBRARY
6211-0000	SERVICES-COOPERATIVE WORK	7,136	8,333	8,500	8,500	
6213-0000	WEED ABATEMENT	115	37,517	145,000	145,000	
6213-0001	FIRE REPORT FEES & ARSON RESTITUTION	7,433	2,712	750	750	
6213-0002	FIRE INSPECTION FEES	200,030	97,721	170,462	170,462	
6220-0001	PARKS & RECREATION FEES-MICKE GROVE RENTALS	67,539	66,800	68,900	68,900	
6220-0004	PARKS & REC FEES-DURHAM FERRY RENTAL	330	200	500	500	
6220-0006	PARKS & RECREATION FEES-MAGEE PARKING	2,413	3,500	3,500	3,500	
6220-0007	PARKS & RECREATION FEES-MOSSDALE PARKING	23,549	22,640	22,000	22,000	
6220-0008	PARKS & RECREATION FEES-OAK GROVE PARKING	97,810	86,000	93,500	93,500	
6220-0009	PARKS & RECREATION FEES-HARMONY GROVE RENTALS	2,555	2,300	2,000	2,000	
6220-0010	CONCESSION LEASE-MICKE GROVE-SNACK BAR	16,550	16,000	15,000	15,000	
6220-0011	CONCESSION LEASE-MICKE GROVE-AMUSEMENT RIDES	66,166	91,000	85,000	85,000	
6220-0012	PARKS & RECREATION FEES-DOS REIS PARKING	15,916	22,000	20,000	20,000	
6220-0013	PARKS & RECREATION FEES-DURHAM FERRY PARKING	4,548	4,350	5,000	5,000	
6220-0014	CONCESSION LEASE-OAK GROVE SNACK BAR	7,271	7,330	7,500	7,500	
6220-0015	PARKS & RECREATION FEES-PARK USER REIMBURSEMT	1,050	1,000	1,200	1,200	
6220-0016	PARKS & RECREATION FEES-DURHAM FERRY CAMPING	30,856	28,000	28,000	28,000	
6220-0018	PARKS & RECREATION FEES-OAK GROVE RENTALS	33,147	29,460	30,000	30,000	
6220-0019	PARKS & RECREATION FEE-WESTGATE BOAT DOCKING	12,044	15,000	15,000	15,000	
6220-0020	PARKS & RECREATION FEES-OTHER REVENUES	4,995	4,500	4,500	4,500	
6220-0021	PARKS & RECREATION FEES-DOS REIS CAMPING	51,675	48,000	50,000	50,000	
6220-0022	PARKS & RECREATION FEES-MICKE GROVE PRKG	185,991	175,000	185,000	185,000	
6220-0024	PARKS & RECREATION FEES-WESTGATE DAY PARKING	4,039	3,400	3,500	3,500	
6220-0025	CONCESSION LEASE-REGIONAL SPORTS	15,992	18,000	25,000	25,000	
6220-0026	PARKS & RECREATION FEES-REGIONAL SPORTS	34,765	30,000	35,000	35,000	
6220-0027	PARKS & RECREATION-RESERVATION FEE	5,610	6,300	6,500	6,500	
6220-0028	PARKS & RECREATION-OAK GROVE FISHING PASS	10,575	10,000	11,000	11,000	
6220-0029	PARKS & RECREATION-PROGRAM ACTIVITIES	3,520	3,000	20,850	20,850	
6220-0030	CAA-PAC TEL LEASE	8,327	8,040	8,442	8,442	
6220-0031	PARKS & RECREATION-ZOO ADMISSION FEES	114,542	115,500	120,000	120,000	
6230-0006	OTHER-EMPLOYEE MAINTENANCE-PARKS & RECREATION	2,933	1,300	1,500	1,500	
6250-0000	OTHER-CHANNEL MAINTENANCE	674,894	792,839	897,353	897,353	
6250-0001	OTHER-FLOOD CONTROL	192,380	257,069	350,789	350,789	
6260-0000	OTHER-UTILITY DISTRICTS	737,406	667,670	789,638	789,638	
6270-0004	OTHER-LAW LIBRARY TRUST	2,820				TRIAL COURT
6280-0000	OTHER-PARKS & RECREATION SERVICES (CSA)	122,462	120,000	145,000	145,000	

SCHEDULE 5
ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND

ACCOUNT NO.	SOURCE CLASSIFICATION	ACTUAL 1990-1991	EST/ACT 1991-1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993	FUND (GENERAL UNLESS OTHERWISE NOTED)
6290-0000	OTHER-REGISTRATION OF BONDS	206	125	200	200	
6291-0000	OTHER-PUB HLTH WORKERS COMP REFND		22,206			CAPITAL OUTLAY
6320-0000	OTHER-INMATE COMMISSARY EXPENSE REIMB	58,212	76,000	94,962	94,962	
6333-0003	OTHER-ENTERPRISE FUND-GOVT BLDGS	134,330	123,346	140,616	140,616	
6333-0004	OTHER-ENTERPRISE FUND-DATA PROCESS	66,098	32,637	43,215	43,215	
6333-0005	OTHER-ENTERPRISE FUND-PURCHASING	341,038	198,963	226,964	226,964	
6333-0006	OTHER-ENTERPRISE FUND-PERSONNEL	204,020	171,868	229,485	229,485	
6333-0007	OTHER-ENTERPRISE FUND-AUDITOR-CONTROLLER	130,520	111,540	97,524	97,524	
6333-0008	OTHER-ENTERPRISE FUND-TREASURER	13,176	17,629	11,757	11,757	
6333-0009	OTHER-ENTERPRISE FUND-RETIREMENT	16,124	100,093-	33,739-	33,739-	
6333-0010	OTHER-ENTERPRISE FUND-CENTRAL SERVICES			44,000	44,000	
6333-0010	OTHER-ENTERPRISE FUND-CENTRAL SERVICES	49,214	34,600			
6333-0011	OTHER-ENTERPRISE FUND-COUNTY COUNSEL	43,852	25,116	25,000	25,000	
6333-0013	OTHER-ENTERPRISE FUND-COLLECTIONS	452,501	426,000	426,000	426,000	
6333-0014	OTHER-ENTERPRISE FD-COLLECTION (SJGH FEE REIMB)			17,000	17,000	
6333-0015	OTHER-ENTERPRISE FUND-PROPERTY APPRAISAL	3,223				
6333-0016	OTHER-ENTERPRISE FD-BLDG & EQUIP USE ALLOWANCE		2,521	2,317	2,317	
6333-0017	OTHER-ENTERPRISE FUND-PUBLIC WORKS	294,714	315,000	271,100	271,100	ROAD
6333-0019	OTHER-ENTERPRISE FUND-PARKS & RECREATION	180,799	196,000	196,000	196,000	
6333-0025	OTHER-ENTERPRISE FUND-SINGLE AUDIT			28,100	28,100	
6333-0025	OTHER-ENTERPRISE FUND-SINGLE AUDIT	25,902	26,500			
6333-0026	OTHER-ENTERPRISE FUND-COUNTY ADMINISTRATOR	45,394	39,506	42,022	42,022	
6333-0029	OTHER-ENTERPRISE FUND-UTILITY DISTRICTS	679				
6333-0031	OTHER-ENTERPRISE FUND-DRUG ABUSE		131,234	50,200	50,200	MH/SUBSTANCE ABUSE
6333-0032	OTHER-ENTERPRISE FUND-ALCOHOLISM	4,713		214,119	214,119	MH/SUBSTANCE ABUSE
6333-0033	OTHER-ENTERPRISE FD-PUBLIC HEALTH	100,717	107,680	88,521	88,521	
6333-0034	OTHER ENTERPRISE FD-MENTAL HEALTH	7,781				MH/SUBSTANCE ABUSE
6333-0036	OTHER-ENTERPRISE FD-CAPITAL PROJECTS (0837)			1,200,000	1,200,000	CAPITAL OUTLAY
6333-0037	OTHER-ENTERPRISE FD-CO COUNSEL-COST PLAN		7,763-	8,466-	8,466-	
6333-0053	OTHER-ISF-GOVERNMENT BUILDINGS	56,583	58,676	63,307	63,307	
6333-0054	OTHER-ISF-DATA PROCESSING	7,254	11,159	11,714	11,714	
6333-0055	OTHER-ISF-PURCHASING	5,033	17,409	14,701	14,701	
6333-0056	OTHER-ISF-PERSONNEL	3,410	4,096	4,814	4,814	
6333-0057	OTHER-ISF-AUDITOR-CONTROLLER	10,244	7,183	6,229	6,229	
6333-0058	OTHER-ISF-TREASURER	386	530	354	354	
6333-0059	OTHER-ISF-RETIREMENT ADMINISTRATION	304-	2,499-	764-	764-	
6333-0060	OTHER-ISF-CENTRAL SERVICES			6,300	6,300	
6333-0060	OTHER-ISF-CENTRAL SERVICES	5,906	4,200			
6333-0061	OTHER-ISF-COUNTY COUNSEL	670				
6333-0063	OTHER-ISF-COLLECTIONS	2,680	2,000	3,000	3,000	
6333-0065	OTHER-ISF-BUILDING & EQUIPMENT USE ALLOWANCE	1,628	1,636	1,645	1,645	
6333-0067	OTHER-ISF-PUBLIC WORKS	307,238	275,000	288,600	288,600	ROAD
6333-0068	OTHER-ISF-UTILITY DISTRICTS		15,000	15,000	15,000	
6333-0071	OTHER-ISF-SINGLE AUDIT			1,100	1,100	
6333-0071	OTHER-ISF-SINGLE AUDIT	977	1,030			
6333-0072	OTHER-ISF-PARKS & RECREATION	222	668-	142	142	

SCHEDULE 5
ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND

ACCOUNT NO.	SOURCE CLASSIFICATION	ACTUAL 1990-1991	EST/ACT 1991-1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993	FUND (GENERAL UNLESS OTHERWISE NOTED)
6333-0076	OTHER-ISF-COUNTY ADMINISTRATOR	930	1,229	1,102	1,102	
6333-0080	OTHER-ISF-COMMUNICATIONS	66,503	70,962			
6333-0082	OTHER-ISF-COUNTY COUNSEL-COST PLAN		5,153	930	930	
6335-0000	OTHER-SPECIAL DISTRICTS			14,000	14,000	
6335-0003	OTHER-SPECIAL DISTRICTS-RETIREMENT ADMIN	51-	226-	69-	69-	
6335-0005	OTHER-SPECIAL DISTRICTS-TREASURER-TAX COLLECT	196	184	148	148	
6335-0006	OTHER-SPECIAL DISTRICTS-AUDITOR CONTROLLER	2,726	1,803	1,999	1,999	
6335-0007	OTHER-SPECIAL DISTRICTS-PURCHASING	10,664	799	1,584	1,584	
6335-0008	OTHER-SPECIAL DISTRICTS-PERSONNEL	2,353	1,362			
6335-0009	OTHER-SPECIAL DISTRICTS-CENTRAL SERVICES	14,633	14,500			
6335-0010	OTHER-SPECIAL DISTRICTS-GOVERNMENT BUILDINGS	2,508	2,200	182-	182-	
6335-0012	OTHER-SPECIAL DISTRICTS-CO ADMINISTRATOR	19-	26	38	38	
6335-0014	OTHER-SPECIAL DISTRICTS-COUNTY COUNSEL	31,349	31,946	32,000	32,000	
6335-0015	OTHER-SPECIAL DISTRICTS-AIR POLLUTION	907,178				
6335-0016	OTHER-SPECIAL DISTRICTS-PUBLIC HEALTH	83,593	7,000	8,148	8,148	
6335-0018	OTHER-SPEC DIST-RETIREMENT ASSOC-CO COUNSEL		39,516	40,992	40,992	
6350-0002	OTHER-S J CO HOSP REPAY LEASE PURCHASE	74,360	11,440			CAPITAL OUTLAY
6350-0003	OTHER-LOAN REPAYMT-SOLID WASTE ENTERPRISE	135,000	129,000	124,000	124,000	CAPITAL OUTLAY
6350-0004	OTHER-LOAN REPAYMENT-SOUTHERN WATER SYSTEM	57,335	57,335	57,335	57,335	CAPITAL OUTLAY
6350-0006	OTHER-REPAYMENT-ADULT ACTIVITY CENTER		75,000	25,000	25,000	CAPITAL OUTLAY
6350-0007	OTHER-REPAYMENT-RAYMUS VILLAGE PARK			30,000	30,000	CAPITAL OUTLAY
6500-0001	INTERFUND TRANSFERS-COUNTY COUNSEL	41,341	16,080	18,000	18,000	
6500-0002	INTERFUND TRANSFERS-CENTRAL SERVICES			360,000	360,000	
6500-0002	INTERFUND TRANSFERS-CENTRAL SERVICES	301,284	343,950			
6500-0003	INTERFUND TRANSFERS-PUBLIC WORKS	480,824	428,000	354,600	354,600	ROAD
6500-0004	INTERFUND TRANSFERS-PARKS & REC	50,660	96,881	92,694	92,694	
6500-0005	INTERFUND TRANSFERS-DEPT OF AGING	122,754	158,963	190,258	190,258	
6500-0006	INTERFUND TRANSFERS-DATA PROCESSING	1,072,276	1,880,663	1,870,737	1,870,737	
6500-0007	INTERFUND TRANSFERS-CAPITAL PROJECTS	294,482	309,673	357,195	357,195	
6500-0007	INTERFUND TRANSFERS-CAPITAL PROJECTS	85,533		60,000	60,000	CAPITAL OUTLAY
6500-0009	INTERFUND TRANSFERS-GOVT BLDGS	292,743	184,744	184,744	184,744	
6500-0011	INTERFUND TRANSFERS-RECORDER	482				
6500-0012	INTERFUND TRANSFERS-AGRICULTURE	91	37,300	37,300	37,300	
6500-0013	INTERFUND TRANSFERS-JTPA	2,849	298	300	300	J. T. P. A.
6500-0014	INTERFUND TRANSFERS-PERSONNEL	33,918				
6500-0015	INTERFUND TRANSFERS-SHERIFF CT SECURITY	611,088	631,623	655,673	655,673	
6500-0016	INTERFUND TRANSFERS-LODI MARSHAL	88,558	93,974	99,969	99,969	
6500-0017	INTERFUND TRANSFERS-MRET MARSHAL	90,442	93,974	99,969	99,969	
6500-0018	INTERFUND TRANSFERS-TRACY MARSHAL	90,442	93,974	99,969	99,969	
6500-0019	INTERFUND TRANSFERS-STOCKTON MARSHAL	338,782	380,088	399,877	399,877	
6500-0020	INTERFUND TRANSFERS-COLLECTOR	5,815	3,500	5,000	5,000	
6500-0021	INTERFUND TRANSFERS-COUNTY ADMINISTRATOR	5,962	5,000	5,500	5,500	
6500-0022	INTERFUND TRANSFERS-SUPERIOR COURT	145,353	170,000	180,000	180,000	TRIAL COURT
6500-0023	INTERFUND TRANSFERS-COURT ASSIGNED COUNSEL	348,346	420,000	380,000	380,000	
6500-0024	INTERFUND TRANSFER-TREAS/TAX COLLECTOR	2,092	1,816	1,530	1,530	
6500-0026	INTERFUND TRANSFER-MENTAL HEALTH	224,901	181,124	181,124	181,124	MH/SUBSTANCE ABUSE

SCHEDULE 5
ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND

ACCOUNT NO.	SOURCE CLASSIFICATION	ACTUAL 1990-1991	EST/ACT 1991-1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993	FUND (GENERAL UNLESS OTHERWISE NOTED)
6500-0027	INTERFUND TRANSFERS-DRUG ABUSE	187,474	248,024	303,185	303,185	MH/SUBSTANCE ABUSE
6500-0028	INTERFUND TRANSFERS-ALCOHOL	211,616	249,002	272,697	272,697	MH/SUBSTANCE ABUSE
6500-0031	INTERFUND TRANSFERS-UTILITY DISTRICTS	20,659	20,000	20,000	20,000	
6500-0032	INTERFUND TRANSFERS-GEN SVCS/PURCHASING	36,317	22,600			
6500-0033	INTERFUND TRANSFERS-JUVENILE HALL	15,774	15,775	15,775	15,775	
6500-0035	INTERFUND TRANSFERS-AUDITOR	18,477	30,000	38,000	38,000	
6500-0036	INTERFUND TRANSFERS-PUBLIC WORKS CONSTRUCTION	173,691	982,000	176,500	176,500	ROAD
6500-0037	INTERFUND TRANSFERS-PUBLIC WORKS MATERIALS	339,904	101,000	169,600	169,600	ROAD
6500-0038	INTERFUND TRANSFERS-PUBLIC HEALTH	9,382	40,000	6,306	6,306	
6500-0040	INTERFUND TRANSFERS-NEIGHBORHOOD PRESERVATION	2,786	1,500	4,500	4,500	
6500-0041	INTERFUND TRANSFERS-PROBATION ADMIN	49,819	55,000	55,501	55,501	
6500-0042	INTERFUND TRANSFER-HSA	44,268				
6500-0043	INTERFUND TRANSF-PUBLIC WORKS-SPEC PROJECTS		17,500			ROAD
6500-0046	INTERFUND TRANSFER-CAP POJ-REHAB			164,965	164,965	CAPITAL OUTLAY
6500-0047	INTERFUND-TRACY AGR. IMPROVEMENT		186,775			CAPITAL OUTLAY
6500-0051	ITF TRANSFERS-COST ALLOC-RETIREMENT	474-	41,816-	10,347-	10,347-	
6500-0053	ITF TRANSFERS-COST ALLOC-GOVT BLDGS	9,453-	21,578-	16,497	16,497	
6500-0055	ITF TRANSFERS-COST ALLOC-GEN SERV	77,083	36,077	11,694	11,694	
6500-0056	ITF TRANSFERS-COST ALLOC-PERSONNEL	92,912	79,893	92,105	92,105	
6500-0057	ITF TRANSFERS-COST ALLOC-AUDITOR	90,698	50,196	35,059	35,059	
6500-0058	ITF TRANSFERS-COST ALLOC-TREA-TAX COLL	5,108	7,231	4,621	4,621	
6500-0059	ITF TRANSFERS-COST ALLOC-SINGLE AUDIT			9,100	9,100	
6500-0059	ITF TRANSFERS-COST ALLOC-SINGLE AUDIT	7,552	8,600			
6500-0060	ITF TRANSFERS-COST ALLOC-CENTRAL SERV			25,583	25,583	
6500-0060	ITF TRANSFERS-COST ALLOC-CENTRAL SERV	7,394	5,664			
6500-0061	ITF TRANSFERS-COST ALLOC-CO COUNSEL	113-	751	924-	924-	
6500-0065	ITF TRANSFERS-COST ALLOC-EQ ALLOW	17,887	33,676	55,947	55,947	
6500-0072	ITF TRANSFERS-COST ALLOC-PARKS & REC	4,946	4,966	4,051	4,051	
6500-0073	ITF TRANSFERS-COST ALLOCATION-DATA PROCESSING	11,840-	24,682-	48,801-	48,801-	
6500-0076	ITF TRANSFERS-COST ALLOC-CAO	15,731	15,061	11,325	11,325	
	TOTAL CHARGES FOR CURRENT SERVICES	37,498,063	40,254,164	46,340,315	46,285,120	
	MISCELLANEOUS REVENUES					
7020-0000	AID FROM PRIVATE PARTIES	1,095				ROAD
7020-0023	AID FROM PRIVATE PARTIES-PARKS & RECREATION	3,820		25,672	25,672	
7020-0032	AID FROM PRIVATE PARTIES-HISTORICAL SOCIETY	33,827				CAPITAL OUTLAY
7020-0044	AID FROM PRIVATE PARTIES-CHESTNUT ST BRIDGE		13,400			ROAD DIST # 4
7020-0052	AID FROM PRIV PART-YOUTH GANG PREVENTION	1,500				
7020-0054	AID FROM PRIVATE PARTIES-CIMT-LITTLE	1,000				
7020-0055	AID FROM PRIVATE PARTIES-JUNIOR AID	2,800				
7020-0057	AID FROM PRIVATE PARTIES-HOSP GUILD		750			
7020-0059	AID FROM PRIV PART-MARY GRAHAM CHILD CTR (809)			10,000	10,000	CAPITAL OUTLAY
7030-0000	REVENUE APPLICABLE TO PRIOR YEARS	5,400	10,000	10,000	10,000	

SCHEDULE 5
ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND

ACCOUNT NO.	SOURCE CLASSIFICATION	ACTUAL 1990-1991	EST/ACT 1991-1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993	FUND (GENERAL UNLESS OTHERWISE NOTED)
7030-0000	REVENUE APPLICABLE TO PRIOR YEARS	60,354				ROAD
7040-0000	SALE OF FIXED ASSETS		1,773	8,000	8,000	
7040-0000	SALE OF FIXED ASSETS		1,200			CAPITAL OUTLAY
7040-0000	SALE OF FIXED ASSETS		442	2,500	2,500	J. T. P. A.
7040-0000	SALE OF FIXED ASSETS	16,044				RECORDERS EQUIP/AUTO
7050-0000	OTHER SALES	5	2,898			
7050-0001	OTHER SALES-DEVELOPMENT SERVICES	146	5,755	10,000	10,000	
7050-0003	OTHER SALES-MAPS-SIGNS-INDICES-ORDINANCES-ETC	9,813	22,000	30,000	30,000	
7050-0004	OTHER SALES-SUPPLIES	2,608	11,000	2,000	2,000	
7050-0005	OTHER SALES-CENTRAL SERVICES			12,000	12,000	
7050-0005	OTHER SALES-CENTRAL SERVICES	13,937	8,650			
7050-0006	RECORDERS SOFTWARE SALES	5,000				
7050-0007	OTHER SALES-DISASTER KITS	150		1,600	1,600	
7050-0008	OTHER SALES-RECYCLED PAPER	6,809	2,917			
7050-0010	OTHER SALES-FORMS & TAPES	371	500	500	500	
7050-0010	OTHER SALES-FORMS & TAPES	28,474	22,500	26,000	26,000	TRIAL COURT
7050-0011	OTHER SALES-SCRAP METALS	221				
7050-0012	OTHER SALES-SHERIFF FOUND PROPERTY			500	500	
7050-0013	OTHER SALES-FORMS-CO CLERK	748	1,200	1,200	1,200	
7050-0014	OTHER SALES-SUBCRIPTION-BOS AGENDA & MINUTES	1,575	1,600	1,600	1,600	
7050-0015	OTHER SALES-ORDINANCE CODES	450	450	450	450	
7060-0000	MISCELLANOUS	11,647	17,715	2,000	2,000	J. T. P. A.
7060-0000	MISCELLANOUS		1,683,500			AIR POLLUTION CNTRL
7060-0001	OTHER-FEES RECEIVED FROM EMPLOYEES	3,676	3,000	4,000	4,000	
7060-0001	OTHER-FEES RECEIVED FROM EMPLOYEES	2,357	300	500	500	ROAD
7060-0001	OTHER-FEES RECEIVED FROM EMPLOYEES	65	24			TRIAL COURT
7060-0001	OTHER-FEES RECEIVED FROM EMPLOYEES	170				MH/SUBSTANCE ABUSE
7060-0001	OTHER-FEES RECEIVED FROM EMPLOYEES	245	300	300	300	J. T. P. A.
7060-0005	OTHER-CONTRIBUTION FROM MICKE GROVE TRUST FUND	115,000	114,764	408,894	408,894	CAPITAL OUTLAY
7060-0007	OTHER-OUTLAWED WARRANTS	22,925	45,000	45,000	45,000	
7060-0007	OTHER-OUTLAWED WARRANTS	143	1,700			ROAD
7060-0007	OTHER-OUTLAWED WARRANTS		70			CAPITAL OUTLAY
7060-0007	OTHER-OUTLAWED WARRANTS	9,441	6,740			TRIAL COURT
7060-0007	OTHER-OUTLAWED WARRANTS	205				MH/SUBSTANCE ABUSE
7060-0007	OTHER-OUTLAWED WARRANTS	2,355	2,500	2,000	2,000	J. T. P. A.
7060-0008	OTHER-DCH VENDING MACHINE	495	500	500	500	
7060-0011	OTHER-RECOVERED DAMAGES		200	1,000	1,000	
7060-0011	OTHER-RECOVERED DAMAGES	28,246	21,000	21,000	21,000	ROAD
7060-0011	OTHER-RECOVERED DAMAGES	213				TRANSPORTATION COORD
7060-0012	OTHER-RECOVERED DAMAGES-JUV HALL PROPERTY	322	369			
7060-0013	OTHER-PARK SUBDIVISION TRUST		65,109			CAPITAL OUTLAY
7060-0015	OTHER-DOA-INCOME FOR SERVICES		1,572	143,889	143,889	
7060-0016	OTHER-EDA TRANSFER	142,909	130,000	134,706	134,706	J. T. P. A.
7060-0018	OTHER-ENVIRONMENTAL CONSULTANTS REIMBURSEMENT		228,000	400,000	400,000	
7060-0020	OTHER-ABANDONMENT FEES	4,800	1,800	4,200	4,200	ROAD
7060-0021	OTHER-REFUNDS ON OUTSIDE AGENCY CONTRACTS	2,579	10,900			

ACCOUNT NO.	SOURCE CLASSIFICATION	ACTUAL 1990-1991	EST/ACT 1991-1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993	FUND (GENERAL UNLESS OTHERWISE NOTED)
7060-0026	OTHER-RSVP PROGRAM INCOME	3,362	2,601	5,824	5,824	
7060-0027	AAB FINDINGS OF FACTS FEES	550	650	3,800	3,800	
7060-0028	OTHER-FEES RECEIVED FROM CO EMPLOYEE-HSA & MGCS	1,161	2,000	2,000	2,000	
7060-0033	NARCOTICS ENFORCEMENT DISTRIBUTION	209,716		220,000	220,000	DA-NARC ENFORCE
7060-0034	OTHER-JAIL REIMBURSEMENT		2,053,000			CAPITAL OUTLAY
7060-0040	CCS FAMILY REPAYMENTS		1,500	1,000	1,000	
7060-0044	OTHER-LOCAL HEALTH LAB SERVICES-TUOLUMNE CO	14,625	12,310	13,200	13,200	
7060-0046	OTHER-CHILD RECOVERY REIMBURSEMENT	77	710	100	100	
7060-0047	OTHER-PARKS SUBDIVISION TR (0890)			52,550	52,550	CAPITAL OUTLAY
7060-0062	OTHER-INDUSTRIAL DEVELOPMENT AUTHORITY SJ CO	3,000	13,312	13,000	13,000	
7060-0063	FARE BOX REVENUE-WOODBRIDGE DIAL-A-RIDE	4,334	3,975	3,900	3,900	TRANSPORTATION COORD
7060-0071	COURTHOUSE CONSTR FUND	1,090,723	1,000,000	1,240,000	1,240,000	CAPITAL OUTLAY
7060-0076	OTHER-GRAIN SCALE INSP FEES	2,952	2,800	2,800	2,800	
7060-0077	OTHER-EQUITABLE LIFE INSURANCE FEES	1,936	1,500	2,000	2,000	
7060-0078	OTHER-VENDING MACHINES-JUVENILE HALL	1,847	1,845	1,788	1,788	
7060-0079	OTHER-INSPECT/TEST WEIGHING/MEASURING DEVICES	39,820	37,000	37,000	37,000	
7060-0080	OTHER-VENDING MACHINES-PARKS & REC	407	230	250	250	
7060-0081	COUNTY SHARE-ABSENT PARENT COLLECTIONS	304,921	300,000	300,000	300,000	
7060-0082	OTHER-UNCLAINED MONEY IN CO TREASURER			35,776	35,776	
7060-0085	DISTRICT ATTORNEY CONSUMER FRAUD RECOVERY	46,161	45,000	45,000	45,000	
7060-0086	DA-PLANNING ENFORCEMENT	6,150	10,000	8,000	8,000	
7060-0087	DA-ENVIRONMENTAL PROTECTION UNIT	26,490	11,000	25,000	25,000	
7060-0088	DA-TOXIC STRIKE FORCE	35,922	45,000	35,000	35,000	
7060-0093	OTHER-CA TRAFFIC SAFETY INSTITUTE REIMB			11,333	11,333	TRIAL COURT
7060-0094	REBATES & REFUNDS-PUBLIC HEALTH	3,329	830	810	810	
7060-0096	REBATES & REFUNDS	185	800	800	800	
7060-0096	REBATES & REFUNDS	171,000	46,739			CAPITAL OUTLAY
7060-0096	REBATES & REFUNDS	19,500				ROAD DIST # 3
7060-0096	REBATES & REFUNDS		70,836	200,000	200,000	LIBRARY
7060-0096	REBATES & REFUNDS	615				FAMILY SUPPORT
7060-0098	OTHER-MISCELLANEOUS	31,185	25,000	30,000	30,000	
7060-0098	OTHER-MISCELLANEOUS	7,075	5,700	5,700	5,700	ROAD
7060-0098	OTHER-MISCELLANEOUS	500	8			CAPITAL OUTLAY
7060-0098	OTHER-MISCELLANEOUS	721	2,824			TRIAL COURT
7060-0098	OTHER-MISCELLANEOUS	2,263	13,000	38,614	38,614	MH/SUBSTANCE ABUSE
7060-0098	OTHER-MISCELLANEOUS	50				TRANSPORTATION COORD
7060-0099	REVENUE TO BE ABATED	15,162-				
7060-0099	REVENUE TO BE ABATED		1,300-			ROAD
7060-0099	REVENUE TO BE ABATED			16,896	16,896	MH/SUBSTANCE ABUSE
7060-0099	REVENUE TO BE ABATED	13,636				FAMILY SUPPORT
7060-0103	OTHER-GARDEN PROGRAM INCOME	1,215				
7060-0105	BURN PERMITS	530				
7060-0106	OTHER-JAIL IMPROVEMENTS-AB 189			1,700,000	1,700,000	
7060-0106	OTHER-JAIL IMPROVEMENTS-AB 189	1,000,000		88,271	88,271	CAPITAL OUTLAY
7060-0107	OTHER-GENERAL FUND CONTRIBUTION	135,083	433,620	372,300	372,300	ROAD
7060-0108	OTHER-DRUG REHAB			725,000	725,000	CAPITAL OUTLAY

SCHEDULE 5
ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND

ACCOUNT NO.	SOURCE CLASSIFICATION	ACTUAL 1990-1991	EST/ACT 1991-1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993	FUND (GENERAL UNLESS OTHERWISE NOTED)
7060-0109	OTHER-HOSPITAL ENTERPRISE LOAN REPAYMENT	2,513,214				CONTINGENCY
7060-0113	OTHER-ROAD DISTRICTS REIMBURSEMENT	476,024	788,800	761,800	761,800	ROAD
7060-0115	OTHER-LINKAGES CLINT FEES		692	750	750	
7060-0116	BUILDING INSP-BAD CHECK FEES	180				
7060-0117	PLANNING-BAD CHECK FEES		257			
7060-0117	PLANNING-BAD CHECK FEES	77				
7060-0118	PARKS & REC-BAD CHECK FEES	18	50	50	50	
7060-0119	OTHER-TRACY/SAN JOAQUIN CDC			15,715	15,715	J. T. P. A.
7060-0120	TREASURER-BAD CHECK FEES			2,330	2,330	
7060-0200	OTHER-MENTAL HEALTH LOAN REPAYMENT	100,476	100,472	153,519	153,519	
7060-0201	OTHER-TELEPHONE ISF-LOAN REPAYMENT	235,888	235,889	235,889	235,889	
7060-0202	OTHER-FAMILY SUPPORT-LOAN REPAYMENT	60,835	77,355	92,045	92,045	
7060-0203	OTHER-304 E WEBER/COURTHOUSE ELEVATOR REPAYMNT		191,841	282,492	282,492	
7060-0204	OTHER-COMMUNICATION-ISF-REPAYMENT			570,251	570,251	
	TOTAL MISCELLANEOUS REVENUES	7,096,531	7,979,944	8,662,564	8,662,564	
	OPERATING TRANSFERS IN					
8001-0000	OPERATING TRANSFERS	26,387				
8001-0001	OPERATING TRANSFERS FROM GENERAL FUND	972,951	150,000			CAPITAL OUTLAY
8001-0001	OPERATING TRANSFERS FROM GENERAL FUND	1,757,238	1,487,430	1,143,356	1,143,356	J. T. P. A.
8001-0001	OPERATING TRANSFERS FROM GENERAL FUND	448,686	426,515	462,600	462,600	RABIES TREATMENT
8001-0001	OPERATING TRANSFERS FROM GENERAL FUND	1,458,766	1,344,252	100,000	100,000	CONTINGENCY
8001-0001	OPERATING TRANSFERS FROM GENERAL FUND	53,241	176,015	60,683	60,683	LIBRARY
8001-0002	OPERATING TRANSFERS FROM CONTINGENCY FUND	1,564,772				
8001-0002	OPERATING TRANSFERS FROM CONTINGENCY FUND	176,184				FAMILY SUPPORT
8001-0006	OPERATING TRANSFERS FROM CAPITAL OUTLAY FUND	37,847				
8001-0006	OPERATING TRANSFERS FROM CAPITAL OUTLAY FUND	35,000				ROAD
8001-0008	OPERATING TRF FROM GEN FD FOR MENTAL HEALTH	1,610,759	152,402	152,402	152,402	MH/SUBSTANCE ABUSE
8001-0009	OPERATING TRF FROM GEN FD FOR DRUGS	53,140	99,573	99,573	99,573	MH/SUBSTANCE ABUSE
8001-0010	OPERATING TRF FROM GEN FD FOR ALCOHOL	398,810	508,217	374,848	374,848	MH/SUBSTANCE ABUSE
8001-0011	OPERATING TRANSFERS FROM GEN FD-SUPERIOR CT	2,332,045	2,376,363	2,679,891	2,679,891	TRIAL COURT
8001-0012	OPERATING TRANSFER FROM GEN FD-STKN MUNI CT	1,405,122	1,405,923	1,746,741	1,746,741	TRIAL COURT
8001-0013	OPERATING TRANSFERS FROM GEN FD-LODI MUNI CT	9,516	161,672	276,932	276,932	TRIAL COURT
8001-0014	OPERATING TRANSFERS FROM GEN FD-MRE MUNI CT	137,191	256,855	402,136	402,136	TRIAL COURT
8001-0015	OPERATING TRANSFERS FROM GEN FD-TRACY MUNI CT	103,307-	73,709	132,857	132,857	TRIAL COURT
8001-0017	OPERATING TRANSFERS FROM EQUIP AUTOMATION FUND	597				
8001-0018	OPERATING TRANSFERS FROM DA/NARCOTICS ENFORCE	217,284	162,349	198,564	198,564	
8001-0019	OPERATING TRANSFERS FROM ASSESSORS AUTOMATION TR	65,730				
8001-0020	OPER TRF FROM SHERIFF/NARCOTICS ENFORCE	37,847				
8001-0021	OPER TRF FROM SHERIFF/CAL ID TRUST		62,000	63,264	63,264	
8001-0022	OPER TRF FROM CO AUTOMATED WARRANT SYSTEM	415,566	105,000			
8001-0023	OPERATING TRANSF FROM PUB HEALTH-VITAL STATS	5,250	14,250	9,000	9,000	
8001-0024	OPERATING TRANS FROM FAMILY SUPPORT	176,184				CONTINGENCY

COUNTY OF SAN JOAQUIN PROPOSED BUDGET
1992-1993

SCHEDULE 5
ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND

ACCOUNT NO.	SOURCE CLASSIFICATION	ACTUAL 1990-1991	EST/ACT 1991-1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993	FUND (GENERAL UNLESS OTHERWISE NOTED)
8001-0025	OPER TRF FROM ST AUTO INS FRAUD TR		35,660	111,677	111,677	
8001-0026	OPER TRF FROM AB1288-MENTAL HEALTH TR		1,458,355	1,458,355	1,458,355	MH/SUBSTANCE ABUSE
8001-0028	OPER TRF FROM AB1288-HEALTH SERVICE TR		331,881	331,881	331,881	
8001-0048	OPER TRF FRM CAP OUTLAY SJ PARTNERSHIP		75,000	75,000	75,000	
8001-0050	OPER TRANSF-HOSP SUPPORT OF OTHER HEALTH SVCS		10,825,744	10,825,744	10,825,744	
8001-0052	OPER TR FROM AUTO GHEFT PROSECUTION TR			161,313	161,313	
8001-0054	OPER TR FROM WORKERS COMP FRAUD PROSECTION TRUST			4,950	4,950	
8001-0055	OPER TRANSF-JAIL PROJECT		3,300,000			
8700-0002	RESIDUAL; EQUITY TRNSF-AIR POLLUTION CNTRL		244,512			AIR POLLUTION CNTRL
	TOTAL OPERATING TRANSFERS IN	13,292,806	25,233,677	20,871,767	20,871,767	
	GRAND TOTAL	469,062,402	516,130,052	556,265,747	556,210,552	

COUNTY OF SAN JOAQUIN PROPOSED BUDGET
1992-1993

SCHEDULE 7
SUMMARY OF COUNTY FINANCING REQUIREMENTS BY FUNCTION & FUND

	ACTUAL 1990-1991	EST/ACT 1991-1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993
SUMMARIZATION BY FUNCTION:				
GENERAL	52,888,745	58,522,770	67,280,171	50,284,159
PUBLIC PROTECTION	102,213,799	111,371,335	123,842,458	121,565,241
PUBLIC WAYS & FACILITIES	18,892,163	28,370,360	40,877,046	40,877,046
HEALTH & SANITATION	50,307,512	77,016,344	76,946,000	76,946,000
PUBLIC ASSISTANCE	230,197,515	246,920,756	261,700,317	261,669,489
EDUCATION	4,835,730	5,238,767	5,744,966	5,224,221
RECREATION	3,244,829	3,629,361	3,768,541	3,688,890
CONTINGENCY RESERVE	1,740,956	700,000	4,500,000	4,500,000
TOTAL FINANCING REQUIREMENTS	464,321,249	531,769,693	584,659,499	564,755,046

	ACTUAL 1990-1991	EST/ACT 1991-1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993
SUMMARIZATION BY FUND:				
01 GENERAL	374,855,956	416,548,273	446,151,140	442,615,968
02 ROAD	13,324,702	20,326,415	24,734,496	24,734,496
04 CAPITAL OUTLAY	7,856,241	13,223,713	20,339,987	3,970,706
05 FISH AND GAME	15,174	24,856	28,389	28,389
06 TRIAL COURT	14,268,438	15,765,305	16,471,625	16,471,625
07 MH/SUBSTANCE ABUSE	27,193,024	35,701,174	35,588,740	35,588,740
08 J. T. P. A.	12,011,974	11,398,328	11,857,059	11,857,059
09 TRANSPORTATION COORD	1,068,007	1,872,524	2,524,606	2,524,606
10 RABIES TREATMENT	560,510	616,115	612,189	612,189
11 CONTINGENCY	1,740,956	700,000	4,500,000	4,500,000
13 ROAD DIST # 1	481,759	333,524	1,466,800	1,466,800
14 ROAD DIST # 2	222,039	181,258	824,500	824,500
15 ROAD DIST # 3	652,857	2,046,346	3,307,100	3,307,100
16 ROAD DIST # 4	1,080,481	1,576,182	2,963,100	2,963,100
17 ROAD DIST # 5	1,241,817	945,622	2,829,700	2,829,700
18 LIBRARY	3,706,640	3,957,885	4,007,807	4,007,807
34 DA-NARC ENFORCE	217,284		198,564	198,564
35 SHERIFF-NARC ENFORCE	278,490	101,813		
37 RECORDERS EQUIP/AUTO	435,824	375,345	340,958	340,958
38 FAMILY SUPPORT	3,109,076	4,097,212	4,747,214	4,747,214
39 COMMUN INFRA-STRUCT			1,165,525	1,165,525
40 AIR POLLUTION CNTRL		1,977,803		
TOTAL FINANCING REQUIREMENTS	464,321,249	531,769,693	584,659,499	564,755,046

COUNTY OF SAN JOAQUIN PROPOSED BUDGET
1992-1993

SCHEDULE 8A
SCHEDULE OF COUNTY SPECIFIC FINANCING USES BY BUDGET UNIT BY FUNCTION AND ACTIVITY

BUDGET UNITS (GROUPED BY FUNCTION AND ACTIVITY)	ACTUAL 1990-1991	EST/ACT 1991-1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993
GENERAL				
LEGIS & ADMIN				
01 010100 BOARD OF SUPERVISORS	791.022	883.255	912.450	912.450
01 010101 MUNICIPAL ADVISORY COUNCILS	691	1.186		
01 010200 COUNTY ADMINISTRATOR	948.652	978.894	955.342	955.342
01 010202 CAO-CAPITAL PROJECTS	309.684	315.719	357.195	357.195
08 010305 EMPLOYMENT & ECONOMIC DEVELOPMENT DEPARTMENT	12.011.974	11.398.328	11.857.059	11.857.059
01 010400 CLERK BOARD OF SUPERVISORS	243.682	258.966	257.993	244.610
01 010500 PUBLIC INFORMATION	108.951	81.625	89.494	83.764
FINANCE				
01 010800 AUDITOR-CONTROLLER	1.563.416	1.594.650	1.818.513	1.818.513
01 010803 SINGLE AUDIT	55.272	60.350		
01 0108C4 OPERATING TRANSFERS	2.854.327	1.770.767	675.216	675.216
01 010900 DATA PROCESSING	1.321.686	1.992.976	1.825.238	1.825.238
01 011000 TREASURER-TAX COLLECTOR	1.316.249	1.485.485	1.658.294	1.658.294
01 011100 ASSESSOR	4.043.978	4.268.075	4.652.556	4.398.672
01 011200 GENERAL SERVICES/PURCHASING	1.421.968	1.687.080	2.226.200	2.226.200
01 011600 REVENUE & RECOVERY	1.367.802	1.395.029	1.476.888	1.476.888
COUNSEL				
01 011800 COUNTY COUNSEL	1.366.406	1.467.127	1.669.007	1.669.007
PERSONNEL				
01 012400 PERSONNEL	1.211.505	1.251.561	1.496.075	1.496.075
ELECTIONS				
01 013000 REGISTRAR OF VOTERS	2.316.850	1.372.383	1.358.981	1.358.981
COMMUNICATIONS				
01 013500 COMMUNICATIONS	187.920	191.465		
PROPERTY MANAGEMENT				
01 014200 GOVERNMENT BUILDINGS	4.480.978	4.663.826	4.916.931	4.563.197
PLANT ACQUISITION				
04 014800 PUBLIC IMPROVEMENT	7.856.241	13.223.713	20.339.987	3.970.706

SCHEDULE 8A
SCHEDULE OF COUNTY SPECIFIC FINANCING USES BY BUDGET UNIT BY FUNCTION AND ACTIVITY

BUDGET UNITS (GROUPED BY FUNCTION AND ACTIVITY)	ACTUAL 1990-1991	EST/ACT 1991-1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993
PROMOTION				
01 015400 ADVERTISING COUNTY RESOURCES	104,368	174,630	160,071	160,071
OTHER GENERAL				
01 016000 SURVEYOR	353,548	399,535	440,417	440,417
01 016200 RETIREMENT-ADMINISTRATION	169,053	74,377	21,161	21,161
01 016500 REBATES & REFUNDS	55,455	55,000	49,700	49,700
01 016600 MOTOR POOL CONTRIBUTION	447,730	320,800	244,500	244,500
01 016701 JUDGMENT & DAMAGES			500	500
01 016800 CENTRAL SERVICES	644,429	602,344		
01 018000 EQUIPMENT DEPRECIATION & BLDG USE ALLOW	5,334,908	6,553,624	7,820,403	7,820,403
TOTAL GENERAL	52,888,745	58,522,770	67,280,171	50,284,159
PUBLIC PROTECTION				
JUDICIAL				
01 020100 COUNTY CLERK	86,485	62,035	86,834	76,550
01 020200 DISTRICT ATTORNEY	6,783,671	7,254,206	7,900,791	7,755,507
01 020201 DISTRICT ATTORNEY-CAREER CRIMINAL PROJECT	55,893	52,389	52,800	52,800
01 020202 DISTRICT ATTORNEY-SUBVENTION PROGRAM	380,956	392,828	373,107	373,107
01 020203 DISTRICT ATTORNEY-VICTIM/WITNESS PROGRAM	305,241	348,232	325,530	325,530
01 020204 DISTRICT ATTORNEY-GANG VIOLENCE PROGRAM	76,285	74,792	80,000	80,000
01 020205 DISTRICT ATTORNEY-VICTIM ASSISTANCE CENTER	208,232	227,015	256,500	256,500
01 020208 DISTRICT ATTORNEY-MAJOR NARCOTIC SUPPRESSION	118,356	119,552	121,600	121,600
01 020209 DISTRICT ATTORNEY-CHILD ABDUCTION UNIT	125,708	135,293	133,808	133,808
34 020210 DISTRICT ATTORNEY - NARCOTICS ENFORCEMENT	217,284		198,564	198,564
01 020211 DISTRICT ATTORNEY-YOUTH GANG PREVENTION PROGRAM	1,169,434	908,896	810,120	810,120
01 020212 D A-AUTO INSURANCE FRAUD PROSECUTION	39,305			
01 020213 DISTRICT ATTORNEY-ANTI-DRUG ABUSE ENFORCEMENT PROG	180,665	467,406	456,031	456,031
38 020301 DA-FAMILY SUPPORT	3,109,076	4,097,212	4,747,214	4,747,214
01 020400 PUBLIC DEFENDER	3,948,918	4,318,471	5,164,581	4,748,078
01 020401 VERTICAL DEFENSE OF INDIGENTS PROJECT	129,535	122,667	126,724	112,267
01 020402 PUBLIC DEFENDER-SUBVENTION PROGRAM	355,034	361,361	372,555	366,468
01 021000 GRAND JURY	45,919	69,331	71,439	71,439
01 021100 INTEGRATED CRIMINAL JUSTICE SYSTEM	2,259,021	1,164,831		
01 021200 PRETRIAL SERVICES	322,365	319,543	486,729	486,729
01 021201 ALCOHOL/DRUG ALTERNATIVE PROGRAM	145,763	157,873	193,997	193,997
01 021300 COURT ASSIGNED COUNSEL	2,855,473	2,871,136	2,798,964	2,798,964

SCHEDULE 8A
SCHEDULE OF COUNTY SPECIFIC FINANCING USES BY BUDGET UNIT BY FUNCTION AND ACTIVITY

BUDGET UNITS (GROUPED BY FUNCTION AND ACTIVITY)	ACTUAL 1990-1991	EST/ACT 1991-1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993
01 0274C0 OPERATING TRANSFERS TO COURTS	3,780,567	4,274,522	5,238,557	5,238,557
06 027500 SUPERIOR COURTS	6,442,636	7,547,931	7,539,215	7,539,215
06 027600 STOCKTON MUNICIPAL COURT	4,773,450	4,933,228	5,301,366	5,301,366
06 027700 LODI MUNICIPAL COURT	1,083,714	1,160,348	1,292,288	1,292,288
06 027800 MANTECA-RIPON-ESCALON MUNICIPAL COURT	1,091,391	1,144,215	1,281,908	1,281,908
06 027900 TRACY MUNICIPAL COURT	877,247	979,583	1,056,848	1,056,848
POLICE PROTECTION				
01 021601 SHERIFF - STC TRAINING	150,702	152,750	149,705	149,705
01 021602 SHERIFF - BOATING SAFETY	454,041	605,797	615,467	615,467
35 021606 SHERIFF - NARCOTICS ENFORCEMENT	278,490	101,813		
01 021615 SHERIFF-POST TRAINING	1,841,977			
01 021620 SHERIFF - PATROL	9,511,089	8,527,519	8,903,575	8,771,268
01 021622 SHERIFF - COMMUNICATIONS		1,551,444	2,738,373	2,563,129
01 021626 SHERIFF - DETECTIVES	2,033,951	2,123,159	2,328,011	2,182,061
01 021628 SHERIFF - RECORDS/EVIDENCE	1,309,577	1,612,908	2,990,233	2,969,982
01 021630 SHERIFF - COURT SERVICES	1,568,652	1,668,553	1,954,103	1,648,300
01 021650 SHERIFF - LATHROP POLICE CONTRACT		821,004	1,133,545	1,080,256
01 021700 MARSHAL-STOCKTON	1,141,024	1,140,067	1,180,050	1,180,050
01 021800 MARSHAL-LODI	353,017	368,591	402,469	402,469
01 021900 MARSHAL-MANTECA-RIPON-ESCALON-TRACY	544,000	608,401	617,246	617,246
DETENTION & CORRECTION				
01 022600 SHERIFF - CUSTODY	18,296,157	21,824,387	23,848,339	23,621,645
01 022610 SHERIFF - JAIL TRANSITION	174,479	109,202	413,688	318,991
01 022615 SEHRIFF - CUSTODY HIRING/TRAINING			186,550	186,550
01 022620 SHERIFF - WORK PROGRAMS	704,443	707,107	790,215	790,215
01 022700 PROBATION-JUVENILE	1,824,774	2,392,674	2,640,316	2,640,316
01 022702 PROBATION-ADULT	2,228,654	2,327,310	2,506,289	2,506,289
01 022708 PROBATION-STC TRAINING PROGRAM	63,109	59,200	65,883	65,883
01 022730 PROBATION-YOUTH GANG PREVENTION PROG	17,112	266,681	102,887	102,887
01 022745 PROBATION-ADMINISTRATION	598,427	619,346	736,788	736,788
01 022800 JUVENILE HALL	3,049,323	3,882,521	4,295,830	4,295,830
01 022801 JUVENILE HALL-ACTS UNIT	355,497			
01 023006 PROBATION-DAY CARE CENTERS	262,121			
01 023200 JUVENILE COURT WORK PROJECT	45,164			
01 023304 PROBATION-CO-OPS	156,835			
01 023400 PROBATION-HOME SUPERVISION	187,555	185,934	234,582	234,582
FIRE PROTECTION				
01 023500 FIRE PREVENTION	253,042	325,873	383,308	383,308
FLOOD CONTROL				
01 024100 FLOOD CHANNEL MAINTENANCE	679,863	792,839	897,353	897,353

COUNTY OF SAN JOAQUIN PROPOSED BUDGET
1992-1993

SCHEDULE 8A
SCHEDULE OF COUNTY SPECIFIC FINANCING USES BY BUDGET UNIT BY FUNCTION AND ACTIVITY

BUDGET UNITS (GROUPED BY FUNCTION AND ACTIVITY)	ACTUAL 1990-1991	EST/ACT 1991-1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993
PROTECTIVE INSPECTION				
01 024700 AGRICULTURAL COMMISSIONER	2,160,928	2,628,434	2,456,631	2,456,631
01 024800 BUILDING INSPECTION	1,371,293			
01 024900 SEALER OF WEIGHTS & MEASURES	431,622	437,237	423,055	423,055
OTHER PROTECTION				
01 021635 SHERIFF - CIVIL	648,250	680,056	729,828	708,859
01 021640 SHERIFF - CORONER/MORGUE	620,974	700,373	711,118	711,118
01 021645 SHERIFF - ADMIN/SUPPORT SERVICES	1,560,536	1,627,839	2,321,774	1,827,385
01 024600 NEIGHBORHOOD PRESERVATION	904,083	905,949	1,530,732	1,530,732
01 025600 PERMIT & INSPECTION SERVICES	899,032	2,841,950	3,921,213	3,921,213
01 025700 PUBLIC ADMINISTRATOR	162,885	161,722	173,914	158,905
01 025800 PLANNING	1,933,824	2,389,548	2,336,936	2,336,936
01 025801 COG/AIRPORT LAND USE COMMISSION	6,000	6,000	6,000	6,000
01 025900 RECORDER	628,760	701,777	741,945	741,945
37 025901 RECORDER-EQUIPMENT/AUTOMATION	435,824	375,345	340,958	340,958
01 026000 EMERGENCY SERVICES	637,785	804,654	789,612	789,612
10 026300 ANIMAL CONTROL DIVISION	560,510	616,115	612,189	612,189
05 026500 FISH & GAME PROPAGATION	15,174	24,856	28,389	28,389
01 026600 HOUSING APPEALS BOARD	75			
01 026700 LAFCO CONTRIBUTION	125,545	129,504	135,289	135,289
TOTAL PUBLIC PROTECTION	102,213,799	111,371,335	123,842,458	121,565,241
PUBLIC WAYS & FACILITIES				
PUBLIC WAYS				
02 030101 PUBLIC WORKS-ADMINISTRATION	1,850,128	2,085,451	2,291,057	2,291,057
02 030103 PUBLIC WORKS-ENGINEERING	1,602,234	1,973,544	2,323,467	2,323,467
02 030104 PUBLIC WORKS-EQUIPMENT MAINTENANCE	1,125,351	1,097,196	1,205,231	1,205,231
02 030105 PUBLIC WORKS-ROAD MAINTENANCE	5,319,740	6,186,243	6,985,317	6,985,317
02 030106 PUBLIC WORKS-CONSTRUCTION	2,612,732	7,831,800	10,294,900	10,294,900
02 030108 PUBLIC WORKS-DEVELOPMENT SERVICES	814,517	1,152,181	1,634,524	1,634,524
01 030200 ROAD FUND SERVICES-CONTRIBUTION	135,083	433,620	372,300	372,300
01 030400 FLOOD CONTROL & WATER CONSERVATION	192,375	257,069	350,789	350,789
13 031300 ROAD DISTRICT #1	481,759	333,524	1,466,800	1,466,800
14 031400 ROAD DISTRICT #2	222,039	181,258	824,500	824,500
15 031500 ROAD DISTRICT #3	652,857	2,046,346	3,307,100	3,307,100
16 031600 ROAD DISTRICT #4	1,080,481	1,576,182	2,963,100	2,963,100

COUNTY OF SAN JOAQUIN PROPOSED BUDGET
1992-1993

SCHEDULE 8A
SCHEDULE OF COUNTY SPECIFIC FINANCING USES BY BUDGET UNIT BY FUNCTION AND ACTIVITY

BUDGET UNITS (GROUPED BY FUNCTION AND ACTIVITY)	ACTUAL 1990-1991	EST/ACT 1991-1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993
17 031700 ROAD DISTRICT #5	1,241,817	945,622	2,829,700	2,829,700
39 039900 COMMUNITY INFRA STRUCTURE PROG			1,165,525	1,165,525
TRANSPORTATION TERMINAL				
01 039100 AIRPORT CONTRIBUTION	493,043	397,800	338,130	338,130
TRANSPORTATION SYSTEMS				
09 039500 PUBLIC TRANSPORTATION	1,068,007	1,872,524	2,524,606	2,524,606
TOTAL PUBLIC WAYS & FACILITIES	18,892,163	28,370,360	40,877,046	40,877,046
HEALTH & SANITATION				
HEALTH				
07 040300 MENTAL HEALTH SERVICES - PHARMACY		1,034,475	1,055,711	1,055,711
07 040500 MENTAL HEALTH SERVICES	20,781,000	25,188,011	25,298,281	25,298,281
07 040600 DRUG ABUSE SERVICES	2,731,891	5,323,583	4,994,198	4,994,198
07 040700 ALCOHOLISM SERVICES	3,680,133	4,155,105	4,240,550	4,240,550
01 041000 PUBLIC HEALTH	10,809,732	11,456,179	13,086,461	13,086,461
01 041200 AIR POLLUTION CONTROL	1,130,125			
40 041201 AIR POLLUTION CONTROL		1,977,803		
01 041500 CALIFORNIA CHILDREN'S SERVICES	763,268	1,713,573	1,832,417	1,832,417
01 049400 OPERATING TRFS TO HEALTH CARE SERVICES	9,840,629	25,464,945	25,613,744	25,613,744
SANITATION				
01 040800 UTILITY DISTRICTS	570,734	702,670	824,638	824,638
TOTAL HEALTH & SANITATION	50,307,512	77,016,344	76,946,000	76,946,000
PUBLIC ASSISTANCE				
ADMINISTRATION				
01 050101 HUMAN SERVICES-ADMINISTRATION	30,188,011	36,923,492	42,002,516	42,002,516
AID PROGRAMS				
01 050105 HSA-AID TO THE DISABLED				

SCHEDULE 8A
SCHEDULE OF COUNTY SPECIFIC FINANCING USES BY BUDGET UNIT BY FUNCTION AND ACTIVITY

BUDGET UNITS (GROUPED BY FUNCTION AND ACTIVITY)	ACTUAL 1990-1991	EST/ACT 1991-1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993
01 050106 PUBLIC ASSISTANCE-FAMILIES DEP CHILDREN	159,198,969	160,500,372	172,356,399	172,356,399
01 050107 PUBLIC ASSISTANCE-AFDC-FOSTER CARE	19,882,106	20,064,081	19,734,758	19,734,758
01 050108 PUBLIC ASSISTANCE-AID FOR ADOPTION OF CH	1,547,823	1,898,854	2,335,590	2,335,590
01 050110 PUBLIC ASSISTANCE-GENERAL RELIEF	1,987,113	2,755,577	3,251,581	3,251,581
01 050111 HSA-CALIF CHILDREN'S SERVICES	778,917			
01 050118 PUBLIC ASSISTANCE-HOMEMAKER SERVICES	1,659,812	7,837,293	7,837,293	7,837,293
01 050121 PUBLIC ASSISTANCE-ADULT SP CIRCUMSTANCES	20,180	13,769	14,457	14,457
01 050124 PUBLIC ASSISTANCE-INDOCHINESE REFUGEES	696,635	670,714	657,300	657,300
01 050129 PUBLIC ASSISTANCE-REFUGEE ASSISTANCE GRANT	2,010,431	4,704,492	2,718,178	2,718,178
01 050131 PUBLIC ASSISTANCE-FOOD STAMP EMPLOY.& TRNG. PROG.	41,485	45,228	50,655	50,655
01 050132 PUBLIC ASSISTANCE-TEMPORARY HOMELESS SHELTER	1,574,149	1,365,458	1,433,731	1,433,731
01 050133 PUBLIC ASSISTANCE-GAIN PROGRAM	2,660,195	2,075,910		
GENERAL RELIEF				
01 053300 BURIALS	25,092	26,500	27,016	27,016
CARE OF COURT WARDS				
01 054500 ALTERNATE CARE HOMES	133,862			
VETERANS SERVICE				
01 055600 VETERANS SERVICE OFFICE	287,822	288,089	291,313	291,313
OTHER ASSISTANCE				
01 053900 MARY GRAHAM CHILDREN'S SHELTER	2,245,713	2,430,283	2,721,264	2,721,264
01 054000 COMMUNITY SERVICES	341,069	348,814	347,598	316,770
01 054101 DEPARTMENT OF AGING	4,918,156	4,971,830	5,920,668	5,920,668
TOTAL PUBLIC ASSISTANCE	230,197,515	246,920,756	261,700,317	261,669,489
EDUCATION				
ADMINISTRATION				
01 060100 SUPERINTENDENT OF SCHOOLS	687,000	704,197	1,188,747	751,641
01 060200 BOARD OF EDUCATION	34,974	44,403	61,855	44,403
01 060300 DISTRICT ORGANIZATION	230	800	7,000	800
LIBRARY SERVICES				
18 060900 COUNTY LIBRARY	3,706,640	3,957,885	4,007,807	4,007,807

COUNTY OF SAN JOAQUIN PROPOSED BUDGET
1992-1993

SCHEDULE 8A
SCHEDULE OF COUNTY SPECIFIC FINANCING USES BY BUDGET UNIT BY FUNCTION AND ACTIVITY

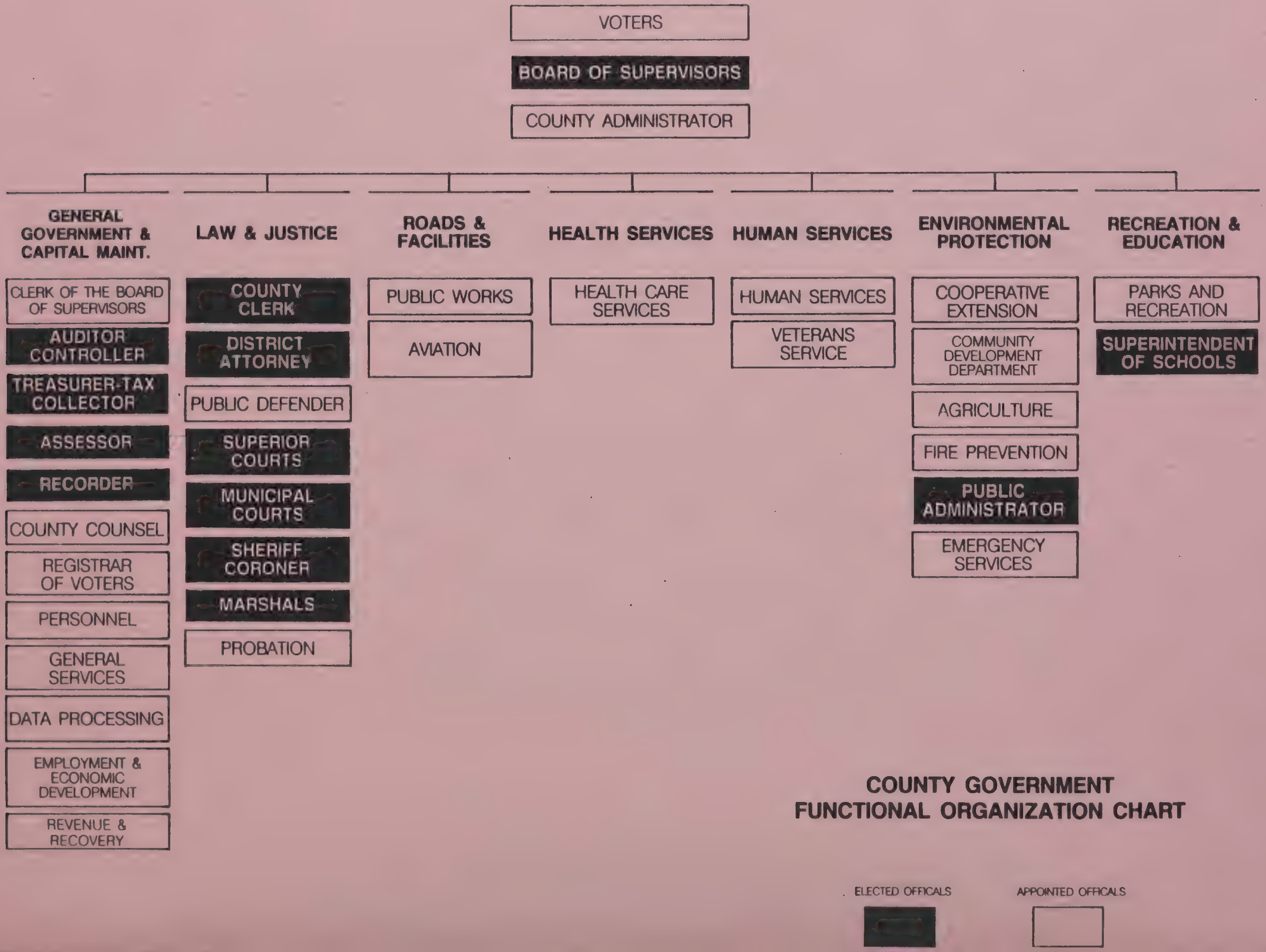
BUDGET UNITS (GROUPED BY FUNCTION AND ACTIVITY)	ACTUAL 1990-1991	EST/ACT 1991-1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993
01 060901 LIBRARY ADMINISTRATIVE SERVICES	53,241	176,015	67,972	67,972
AGRICULTURE EDUCATION				
01 061500 COOPERATIVE EXTENSION	318,179	320,001	327,751	316,132
OTHER EDUCATION				
01 062200 EDUCATION-JUVENILE HALL	35,466	35,466	83,834	35,466
TOTAL EDUCATION	4,835,730	5,238,767	5,744,966	5,224,221
RECREATION ----------				
RECREATION				
01 070200 RECREATION	109,662	106,513	98,743	90,537
01 070300 PARKS & RECREATION	2,738,001	3,098,873	3,434,668	3,364,668
01 070302 LITTER CONTROL PROGRAM	159,890	176,699		
CULTURAL SERVICES				
01 070800 CULTURAL SERVICES	37,276	47,276	235,130	233,685
01 070900 SAN JOAQUIN COUNTY HISTORICAL SOCIETY	200,000	200,000		
TOTAL RECREATION	3,244,829	3,629,361	3,768,541	3,688,890
CONTINGENCY RESERVE -------------------				
RESERVE				
11 106600 PROVISION FOR CONTINGENCIES	1,740,956	700,000	4,500,000	4,500,000
TOTAL CONTINGENCY RESERVE	1,740,956	700,000	4,500,000	4,500,000

COUNTY OF SAN JOAQUIN PROPOSED BUDGET
1992-1993

SCHEDULE 8A
SCHEDULE OF COUNTY SPECIFIC FINANCING USES BY BUDGET UNIT BY FUNCTION AND ACTIVITY

BUDGET UNITS (GROUPED BY FUNCTION AND ACTIVITY)	ACTUAL 1990-1991	EST/ACT 1991-1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993
GRAND TOTAL COUNTY BUDGET	464,321,249	531,769,693	584,659,499	564,755,046

Position Detail


VOTERS
BOARD OF SUPERVISORS
COUNTY ADMINISTRATOR
GENERAL GOVERNMENT & CAPITAL MAINT.
CLERK OF THE BOARD OF SUPERVISORS
AUDITOR CONTROLLER
TREASURER-TAX COLLECTOR
ASSESSOR
RECORDER
COUNTY COUNSEL
REGISTRAR OF VOTERS
PERSONNEL
GENERAL SERVICES
DATA PROCESSING
EMPLOYMENT & ECONOMIC DEVELOPMENT
REVENUE & RECOVERY
LAW & JUSTICE
COUNTY CLERK
DISTRICT ATTORNEY
PUBLIC DEFENDER
SUPERIOR COURTS
MUNICIPAL COURTS
SHERIFF CORONER
MARSHALS
PROBATION
ROADS & FACILITIES
PUBLIC WORKS
AVIATION
HEALTH SERVICES
HEALTH CARE SERVICES
HUMAN SERVICES
HUMAN SERVICES
VETERANS SERVICE
ENVIRONMENTAL PROTECTION
COOPERATIVE EXTENSION
COMMUNITY DEVELOPMENT DEPARTMENT
AGRICULTURE
FIRE PREVENTION
PUBLIC ADMINISTRATOR
EMERGENCY SERVICES
RECREATION & EDUCATION
PARKS AND RECREATION
SUPERINTENDENT OF SCHOOLS
ELECTED OFFICALS
APPOINTED OFFICALS

COUNTY GOVERNMENT
FUNCTIONAL ORGANIZATION CHART

POSITION BUDGET DETAIL

BUDGET UNIT - 010100 - BOARD OF SUPERVISORS

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993	REPRESENTATION UNIT
7216	CHAIRMAN BRD OF SUPERVISORS	$1,669.95	1	1	1	EXEMPT CLASS
7212	BOARD OF SUPERVISORS	$1,600.72	4	4	4	EXEMPT CLASS
9041	-SENIOR LEGISLATIVE ASSISTANT	61.10	3	2 *	2 *	CONFIDENTIAL
9040	-LEGISLATIVE ASSISTANT	58.30	2	3 *	3 *	CONFIDENTIAL
9039	ADMINISTRATIVE MANAGER	58.30	1	1	1	CONFIDENTIAL
9014	BOARD SECRETARY	53.30	2	2	2	CONFIDENTIAL
0024	BOARD SECRETARY	53.30	1	1	1	CONFIDENTIAL
6821	SPECIALIST CLERK	50.10	1	1	1	CONFIDENTIAL
	ALLOCATED TOTAL		15	15	15	

BUDGET UNIT - 010200 - COUNTY ADMINISTRATOR

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993	REPRESENTATION UNIT
7040	ADMINISTRATOR-COUNTY	80.30	1	1	1	EXECUTIVE
9083	ASSISTANT COUNTY ADMINISTRATOR	75.10	1	1	1	EXECUTIVE
0336	-SENIOR DEPUTY COUNTY ADMINISTRATOR	69.60	4	3 *	3 *	CONFIDENTIAL
0335	-DEPUTY COUNTY ADMINISTRATOR	66.60	1	2 *	2 *	CONFIDENTIAL
0332	-MANAGEMENT ANALYST III	64.00				CONFIDENTIAL
0331	-MANAGEMENT ANALYST II	62.10	1	1	1	CONFIDENTIAL
0330	-MANAGEMENT ANALYST I	56.30				CONFIDENTIAL
0026	-MANAGEMENT TECHNICIAN	54.50				CONFIDENTIAL
6810	SECRETARY	55.30	1	1	1	CONFIDENTIAL
0035	-MANAGEMENT SECRETARY II	53.30	2	2	2	CONFIDENTIAL
0034	-MANAGEMENT SECRETARY I	49.30				CONFIDENTIAL
	ALLOCATED TOTAL		11	11	11	

BUDGET UNIT - 010202 - CAO-CAPITAL PROJECTS

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993	REPRESENTATION UNIT
0336	SENIOR DEPUTY COUNTY ADMINISTRATOR	69.60	1	1	1	CONFIDENTIAL
0360	CAPITAL PROJECTS PLANNER	66.60	1	1	1	CONFIDENTIAL
6810	SECRETARY	55.30	1	1	1	CONFIDENTIAL
6821	SPECIALIST CLERK	50.10	1	1	1	CONFIDENTIAL
	ALLOCATED TOTAL		4	4	4	

BUDGET UNIT - 010305 - EMPLOYMENT & ECONOMIC DEVELOPMENT DEPARTMENT

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993	REPRESENTATION UNIT
9042	DIRECTOR EMPLOYMENT & TRAINING & PIC	71.00	1	1	1	EXECUTIVE
9073	INDUSTRIAL DEVELOPMENT MANAGER	69.60	1	1	1	SENIOR MANAGEMENT
9043	DEPUTY DIRECTOR EMPLOYMENT TRNG-PIC	66.60	2	2	2	SENIOR MANAGEMENT
6797	EEDD MIS DIVISION MANAGER	64.10	1	1	1	MIDDLE MANAGEMENT

POSITION BUDGET DETAIL

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993	REPRESENTATION UNIT
6796	EEDD DIVISION MANAGER	64.10	4	4	4	MIDDLE MANAGEMENT
6795	EEDD FISCAL DIVISION MANAGER	64.10	1	1	1	MIDDLE MANAGEMENT
6793	EEDD ANALYST III	61.10	5	4 *	4 *	PARA-PROF & TECH
6770	BUSINESS LOAN OFFICER	61.10	1	1	1	PARA-PROF & TECH
0182	PRIME SYSTEM PROGRAMMING ANALYST	59.80	2	2	2	PARA-PROF & TECH
0046	ACCOUNTANT AUDITOR II	56.30	1	1	1	PARA-PROF & TECH
6792	-EEDD ANALYST II	58.30	5	5	5	PARA-PROF & TECH
6791	-EEDD ANALYST I	56.30	4	4	4	PARA-PROF & TECH
5631	OFFICE SYSTEMS ANALYST	57.60	1	1	1	PARA-PROF & TECH
6789	EEDD CLIENT/EMP SERV SPECIALIST III	57.30	5	5	5	PARA-PROF & TECH
6788	-EEDD CLIENT SERVICES SPECIALIST II	55.80	21	21	21	PARA-PROF & TECH
6787	-EEDD CLIENT SERVICES SPECIALIST I	52.80	12	6 *	6 *	PARA-PROF & TECH
6785	EEDD EMPLOYMENT SERVICES SPEC II	55.80	11	10 *	10 *	PARA-PROF & TECH
6774	EEDD MARKETING REPRESENTATIVE	55.80	2	2	2	PARA-PROF & TECH
0007	ACCOUNTING TECHNICIAN II	54.80	2	2	2	OFF TECH & CLER
0176	SYSTEMS & PROGRAMMING ANALYST I	54.10	1	1	1	PARA-PROF & TECH
0105	STOREKEEPER I	53.30	1	1	1	TRADES, LABOR & INST
0006	ACCOUNTING TECHNICIAN I	51.80	2	2	2	OFF TECH & CLER
0022	CLERK TYPIST III	51.30	1	1	1	OFF TECH & CLER
6782	-EEDD INTAKE & REFERAL SPECIALIST II	51.10	6	6	6	OFF TECH & CLER
6781	-EEDD INTAKE & REFERAL SPECIALIST I	49.10	9	1 *	1 *	OFF TECH & CLER
0002	SPECIALIST CLERK	50.10	3	3	3	OFF TECH & CLER
0021	CLERK TYPIST II	49.10	21	18 *	18 *	OFF TECH & CLER
	ALLOCATED TOTAL		126	107	107	
0000	TEMPORARY (FTE)		17.8	18.2 *	18.2 *	
	POSITION TOTAL		143.8	125.2	125.2	

BUDGET UNIT - 010400 - CLERK BOARD OF SUPERVISORS

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993	REPRESENTATION UNIT
7095	CLERK OF THE BOARD OF SUPV	61.00	1	1	1	EXECUTIVE
0091	-DEPUTY CLERK OF THE BOARD II	51.10	3	3	3	CONFIDENTIAL
0092	-DEPUTY CLERK OF THE BOARD I	49.00				CONFIDENTIAL
	ALLOCATED TOTAL		4	4	4	
0000	TEMPORARY (FTE)		.4	.6 *	.2 *	
	POSITION TOTAL		4.4	4.6	4.2	

COUNTY OF SAN JOAQUIN PROPOSED BUDGET
1992-1993

POSITION BUDGET DETAIL

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993	REPRESENTATION UNIT
BUDGET UNIT - 010500 - PUBLIC INFORMATION						
9057	PUBLIC INFORMATION OFFICER	63.60	1	1	1	SENIOR MANAGEMENT
	ALLOCATED TOTAL		1	1	1	
BUDGET UNIT - 010800 - AUDITOR-CONTROLLER						
7208	AUDITOR/CONTROLLER	74.10	1	1	1	EXEMPT CLASS
0450	ASSISTANT COUNTY AUDITOR-CONTROLLER	70.00	1	1	1	SENIOR MANAGEMENT
0048	ACCOUNTANT-AUDITOR DIVISION CHIEF	65.10	3	3	3	MIDDLE MANAGEMENT
0047	-ACCOUNTANT AUDITOR III	62.30	7	7	7	PARA-PROF & TECH
0046	-ACCOUNTANT AUDITOR II	59.80	1	1	1	PARA-PROF & TECH
0045	-ACCOUNTANT AUDITOR I	55.50				PARA-PROF & TECH
0015	CHIEF PAYROLL CLERK	57.30	1	1	1	CONFIDENTIAL
0007	ACCOUNTING TECHNICIAN II	54.80	2	2	2	OFF TECH & CLER
6825	ACCOUNTING TECHNICIAN I	51.80	1	1	1	CONFIDENTIAL
0006	ACCOUNTING TECHNICIAN I	51.80	2	2	2	OFF TECH & CLER
0022	CLERK TYPIST III	51.30	1	1	1	OFF TECH & CLER
6821	SPECIALIST CLERK	50.10	1	1	1	CONFIDENTIAL
0002	SPECIALIST CLERK	50.10	8	8	8	OFF TECH & CLER
	ALLOCATED TOTAL		29	29	29	
BUDGET UNIT - 010900 - DATA PROCESSING						
9035	DIRECTOR OF DATA PROCESSING	73.00	1	1	1	EXECUTIVE
0165	SYSTEMS & PROGRAMMING MANAGER	68.50	1	1	1	SENIOR MANAGEMENT
0194	SYSTEMS COORDINATOR	66.80	1	1	1	MIDDLE MANAGEMENT
5635	OFFICE AUTOMATION COORDINATOR	65.30	1	1	1	MIDDLE MANAGEMENT
0180	SYSTEMS & PROGRAMMING COORDINATOR	65.30	5	5	5	MIDDLE MANAGEMENT
0158	OPERATIONS MANAGER-DATA PROCESSING	65.30	1	1	1	MIDDLE MANAGEMENT
0193	-SENIOR SYSTEMS PROGRAMMER	64.60	1	1	1	PARA-PROF & TECH
0192	-SYSTEMS PROGRAMMER	62.30	2	2	2	PARA-PROF & TECH
0179	-SYSTEMS & PROGRAMMING ANALYST IV	63.10	11	11	11	PARA-PROF & TECH
0178	-SYSTEMS & PROGRAMMING ANALYST III	60.80	2	2	2	PARA-PROF & TECH
0177	-SYSTEMS & PROGRAMMING ANALYST II	57.60	2	2	2	PARA-PROF & TECH
0176	-SYSTEMS & PROGRAMMING ANALYST I	54.10	5	5	5	PARA-PROF & TECH
0164	SYSTEMS & PROCEDURES ANALYST II	62.80	1	1	1	PARA-PROF & TECH
5632	SENIOR OFFICE SYSTEMS ANALYST	60.80	3	3	3	PARA-PROF & TECH
5615	DATA TECHNICIAN V	60.30	1	1	1	OFF TECH & CLER
0168	-AUTOMATION EQUIPMENT TECHNICIAN II	59.60	1	1	1	PARA-PROF & TECH
0167	-AUTOMATION EQUIPMENT TECHNICIAN I	56.80				PARA-PROF & TECH
5631	OFFICE SYSTEMS ANALYST	57.60	1	1	1	PARA-PROF & TECH
5614	DATA TECHNICIAN IV	56.80	3	3	3	OFF TECH & CLER

POSITION BUDGET DETAIL

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993	REPRESENTATION UNIT
5613	DATA TECHNICIAN III	54.60	8	8	8	OFF TECH & CLER
0153	DATA ENTRY OPERATOR III	53.60	1	1	1	OFF TECH & CLER
0006	ACCOUNTING TECHNICIAN I	51.80	1	1	1	OFF TECH & CLER
5611	DATA TECHNICIAN I	51.60	2	2	2	OFF TECH & CLER
0150	-DATA ENTRY OPERATOR I	49.60	1	1	1	OFF TECH & CLER
0149	-DATA ENTRY OPERATOR TRAINEE	46.00				OFF TECH & CLER
0021	CLERK TYPIST II	49.10	2	2	2	OFF TECH & CLER
0011	CLERK II	48.80	1	1	1	OFF TECH & CLER
	ALLOCATED TOTAL		59	59	59	
BUDGET UNIT - 011000 - TREASURER-TAX COLLECTOR						
7268	TREASURER-TAX COLLECTOR	73.30	1	1	1	EXEMPT CLASS
9085	ASSISTANT TREASURER-TAX COLLECTOR	69.60	1	1	1	SENIOR MANAGEMENT
9005	CHIEF DEPUTY TREASURER	68.10	1	1	1	CONFIDENTIAL
9084	CHIEF DEPUTY TAX COLLECTOR	65.30	1	1	1	CONFIDENTIAL
5631	OFFICE SYSTEMS ANALYST	57.60	1	1	1	PARA-PROF & TECH
0177	-SYSTEMS & PROGRAMMING ANALYST II	56.80				PARA-PROF & TECH
0176	-SYSTEMS & PROGRAMMING ANALYST I	54.10	1	1	1	PARA-PROF & TECH
0045	ACCOUNTANT AUDITOR I	56.30	1	1	1	PARA-PROF & TECH
0191	TREASURY TELLER II	55.30	1	1	1	OFF TECH & CLER
0007	ACCOUNTING TECHNICIAN II	54.80	2	2	2	OFF TECH & CLER
0004	SENIOR CLERK	54.80	1	*	*	OFF TECH & CLER
0185	FIELD COLLECTOR	53.30	1	1	1	OFF TECH & CLER
0190	TREASURY TELLER I	52.60	2	2	2	OFF TECH & CLER
0006	ACCOUNTING TECHNICIAN I	51.80	2	2	2	OFF TECH & CLER
0152	DATA ENTRY OPERATOR II	51.60	1	1	1	OFF TECH & CLER
0022	CLERK TYPIST III	51.30	2	2	2	OFF TECH & CLER
0002	SPECIALIST CLERK	50.10	10	8 *	8 *	OFF TECH & CLER
	ALLOCATED TOTAL		29	26	26	
0000	TEMPORARY (FTE)		3.5	1.3 *	1.3 *	
	POSITION TOTAL		32.5	27.3	27.3	
BUDGET UNIT - 011100 - ASSESSOR						
7240	ASSESSOR	73.60	1	1	1	EXEMPT CLASS
9087	ASSISTANT ASSESSOR	69.60	2	2	2	SENIOR MANAGEMENT
0161	DEPARTMENTAL SYSTEMS COORDINATOR	65.30	1	1	1	MIDDLE MANAGEMENT
0431	PRINCIPAL APPRAISER	65.10	3	3	3	MIDDLE MANAGEMENT
0437	AUDITOR APPRAISER IV	64.10	1	1	1	PARA-PROF & TECH
0430	APPRAISER IV	64.10	4	4	4	PARA-PROF & TECH
0179	-SYSTEMS & PROGRAMMING ANALYST IV	63.10	1	1	1	PARA-PROF & TECH

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993	REPRESENTATION UNIT
0178	-SYSTEMS & PROGRAMMING ANALYST III	60.00				PARA-PROF & TECH
0177	-SYSTEMS & PROGRAMMING ANALYST II	56.80				PARA-PROF & TECH
0176	-SYSTEMS & PROGRAMMING ANALYST I	53.30				PARA-PROF & TECH
0435	-AUDITOR-APPRAISER III	62.30	7	7	7	PARA-PROF & TECH
0434	-AUDITOR-APPRAISER II	59.50				PARA-PROF & TECH
0433	-AUDITOR-APPRAISER I	56.80	2	2	2	PARA-PROF & TECH
0420	-APPRAISER III	62.30	13	13	13	PARA-PROF & TECH
0410	-APPRAISER II	59.60	9	9	9	PARA-PROF & TECH
0400	-APPRAISER I	54.80				PARA-PROF & TECH
5632	SENIOR OFFICE SYSTEMS ANALYST	57.60	1	1	1	PARA-PROF & TECH
2204	CHIEF CADASTRAL DRAFTSMAN	59.60	1	1	1	PARA-PROF & TECH
2203	SENIOR CADASTRAL DRAFTSMAN	57.30	1	1	1	PARA-PROF & TECH
2202	-CADASTRAL DRAFTSMAN II	55.10	3	3	3	PARA-PROF & TECH
2201	-CADASTRAL DRAFTSMAN I	51.00				PARA-PROF & TECH
0004	SENIOR CLERK	54.80	1	1	1	OFF TECH & CLER
0032	CLERK STENOGRAPHER III	53.30	1	1	1	OFF TECH & CLER
0003	LEAD CLERK	51.80	4	4	4	OFF TECH & CLER
5611	DATA TECHNICIAN I	51.60	2	2	2	OFF TECH & CLER
0395	PROPERTY TECHNICIAN	51.10	7	7	7	OFF TECH & CLER
0002	SPECIALIST CLERK	50.10	16	16	16	OFF TECH & CLER
0021	CLERK TYPIST II	49.10	7	7	7	OFF TECH & CLER
	ALLOCATED TOTAL		88	88	88	
0000	TEMPORARY (FTE)		1.3	1.4 *	1.4 *	
	POSITION TOTAL		89.3	89.4	89.4	

BUDGET UNIT - 011200 - GENERAL SERVICES/PURCHASING

9037	DIRECTOR OF GENERAL SERVICES	72.70	1	1	1	EXECUTIVE
0112	CHIEF DEPUTY PURCHASING AGENT	62.80	1	1	1	SENIOR MANAGEMENT
0111	MANAGER OF CENTRAL SERVICES	62.10		1 *	1 *	SENIOR MANAGEMENT
0110	RECORDS MANAGER	62.10	1	1	1	MIDDLE MANAGEMENT
9068	PROPERTY MANAGER	61.10	1	1	1	MIDDLE MANAGEMENT
0113	DEPUTY PURCHASING AGENT	60.80	4	4	4	PROFESSIONAL
0114	PURCHASING ASSISTANT	56.80	1	1	1	PARA-PROF & TECH
0090	CENTRAL SERVICES SUPERVISOR	53.60		1 *	1 *	OFF TECH & CLER
0105	STOREKEEPER I	53.30	2	4 *	4 *	TRADES, LABOR & INST
0115	PURCHASING TECHNICIAN	52.80	1	1	1	OFF TECH & CLER
0003	LEAD CLERK	51.80	1	1	1	OFF TECH & CLER
0144	LEAD MAIL CLERK	51.80		1 *	1 *	OFF TECH & CLER
0142	OFFSET EQUIPMENT OPERATOR II	51.80		1 *	1 *	OFF TECH & CLER
0140	OFFSET EQUIPMENT OPERATOR I	49.10		2 *	2 *	OFF TECH & CLER
0002	SPECIALIST CLERK	50.10	4	4	4	OFF TECH & CLER
0021	CLERK TYPIST II	49.10	2	2	2	OFF TECH & CLER
4100	SECURITY WORKER	48.10		3 *	3 *	TRADES, LABOR & INST

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993	REPRESENTATION UNIT
0143	MAIL CLERK	47.80		1 *	1 *	OFF TECH & CLER
	ALLOCATED TOTAL		19	31	31	
0000	TEMPORARY (FTE)		.8	5.1 *	5.1 *	
	POSITION TOTAL		19.8	36.1	36.1	

BUDGET UNIT - 011600 - REVENUE & RECOVERY

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993	REPRESENTATION UNIT
9036	DIRECTOR OF REVENUE & RECOVERY	67.00	1	1	1	EXECUTIVE
9076	ASSISTANT DIRECTOR REVENUE & RECOVERY	58.50	1	1	1	SENIOR MANAGEMENT
0007	ACCOUNTING TECHNICIAN II	54.80	1	1	1	OFF TECH & CLER
0084	COLLECTIONS SUPERVISOR	54.00	2	2	2	OFF TECH & CLER
0083	SENIOR COLLECTIONS CLERK	52.80	9	9	9	OFF TECH & CLER
0081	COLLECTIONS CLERK II	51.80	3	3	3	OFF TECH & CLER
0006	ACCOUNTING TECHNICIAN I	51.80	2	2	2	OFF TECH & CLER
0031	CLERK STENOGRAPHER II	50.60	1	1	1	OFF TECH & CLER
0002	SPECIALIST CLERK	50.10	5	5	5	OFF TECH & CLER
	ALLOCATED TOTAL		25	25	25	
0000	TEMPORARY (FTE)		2.2	1.5 *	1.5 *	
	POSITION TOTAL		27.2	26.5	26.5	

BUDGET UNIT - 011800 - COUNTY COUNSEL

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993	REPRESENTATION UNIT
7050	COUNTY COUNSEL	79.80	1	1	1	EXECUTIVE
9080	ASSISTANT COUNTY COUNSEL	75.10	1	1	1	EXECUTIVE
9092	CHIEF DEPUTY COUNTY COUNSEL	73.60	1	1	1	SENIOR MANAGEMENT
3286	CHIEF LITIGATION DEPUTY	73.60	1	1	1	SENIOR MANAGEMENT
3285	-LITIGATION COUNSEL IV	70.80				CONFIDENTIAL
3284	-LITIGATION COUNSEL III	67.80				CONFIDENTIAL
3283	-LITIGATION COUNSEL II	63.80	2	2	2	CONFIDENTIAL
3282	-LITIGATION COUNSEL I	59.80				CONFIDENTIAL
3278	-DEPUTY COUNTY COUNSEL IV	71.60	6	6	6	CONFIDENTIAL
3277	-DEPUTY COUNTY COUNSEL III	67.80				CONFIDENTIAL
3276	-DEPUTY COUNTY COUNSEL II	63.80	2	2	2	CONFIDENTIAL
3275	-DEPUTY COUNTY COUNSEL I	60.60				CONFIDENTIAL
6810	SECRETARY	55.30	1	1	1	CONFIDENTIAL
6808	SENIOR LEGAL STENOGRAPHER	54.60	2	2	2	CONFIDENTIAL
6807	-LEGAL STENOGRAPHER	53.30	2	2	2	CONFIDENTIAL
6805	-CLERK STENOGRAPHER II	49.80				CONFIDENTIAL

POSITION BUDGET DETAIL

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993	REPRESENTATION UNIT
6817	LEGAL TYPIST	49.10	1	1	1	CONFIDENTIAL
	ALLOCATED TOTAL		20	20	20	
0000	TEMPORARY (FTE)		1.0	1.0	1.0	
	POSITION TOTAL		21.0	21.0	21.0	

BUDGET UNIT - 012400 - PERSONNEL

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993	REPRESENTATION UNIT
9003	MANAGER OF PERSONNEL & EMPLOYEE REL.	73.60	1	1	1	EXECUTIVE
9002	DEPUTY MANAGER OF PERSONNEL	69.60	1	1	1	SENIOR MANAGEMENT
0315	COUNTY SAFETY & RISK MANAGER	66.60	1	1	1	CONFIDENTIAL
0310	EMPLOYEE BENEFITS MANAGER	66.60	1	1	1	CONFIDENTIAL
0320	RISK MANAGEMENT PREVENTION COORD	64.80	1	1	1	CONFIDENTIAL
0306	-PERSONNEL ANALYST III	64.80	2	2	2	CONFIDENTIAL
0305	-PERSONNEL ANALYST II	62.10	3	3	3	CONFIDENTIAL
0300	-PERSONNEL ANALYST I	56.30				CONFIDENTIAL
6801	ADMINISTRATIVE ASSISTANT II	61.10	1	1	1	CONFIDENTIAL
0316	ASSISTANT SAFETY OFFICER	59.60	1	1	1	CONFIDENTIAL
6816	CLERK TYPIST III	51.30	1	1	1	CONFIDENTIAL
6821	SPECIALIST CLERK	50.10	6	6	6	CONFIDENTIAL
6815	CLERK TYPIST II	49.10	3	3	3	CONFIDENTIAL
	ALLOCATED TOTAL		22	22	22	

BUDGET UNIT - 013000 - REGISTRAR OF VOTERS

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993	REPRESENTATION UNIT
9006	REGISTRAR OF VOTERS	71.60	1	1	1	EXECUTIVE
9044	ASSISTANT REGISTRAR OF VOTERS	66.60	1	1	1	SENIOR MANAGEMENT
0087	SENIOR ELECTIONS TECHNICIAN	54.10	3	3	3	OFF TECH & CLER
0086	ELECTIONS TECHNICIAN II	50.10	2	2	2	OFF TECH & CLER
0085	ELECTIONS TECHNICIAN I	49.10	3	3	3	OFF TECH & CLER
	ALLOCATED TOTAL		10	10	10	
0000	TEMPORARY (FTE)		3.4	2.9 *	2.9 *	
	POSITION TOTAL		13.4	12.9	12.9	

POSITION BUDGET DETAIL

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993	REPRESENTATION UNIT
BUDGET UNIT - 014200 - GOVERNMENT BUILDINGS						
9081	ASSISTANT DIR GOVERNMENT BUILDINGS	65.10	1	1	1	SENIOR MANAGEMENT
4308	ASSISTANT MAINT & CONSTRUCTION SUPT	62.30	4	4	4	TRADES, LABOR & INST
4307	CABINET SHOP SUPERVISOR	62.30	1	1	1	TRADES, LABOR & INST
6803	-MANAGEMENT ANALYST II	61.30				PARA-PROF & TECH
6802	-MANAGEMENT ANALYST I	57.10	1	1	1	PARA-PROF & TECH
4160	OFFICE BUILDING ENGINEER	60.80	4	4	4	TRADES, LABOR & INST
4320	ELECTRICIAN	60.30	3	3	3	TRADES, LABOR & INST
4303	CRAFTS WORKER IV	60.30	2	3 *	2	TRADES, LABOR & INST
4302	CRAFTS WORKER III	59.30	35	37 *	35	TRADES, LABOR & INST
4301	-CRAFTS WORKER II	54.30	10	10	10	TRADES, LABOR & INST
4300	-CRAFTS WORKER I	52.30	2	2	2	TRADES, LABOR & INST
0006	ACCOUNTING TECHNICIAN I	51.80	1	1	1	OFF TECH & CLER
0002	SPECIALIST CLERK	50.10	2	2	2	OFF TECH & CLER
	ALLOCATED TOTAL		66	69	66	
0000	TEMPORARY (FTE)		.0	.8 *	.8 *	
	POSITION TOTAL		66.0	69.8	66.8	
BUDGET UNIT - 016000 - SURVEYOR						
2060	-ASSOCIATE CIVIL ENGINEER	65.30				PROFESSIONAL
2078	-LICENSED LAND SURVEYOR	63.80	1	1	1	PROFESSIONAL
2051	-ASSISTANT ENGINEER	62.00				PROFESSIONAL
2031	-JUNIOR ENGINEER	58.50				PROFESSIONAL
2080	DEPUTY COUNTY SURVEYOR	65.30	2	2	2	MIDDLE MANAGEMENT
2022	ENGINEERING ASSISTANT I	59.30	3	3	3	PARA-PROF & TECH
2020	-SENIOR ENGINEERING AIDE	54.80				PARA-PROF & TECH
2010	-ENGINEERING AIDE	52.10	2	2	2	PARA-PROF & TECH
	ALLOCATED TOTAL		8	8	8	
0000	TEMPORARY (FTE)		.2	.2	.2	
	POSITION TOTAL		8.2	8.2	8.2	
BUDGET UNIT - 016800 - CENTRAL SERVICES						
0111	MANAGER OF CENTRAL SERVICES	62.10	1	*	*	SENIOR MANAGEMENT
0090	CENTRAL SERVICES SUPERVISOR	53.60	1	*	*	OFF TECH & CLER
0105	STOREKEEPER I	53.30	2	*	*	TRADES, LABOR & INST
0144	LEAD MAIL CLERK	51.80	1	*	*	OFF TECH & CLER

POSITION BUDGET DETAIL

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993	REPRESENTATION UNIT
0142	OFFSET EQUIPMENT OPERATOR II	51.80	1	*	*	OFF TECH & CLER
0140	OFFSET EQUIPMENT OPERATOR I	49.10	2	*	*	OFF TECH & CLER
4100	SECURITY WORKER	48.10	3	*	*	TRADES, LABOR & INST
0143	MAIL CLERK	47.80	1	*	*	OFF TECH & CLER
	ALLOCATED TOTAL		12			
0000	TEMPORARY (FTE)		5.2	.0 *	.0 *	
	POSITION TOTAL		17.2	.0	.0	

BUDGET UNIT - 020100 - COUNTY CLERK

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993	REPRESENTATION UNIT
7225	COUNTY CLERK	51.80	1	1	1	EXEMPT CLASS
0021	CLERK TYPIST II	49.10		1 *		OFF TECH & CLER
	ALLOCATED TOTAL		1	2	1	
0000	TEMPORARY (FTE)		.5	.0 *	.6 *	
	POSITION TOTAL		1.5	2.0	1.6	

BUDGET UNIT - 020200 - DISTRICT ATTORNEY

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993	REPRESENTATION UNIT
7228	DISTRICT ATTORNEY	78.20	1	1	1	EXEMPT CLASS
9016	ASSISTANT DISTRICT ATTORNEY	74.10	1	1	1	SENIOR MANAGEMENT
9012	CHIEF DEPUTY DISTRICT ATTORNEY	72.60	2	2	2	SENIOR MANAGEMENT
3244	-DEPUTY DISTRICT ATTORNEY IV	71.60	42	37 *	37 *	PROFESSIONAL
3243	-DEPUTY DISTRICT ATTORNEY III	68.60	4	13 *	13 *	PROFESSIONAL
3242	-DEPUTY DISTRICT ATTORNEY II	64.60	4	3 *	3 *	PROFESSIONAL
3241	-DEPUTY DISTRICT ATTORNEY I	60.60	2	*	*	PROFESSIONAL
9011	CHIEF DISTRICT ATTORNEY INVESTIGATOR	67.60	1	1	1	SENIOR MANAGEMENT
0060	MANAGEMENT SERVICES ADMINISTRATOR	66.60	1	1	1	MIDDLE MANAGEMENT
3317	DISTRICT ATTORNEY INVESTIGATOR III	65.80	3	3	3	MIDDLE MANAGEMENT
3315	DISTRICT ATTORNEY INVESTIGATOR II	64.30	10	10	10	SAF, INVEST & CUST
0037	DISTRICT ATTORNEY ADMINISTRATIVE AIDE	55.30	1	1	1	OFF TECH & CLER
3203	PARALEGAL	54.80	1	1	1	PARA-PROF & TECH
3201	PROSECUTOR'S ASSISTANT	54.80	1	1	1	PARA-PROF & TECH
0204	DOMESTIC VIOLENCE PROGRAM COORDINATOR	54.80	1	1	1	PARA-PROF & TECH
0028	SENIOR LEGAL STENOGRAPHER	54.60	2	2	2	OFF TECH & CLER
3307	DISTRICT ATTORNEY INVESTIGATIVE ASST	53.80	2	2	2	SAF, INVEST & CUST
0027	-LEGAL STENOGRAPHER	53.30	3	3	3	OFF TECH & CLER
0031	-CLERK STENOGRAPHER II	49.80				OFF TECH & CLER
0039	WITNESS LIASION COORDINATOR	51.80	1	1	1	OFF TECH & CLER
0006	ACCOUNTING TECHNICIAN I	51.80	1	1	1	OFF TECH & CLER
0023	LEGAL TYPIST	51.30	16	16	16	OFF TECH & CLER

POSITION BUDGET DETAIL

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993	REPRESENTATION UNIT
0002	SPECIALIST CLERK	50.10	2	2	2	OFF TECH & CLER
0205	CONSUMER MEDIATIONS SPECIALIST	49.80	1	1	1	OFF TECH & CLER
0021	CLERK TYPIST II	49.10	4	4	4	OFF TECH & CLER
	ALLOCATED TOTAL		107	108	108	
0000	TEMPORARY (FTE)		8.1	8.1	3.1 *	
	POSITION TOTAL		115.1	116.1	111.1	

BUDGET UNIT - 020201 - DISTRICT ATTORNEY-CAREER CRIMINAL PROJECT

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993	REPRESENTATION UNIT
0000	TEMPORARY (FTE)		.6	.6	.6	
	POSITION TOTAL		.6	.6	.6	

BUDGET UNIT - 020202 - DISTRICT ATTORNEY-SUBVENTION PROGRAM

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993	REPRESENTATION UNIT
3244	-DEPUTY DISTRICT ATTORNEY IV	71.60	3	3	3	PROFESSIONAL
3243	-DEPUTY DISTRICT ATTORNEY III	67.80				PROFESSIONAL
3242	-DEPUTY DISTRICT ATTORNEY II	63.80				PROFESSIONAL
3241	-DEPUTY DISTRICT ATTORNEY I	59.80				PROFESSIONAL
0027	LEGAL STENOGRAPHER	53.30	1	1	1	OFF TECH & CLER
0023	LEGAL TYPIST	51.30	1	1	1	OFF TECH & CLER
	ALLOCATED TOTAL		5	5	5	

BUDGET UNIT - 020203 - DISTRICT ATTORNEY-VICTIM/WITNESS PROGRAM

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993	REPRESENTATION UNIT
0206	VICTIM WITNESS PROGRAM COORDINATOR	61.10	1	1	1	PARA-PROF & TECH
0208	-VICTIM WITNESS SENIOR ADVOCATE	54.10	6	6	6	PARA-PROF & TECH
0207	-VICTIM WITNESS ADVOCATE	53.10	1	1	1	PARA-PROF & TECH
	ALLOCATED TOTAL		8	8	8	
0000	TEMPORARY (FTE)		.3	.0 *	.0 *	
	POSITION TOTAL		8.3	8.0	8.0	

POSITION BUDGET DETAIL

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993	REPRESENTATION UNIT
BUDGET UNIT - 020204 - DISTRICT ATTORNEY-GANG VIOLENCE PROGRAM						
0000	TEMPORARY (FTE)		1.1	.9 *	.9 *	
	POSITION TOTAL		1.1	.9	.9	
BUDGET UNIT - 020205 - DISTRICT ATTORNEY-VICTIM ASSISTANCE CENTER						
0210	VICTIM WITNESS SENIOR CLAIMS SPEC	53.30	1	1	1	OFF TECH & CLER
0209	VICTIM WITNESS CLAIMS SPECIALIST	51.10	5	5	5	OFF TECH & CLER
0021	CLERK TYPIST II	49.10	1	1	1	OFF TECH & CLER
	ALLOCATED TOTAL		7	7	7	
0000	TEMPORARY (FTE)		2.4	1.2 *	1.2 *	
	POSITION TOTAL		9.4	8.2	8.2	
BUDGET UNIT - 020208 - DISTRICT ATTORNEY-MAJOR NARCOTIC SUPPRESSION						
0000	TEMPORARY (FTE)		1.8	.0 *	.0 *	
	POSITION TOTAL		1.8	.0	.0	
BUDGET UNIT - 020209 - DISTRICT ATTORNEY-CHILD ABDUCTION UNIT						
0203	CHILD RECOVERY COORDINATOR	54.80	1	1	1	PARA-PROF & TECH
	ALLOCATED TOTAL		1	1	1	
0000	TEMPORARY (FTE)		3.3	.6 *	.6 *	
	POSITION TOTAL		4.3	1.6	1.6	
BUDGET UNIT - 020211 - DISTRICT ATTORNEY-YOUTH GANG PREVENTION PROGRAM						
0000	TEMPORARY (FTE)		2.7	2.0 *	2.0 *	
	POSITION TOTAL		2.7	2.0	2.0	

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993	REPRESENTATION UNIT
BUDGET UNIT - 020213 - DISTRICT ATTORNEY-ANTI-DRUG ABUSE ENFORCEMENT PROG						
0000	TEMPORARY (FTE)		1.1	1.1	1.1	
	POSITION TOTAL		1.1	1.1	1.1	
BUDGET UNIT - 020301 - DA-FAMILY SUPPORT						
3244	-DEPUTY DISTRICT ATTORNEY IV	71.60	3	3	3	PROFESSIONAL
3243	-DEPUTY DISTRICT ATTORNEY III	68.60	1	1	1	PROFESSIONAL
3242	-DEPUTY DISTRICT ATTORNEY II	63.80				PROFESSIONAL
3241	-DEPUTY DISTRICT ATTORNEY I	59.80				PROFESSIONAL
0248	FAMILY SUPPORT ADMINISTRATOR	65.80	1	1	1	MIDDLE MANAGEMENT
0164	SYSTEMS & PROCEDURES ANALYST II	62.80	1	1	1	PARA-PROF & TECH
3305	FAMILY SUPPORT FIELD OFFICER	61.80	1	1	1	SAF. INVEST & CUST
0247	SENIOR FAMILY SUPPORT OFFICER	56.60	4	6 *	6 *	PARA-PROF & TECH
3203	PARALEGAL	54.80	2	2	2	PARA-PROF & TECH
0007	ACCOUNTING TECHNICIAN II	54.80	1	1	1	OFF TECH & CLER
0004	SENIOR CLERK	54.80	1	1	1	OFF TECH & CLER
0245	-FAMILY SUPPORT OFFICER II	54.10	20	24 *	24 *	PARA-PROF & TECH
0244	-FAMILY SUPPORT OFFICER I	50.60	11	6 *	6 *	PARA-PROF & TECH
0027	-LEGAL STENOGRAPHER	52.50				OFF TECH & CLER
0031	-CLERK STENOGRAPHER II	50.60	1	1	1	OFF TECH & CLER
0743	SENIOR LEGAL CLERK	54.80		1 *	1 *	OFF TECH & CLER
0006	ACCOUNTING TECHNICIAN I	51.80	1	5 *	5 *	OFF TECH & CLER
0023	LEGAL TYPIST	51.30	5	5	5	OFF TECH & CLER
0002	SPECIALIST CLERK	50.10	6	3 *	3 *	OFF TECH & CLER
0003	LEAD CLERK	51.80		1 *	1 *	OFF TECH & CLER
0021	CLERK TYPIST II	49.10	13	21 *	21 *	OFF TECH & CLER
4100	SECURITY WORKER	48.10	1	1	1	TRADES, LABOR & INST
0020	CLERK TYPIST I	47.10	1	*	*	OFF TECH & CLER
0010	CLERK I	46.80	1	*	*	OFF TECH & CLER
	ALLOCATED TOTAL		75	85	85	
0000	TEMPORARY (FTE)		12.9	8.1 *	8.1 *	
	POSITION TOTAL		87.9	93.1	93.1	
BUDGET UNIT - 020400 - PUBLIC DEFENDER						
7113	PUBLIC DEFENDER	77.00	1	1	1	EXECUTIVE
9082	ASSISTANT PUBLIC DEFENDER	74.10	1	1	1	SENIOR MANAGEMENT
3258	-DEPUTY PUBLIC DEFENDER IV	71.60	31	31	31	PROFESSIONAL
3257	-DEPUTY PUBLIC DEFENDER III	68.60	5	5	5	PROFESSIONAL

COUNTY OF SAN JOAQUIN PROPOSED BUDGET
1992-1993

POSITION BUDGET DETAIL

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993	REPRESENTATION UNIT
3256	-DEPUTY PUBLIC DEFENDER II	64.60	2	2	2	PROFESSIONAL
3255	-DEPUTY PUBLIC DEFENDER I	60.60	1	3 *	1	PROFESSIONAL
3255	-DEPUTY PUBLIC DEFENDER I(UNFUNDED)	60.60	2	*	2	PROFESSIONAL
3255	-DEPUTY PUBLIC DEFENDER I	60.60		2 *		PROFESSIONAL
3345	CHIEF PUBLIC DEFENDER INVESTIGATOR	65.70	1	1	1	MIDDLE MANAGEMENT
3343	PUBLIC DEFENDER INVESTIGATOR II	64.30	2	2	2	SAF. INVEST & CUST
3340	PUBLIC DEFENDER INVESTIGATOR I	62.80	7	8 *	7	SAF. INVEST & CUST
0056	ADMINISTRATIVE ASSISTANT II	61.10	1	1	1	PARA-PROF & TECH
0033	SECRETARY	55.30		1 *		OFF TECH & CLER
5631	OFFICE SYSTEMS ANALYST	57.60	1	1	1	PARA-PROF & TECH
0027	-LEGAL STENOGRAPHER	53.30	3	3	3	OFF TECH & CLER
0031	-CLERK STENOGRAPHER II	50.60	2	2	2	OFF TECH & CLER
0023	LEGAL TYPIST	51.30	7	7	7	OFF TECH & CLER
0021	CLERK TYPIST II	49.10		2 *		OFF TECH & CLER
	ALLOCATED TOTAL		67	73	67	
0000	TEMPORARY (FTE)		5.7	6.2 *	6.2 *	
	POSITION TOTAL		72.7	79.2	73.2	
BUDGET UNIT - 020402 - PUBLIC DEFENDER-SUBVENTION PROGRAM						
3258	-DEPUTY PUBLIC DEFENDER IV	71.60	1	1	1	PROFESSIONAL
3257	-DEPUTY PUBLIC DEFENDER III	68.60	1	1	1	PROFESSIONAL
3256	-DEPUTY PUBLIC DEFENDER II	63.80	1	1	1	PROFESSIONAL
3255	-DEPUTY PUBLIC DEFENDER I	59.80				PROFESSIONAL
3205	-LAW CLERK	51.00				PARA-PROF & TECH
3340	PUBLIC DEFENDER INVESTIGATOR I	62.80	1	1	1	SAF. INVEST & CUST
0027	-LEGAL STENOGRAPHER	53.30	1	1	1	OFF TECH & CLER
0031	-CLERK STENOGRAPHER II	49.80				OFF TECH & CLER
	ALLOCATED TOTAL		5	5	5	
0000	TEMPORARY (FTE)		.5	.0 *	.0 *	
	POSITION TOTAL		5.5	5.0	5.0	
BUDGET UNIT - 021200 - PRETRIAL SERVICES						
3456	PROBATION UNIT SUPERVISOR	62.10	1	1	1	SAF. INVEST & CUST
0202	PRETRIAL SERVICES SUPERVISOR	56.80	5	5	5	PARA-PROF & TECH
0201	-PRETRIAL SERVICES INTERVIEWER II	52.00	4	4	4	PARA-PROF & TECH
0200	-PRETRIAL SERVICES INTERVIEWER I	49.30				PARA-PROF & TECH

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POSITION BUDGET DETAIL

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993	REPRESENTATION UNIT
0021	CLERK TYPIST II	49.10	1	1	1	OFF TECH & CLER
	ALLOCATED TOTAL		11	11	11	
0000	TEMPORARY (FTE)		2.7	3.6 *	3.6 *	
	POSITION TOTAL		13.7	14.6	14.6	

BUDGET UNIT - 021201 - ALCOHOL/DRUG ALTERNATIVE PROGRAM

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993	REPRESENTATION UNIT
0000	TEMPORARY (FTE)		4.0	5.3 *	5.3 *	
	POSITION TOTAL		4.0	5.3	5.3	

BUDGET UNIT - 021602 - SHERIFF - BOATING SAFETY

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993	REPRESENTATION UNIT
3520	SERGEANT	63.30	1	1	1	SHERIFFS SERGEANT
3515	DEPUTY SHERIFF II	60.30	6	6	6	SHRF. NON-MANAGEMENT
	ALLOCATED TOTAL		7	7	7	

BUDGET UNIT - 021620 - SHERIFF - PATROL

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993	REPRESENTATION UNIT
3535	SHERIFF'S CAPTAIN	69.80	1	1	1	SHERIFF. MANAGEMENT
3530	LIEUTENANT	66.80	7	7	7	SHERIFF. MANAGEMENT
6804	MANAGEMENT ANALYST III	64.80	1	1	1	MIDDLE MANAGEMENT
3520	SERGEANT	63.30	15	15	15	SHERIFFS SERGEANT
3485	CIVILIAN CRIME PREVENTION OFFICER	62.10	1	1	1	PARA-PROF & TECH
3515	DEPUTY SHERIFF II	60.30	103	103	103	SHRF. NON-MANAGEMENT
0006	ACCOUNTING TECHNICIAN I	51.80	1	1	1	OFF TECH & CLER
0002	SPECIALIST CLERK	50.10	1	1	1	OFF TECH & CLER
0021	CLERK TYPIST II	49.10	1	1	1	OFF TECH & CLER
	ALLOCATED TOTAL		131	131	131	

BUDGET UNIT - 021622 - SHERIFF - COMMUNICATIONS

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993	REPRESENTATION UNIT
3530	LIEUTENANT	66.80	1	1	1	SHERIFF. MANAGEMENT
3520	SERGEANT	63.30	1	1	1	SHERIFFS SERGEANT
0134	COMMUNICATIONS DISPATCHER IV	59.40	5	6 *	6 *	OFF TECH & CLER
0133	COMMUNICATIONS DISPATCHER III	56.30	6	6	6	OFF TECH & CLER
0132	-COMMUNICATIONS DISPATCHER II	54.30	6	6	6	OFF TECH & CLER
0131	-COMMUNICATIONS DISPATCHER I	52.30	13	23 *	23 *	OFF TECH & CLER

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993	REPRESENTATION UNIT
5613	DATA TECHNICIAN III	54.60	2	2	2	OFF TECH & CLER
	ALLOCATED TOTAL		34	45	45	
0000	TEMPORARY (FTE)		.3	1.0 *	.3	
	POSITION TOTAL		34.3	46.0	45.3	

BUDGET UNIT - 021626 - SHERIFF - DETECTIVES

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993	REPRESENTATION UNIT
3535	SHERIFF'S CAPTAIN	69.80	1	1	1	SHERIFF. MANAGEMENT
3520	SERGEANT	63.30	7	7	7	SHERIFFS SERGEANT
3515	DEPUTY SHERIFF II	60.30	22	22	22	SHRF. NON-MANAGEMENT
0021	CLERK TYPIST II	49.10	3	3	3	OFF TECH & CLER
	ALLOCATED TOTAL		33	33	33	
0000	TEMPORARY (FTE)		.3	.0 *	.0 *	
	POSITION TOTAL		33.3	33.0	33.0	

BUDGET UNIT - 021628 - SHERIFF - RECORDS/EVIDENCE

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993	REPRESENTATION UNIT
3520	SERGEANT	63.30	1	1	1	SHERIFFS SERGEANT
3492	EVIDENCE TECHNICIAN III	59.60	1	1	1	SAF. INVEST & CUST
3491	-EVIDENCE TECHNICIAN II	56.60	6	6	6	SAF. INVEST & CUST
3490	-EVIDENCE TECHNICIAN I	54.30	1	1	1	SAF. INVEST & CUST
1036	EVIDENCE CUSTODIAN	53.30	1	1	1	SAF. INVEST & CUST
0003	LEAD CLERK	51.80	1	7 *	7 *	OFF TECH & CLER
0002	SPECIALIST CLERK	50.10	22	42 *	42 *	OFF TECH & CLER
0021	CLERK TYPIST II	49.10	7	13 *	13 *	OFF TECH & CLER
0004	SENIOR CLERK	54.80		1 *	1 *	OFF TECH & CLER
	ALLOCATED TOTAL		40	73	73	
0000	TEMPORARY (FTE)		2.9	4.1 *	4.1 *	
	POSITION TOTAL		42.9	77.1	77.1	

BUDGET UNIT - 021630 - SHERIFF - COURT SERVICES

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993	REPRESENTATION UNIT
3535	SHERIFF'S CAPTAIN	69.80	1	1	1	SHERIFF. MANAGEMENT
3520	SERGEANT	63.30	1	1	1	SHERIFFS SERGEANT
3515	DEPUTY SHERIFF II	60.30	19	19	19	SHRF. NON-MANAGEMENT
	ALLOCATED TOTAL		21	21	21	

POSITION BUDGET DETAIL

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993	REPRESENTATION UNIT
BUDGET UNIT - 021635 - SHERIFF - CIVIL						
3530	LIEUTENANT	66.80	1	1	1	SHERIFF, MANAGEMENT
3520	SERGEANT	63.30	1	1	1	SHERIFFS SERGEANT
3515	DEPUTY SHERIFF II	60.30	3	3	3	SHRF. NON-MANAGEMENT
0007	ACCOUNTING TECHNICIAN II	54.80	1	1	1	OFF TECH & CLER
1040	CIVIL PROCESS SERVER	51.80	3	3	3	SAF, INVEST & CUST
0002	SPECIALIST CLERK	50.10	1	1	1	OFF TECH & CLER
0021	CLERK TYPIST II	49.10	4	4	4	OFF TECH & CLER
	ALLOCATED TOTAL		14	14	14	
BUDGET UNIT - 021640 - SHERIFF - CORONER/MORGUE						
3535	SHERIFF'S CAPTAIN	69.80	1	1	1	SHERIFF, MANAGEMENT
3520	SERGEANT	63.30	1	1	1	SHERIFFS SERGEANT
3515	DEPUTY SHERIFF II	60.30	2	2	2	SHRF. NON-MANAGEMENT
0031	CLERK STENOGRAPHER II	50.60	1	1	1	OFF TECH & CLER
	ALLOCATED TOTAL		5	5	5	
0000	TEMPORARY (FTE)		.2	.2	.1 *	
	POSITION TOTAL		5.2	5.2	5.1	
BUDGET UNIT - 021645 - SHERIFF - ADMIN/SUPPORT SERVICES						
7252	SHERIFF CORONER	77.80	1	1	1	EXEMPT CLASS
9090	ASSISTANT SHERIFF CORONER	71.30	3	3	3	SENIOR MANAGEMENT
0255	SHERIFF'S ADMINISTRATIVE OFFICER	69.60	1	1	1	CONFIDENTIAL
3530	LIEUTENANT	66.80	2	2	2	SHERIFF, MANAGEMENT
0161	DEPARTMENTAL SYSTEMS COORDINATOR	65.30	1	1	1	MIDDLE MANAGEMENT
3520	SERGEANT	63.30	1	2 *	2 *	SHERIFFS SERGEANT
6803	-MANAGEMENT ANALYST II	62.10	1	1	1	PARA-PROF & TECH
6802	-MANAGEMENT ANALYST I	56.30				PARA-PROF & TECH
5632	SENIOR OFFICE SYSTEMS ANALYST	60.80	1	1	1	PARA-PROF & TECH
3515	DEPUTY SHERIFF II	60.30	9	13 *	13 *	SHRF. NON-MANAGEMENT
3511	-DEPUTY SHERIFF TRAINEE	57.50				SAF, INVEST & CUST
0033	SECRETARY	55.30	1	1	1	OFF TECH & CLER
0022	CLERK TYPIST III	51.30	1	1	1	OFF TECH & CLER
0031	CLERK STENOGRAPHER II	50.60	1	1	1	OFF TECH & CLER

COUNTY OF SAN JOAQUIN PROPOSED BUDGET
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POSITION BUDGET DETAIL

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993	REPRESENTATION UNIT
0021	CLERK TYPIST II	49.10		1 *	1 *	OFF TECH & CLER
	ALLOCATED TOTAL		23	29	29	
0000	TEMPORARY (FTE)		.6	.7 *	.5 *	
	POSITION TOTAL		23.6	29.7	29.5	
BUDGET UNIT - 021650 - SHERIFF - LATHROP POLICE CONTRACT						
3530	LIEUTENANT	66.80	1	1	1	SHERIFF, MANAGEMENT
3515	DEPUTY SHERIFF II	60.30	9	11 *	11 *	SHRF. NON-MANAGEMENT
0022	CLERK TYPIST III	51.30	1	1	1	OFF TECH & CLER
3520	SERGEANT	63.30		1 *	1 *	SHERIFFS SERGEANT
	ALLOCATED TOTAL		11	14	14	
BUDGET UNIT - 021700 - MARSHAL-STOCKTON						
7236	MARSHAL-STKN	66.10	1	1	1	EXEMPT CLASS
3110	SENIOR DEPUTY MARSHAL	61.60	2	2	2	SAF. INVEST & CUST
3105	DEPUTY MARSHAL	59.30	16	16	16	SAF. INVEST & CUST
0002	SPECIALIST CLERK	50.10	1	1	1	OFF TECH & CLER
	ALLOCATED TOTAL		20	20	20	
0000	TEMPORARY (FTE)		2.7	2.6 *	2.6 *	
	POSITION TOTAL		22.7	22.6	22.6	
BUDGET UNIT - 021800 - MARSHAL-LODI						
7237	MARSHAL-LODI	65.80	1	1	1	EXEMPT CLASS
3110	SENIOR DEPUTY MARSHAL	61.60	1	1	1	SAF. INVEST & CUST
3105	DEPUTY MARSHAL	59.30	3	3	3	SAF. INVEST & CUST
0021	CLERK TYPIST II	49.10	2	2	2	OFF TECH & CLER
	ALLOCATED TOTAL		7	7	7	
0000	TEMPORARY (FTE)		.8	.8	.8	
	POSITION TOTAL		7.8	7.8	7.8	

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POSITION BUDGET DETAIL

BUDGET UNIT - 0212000 - MARSHAL MANTECA RIPON ESCALON TRACY

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993	REPRESENTATION UNIT
7245	MARSHAL-M-R-E-T	63.90	1	1	1	EXEMPT CLASS
8118	SENIOR DEPUTY MARSHAL	61.60	2	2	2	SAF, INVEST & CUST
8109	DEPUTY MARSHAL	59.30	5	5	5	SAF, INVEST & CUST
0002	SPECIALIST CLERK	50.10	2	2	2	OFF TECH & CLER
	ALLOCATED TOTAL		10	10	10	
0006	TEMPORARY EXTRA		1.7	1.7	1.7	
	POSITION TOTAL		11.7	11.7	11.7	

BUDGET UNIT - 0232600 - SHERIFF - CUSTODY

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993	REPRESENTATION UNIT
1111	SHERIFF'S CAPTAIN	69.00	1	1	1	SHERIFF, MANAGEMENT
8940	LIEUTENANT	66.80	5	8 *	5	SHERIFF, MANAGEMENT
0256	SHERIFF'S ADMINISTRATIVE ANALYST	66.60	1	1	1	CONFIDENTIAL
6116	SUPPORT SERVICES DIRECTOR	65.10	1	1	1	TRADES, LABOR & INST
8920	SERGEANT	63.30	20	19 *	19 *	SHERIFFS SERGEANT
6139	INMATE PROGRAM MANAGER	62.10	1	1	1	PARA PROF & TECH
6080	EXECUTIVE HOUSEKEEPER	60.60	1	1	1	MIDDLE MANAGEMENT
8915	DEPUTY SHERIFF II	60.30	171	169 *	169 *	SHRF, NON MANAGEMENT
8902	CORRECTIONAL OFFICER	59.30	59	65 *	65 *	SAF, INVEST & CUST
0139	COMMUNICATIONS DISPATCHER IV	59.50	1	*	*	OFF TECH & CLER
0107	STOREKEEPER II	55.80	1	1	1	TRADES, LABOR & INST
0007	ACCOUNTING TECHNICIAN II	54.80	1	1	1	OFF TECH & CLER
0005	SENIOR CLERK	55.80	1	*	*	OFF TECH & CLER
6130	CUSTODY RECREATION SUPERVISOR	55.60	1	1	1	SAF, INVEST & CUST
0137	COMMUNICATIONS DISPATCHER II	53.30				OFF TECH & CLER
0133	COMMUNICATIONS DISPATCHER I	52.30	10	*	*	OFF TECH & CLER
6137	INMATE WORK COORDINATOR	53.30	1	1	1	SAF, INVEST & CUST
3036	EVIDENCE CUSTODIAN	53.30	6	6	6	SAF, INVEST & CUST
0103	STOREKEEPER I	53.30	2	2	2	TRADES, LABOR & INST
6161	PARK WORKER	52.80	1	1	1	TRADES, LABOR & INST
6138	INMATE AWP SUPERVISOR	51.80	6	6	6	SAF, INVEST & CUST
0006	ACCOUNTING TECHNICIAN I	51.00	2	2	2	OFF TECH & CLER
0009	BOOKING TECHNICIAN	51.80	1	1	1	SAF, INVEST & CUST
0003	LEAD CLERK	51.80	6	*	*	OFF TECH & CLER
0022	CLERK TYPIST III	51.30	1	1	1	OFF TECH & CLER
0100	STOCK CLERK II	50.80	1	1	1	TRADES, LABOR & INST
6066	LEAD LAUNDRY WORKER	50.60	1	1	1	TRADES, LABOR & INST
0002	SPECIALIST CLERK	50.10	33	13 *	13 *	OFF TECH & CLER
0021	CLERK TYPIST II	49.10	10	3 *	3 *	OFF TECH & CLER
6061	LAUNDRY ASSISTANT	48.00	1	1	1	TRADES, LABOR & INST
0143	MAIL CLERK	47.00	3	3	3	OFF TECH & CLER

COUNTY OF SAN JOAQUIN PROPOSED BUDGET
1992-1993

POSITION BUDGET DETAIL

CLASS CODE	POSITION TITLE		SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993	REPRESENTATION UNIT
9999	PUBLIC SCREENING OFFICER		49.50	8	8	8	SAF. INVEST & CUST
4129	LIBRARIAN-DETENTION		56.50	1	1	1	SAF. INVEST & CUST
		ALLOCATED TOTAL		358	280	276	
0000	TEMPORARY (FTE)			3.7	3.8 *	3.8 *	
		POSITION TOTAL		361.7	283.8	279.8	

BUDGET UNIT - 022610 - SHERIFF - JAIL TRANSITION

CLASS CODE	POSITION TITLE		SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993	REPRESENTATION UNIT
0021	CLERK TYPIST II		49.10	1	1	1	OFF TECH & CLER
		ALLOCATED TOTAL		1	1	1	
0000	TEMPORARY (FTE)			1.6	.0 *	.0 *	
		POSITION TOTAL		2.6	1.0	1.0	

BUDGET UNIT - 022615 - SCHRIFF - CUSTODY HIRING/TRAINING

CLASS CODE	POSITION TITLE		SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993	REPRESENTATION UNIT
3502	CORRECTIONAL OFFICER		59.30	13	13	13	SAF. INVEST & CUST
		ALLOCATED TOTAL		13	13	13	

BUDGET UNIT - 022620 - SHERIFF - WORK PROGRAMS

CLASS CODE	POSITION TITLE		SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993	REPRESENTATION UNIT
3520	SERGEANT		63.30	1	1	1	SHERIFFS SERGEANT
5631	OFFICE SYSTEMS ANALYST		57.60	1	1	1	PARA PROF & TECH
0221	WORK PROGRAM SPECIALIST II		51.80	3	3	3	OFF TECH & CLER
0006	ACCOUNTING TECHNICIAN I		51.80	1	1	1	OFF TECH & CLER
0220	WORK PROGRAM SPECIALIST I		50.10	10	10	10	OFF TECH & CLER
0002	SPECIALIST CLERK		50.10	1	1	1	OFF TECH & CLER
		ALLOCATED TOTAL		17	17	17	
0000	TEMPORARY (FTE)			4.0	3.8 *	3.8 *	
		POSITION TOTAL		21.0	20.8	20.8	

BUDGET UNIT - 022700 - PROBATION-JUVENILE

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993	REPRESENTATION UNIT
3462	PROBATION DIVISION CHIEF	65.80	1	1	1	MIDDLE MANAGEMENT
3456	PROBATION UNIT SUPERVISOR	62.10	5	5	5	SAF. INVEST & CUST
3455	PROBATION OFFICER III	60.60	11	11	11	SAF. INVEST & CUST
3453	-PROBATION OFFICER II	58.60	16	16	16	SAF. INVEST & CUST
3450	-PROBATION OFFICER I	55.30	1	1	1	SAF. INVEST & CUST
0003	LEAD CLERK	51.80	2	2	2	OFF TECH & CLER
0022	CLERK TYPIST III	51.30	1	1	1	OFF TECH & CLER
0002	SPECIALIST CLERK	50.10	1	1	1	OFF TECH & CLER
0130	TELEPHONE OPERATOR	49.10	1	1	1	OFF TECH & CLER
0021	CLERK TYPIST II	49.10	10	10	10	OFF TECH & CLER
	ALLOCATED TOTAL		49	49	49	
0000	TEMPORARY (FTE)		3.5	5.8 *	5.8 *	
	POSITION TOTAL		52.5	54.8	54.8	

BUDGET UNIT - 022702 - PROBATION-ADULT

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993	REPRESENTATION UNIT
3462	PROBATION DIVISION CHIEF	65.80	1	1	1	MIDDLE MANAGEMENT
3456	PROBATION UNIT SUPERVISOR	62.10	5	5	5	SAF. INVEST & CUST
3455	PROBATION OFFICER III	60.60	5	5	5	SAF. INVEST & CUST
3453	-PROBATION OFFICER II	58.60	22	22	22	SAF. INVEST & CUST
3450	-PROBATION OFFICER I	55.30	1	1	1	SAF. INVEST & CUST
0006	ACCOUNTING TECHNICIAN I	51.80	1	1	1	OFF TECH & CLER
0003	LEAD CLERK	51.80	2	2	2	OFF TECH & CLER
0022	CLERK TYPIST III	51.30	1	1	1	OFF TECH & CLER
0002	SPECIALIST CLERK	50.10	1	1	1	OFF TECH & CLER
0130	TELEPHONE OPERATOR	49.10	1	1	1	OFF TECH & CLER
0021	CLERK TYPIST II	49.10	19	19	19	OFF TECH & CLER
	ALLOCATED TOTAL		59	59	59	
0000	TEMPORARY (FTE)		1.5	.8 *	.8 *	
	POSITION TOTAL		60.5	59.8	59.8	

BUDGET UNIT - 022730 - PROBATION-YOUTH GANG PREVENTION PROG

POSITION BUDGET DETAIL

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993	REPRESENTATION UNIT
3453	PROBATION OFFICER II	58.60	1	1	1	SAF. INVEST & CUST
	ALLOCATED TOTAL		1	1	1	
0000	TEMPORARY (FTE)		3.7	2.0 *	2.0 *	
	POSITION TOTAL		4.7	3.0	3.0	

BUDGET UNIT - 022745 - PROBATION-ADMINISTRATION

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993	REPRESENTATION UNIT
7056	COUNTY PROBATION OFFICER	72.60	1	1	1	EXECUTIVE
3465	ASSISTANT COUNTY PROBATION OFFICER	68.80	1	1	1	SENIOR MANAGEMENT
0332	MANAGEMENT ANALYST III	64.80	1	1	1	CONFIDENTIAL
3458	PROBATION TRAFFIC HEARING OFFICER	62.10	1	1	1	SAF. INVEST & CUST
3456	PROBATION UNIT SUPERVISOR	62.10	1	1	1	SAF. INVEST & CUST
0033	SECRETARY	55.30	1	1	1	OFF TECH & CLER
0004	SENIOR CLERK	54.80	1	1	1	OFF TECH & CLER
0006	ACCOUNTING TECHNICIAN I	51.80	1	1	1	OFF TECH & CLER
	ALLOCATED TOTAL		8	8	8	

BUDGET UNIT - 022800 - JUVENILE HALL

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993	REPRESENTATION UNIT
3462	PROBATION DIVISION CHIEF	65.80	1	1	1	MIDDLE MANAGEMENT
3420	ASSISTANT SUPERINTENDENT-JUVENILE HAL	61.70	2	2	2	MIDDLE MANAGEMENT
3443	GROUP COUNSELOR III-JUV-HALL	58.60	5	5	5	SAF. INVEST & CUST
3442	GROUP COUNSELOR II-JUV HALL	55.80	21	21	21	SAF. INVEST & CUST
0007	ACCOUNTING TECHNICIAN II	54.80	1	1	1	OFF TECH & CLER
3441	-GROUP COUNSELOR I-JUV HALL	54.10	22	22	22	SAF. INVEST & CUST
3440	-GROUP COUNSELOR ASSISTANT-JUV HALL	50.80	18	18	18	SAF. INVEST & CUST
4030	ASSISTANT FOOD SERVICE MANAGER	53.80	1	1	1	TRADES. LABOR & INST
3400	JUVENILE COURT SERVICES ASSISTANT	51.80	2	2	2	SAF. INVEST & CUST
0003	LEAD CLERK	51.80	1	1	1	OFF TECH & CLER
0022	CLERK TYPIST III	51.30	1	1	1	OFF TECH & CLER
4015	COOK III	50.80	2	2	2	TRADES. LABOR & INST
0002	SPECIALIST CLERK	50.10	1	1	1	OFF TECH & CLER
0021	CLERK TYPIST II	49.10	6	6	6	OFF TECH & CLER
4061	LAUNDRY ASSISTANT	48.80	1	1	1	TRADES. LABOR & INST
4010	COOK I	48.80	2	2	2	TRADES. LABOR & INST
4005	FOOD SERVICE WORKER II	47.30	1	1	1	TRADES. LABOR & INST
	ALLOCATED TOTAL		88	88	88	
0000	TEMPORARY (FTE)		15.0	16.1 *	16.1 *	
	POSITION TOTAL		103.0	104.1	104.1	

POSITION BUDGET DETAIL

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993	REPRESENTATION UNIT
BUDGET UNIT - 023400 - PROBATION-HOME SUPERVISION						
3442	GROUP COUNSELOR II-JUV HALL	55.80	1	1	1	SAF. INVEST & CUST
3441	-GROUP COUNSELOR I-JUV HALL	54.10	3	3	3	SAF. INVEST & CUST
3440	-GROUP COUNSELOR ASSISTANT-JUV HALL	50.00				SAF. INVEST & CUST
	ALLOCATED TOTAL		4	4	4	
0000	TEMPORARY (FTE)		1.4	1.5 *	1.5 *	
	POSITION TOTAL		5.4	5.5	5.5	
BUDGET UNIT - 023500 - FIRE PREVENTION						
7090	FIRE WARDEN	62.10	1	1	1	EXECUTIVE
3545	-DEPUTY FIRE MARSHAL II	58.60	1	1	1	SAF. INVEST & CUST
3544	-DEPUTY FIRE MARSHAL I	55.60	2	2	2	SAF. INVEST & CUST
0002	SPECIALIST CLERK	50.10	2	2	2	OFF TECH & CLER
	ALLOCATED TOTAL		6	6	6	
0000	TEMPORARY (FTE)		.5	.5	.5	
	POSITION TOTAL		6.5	6.5	6.5	
BUDGET UNIT - 024100 - FLOOD CHANNEL MAINTENANCE						
4255	CHANNEL MAINTENANCE SUPERINTENDENT	64.30	1	1	1	MIDDLE MANAGEMENT
4227	EQUIPMENT OPERATOR FOREMAN	59.80	1	1	1	TRADES, LABOR & INST
4225	EQUIPMENT OPERATOR II	58.30	4	4	4	TRADES, LABOR & INST
4220	EQUIPMENT OPERATOR I	56.30	3	3	3	TRADES, LABOR & INST
4192	STRUCTURAL REPAIR & FIELD WORKER	56.30	1	1	1	TRADES, LABOR & INST
4191	-HIGHWAY MAINTENANCE WORKER	54.30	6	6	6	TRADES, LABOR & INST
4185	-MAINTENANCE WORKER	51.80	5	5	5	TRADES, LABOR & INST
	ALLOCATED TOTAL		21	21	21	
0000	TEMPORARY (FTE)		.0	1.0 *	1.0 *	
	POSITION TOTAL		21.0	22.0	22.0	

POSITION BUDGET DETAIL

BUDGET UNIT - 024600 - NEIGHBORHOOD PRESERVATION

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993	REPRESENTATION UNIT
9094	DEPUTY DIRECTOR NEIGHBORHOOD PRESERV	65.50	1	1	1	SENIOR MANAGEMENT
6804	-MANAGEMENT ANALYST III	64.80	1	1	1	MIDDLE MANAGEMENT
6803	-MANAGEMENT ANALYST II	61.30				PARA-PROF & TECH
6802	-MANAGEMENT ANALYST I	56.30				PARA-PROF & TECH
3015	SENIOR HOUSING REHAB SPECIALIST	63.30	1	1	1	TRADES, LABOR & INST
3014	HOUSING REHABILITION SPECIALIST	59.50	3	3	3	TRADES, LABOR & INST
3014	HOUSING REHABILITATION SPECIALIST	59.50		1 *	1 *	TRADES, LABOR & INST
0046	ACCOUNTANT AUDITOR II	59.80	1	1	1	PARA-PROF & TECH
0022	CLERK TYPIST III	51.30	1	1	1	OFF TECH & CLER
0002	SPECIALIST CLERK	49.30	1	2 *	2 *	OFF TECH & CLER
0021	CLERK TYPIST II	49.10	1	1	1	OFF TECH & CLER
	ALLOCATED TOTAL		10	12	12	

BUDGET UNIT - 024700 - AGRICULTURAL COMMISSIONER

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993	REPRESENTATION UNIT
7020	AGRICULTURAL COMMISSIONER/SEALER	72.30	1	1	1	EXECUTIVE
9086	ASSISTANT AGRICUTURAL COMMISSIONER	66.80	1	1	1	SENIOR MANAGEMENT
5060	ECONOMIC ENTOMOLOGIST	62.60	1	1	1	MIDDLE MANAGEMENT
5070	DEPUTY AGRICULTURAL COMMISSIONER	61.80	5	5	5	MIDDLE MANAGEMENT
5632	SENIOR OFFICE SYSTEMS ANALYST	60.80	1	1	1	PARA-PROF & TECH
5069	-SENIOR AGRICULTURAL INSPECTOR	59.30	8	8	8	PROFESSIONAL
5066	-AGRICULTURAL INSPECTOR II	57.30	4	4	4	PROFESSIONAL
5065	-AGRICULTURAL INSPECTOR I	55.30	2	2	2	PROFESSIONAL
5057	PLANT NEMATOLOGIST	59.30	1	1	1	PROFESSIONAL
4193	PEST ABATEMENT FOREMAN	59.30	1	1	1	TRADES, LABOR & INST
5035	AGRICULTURAL MECHANIC	58.30	1	1	1	TRADES, LABOR & INST
0007	ACCOUNTING TECHNICIAN II	54.80	1	1	1	OFF TECH & CLER
5046	-PEST ABATEMENT OPERATOR II	54.30	3	3	3	TRADES, LABOR & INST
5045	-PEST ABATEMENT OPERATOR I	51.80	1	1	1	TRADES, LABOR & INST
5040	AGRICULTURAL PEST SURVEYOR	53.30	1	1	1	PARA-PROF & TECH
0022	CLERK TYPIST III	51.30	1	1	1	OFF TECH & CLER
0002	SPECIALIST CLERK	50.10	2	2	2	OFF TECH & CLER
0021	CLERK TYPIST II	49.10	5	6 *	6 *	OFF TECH & CLER
	ALLOCATED TOTAL		40	41	41	
0000	TEMPORARY (FTE)		6.7	8.2 *	8.2 *	
	POSITION TOTAL		46.7	49.2	49.2	

POSITION BUDGET DETAIL

BUDGET UNIT - 024900 - SEALER OF WEIGHTS & MEASURES

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993	REPRESENTATION UNIT
9096	DEPUTY SEALER OF WEIGHTS & MEASURES	61.60	1	1	1	SENIOR MANAGEMENT
3042	WEIGHTS & MEASURES SUPERVISING INSPCT	58.10	2	2	2	PARA-PROF & TECH
3041	-WEIGHTS & MEASURES INSPECTOR II	57.10	5	5	5	PARA-PROF & TECH
3040	-WEIGHTS & MEASURES INSPECTOR I	55.30				PARA-PROF & TECH
0021	CLERK TYPIST II	49.10	1	*	*	OFF TECH & CLER
	ALLOCATED TOTAL		9	8	8	

BUDGET UNIT - 025600 - PERMIT & INSPECTION SERVICES

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993	REPRESENTATION UNIT
9077	CHIEF DEPUTY DIRECTORDEVELOPMENT SERV	70.50	1	1	1	SENIOR MANAGEMENT
2070	SENIOR CIVIL ENGINEER	69.10	1	1	1	MIDDLE MANAGEMENT
2060	-ASSOCIATE CIVIL ENGINEER	65.30				PROFESSIONAL
2051	-ASSISTANT ENGINEER	63.20	1	1	1	PROFESSIONAL
2031	-JUNIOR ENGINEER	58.50				PROFESSIONAL
9093	DEPUTY DIRECTOR BUILDING INSPECTION	65.50	1	1	1	SENIOR MANAGEMENT
2330	SENIOR PLANNER	64.60	2	2	2	MIDDLE MANAGEMENT
2297	DEVELOPMENT SERVICES COUNTER MANAGER	64.60	1	1	1	MIDDLE MANAGEMENT
3025	FIRE PROTECTION ENGINEER	64.30	1	1	1	PROFESSIONAL
3021	SENIOR PLAN CHECK ENGINEER	64.50	1	1	1	PROFESSIONAL
6934	ENVIRONMENTAL HEALTH PROGRAM MANAGER	64.10	1	1	1	MIDDLE MANAGEMENT
3019	PLAN CHECK ENGINEER II	63.50	3	3	3	PROFESSIONAL
3011	SENIOR BUILDING INSPECTOR	63.30	4	4	4	TRADES, LABOR & INST
2023	ENGINEERING ASSISTANT II	62.80	1	1	1	PARA-PROF & TECH
3009	-BUILDING INSPECTOR II	61.30	3	3	3	TRADES, LABOR & INST
3008	-BUILDING INSPECTOR I	60.30	7	7	7	TRADES, LABOR & INST
2320	-ASSOCIATE PLANNER	61.30	3	3	3	PROFESSIONAL
2310	-ASSISTANT PLANNER	57.30	1	1	1	PROFESSIONAL
2309	SR. CODE ENFORCEMENT OFFICER	58.60		1 *	1 *	SAF, INVEST & CUST
6932	SENIOR REGISTERED ENVIRN HEALTH SPEC	61.40	1	1	1	PROFESSIONAL
2022	ENGINEERING ASSISTANT I	59.30	1	1	1	PARA-PROF & TECH
2296	DEVELOPMENT SERVICES SENIOR TECH	58.60	1	1	1	PARA-PROF & TECH
2308	CODE ENFORCEMENT OFFICER	56.60		3 *	3 *	SAF, INVEST & CUST
2295	DEVELOPMENT SERVICES TECHNICIAN	56.60	8	8	8	PARA-PROF & TECH
0032	CLERK STENOGRAPHER III	53.30	1	1	1	OFF TECH & CLER
0006	ACCOUNTING TECHNICIAN I	51.80	1	1	1	OFF TECH & CLER
0003	LEAD CLERK	51.80	1	1	1	OFF TECH & CLER
0002	SPECIALIST CLERK	50.10	5	5	5	OFF TECH & CLER
0021	CLERK TYPIST II	49.10	7	8 *	8 *	OFF TECH & CLER
	ALLOCATED TOTAL		58	63	63	

POSITION BUDGET DETAIL

BUDGET UNIT - 025700 - PUBLIC ADMINISTRATOR

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993	REPRESENTATION UNIT
7238	PUBLIC ADMINISTRATOR	59.80	1	1	1	EXEMPT CLASS
9070	DEPUTY PUBLIC ADMINISTRATOR	53.10	1	1	1	SENIOR MANAGEMENT
0009	PUBLIC ADMINISTRATOR'S AIDE	50.80	2	2	2	OFF TECH & CLER
	ALLOCATED TOTAL		4	4	4	

BUDGET UNIT - 025800 - PLANNING

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993	REPRESENTATION UNIT
7030	DIRECTOR OF COMMUNITY DEVELOPMENT	72.50	1	1	1	EXECUTIVE
9078	DEPUTY DIRECTOR OF PLANNING	67.20	1	1	1	SENIOR MANAGEMENT
2330	SENIOR PLANNER	64.60	6	6	6	MIDDLE MANAGEMENT
2320	-ASSOCIATE PLANNER	61.30	4	4	4	PROFESSIONAL
2310	-ASSISTANT PLANNER	57.30	2	2	2	PROFESSIONAL
2306	GRAPHIC ARTIST	59.10	1	1	1	PARA-PROF & TECH
2309	SENIOR CODE ENFORCEMENT OFFICER	58.60	1	*	*	SAF. INVEST & CUST
2296	DEVELOPMENT SERVICES SENIOR TECH	58.60	1	1	1	PARA-PROF & TECH
0055	ADMINISTRATIVE ASSISTANT I	58.30	1	1	1	PARA-PROF & TECH
2308	CODE ENFORCEMENT OFFICER	56.60	3	*	*	SAF. INVEST & CUST
2295	DEVELOPMENT SERVICES TECHNICIAN	56.60	1	1	1	PARA-PROF & TECH
0003	LEAD CLERK	51.80	1	1	1	OFF TECH & CLER
0031	CLERK STENOGRAPHER II	50.60	1	1	1	OFF TECH & CLER
0021	CLERK TYPIST II	49.10	4	3 *	3 *	OFF TECH & CLER
	ALLOCATED TOTAL		28	23	23	

BUDGET UNIT - 025900 - RECORDER

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993	REPRESENTATION UNIT
7248	RECORDER	68.10	1	1	1	EXEMPT CLASS
9045	ASSISTANT RECORDER	62.10	1	1	1	SENIOR MANAGEMENT
0040	SENIOR RECORDABLE DOCUMENTS EXAMINER	54.10	1	1	1	OFF TECH & CLER
5612	DATA TECHNICIAN II	53.60	1	1	1	OFF TECH & CLER
0138	MICROGRAPHIC TECHNICIAN III	51.80	1	1	1	OFF TECH & CLER
5611	DATA TECHNICIAN I	51.60	1	1	1	OFF TECH & CLER
0041	RECORDABLE DOCUMENTS EXAMINER	51.30	2	2	2	OFF TECH & CLER
0137	-MICROGRAPHIC TECHNICIAN II	50.10	2	2	2	OFF TECH & CLER
0136	-MICROGRAPHIC TECHNICIAN I	48.30				OFF TECH & CLER
0042	RECORDABLE DOCUMENT INDEXER	50.10	3	3	3	OFF TECH & CLER
0002	SPECIALIST CLERK	50.10	1	1	1	OFF TECH & CLER
0021	CLERK TYPIST II	49.10	1	1	1	OFF TECH & CLER

POSITION BUDGET DETAIL

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993	REPRESENTATION UNIT
0011	CLERK II	48.80	3	3	3	OFF TECH & CLER
	ALLOCATED TOTAL		18	18	18	
0000	TEMPORARY (FTE)		1.0	.0 *	.0 *	
	POSITION TOTAL		19.0	18.0	18.0	

BUDGET UNIT - 025901 - RECORDER-EQUIPMENT/AUTOMATION

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993	REPRESENTATION UNIT
0042	RECORDABLE DOCUMENT INDEXER	50.10	2	2	2	OFF TECH & CLER
	ALLOCATED TOTAL		2	2	2	
0000	TEMPORARY (FTE)		2.0	1.0 *	1.0 *	
	POSITION TOTAL		4.0	3.0	3.0	

BUDGET UNIT - 026000 - EMERGENCY SERVICES

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993	REPRESENTATION UNIT
0500	COORDINATOR OF EMERGENCY SERVICES	65.20	1	1	1	EXECUTIVE
0505	ASSISTANT COORDINATOR HAZ MAT PROGRAM	58.60	1	1	1	MIDDLE MANAGEMENT
0502	ASSISTANT COORDINATOR EMERGENCY SVCS	61.10	1	1	1	MIDDLE MANAGEMENT
0512	HAZARDOUS MATERIAL SPEC SUPERVISOR	60.60	2	3 *	3 *	SAF, INVEST & CUST
0507	EMERGENCY PLANNER	60.60	1	1	1	PARA-PROF & TECH
0511	-HAZARDOUS MATERIAL SPECIALIST II	58.80				SAF, INVEST & CUST
0510	-HAZARDOUS MATERIAL SPECIALIST I	58.60	4	4	4	SAF, INVEST & CUST
0033	SECRETARY	55.30	1	1	1	OFF TECH & CLER
0002	SPECIALIST CLERK	50.10	3	3	3	OFF TECH & CLER
	ALLOCATED TOTAL		14	15	15	
0000	TEMPORARY (FTE)		.5	1.1 *	1.1 *	
	POSITION TOTAL		14.5	16.1	16.1	

BUDGET UNIT - 026300 - ANIMAL CONTROL DIVISION

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993	REPRESENTATION UNIT
3610	ANIMAL CONTROL OFFICER	61.80	1	1	1	MIDDLE MANAGEMENT
3605	DEPUTY ANIMAL CONTROL OFFICER	52.80	6	6	6	SAF, INVEST & CUST

POSITION BUDGET DETAIL

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993	REPRESENTATION UNIT
0021	CLERK TYPIST II	49.10	1	1	1	OFF TECH & CLER
	ALLOCATED TOTAL		8	8	8	
0000	TEMPORARY (FTE)		.8	.0 *	.0 *	
	POSITION TOTAL		8.8	8.0	8.0	

BUDGET UNIT - 027500 - SUPERIOR COURTS

7264	SUPERIOR CRT JUDGES	$365.38	13	13	13	
9051	-ATTORNEY IV - SUPERIOR COURT	71.60	1	1	1	PROFESSIONAL
9050	-ATTORNEY III-SUPERIOR COURT	68.60	1	1	1	PROFESSIONAL
9049	-ATTORNEY II-SUPERIOR COURT	64.60	1	1	1	PROFESSIONAL
9048	-ATTORNEY I-SUPERIOR COURT	59.80				PROFESSIONAL
9052	SAN JOAQUIN COUNTY COURT ADMINISTRATO	70.60	1	1	1	EXECUTIVE
9079	ASSISTANT CO CLERK/ASST COURT ADMIN	65.80	1	1	1	SENIOR MANAGEMENT
9020	SENIOR INVESTIGATOR SUPERIOR COURT	64.60	1	1	1	SAF. INVEST & CUST
9067	SENIOR COURT REPORTER	63.80	2	2	2	PROFESSIONAL
9066	COURT REPORTER	62.80	16	16	16	PROFESSIONAL
6803	-MANAGEMENT ANALYST II	62.10	1	1	1	PARA-PROF & TECH
6802	-MANAGEMENT ANALYST I	56.30				PARA-PROF & TECH
9019	INVESTIGATOR SUPERIOR COURT	61.60	1	1	1	SAF. INVEST & CUST
0780	FAMILY COURT MEDIATOR	61.60	4	4	4	PROFESSIONAL
0771	MASTER CALENDAR CLERK	58.80	1	1	1	MIDDLE MANAGEMENT
5631	OFFICE SYSTEMS ANALYST	57.60	1	1	1	PARA-PROF & TECH
0767	LEAD SUPERIOR COURT CLERK	57.50	1	1	1	OFF TECH & CLER
0745	CHIEF LEGAL CLERK	56.80	1	1	1	MIDDLE MANAGEMENT
0768	DEPUTY ARBITRATION CLERK	55.80	1	1	1	PARA-PROF & TECH
0770	SUPERIOR COURT CLERK	55.60	15	15	15	OFF TECH & CLER
9015	SECRETARY - SUPERIOR COURT	55.30	1	1	1	OFF TECH & CLER
0743	SENIOR LEGAL CLERK	54.80	1	1	1	OFF TECH & CLER
0007	ACCOUNTING TECHNICIAN II	54.80	1	1	1	OFF TECH & CLER
9025	PROBATE CLERK	54.60	1	1	1	OFF TECH & CLER
9021	LEGAL STENOGRAPHER - SUPERIOR COURT	53.30	4	4	4	OFF TECH & CLER
0741	LEGAL CLERK	52.80	7	7	7	OFF TECH & CLER
0003	LEAD CLERK	51.80	4	4	4	OFF TECH & CLER
0152	DATA ENTRY OPERATOR II	51.60	1	1	1	OFF TECH & CLER
9018	SPECIALIST CLERK-SUPERIOR COURT	50.10	2	2	2	OFF TECH & CLER
0002	SPECIALIST CLERK	50.10	2	2	2	OFF TECH & CLER
0021	CLERK TYPIST II	49.10	23	23	23	OFF TECH & CLER

CLASS CODE	POSITION TITLE		SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993	REPRESENTATION UNIT
0011	CLERK II		48.80	1	1	1	OFF TECH & CLER
		ALLOCATED TOTAL		111	111	111	
0000	TEMPORARY (FTE)			2.7	3.2 *	3.2 *	
		POSITION TOTAL		113.7	114.2	114.2	

BUDGET UNIT - 027600 - STOCKTON MUNICIPAL COURT

CLASS CODE	POSITION TITLE		SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993	REPRESENTATION UNIT
7244	MUNICIPAL COURT JUDGE		$3,487.69	7	7	7	
9007	COMMISSIONER		$2,790.15	1	1	1	PROFESSIONAL
7100	CLERK ADMINISTRATOR-STOCKTON		69.00	1	1	1	EXECUTIVE
9066	COURT REPORTER		62.80	2	2	2	PROFESSIONAL
5631	OFFICE SYSTEMS ANALYST		57.60	1	1	1	PARA-PROF & TECH
0078	DIRECTOR OF COURT OPERATIONS		57.20	2	2	2	MIDDLE MANAGEMENT
0074	COURTROOM CALENDAR COORDINATOR		57.00	1	1	1	MIDDLE MANAGEMENT
0073	MUNICIPAL COURTROOM CLERK		55.60	13	13	13	OFF TECH & CLER
0033	SECRETARY		55.30	1	1	1	OFF TECH & CLER
0007	ACCOUNTING TECHNICIAN II		54.80	1	1	1	OFF TECH & CLER
0029	JUDICIAL SECRETARY		53.30	2	2	2	OFF TECH & CLER
0072	DEPUTY CLERK III		52.60	4	4	4	OFF TECH & CLER
0071	DEPUTY CLERK II		51.10	9	9	9	OFF TECH & CLER
0070	DEPUTY CLERK I		49.10	41	41	41	OFF TECH & CLER
		ALLOCATED TOTAL		86	86	86	
0000	TEMPORARY (FTE)			3.8	2.9 *	2.9 *	
		POSITION TOTAL		89.8	88.9	88.9	

BUDGET UNIT - 027700 - LODI MUNICIPAL COURT

CLASS CODE	POSITION TITLE		SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993	REPRESENTATION UNIT
7244	MUNICIPAL COURT JUDGE		$3,487.69	2	2	2	
7101	CLERK ADMINISTRATOR-LODI		61.60	1	1	1	EXECUTIVE
0075	DEPUTY CLERK ADMINISTRATOR		56.80	1	1	1	MIDDLE MANAGEMENT
0073	MUNICIPAL COURTROOM CLERK		55.60	1	1	1	OFF TECH & CLER
0072	DEPUTY CLERK III		52.60	1	1	1	OFF TECH & CLER
0071	DEPUTY CLERK II		51.10	4	4	4	OFF TECH & CLER
0070	DEPUTY CLERK I		49.10	8	8	8	OFF TECH & CLER
		ALLOCATED TOTAL		18	18	18	
0000	TEMPORARY (FTE)			4.3	3.8 *	3.8 *	
		POSITION TOTAL		22.3	21.8	21.8	

POSITION BUDGET DETAIL

BUDGET UNIT - 027800 - MANTECA-RIPON-ESCALON MUNICIPAL COURT

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993	REPRESENTATION UNIT
7244	MUNICIPAL COURT JUDGE	$3,487.69	1	1	1	
0076	CHIEF DEPUTY CLERK MRET	61.10	1	1	1	EXECUTIVE
0075	DEPUTY CLERK ADMINISTRATOR	56.80	1	1	1	MIDDLE MANAGEMENT
0071	DEPUTY CLERK II	51.10	7	7	7	OFF TECH & CLER
0070	DEPUTY CLERK I	49.10	9	9	9	OFF TECH & CLER
	ALLOCATED TOTAL		19	19	19	
0000	TEMPORARY (FTE)		.8	.8	.8	
	POSITION TOTAL		19.8	19.8	19.8	

BUDGET UNIT - 027900 - TRACY MUNICIPAL COURT

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993	REPRESENTATION UNIT
7244	MUNICIPAL COURT JUDGE	$3,487.69	2	2	2	
9008	TRAFFIC TRIAL COMMISSIONER	76.80	1	1	1	PROFESSIONAL
0076	CHIEF DEPUTY CLERK MRET	61.10	1	1	1	EXECUTIVE
0075	DEPUTY CLERK ADMINISTRATOR	56.80	1	1	1	MIDDLE MANAGEMENT
0071	DEPUTY CLERK II	51.10	6	6	6	OFF TECH & CLER
0070	DEPUTY CLERK I	49.10	6	6	6	OFF TECH & CLER
	ALLOCATED TOTAL		17	17	17	
0000	TEMPORARY (FTE)		1.8	1.8	1.8	
	POSITION TOTAL		18.8	18.8	18.8	

BUDGET UNIT - 030101 - PUBLIC WORKS-ADMINISTRATION

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993	REPRESENTATION UNIT
7080	DIRECTOR OF PUBLIC WORKS	76.60	1	1	1	EXECUTIVE
9098	CHIEF DEPUTY DIRECTOR PUBLIC WORKS	73.10	1	1	1	SENIOR MANAGEMENT
9088	DEPUTY DIRECTOR-PUBLIC WORKS	72.10	2	2	2	SENIOR MANAGEMENT
9097	DEPUTY DIRECTOR PUBLIC WORKS-GEN SERV	67.60	1	1	1	SENIOR MANAGEMENT
0058	PUBLIC WORKS FISCAL MANAGER	64.10	1	1	1	MIDDLE MANAGEMENT
0164	SYSTEMS & PROCEDURES ANALYST II	62.80	1	1	1	PARA-PROF & TECH
0056	ADMINISTRATIVE ASSISTANT II	61.10	1	1	1	PARA-PROF & TECH
0046	ACCOUNTANT AUDITOR II	59.80	1	1	1	PARA-PROF & TECH
0055	ADMINISTRATIVE ASSISTANT I	58.30	1	1	1	PARA-PROF & TECH
0163	SYSTEMS & PROCEDURES ANALYST I	57.80	1	1	1	PARA-PROF & TECH
0045	ACCOUNTANT AUDITOR I	56.30	1	1	1	PARA-PROF & TECH
0004	SENIOR CLERK	54.80	1	1	1	OFF TECH & CLER
0105	STOREKEEPER I	53.30	1	1	1	TRADES, LABOR & INST
0036	PUBLIC WORKS SECRETARY	53.30	1	1	1	OFF TECH & CLER

POSITION BUDGET DETAIL

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993	REPRESENTATION UNIT
0006	ACCOUNTING TECHNICIAN I	51.80	2	2	2	OFF TECH & CLER
5611	DATA TECHNICIAN I	51.60	2	2	2	OFF TECH & CLER
4205	EQUIPMENT SERVICE WORKER I	50.80	4	4	4	TRADES, LABOR & INST
0031	CLERK STENOGRAPHER II	50.60	1	1	1	OFF TECH & CLER
0019	DEPARTMENTAL PAYROLL CLERK	50.10	1	1	1	OFF TECH & CLER
0017	PUBLIC WORKS RECORDS TECHNICIAN	50.10	1	1	1	OFF TECH & CLER
0002	SPECIALIST CLERK	50.10	3	3	3	OFF TECH & CLER
0021	CLERK TYPIST II	49.10	5	5	5	OFF TECH & CLER
0011	CLERK II	48.80	2	2	2	OFF TECH & CLER
	ALLOCATED TOTAL		36	36	36	
0000	TEMPORARY (FTE)		1.5	1.7 *	1.7 *	
	POSITION TOTAL		37.5	37.7	37.7	

BUDGET UNIT - 030103 - PUBLIC WORKS-ENGINEERING

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993	REPRESENTATION UNIT
2070	SENIOR CIVIL ENGINEER	69.10	4	4	4	MIDDLE MANAGEMENT
2060	-ASSOCIATE CIVIL ENGINEER	66.10	2	2	2	PROFESSIONAL
2051	-ASSISTANT ENGINEER	63.20	3	3	3	PROFESSIONAL
2031	-JUNIOR ENGINEER	59.70	5	5	5	PROFESSIONAL
2063	CHIEF PROJECT INSPECTOR	65.60	1	1	1	MIDDLE MANAGEMENT
2330	SENIOR PLANNER	64.60		1 *	1 *	MIDDLE MANAGEMENT
2024	ENGINEERING ASSISTANT III	65.10	1	1	1	PARA-PROF & TECH
2169	ASSISTANT TRAFFIC ENGINEER	62.80	1	1	1	PROFESSIONAL
2023	ENGINEERING ASSISTANT II	62.80	2	2	2	PARA-PROF & TECH
2022	ENGINEERING ASSISTANT I	59.30	9	9	9	PARA-PROF & TECH
0055	-ADMINISTRATIVE ASSISTANT I	58.30		2 *	2 *	PARA-PROF & TECH
0054	-JUNIOR ADMINISTRATIVE ASSISTANT	56.30		1 *	1 *	PARA-PROF & TECH
0055	ADMINISTRATIVE ASSISTANT I	58.30	2	*	*	PARA-PROF & TECH
0054	JUNIOR ADMINISTRATIVE ASSISTANT	56.30	1	*	*	PARA-PROF & TECH
2020	-SENIOR ENGINEERING AIDE	55.60	3	3	3	PARA-PROF & TECH
2010	-ENGINEERING AIDE	52.10	4	4	4	PARA-PROF & TECH
0021	CLERK TYPIST II	49.10	1	1	1	OFF TECH & CLER
	ALLOCATED TOTAL		39	40	40	
0000	TEMPORARY (FTE)		1.5	1.5	1.5	
	POSITION TOTAL		40.5	41.5	41.5	

COUNTY OF SAN JOAQUIN PROPOSED BUDGET
1992-1993

POSITION BUDGET DETAIL

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993	REPRESENTATION UNIT
BUDGET UNIT - 030104 - PUBLIC WORKS-EQUIPMENT MAINTENANCE						
4328	EQUIPMENT MAINTENANCE FOREMAN	59.80	1	1	1	TRADES, LABOR & INST
4335	WELDER	58.80	1	1	1	TRADES, LABOR & INST
4326	HEAVY EQUIPMENT MECHANIC	58.80	7	7	7	TRADES, LABOR & INST
0107	STOREKEEPER II	55.80	1	1	1	TRADES, LABOR & INST
0105	STOREKEEPER I	53.30	2	2	2	TRADES, LABOR & INST
	ALLOCATED TOTAL		12	12	12	
BUDGET UNIT - 030105 - PUBLIC WORKS-ROAD MAINTENANCE						
4254	MAINTENANCE SUPERINTENDENT	65.10	1	1	1	MIDDLE MANAGEMENT
4250	GENERAL FOREMAN	62.30	5	5	5	MIDDLE MANAGEMENT
4231	BRIDGE MAINTENANCE FOREMAN	59.80	1	1	1	TRADES, LABOR & INST
4227	EQUIPMENT OPERATOR FOREMAN	59.80	3	3	3	TRADES, LABOR & INST
4340	TRAFFIC FOREMAN	59.10	1	1	1	TRADES, LABOR & INST
4345	TRAFFIC STRIPER OPERATOR	58.30	2	2	2	TRADES, LABOR & INST
4235	TREE CREW FOREMAN	58.30	1	1	1	TRADES, LABOR & INST
4225	EQUIPMENT OPERATOR II	58.30	11	10 *	10 *	TRADES, LABOR & INST
4230	BRIDGE MAINTENANCE WORKER	57.80	5	5	5	TRADES, LABOR & INST
4220	EQUIPMENT OPERATOR I	56.30	16	17 *	17 *	TRADES, LABOR & INST
4233	TREE CREW WORKER	55.30	3	3	3	TRADES, LABOR & INST
4253	TRAFFIC MAINTENANCE WORKER	54.30	5	3 *	3 *	TRADES, LABOR & INST
4207	EQUIPMENT SERVICE WORKER III	54.30	2	2	2	TRADES, LABOR & INST
4200	BRIDGE TENDER	54.30	3	3	3	TRADES, LABOR & INST
4191	-HIGHWAY MAINTENANCE WORKER	54.30	31	33 *	33 *	TRADES, LABOR & INST
4185	-MAINTENANCE WORKER	51.80	18	18	18	TRADES, LABOR & INST
0135	RADIO COMMUNICATION CLERK	51.60	1	1	1	OFF TECH & CLER
	ALLOCATED TOTAL		109	109	109	
0000	TEMPORARY (FTE)		5.0	5.5 *	5.5 *	
	POSITION TOTAL		114.0	114.5	114.5	
BUDGET UNIT - 030108 - PUBLIC WORKS-DEVELOPMENT SERVICES						
2070	SENIOR CIVIL ENGINEER	69.10	2	2	2	MIDDLE MANAGEMENT
2060	-ASSOCIATE CIVIL ENGINEER	66.10	1	1	1	PROFESSIONAL
2051	-ASSISTANT ENGINEER	63.20	1	1	1	PROFESSIONAL
2031	-JUNIOR ENGINEER	59.70	5	5	5	PROFESSIONAL
2024	ENGINEERING ASSISTANT III	65.10	2	2	2	PARA-PROF & TECH
2105	SENIOR REAL PROPERTY AGENT	63.60	1	1	1	MIDDLE MANAGEMENT
2023	ENGINEERING ASSISTANT II	62.80	2	2	2	PARA-PROF & TECH

POSITION BUDGET DETAIL

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993	REPRESENTATION UNIT
2103	ASSOCIATE REAL PROPERTY AGENT	61.60	1	1	1	PARA-PROF & TECH
2320	ASSOCIATE PLANNER	61.30	1	1	1	PROFESSIONAL
2100	ASSISTANT REAL PROPERTY AGENT	59.60	1	1	1	PARA-PROF & TECH
2022	ENGINEERING ASSISTANT I	59.30	3	3	3	PARA-PROF & TECH
0055	ADMINISTRATIVE ASSISTANT I	58.30	2	2	2	PARA-PROF & TECH
2020	-SENIOR ENGINEERING AIDE	54.80				PARA-PROF & TECH
2010	-ENGINEERING AIDE	52.10	2	2	2	PARA-PROF & TECH
0021	CLERK TYPIST II	49.10	1	1	1	OFF TECH & CLER
	ALLOCATED TOTAL		25	25	25	
0000	TEMPORARY (FTE)		1.4	1.4	1.4	
	POSITION TOTAL		26.4	26.4	26.4	
BUDGET UNIT - 030400 - FLOOD CONTROL & WATER CONSERVATION						
2090	WATER RESOURCE COORDINATOR	69.10	1	1	1	SENIOR MANAGEMENT
2070	SENIOR CIVIL ENGINEER	69.10	1	2 *	2 *	MIDDLE MANAGEMENT
2060	-ASSOCIATE CIVIL ENGINEER	65.30				PROFESSIONAL
2051	-ASSISTANT ENGINEER	62.00				PROFESSIONAL
2031	-JUNIOR ENGINEER	59.70	1	1	1	PROFESSIONAL
2020	-SENIOR ENGINEERING AIDE	55.60	2	2	2	PARA-PROF & TECH
2010	-ENGINEERING AIDE	51.30				PARA-PROF & TECH
	ALLOCATED TOTAL		5	6	6	
BUDGET UNIT - 039500 - PUBLIC TRANSPORTATION						
6804	-MANAGEMENT ANALYST III	64.80	1	1	1	MIDDLE MANAGEMENT
6803	-MANAGEMENT ANALYST II	61.30				PARA-PROF & TECH
6802	-MANAGEMENT ANALYST I	56.30				PARA-PROF & TECH
2330	SENIOR PLANNER	64.60		1 *	1 *	MIDDLE MANAGEMENT
2320	ASSOCIATE PLANNER	61.30		1 *	1 *	PROFESSIONAL
0056	-ADMINISTRATIVE ASSISTANT II	60.30				PARA-PROF & TECH
0055	-ADMINISTRATIVE ASSISTANT I	58.30	2	2	2	PARA-PROF & TECH
0002	SPECIALIST CLERK	50.10	1	1	1	OFF TECH & CLER
	ALLOCATED TOTAL		4	6	6	
0000	TEMPORARY (FTE)		.7	.7	.7	
	POSITION TOTAL		4.7	6.7	6.7	

POSITION BUDGET DETAIL

BUDGET UNIT - 040300 - MENTAL HEALTH SERVICES - PHARMACY

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993	REPRESENTATION UNIT
1555	DIRECTOR OF PHARMACY-MENTAL HEALTH	68.10	1	1	1	MIDDLE MANAGEMENT
1552	-PHARMACIST II	67.10	3	3	3	PROFESSIONAL
1551	-PHARMACIST I	65.40	1	1	1	PROFESSIONAL
1570	PHARMACY TECHNICIAN	50.80	1	1	1	PARA-PROF & TECH
0002	SPECIALIST CLERK	50.10	2	2	2	OFF TECH & CLER
	ALLOCATED TOTAL		8	8	8	
0000	TEMPORARY (FTE)		.5	.5	.5	
	POSITION TOTAL		8.5	8.5	8.5	

BUDGET UNIT - 040500 - MENTAL HEALTH SERVICES

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993	REPRESENTATION UNIT
9055	ASSOCIATE DIRECTOR HCS-MENTAL HEALTH	71.80	1	1	1	EXECUTIVE
9027	PROGRAM CHIEF MENTAL HEALTH	69.80	1	1	1	SENIOR MANAGEMENT
1620	CHIEF CLINICAL PSYCHOLOGIST	68.30	2	2	2	MIDDLE MANAGEMENT
1625	MENTAL HEALTH SERVICES COORDINATOR	67.60	3	3	3	MIDDLE MANAGEMENT
0260	DEPUTY FINANCE DIRECTOR-HCS	67.60	1	1	1	SENIOR MANAGEMENT
1699	MENTAL HEALTH SERVICES FACILITY MNGR	66.30	1	1	1	MIDDLE MANAGEMENT
9056	PUBLIC GUARDIAN/CONSERVATOR	65.60	1	1	1	MIDDLE MANAGEMENT
1030	NURSING DEPARTMENT MANAGER	65.80	2	2	2	MIDDLE MANAGEMENT
0340	HEALTH SERVICES PROG COORD-CUSTODY	65.10	1	1	1	MIDDLE MANAGEMENT
1528	-CHIEF CLINICAL SOCIAL WORKER	64.80	3	3	3	MIDDLE MANAGEMENT
1512	-CHIEF MENTAL HEALTH CLINICIAN	64.00				PROFESSIONAL
1526	-CLINICAL SOCIAL WORKER III	63.80	4	4	4	PROFESSIONAL
1511	-MENTAL HEALTH CLINICIAN III	63.80	1	1	1	PROFESSIONAL
1309	-OCCUPATIONAL THERAPIST IV	62.80				PROFESSIONAL
1308	-OCCUPATIONAL THERAPIST III	61.50				PROFESSIONAL
1307	-OCCUPATIONAL THERAPIST II	59.50				PROFESSIONAL
1305	-OCCUPATIONAL THERAPIST I	58.80	1	1	1	PROFESSIONAL
1057	-MENTAL HEALTH CHARGE NURSE	62.50				REGISTERED NURSES
1020	-STAFF NURSE V (CLINICAL NURSE)	62.50				REGISTERED NURSES
1015	-STAFF NURSE IV	62.10	4	4	4	REGISTERED NURSES
1056	-SENIOR MENTAL HEALTH NURSE	60.80	3	3	3	REGISTERED NURSES
1010	-STAFF NURSE III	60.00				REGISTERED NURSES
1055	-MENTAL HEALTH NURSE II	59.30				REGISTERED NURSES
1005	-STAFF NURSE II	59.30				REGISTERED NURSES
1054	-MENTAL HEALTH NURSE I	58.00				REGISTERED NURSES
1000	-STAFF NURSE I	58.00				REGISTERED NURSES
1047	-SENIOR PSYCHIATRIC TECHNICIAN	56.30	14	14	14	PARA-PROF & TECH
1535	-MENTAL HEALTH SPECIALIST II	64.60	20	20	20	PARA-PROF & TECH
1046	-PSYCHIATRIC TECHNICIAN	54.60	13	13	13	PARA-PROF & TECH
1534	-MENTAL HEALTH SPECIALIST I	52.30				PARA-PROF & TECH

POSITION BUDGET DETAIL

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993	REPRESENTATION UNIT
1051	-LICENSED VOCATIONAL NURSE	52.10	3	3	3	PARA-PROF & TECH
1050	-NURSING ASSISTANT	48.00				PARA-PROF & TECH
1044	-NURSING ASSISTANT TRAINEE	46.80	1	1	1	PARA-PROF & TECH
0179	-SYSTEMS & PROGRAMMING ANALYST IV	62.30				PARA-PROF & TECH
0178	-SYSTEMS & PROGRAMMING ANALYST III	60.00				PARA-PROF & TECH
0177	-SYSTEMS & PROGRAMMING ANALYST II	57.60	1	1	1	PARA-PROF & TECH
0176	-SYSTEMS & PROGRAMMING ANALYST I	54.10	1	1	1	PARA-PROF & TECH
0047	-ACCOUNTANT AUDITOR III	61.50				PARA-PROF & TECH
0046	-ACCOUNTANT AUDITOR II	59.80	1	1	1	PARA-PROF & TECH
0045	-ACCOUNTANT AUDITOR I	56.30	2	2	2	PARA-PROF & TECH
6707	ACTIVITY CENTER PROGRAM DIRECTOR	62.10	1	1	1	MIDDLE MANAGEMENT
1525	-CLINICAL SOCIAL WORKER II	61.60	14	14	14	PROFESSIONAL
1510	-MENTAL HEALTH CLINICIAN II	61.60	5	5	5	PROFESSIONAL
1520	-CLINICAL SOCIAL WORKER I	59.60	10	10	10	PROFESSIONAL
1509	-MENTAL HEALTH CLINICIAN I	59.60	16	16	16	PROFESSIONAL
1539	MENTAL HEALTH COURT LIAISON	61.10	1	1	1	PARA-PROF & TECH
1350	DAY TREATMENT PROGRAM DIRECTOR	61.10	1	1	1	MIDDLE MANAGEMENT
1530	PATIENTS' RIGHTS ADVOCATE	59.60	1	1	1	PROFESSIONAL
4302	CRAFTS WORKER III	59.30	1	1	1	TRADES, LABOR & INST
6706	SUPERVISING TEACHER COUNSELOR	59.10	1	1	1	PARA-PROF & TECH
1537	CARE PROVIDER TRAINER	58.60	1	1	1	PROFESSIONAL
0055	-ADMINISTRATIVE ASSISTANT I	58.30	3	3	3	PARA-PROF & TECH
0054	-JUNIOR ADMINISTRATIVE ASSISTANT	56.30	1	1	1	PARA-PROF & TECH
6703	LEAD TEACHER COUNSELOR	58.10	2	2	2	PARA-PROF & TECH
6535	ADULT PROTECTIVE SERVICES SOCIAL WKR	57.80	2	2	2	PARA-PROF & TECH
1505	DEPUTY PUBLIC GUARDIAN	57.80	3	3	3	PARA-PROF & TECH
5631	OFFICE SYSTEMS ANALYST	57.60	1	1	1	PARA-PROF & TECH
1341	REHABILITATION THERAPIST II	57.30	2	2	2	PARA-PROF & TECH
1048	CHIEF PSYCHIATRIC TECHNICIAN	58.00	4	4	4	PARA-PROF & TECH
6702	TEACHER-COUNSELOR II	57.10	15	15	15	PARA-PROF & TECH
1340	REHABILITATION THERAPIST I	55.30	3	3	3	PARA-PROF & TECH
1407	MEDICAL RECORDS TECHNICIAN II	54.80	1	1	1	OFF TECH & CLER
0007	ACCOUNTING TECHNICIAN II	54.80	4	4	4	OFF TECH & CLER
0004	SENIOR CLERK	54.80	1	1	1	OFF TECH & CLER
5612	DATA TECHNICIAN II	53.60	1	1	1	OFF TECH & CLER
0105	STOREKEEPER I	53.30	1	1	1	TRADES, LABOR & INST
6699	TEACHER COUNSELOR ASSISTANT	53.10	15	15	15	PARA-PROF & TECH
0006	ACCOUNTING TECHNICIAN I	51.80	5	5	5	OFF TECH & CLER
0003	LEAD CLERK	51.80	3	3	3	OFF TECH & CLER
5611	DATA TECHNICIAN I	51.60	1	1	1	OFF TECH & CLER
0022	CLERK TYPIST III	51.30	2	2	2	OFF TECH & CLER
4015	COOK III	50.80	1	1	1	TRADES, LABOR & INST
4077	LEAD HOUSEKEEPER	50.60	1	1	1	TRADES, LABOR & INST
0031	CLERK STENOGRAPHER II	50.60	2	2	2	OFF TECH & CLER
0002	SPECIALIST CLERK	49.10	14	14	14	OFF TECH & CLER
0021	CLERK TYPIST II	49.10	29	29	29	OFF TECH & CLER
0011	CLERK II	48.80	4	4	4	OFF TECH & CLER
4076	HOUSEKEEPING SERVICE WORKER	47.60	3	3	3	TRADES, LABOR & INST

POSITION BUDGET DETAIL

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993	REPRESENTATION UNIT
9095	OFFICE OCCUPATIONS CLERK	46.80	1	1	1	OFF TECH & CLER
	ALLOCATED TOTAL		262	262	262	
0000	TEMPORARY (FTE)		88.9	70.8 *	70.8 *	
	POSITION TOTAL		350.9	332.8	332.8	

BUDGET UNIT - 040600 - DRUG ABUSE SERVICES

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993	REPRESENTATION UNIT
1127	-SENIOR PHYSICIAN ASSISTANT	66.50				PROFESSIONAL
1107	-SENIOR NURSE PRACTITIONER	67.30	1	1	1	REGISTERED NURSES
1126	-PHYSICIAN ASSISTANT II	67.10	2	2	2	PROFESSIONAL
1106	-NURSE PRACTITIONER II	65.80				REGISTERED NURSES
1125	-PHYSICIAN ASSISTANT I	65.00				PROFESSIONAL
1105	-NURSE PRACTITIONER I	65.00				REGISTERED NURSES
1694	SUBSTANCE ABUSE PROGRAM COORDINATOR	65.10	1	1	1	MIDDLE MANAGEMENT
1025	-STAFF NURSE V (ASST NURSING DEPT MGR)	63.30	1	1	1	REGISTERED NURSES
1056	-SENIOR MENTAL HEALTH NURSE	60.00				REGISTERED NURSES
1055	-MENTAL HEALTH NURSE II	59.30				REGISTERED NURSES
1054	-MENTAL HEALTH NURSE I	58.00				REGISTERED NURSES
1051	-LICENSED VOCATIONAL NURSE	52.10	2	2	2	PARA-PROF & TECH
1050	-NURSING ASSISTANT	48.00				PARA-PROF & TECH
1044	-NURSING ASSISTANT TRAINEE	46.80	3	3	3	PARA-PROF & TECH
0056	ADMINISTRATIVE ASSISTANT II	61.10	2	2	2	PARA-PROF & TECH
1692	SUBSTANCE ABUSE DIRECTOR II	60.80	2	3 *	3 *	MIDDLE MANAGEMENT
1691	SUBSTANCE ABUSE DIRECTOR I	58.80	2	2	2	MIDDLE MANAGEMENT
1690	SUBSTANCE ABUSE ASSISTANT DIRECTOR	55.20	2	2	2	PARA-PROF & TECH
1534	MENTAL HEALTH SPECIALIST I	53.60	1	1	1	PARA-PROF & TECH
1689	SUBSTANCE ABUSE SENIOR COUNSELOR	52.80	3	3	3	PARA-PROF & TECH
0006	ACCOUNTING TECHNICIAN I	51.80	1	1	1	OFF TECH & CLER
0003	LEAD CLERK	51.80	1	1	1	OFF TECH & CLER
1688	-SUBSTANCE ABUSE COUNSELOR	50.80	16	24 *	24 *	PARA-PROF & TECH
1687	-SUBSTANCE ABUSE WORKER	48.30	2	2	2	PARA-PROF & TECH
1276	LABORATORY ASSISTANT II	50.30	1	1	1	PARA-PROF & TECH
0002	SPECIALIST CLERK	50.10	1	1	1	OFF TECH & CLER
0021	CLERK TYPIST II	49.10	5	6 *	6 *	OFF TECH & CLER
4076	HOUSEKEEPING SERVICE WORKER	47.60	1	1	1	TRADES, LABOR & INST
	ALLOCATED TOTAL		50	60	60	
0000	TEMPORARY (FTE)		35.0	39.3 *	39.3 *	
	POSITION TOTAL		85.0	99.3	99.3	

POSITION BUDGET DETAIL

BUDGET UNIT - 040700 - ALCOHOLISM SERVICES

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993	REPRESENTATION UNIT
9059	DEPUTY DIR SUB ABUSE & CUST HLTH SVC	67.60	1	1	1	SENIOR MANAGEMENT
1526	CLINICAL SOCIAL WORKER III	63.80	1	1	1	PROFESSIONAL
1525	-CLINICAL SOCIAL WORKER II	60.80				PROFESSIONAL
1510	-MENTAL HEALTH CLINICIAN II	60.80				PROFESSIONAL
1520	-CLINICAL SOCIAL WORKER I	59.60	1	1	1	PROFESSIONAL
1509	-MENTAL HEALTH CLINICIAN I	58.80				PROFESSIONAL
1692	SUBSTANCE ABUSE DIRECTOR II	60.80	4	4	4	MIDDLE MANAGEMENT
0055	-ADMINISTRATIVE ASSISTANT I	58.30	1	1	1	PARA-PROF & TECH
0054	-JUNIOR ADMINISTRATIVE ASSISTANT	55.50				PARA-PROF & TECH
1690	SUBSTANCE ABUSE ASSISTANT DIRECTOR	55.20	5	5	5	PARA-PROF & TECH
1535	-MENTAL HEALTH SPECIALIST II	64.60	1	1	1	PARA-PROF & TECH
1534	-MENTAL HEALTH SPECIALIST I	53.60	2	2	2	PARA-PROF & TECH
1689	SUBSTANCE ABUSE SENIOR COUNSELOR	52.80	8	8	8	PARA-PROF & TECH
0003	LEAD CLERK	51.80	1	1	1	OFF TECH & CLER
1688	-SUBSTANCE ABUSE COUNSELOR	50.80	34	34	34	PARA-PROF & TECH
1687	-SUBSTANCE ABUSE WORKER	48.30	13	13	13	PARA-PROF & TECH
0002	SPECIALIST CLERK	50.10	2	2	2	OFF TECH & CLER
0021	CLERK TYPIST II	49.10	5	5	5	OFF TECH & CLER
4076	HOUSEKEEPING SERVICE WORKER	47.60	1	1	1	TRADES, LABOR & INST
	ALLOCATED TOTAL		80	80	80	
0000	TEMPORARY (FTE)		35.7	31.3 *	31.3 *	
	POSITION TOTAL		115.7	111.3	111.3	

BUDGET UNIT - 040800 - UTILITY DISTRICTS

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993	REPRESENTATION UNIT
4405	UTILITY DISTRICT SUPERINTENDENT	65.10	1	1	1	MIDDLE MANAGEMENT
4404	UTILITY DISTRICT OPERATIONS FOREMAN	61.60	1	1	1	TRADES, LABOR & INST
4403	UTILITY DISTRICT SR MAINT WORKER	57.30	2	2	2	TRADES, LABOR & INST
4401	UTILITY DISTRICT MAINT WORKER	55.30	10	10	10	TRADES, LABOR & INST
0002	SPECIALIST CLERK	50.10	1	1	1	OFF TECH & CLER
	ALLOCATED TOTAL		15	15	15	
0000	TEMPORARY (FTE)		2.5	3.3 *	3.3 *	
	POSITION TOTAL		17.5	18.3	18.3	

POSITION BUDGET DETAIL

BUDGET UNIT - 041000 - PUBLIC HEALTH

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993	REPRESENTATION UNIT
9151	PUBLIC HEALTH OFFICER	78.00	1	1	1	EXECUTIVE
9152	ASSISTANT HEALTH OFFICER	75.00	2	2	2	SENIOR MANAGEMENT
9150	DEPUTY DIRECTOR HCS (PUBLIC HEALTH)	71.00	1	1	1	SENIOR MANAGEMENT
9153	DIRECTOR OF ENVIRONMENTAL HEALTH	68.30	1	1	1	SENIOR MANAGEMENT
9156	DIRECTOR PUBLIC HEALTH LABORATORY	67.50	1	1	1	SENIOR MANAGEMENT
9154	DIRECTOR OF PUBLIC HEALTH NURSING	67.50	1	1	1	SENIOR MANAGEMENT
1127	-SENIOR PHYSICIAN ASSISTANT	67.10	4	4	4	PROFESSIONAL
1107	-SENIOR NURSE PRACTITIONER	66.50				PROFESSIONAL
1126	-PHYSICIAN ASSISTANT II	65.80				PROFESSIONAL
1106	-NURSE PRACTITIONER II	65.80				PROFESSIONAL
1125	-PHYSICIAN ASSISTANT I	65.00				PROFESSIONAL
1105	-NURSE PRACTITIONER I	65.00				PROFESSIONAL
6884	CLINIC MANAGER	65.80	1	1	1	MIDDLE MANAGEMENT
6975	ASSISTANT DIRECTOR PUBLIC HLT NURSING	65.00	1	1	1	MIDDLE MANAGEMENT
6827	PUBLIC HEALTH FISCAL MANAGER	64.00	1	1	1	MIDDLE MANAGEMENT
6973	SUPERVISING PUBLIC HEALTH NURSE	63.80	3	3	3	REGISTERED NURSES
6934	ENVIRONMENTAL HEALTH PROGRAM MANAGER	64.10	5	5	5	MIDDLE MANAGEMENT
6828	PUBLIC HEALTH DATA MANAGER	63.30	1	1	1	PARA-PROF & TECH
6967	PROGRAM COORDINATOR COMMUNICABLE DISE	63.00	1	1	1	PROFESSIONAL
6966	PROGRAM COORDINATOR-AIDS	63.00	1	1	1	PROFESSIONAL
6953	SUPERVISING PUBLIC HLT MICROBIOLOGIST	63.00	2	2	2	PROFESSIONAL
6912	PROGRAM COORDINATOR WIC	63.00	1	1	1	PROFESSIONAL
6910	PROGRAM COORDINATOR ADOLS FAM LIFE PR	63.00	1	1	1	PROFESSIONAL
6839	DIRECTOR OF HEALTH EDUCATION	63.00	1	1	1	MIDDLE MANAGEMENT
6965	LEAD REGISTERED NURSE	62.50	1	1	1	REGISTERED NURSES
6830	ADMINISTRATIVE SERVICES OFFICER	62.00	1	1	1	PARA-PROF & TECH
6860	-DIRECTOR AIR POLLUTION CONTROL	68.30				SENIOR MANAGEMENT
6972	-SENIOR PUBLIC HEALTH NURSE	61.80	82	82	82	REGISTERED NURSES
6971	-PUBLIC HEALTH NURSE	60.80				REGISTERED NURSES
6900	-CASE MANAGER	60.80				PROFESSIONAL
6895	-PUBLIC HEALTH CLINICAL SOCIAL WORKER	60.80				PROFESSIONAL
6838	-PUBLIC HEALTH EDUCATOR	60.80				PROFESSIONAL
6964	-REGISTERED NURSE	60.00				REGISTERED NURSES
6835	-PUBLIC HEALTH EDUCATION ASSISTANT II	54.30				PARA-PROF & TECH
6834	-PUBLIC HEALTH EDUCATION ASSISTANT I	52.30				PARA-PROF & TECH
6890	-COMMUNITY HEALTH OUTREACH WORKER	50.00				PARA-PROF & TECH
6886	-DENTAL AIDE II	50.00				PARA-PROF & TECH
6960	-PUBLIC HEALTH ASSISTANT	48.00				PARA-PROF & TECH
6885	-DENTAL AIDE I	47.50				PARA-PROF & TECH
6933	SUPERVISING REG ENVIRN HEALTH SPEC	61.80	5	5	5	PROFESSIONAL
6876	CHIEF THERAPIST PHC	61.80	1	1	1	MIDDLE MANAGEMENT
6952	SENIOR PUBLIC HEALTH MICROBIOLOGIST	61.00	1	1	1	PROFESSIONAL
6916	SUPERVISING PUBLIC HEALTH NUTRITONIST	60.80	1	1	1	PROFESSIONAL
6832	PUBLIC HEALTH INFO & STAFF DEVP SPEC	60.30	1	1	1	PARA-PROF & TECH
6951	-PUBLIC HEALTH MICROBIOLOGIST	60.00	6	6	6	PROFESSIONAL

POSITION BUDGET DETAIL

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993	REPRESENTATION UNIT
6950	-PUBLIC HEALTH MICROBIOLOGIST TRAINEE	57.00				PARA-PROF & TECH
5632	SENIOR OFFICE SYSTEMS ANALYST	60.80	1	1	1	PARA-PROF & TECH
6932	-SENIOR REGISTERED ENVIRN HEALTH SPEC	61.40	49	49	49	PROFESSIONAL
6931	-REGISTERED ENVIRONMENTAL HEALTH SPEC	58.80				PROFESSIONAL
6928	-REGISTERED DAIRY INSPECTOR	58.80				PROFESSIONAL
6872	-PHYSICAL THERAPIST II-PHC	59.50	4	4	4	PROFESSIONAL
6871	-PHYSICAL THERAPIST I-PHC	57.50				PROFESSIONAL
6869	-OCCUPATIONAL THERAPIST II-PHC	59.50	4	4	4	PROFESSIONAL
6868	-OCCUPATIONAL THERAPIST I-PHC	57.50				PROFESSIONAL
0055	-ADMINISTRATIVE ASSISTANT I	58.30	2	2	2	PARA-PROF & TECH
0054	-JUNIOR ADMINISTRATIVE ASSISTANT	55.50				PARA-PROF & TECH
6915	PUBLIC HEALTH NUTRITIONIST	56.80	4	4	4	PROFESSIONAL
5631	OFFICE SYSTEMS ANALYST	57.60	1	1	1	PARA-PROF & TECH
0045	ACCOUNTANT AUDITOR I	56.30	1	1	1	PARA-PROF & TECH
6879	COMMUNICABLE DISEASE REPRESENTATIVE	55.30	1	1	1	PARA-PROF & TECH
0007	ACCOUNTING TECHNICIAN II	54.80	1	1	1	OFF TECH & CLER
0032	CLERK STENOGRAPHER III	53.30	1	1	1	OFF TECH & CLER
0006	ACCOUNTING TECHNICIAN I	51.80	5	5	5	OFF TECH & CLER
6925	ENVIRONMENTAL HEALTH ASSISTANT	50.50	1	1	1	PARA-PROF & TECH
0022	CLERK TYPIST III	51.30	10	10	10	OFF TECH & CLER
6946	PUBLIC HEALTH LABORATORY TECHNICIAN	49.50	3	3	3	PARA-PROF & TECH
0002	SPECIALIST CLERK	50.10	4	4	4	OFF TECH & CLER
6865	THERAPIST ASSISTANT-PHC	48.80	1	1	1	PARA-PROF & TECH
6945	PUBLIC HEALTH LABORATORY ASSISTANT	48.50	3	3	3	PARA-PROF & TECH
0021	CLERK TYPIST II	49.10	36	36	36	OFF TECH & CLER
0011	CLERK II	48.80	6	6	6	OFF TECH & CLER
	ALLOCATED TOTAL		267	267	267	
0000	TEMPORARY (FTE)		4.5	6.8 *	6.8 *	
	POSITION TOTAL		271.5	273.8	273.8	

BUDGET UNIT - 041201 - AIR POLLUTION CONTROL

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993	REPRESENTATION UNIT
6860	DIRECTOR AIR POLLUTION CONTROL	68.30	1	*	*	SENIOR MANAGEMENT
6859	ASSISTANT DIRECTOR AIR POLLUTION ENGR	65.30	1	*	*	MIDDLE MANAGEMENT
6850	AIR POLLUTION ENFORCEMENT MANAGER	63.30	1	*	*	MIDDLE MANAGEMENT
6858	-ASSISTANT AIR POLLUTION ENGINEER	62.00	7	*	*	PROFESSIONAL
6857	-JUNIOR AIR POLLUTION ENGINEER	58.50				PROFESSIONAL
6849	-AIR POLLUTION INSPECTOR III	58.50	6	*	*	SAF. INVEST & CUST
6848	-AIR POLLUTION INSPECTOR II	58.50				SAF. INVEST & CUST
6847	-AIR POLLUTION INSPECTOR I	56.50				SAF. INVEST & CUST
6845	-AIR POLLUTION PLANNER III	58.50	3	*	*	PROFESSIONAL
6844	-AIR POLLUTION PLANNER II	58.50				PROFESSIONAL
6843	-AIR POLLUTION PLANNER I	56.50				PROFESSIONAL
6842	AIR POLLUTION SPECIALIST	53.00	1	*	*	PARA-PROF & TECH

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993	REPRESENTATION UNIT
0022	CLERK TYPIST III	51.30	1	*	*	OFF TECH & CLER
0002	SPECIALIST CLERK	50.10	1	*	*	OFF TECH & CLER
0021	CLERK TYPIST II	49.10	3	*	*	OFF TECH & CLER
	ALLOCATED TOTAL		25			
BUDGET UNIT - 041500 - CALIFORNIA CHILDREN'S SERVICES						
6913	PROGRAM MANAGER CALIF CHILDRENS SERV	64.80	1	1	1	MIDDLE MANAGEMENT
6971	PUBLIC HEALTH NURSE	61.60	1	1	1	REGISTERED NURSES
6540	SOCIAL SERVICE UNIT CHIEF	60.10	1	1	1	PARA-PROF & TECH
6534	SENIOR SOCIAL WORKER	56.80	1	1	1	PARA-PROF & TECH
0006	ACCOUNTING TECHNICIAN I	51.80	2	2	2	OFF TECH & CLER
0002	SPECIALIST CLERK	50.10	4	4	4	OFF TECH & CLER
0021	CLERK TYPIST II	49.10	1	2 *	2 *	OFF TECH & CLER
	ALLOCATED TOTAL		11	12	12	
BUDGET UNIT - 050101 - HUMAN SERVICES-ADMINISTRATION						
6075	DIRECTOR OF HUMAN SERVICES	77.30	1	1	1	EXECUTIVE
6073	CHIEF DEPUTY DIR HUMAN SVC AGENCY	71.60	1	1	1	SENIOR MANAGEMENT
3293	-CHILD PROTECTIVE SERV COUNSEL IV	71.60	2	2	2	CONFIDENTIAL
3292	-CHILD PROTECTIVE SERV COUNSEL III	67.80				CONFIDENTIAL
3291	-CHILD PROTECTIVE SERV COUNSEL II	63.80				CONFIDENTIAL
3290	-CHILD PROTECTIVE SERV COUNSEL I	59.80				CONFIDENTIAL
9058	DIRECTOR OF AGING-COMMUNITY SERVICES	70.60	1	1	1	EXECUTIVE
6072	DEPUTY DIRECTOR HUMAN SERVICES AGENCY	70.60	1	1	1	SENIOR MANAGEMENT
6065	CHILDREN'S SERVICES COORDINATOR	67.80	1	1	1	SENIOR MANAGEMENT
6820	MANAGEMENT SERVICES ADMINISTRATOR	66.60	1	1	1	CONFIDENTIAL
6060	ADULT/CONTRACT SERVICES COORDINATOR	66.60	1	1	1	SENIOR MANAGEMENT
6302	CHIEF PUBLIC ASSISTANCE INVESTIGATOR	65.30	1	1	1	MIDDLE MANAGEMENT
0161	DEPARTMENTAL SYSTEMS COORDINATOR	65.30	1	1	1	MIDDLE MANAGEMENT
6530	PROGRAM MANAGER	64.80	7	8 *	8 *	MIDDLE MANAGEMENT
6526	CHILD WELFARE DIVISION CHIEF	65.20	2	2	2	MIDDLE MANAGEMENT
6059	ADULT PROGRAM SERVICES MANAGER	64.80	1	1	1	MIDDLE MANAGEMENT
0044	HUMAN SERVICES FISCAL OFFICER	64.50	1	1	1	MIDDLE MANAGEMENT
6301	INVESTIGATOR II	63.80	2	2	2	SAF. INVEST & CUST
6525	CHILD WELFARE UNIT CHIEF	63.10	20	20	20	PROFESSIONAL
0164	-SYSTEMS & PROCEDURES ANALYST II	62.80	2	2	2	PARA-PROF & TECH
0163	-SYSTEMS & PROCEDURES ANALYST I	57.80	1	1	1	PARA-PROF & TECH
6300	INVESTIGATOR I	62.60	10	10	10	SAF. INVEST & CUST
4322	HUMAN SERVICES FACILITIES MANAGER	62.30	1	1	1	MIDDLE MANAGEMENT
6522	-SOCIAL SERVICE PRACTITIONER II	61.60	64	64	64	PROFESSIONAL
6539	-PROTECTIVE SERVICES SOCIAL WORKER III	60.60	15	15	15	PARA-PROF & TECH
6538	-PROTECTIVE SERVICES SOCIAL WORKER II	60.60	7	7	7	PARA-PROF & TECH

COUNTY OF SAN JOAQUIN PROPOSED BUDGET
1992-1993

POSITION BUDGET DETAIL

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993	REPRESENTATION UNIT
6521	-SOCIAL SERVICE PRACTITIONER I	59.60	15	15	15	PROFESSIONAL
6537	-PROTECTIVE SERVICES SOCIAL WORKER I	58.10	20	20	20	PARA-PROF & TECH
6801	-ADMINISTRATIVE ASSISTANT II	61.10	1	1	1	CONFIDENTIAL
6800	-ADMINISTRATIVE ASSISTANT I	57.50				CONFIDENTIAL
6528	PROGRAM ASSISTANT II	61.10	19	21 *	21 *	PARA-PROF & TECH
0056	-ADMINISTRATIVE ASSISTANT II	61.10	1	1	1	PARA-PROF & TECH
0055	-ADMINISTRATIVE ASSISTANT I	57.50				PARA-PROF & TECH
5632	SENIOR OFFICE SYSTEMS ANALYST	60.80	1	1	1	PARA-PROF & TECH
6540	SOCIAL SERVICE UNIT CHIEF	60.10	4	4	4	PARA-PROF & TECH
4302	CRAFTS WORKER III	59.30	1	1	1	TRADES. LABOR & INST
6527	PROGRAM ASSISTANT I	58.30	11	11	11	PARA-PROF & TECH
0008	CHIEF ACCOUNTING TECHNICIAN	58.10	2	2	2	MIDDLE MANAGEMENT
6535	ADULT PROTECTIVE SERVICES SOCIAL WKR	57.80	9	9	9	PARA-PROF & TECH
6534	SENIOR SOCIAL WORKER	56.80	27	28 *	28 *	PARA-PROF & TECH
0234	ELIGIBILITY WORKER UNIT CHIEF	56.80	41	44 *	44 *	PARA-PROF & TECH
0107	STOREKEEPER II	55.80	1	1	1	TRADES. LABOR & INST
0033	SECRETARY	55.30	1	1	1	OFF TECH & CLER
0007	ACCOUNTING TECHNICIAN II	54.80	2	2	2	OFF TECH & CLER
0004	SENIOR CLERK	54.80	9	9	9	OFF TECH & CLER
4301	-CRAFTS WORKER II	54.30	1	1	1	TRADES. LABOR & INST
4300	-CRAFTS WORKER I	51.50				TRADES. LABOR & INST
0153	DATA ENTRY OPERATOR III	53.60	1	1	1	OFF TECH & CLER
0232	-ELIGIBILITY WORKER II	52.80	230	256 *	256 *	PARA-PROF & TECH
0230	-ELIGIBILITY WORKER I	49.30	48	48	48	PARA-PROF & TECH
3405	TRANSPORTATION WORKER	52.10	4	4	4	SAF. INVEST & CUST
0142	OFFSET EQUIPMENT OPERATOR II	51.80	1	1	1	OFF TECH & CLER
0081	-COLLECTIONS CLERK II	51.80	4	4	4	OFF TECH & CLER
0080	-COLLECTIONS CLERK I	48.60	1	1	1	OFF TECH & CLER
0006	ACCOUNTING TECHNICIAN I	51.80	9	12 *	12 *	OFF TECH & CLER
0003	LEAD CLERK	51.80	10	10	10	OFF TECH & CLER
5611	DATA TECHNICIAN I	51.60	2	2	2	OFF TECH & CLER
0152	DATA ENTRY OPERATOR II	51.60	1	1	1	OFF TECH & CLER
0023	LEGAL TYPIST	51.30	1	1	1	OFF TECH & CLER
0022	CLERK TYPIST III	51.30	4	4	4	OFF TECH & CLER
0100	STOCK CLERK II	50.80	3	3	3	TRADES. LABOR & INST
0002	SPECIALIST CLERK	49.10	66	67 *	67 *	OFF TECH & CLER
0150	DATA ENTRY OPERATOR I	49.60	4	4	4	OFF TECH & CLER
0140	OFFSET EQUIPMENT OPERATOR I	49.10	1	1	1	OFF TECH & CLER
0130	TELEPHONE OPERATOR	49.10	3	3	3	OFF TECH & CLER
0021	CLERK TYPIST II	49.10	69	73 *	73 *	OFF TECH & CLER
0011	CLERK II	48.80	22	22	22	OFF TECH & CLER
6560	TEACHING & DEMONSTRATING HOMEMAKER	47.30	1	1	1	OFF TECH & CLER

POSITION BUDGET DETAIL

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993	REPRESENTATION UNIT
0010	CLERK I	46.80	10	10	10	OFF TECH & CLER
	ALLOCATED TOTAL		805	846	846	
0000	TEMPORARY (FTE)		24.4	4.8 *	4.8 *	
	POSITION TOTAL		829.4	850.8	850.8	

BUDGET UNIT - 050129 - PUBLIC ASSISTANCE-REFUGEE ASSISTANCE GRANT

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993	REPRESENTATION UNIT
6551	TARGETED ASSISTANCE MANAGER	63.30	1	1	1	PARA-PROF & TECH
6528	PROGRAM ASSISTANT II	61.10	1	1	1	PARA-PROF & TECH
6527	PROGRAM ASSISTANT I	58.30	1	1	1	PARA-PROF & TECH
0234	ELIGIBILITY WORKER UNIT CHIEF	56.80	1	1	1	PARA-PROF & TECH
0232	ELIGIBILITY WORKER II	52.80	11	11	11	PARA-PROF & TECH
0002	SPECIALIST CLERK	50.10	1	1	1	OFF TECH & CLER
0021	CLERK TYPIST II	49.10	1	1	1	OFF TECH & CLER
	ALLOCATED TOTAL		17	17	17	

BUDGET UNIT - 050133 - PUBLIC ASSISTANCE-GAIN PROGRAM

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993	REPRESENTATION UNIT
6530	PROGRAM MANAGER	64.80	1	*	*	MIDDLE MANAGEMENT
6528	PROGRAM ASSISTANT II	61.10	2	*	*	PARA-PROF & TECH
6534	SENIOR SOCIAL WORKER	56.80	1	*	*	PARA-PROF & TECH
0234	ELIGIBILITY WORKER UNIT CHIEF	56.80	3	*	*	PARA-PROF & TECH
0232	ELIGIBILITY WORKER II	52.80	26	*	*	PARA-PROF & TECH
0006	ACCOUNTING TECHNICIAN I	51.80	3	*	*	OFF TECH & CLER
0002	SPECIALIST CLERK	50.10	1	*	*	OFF TECH & CLER
0021	CLERK TYPIST II	49.10	4	*	*	OFF TECH & CLER
	ALLOCATED TOTAL		41			
0000	TEMPORARY (FTE)		1.5	.0 *	.0 *	
	POSITION TOTAL		42.5	.0	.0	

BUDGET UNIT - 053900 - MARY GRAHAM CHILDREN'S SHELTER

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993	REPRESENTATION UNIT
3422	SUPERINTENDENT DEP CHILDRENS HOME	66.80	1	1	1	SENIOR MANAGEMENT
3421	ASSISTANT SUPT. DEPEND. CHILDREN'S HM	62.10	1	1	1	MIDDLE MANAGEMENT
3433	GROUP COUNSELOR III-D.C.H.	59.10	3	3	3	SAF. INVEST & CUST
3432	GROUP COUNSELOR II-D.C.H.	56.80	6	6	6	SAF. INVEST & CUST
3431	-GROUP COUNSELOR I-D.C.H.	55.10	26	26	26	SAF. INVEST & CUST
3430	-GROUP COUNSELOR ASSISTANT-D.C.H.	51.80	3	3	3	SAF. INVEST & CUST

POSITION BUDGET DETAIL

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993	REPRESENTATION UNIT
3428	-CHILD CARE ATTENDANT	48.30	5	5	5	PARA-PROF & TECH
0002	SPECIALIST CLERK	50.10	1	1	1	OFF TECH & CLER
0021	CLERK TYPIST II	49.10	2	2	2	OFF TECH & CLER
4076	HOUSEKEEPING SERVICE WORKER	47.60	4	4	4	TRADES, LABOR & INST
	ALLOCATED TOTAL		52	52	52	
0000	TEMPORARY (FTE)		11.4	6.3 *	6.3 *	
	POSITION TOTAL		63.4	58.3	58.3	

BUDGET UNIT - 054101 - DEPARTMENT OF AGING

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993	REPRESENTATION UNIT
6057	MSSP/LINKAGES UNIT CHIEF	63.10	1	1	1	PARA-PROF & TECH
6053	MSSP HEALTH PRACTITIONER	60.80	2	2	2	REGISTERED NURSES
6054	MSSP SUPERVISING COUNSELOR	60.60	1	1	1	PARA-PROF & TECH
6052	MSSP COUNSELOR	59.60	3	3	3	PARA-PROF & TECH
6014	WEATHERIZATION PROGRAM COORDINATOR	58.30	1	1	1	PARA-PROF & TECH
6005	COMMUNITY SERVICES COORDINATOR	58.30	1	1	1	PARA-PROF & TECH
6051	SCSP PROGRAM COORDINATOR	57.30	1	1	1	PARA-PROF & TECH
0054	JUNIOR ADMINISTRATIVE ASSISTANT	56.30	2	2	2	PARA-PROF & TECH
0007	ACCOUNTING TECHNICIAN II	54.80	1	1	1	OFF TECH & CLER
4271	SENIOR WEATHERIZATION WORKER	54.30	3	3	3	TRADES, LABOR & INST
6056	LINKAGES CASE MANAGER	53.80	3	2 *	2 *	PARA-PROF & TECH
6050	SCSP EMPLOYMENT SPECIALIST	52.80	3	3	3	PARA-PROF & TECH
6015	ENERGY PROGRAM SPECIALIST	52.80	2	2	2	PARA-PROF & TECH
6007	COMMUNITY CENTER DIRECTOR	52.80	7	7	7	PARA-PROF & TECH
6003	RSVP PROJECT COORDINATOR	52.80	1	1	1	PARA-PROF & TECH
4270	WEATHERIZATION WORKER	52.30	3	2 *	2 *	TRADES, LABOR & INST
6020	COMMODITY PROGRAM COORDINATOR	51.80	1	1	1	PARA-PROF & TECH
6031	OMBUDSMAN PROJECT COORDINATOR	56.00	1	*	*	PARA-PROF & TECH
6030	OMBUDSMAN CASE WORKER	52.00	1	*	*	PARA-PROF & TECH
0022	CLERK TYPIST III	51.30	1	1	1	OFF TECH & CLER
0002	SPECIALIST CLERK	50.10	3	3	3	OFF TECH & CLER
0021	CLERK TYPIST II	49.10	4	4	4	OFF TECH & CLER
6011	COMMUNITY CENTER AIDE	41.10	6	6	6	OFF TECH & CLER
	ALLOCATED TOTAL		52	48	48	
0000	TEMPORARY (FTE)		.0	4.6 *	4.6 *	
	POSITION TOTAL		52.0	52.6	52.6	

BUDGET UNIT - 055600 - VETERANS SERVICE OFFICE

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993	REPRESENTATION UNIT
7130	VETERANS SERVICE OFFICER	63.30	1	1	1	EXECUTIVE
0251	-VETERANS SERVICE REPRESENTATIVE II	55.80	4	4	4	PARA-PROF & TECH
0250	-VETERANS SERVICE REPRESENTATIVE I	51.50				PARA-PROF & TECH
0032	CLERK STENOGRAPHER III	53.30	1	1	1	OFF TECH & CLER
	ALLOCATED TOTAL		6	6	6	

BUDGET UNIT - 060100 - SUPERINTENDENT OF SCHOOLS

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993	REPRESENTATION UNIT
0013	SCHOOLS' FINANCIAL CLERK	54.80	1	1	1	OFF TECH & CLER
0012	SCHOOLS' INSURANCE CLERK	53.10	1	1	1	OFF TECH & CLER
	ALLOCATED TOTAL		2	2	2	

BUDGET UNIT - 061500 - COOPERATIVE EXTENSION

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993	REPRESENTATION UNIT
5055	AGRICULTURAL FIELD & LAB TECH II	56.10	1	1	1	TRADES, LABOR & INST
0033	SECRETARY	55.30	1	1	1	OFF TECH & CLER
0003	LEAD CLERK	51.80	1	1	1	OFF TECH & CLER
5054	AGRICULTURAL FIELD & LAB TECH I	49.80	1	1	1	TRADES, LABOR & INST
0021	CLERK TYPIST II	49.10	3	3	3	OFF TECH & CLER
	ALLOCATED TOTAL		7	7	7	
0000	TEMPORARY (FTE)		.1	.0 *	.0 *	
	POSITION TOTAL		7.1	7.0	7.0	

BUDGET UNIT - 070300 - PARKS & RECREATION

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993	REPRESENTATION UNIT
9038	DEPUTY DIRECTOR GENERAL SERVICES	69.30	1	1	1	SENIOR MANAGEMENT
9047	PARK SERVICES ADMINISTRATOR	64.80	1	1	1	SENIOR MANAGEMENT
9046	PARK OPERATIONS ADMINISTRATOR	64.80	1	1	1	SENIOR MANAGEMENT
4181	PARK PLANNING & DEVELOPMENT SUPT	63.10	1	1	1	MIDDLE MANAGEMENT
4183	PARK PLANNER	58.60	1	1	1	TRADES, LABOR & INST
4143	ASSISTANT PARK OPERATIONS ADMIN	58.60	1	1	1	TRADES, LABOR & INST
3482	PARK RANGER III	58.60	1	1	1	SAF, INVEST & CUST
4453	ZOO & INTERPRETIVE SERVICES MANAGER	58.30	1	1	1	TRADES, LABOR & INST
0055	ADMINISTRATIVE ASSISTANT I	58.30	1	1	1	PARA-PROF & TECH
4455	ZOO CURATOR	56.80	1	1	1	PARA-PROF & TECH
0216	PARK SERVICES SPECIALIST II	56.80	2	2	2	PARA-PROF & TECH
3481	PARK RANGER II	54.10	1	1	1	SAF, INVEST & CUST

POSITION BUDGET DETAIL

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993	REPRESENTATION UNIT
4142	SENIOR PARK WORKER	55.80	5	5	5	TRADES, LABOR & INST
0033	SECRETARY	55.30	1	1	1	OFF TECH & CLER
3480	PARK RANGER I	54.10	1	1	1	SAF, INVEST & CUST
4451	ZOO ATTENDANT II	53.80	1	1	1	TRADES, LABOR & INST
4140	LABOR CREW LEADER	53.80	3	3	3	TRADES, LABOR & INST
4135	PARK EQUIPMENT MECHANIC	53.80	2	2	2	TRADES, LABOR & INST
4450	ZOO ATTENDANT I	52.80	3	3	3	TRADES, LABOR & INST
4141	PARK WORKER	52.80	26	26	26	TRADES, LABOR & INST
0006	ACCOUNTING TECHNICIAN I	51.80	1	1	1	OFF TECH & CLER
0002	SPECIALIST CLERK	50.10	2	2	2	OFF TECH & CLER
	ALLOCATED TOTAL		58	58	58	
0000	TEMPORARY (FTE)		21.5	21.5	21.5	
	POSITION TOTAL		79.5	79.5	79.5	

BUDGET UNIT - 070302 - LITTER CONTROL PROGRAM

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993	REPRESENTATION UNIT
0000	TEMPORARY (FTE)		.4	.0 *	.0 *	
	POSITION TOTAL		.4	.0	.0	

BUDGET UNIT - 110000 - S J GENERAL HOSPITAL

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993	REPRESENTATION UNIT
7645	LABORATORY APPRENTICE	$210.70	1	1	1	
7656	-X-RAY STUDENT - 2ND YEAR	$52.62	9	9	9	
7015	DIRECTOR HEALTH CARE SERVICES	77.70	1	1	1	EXECUTIVE
7401	MEDICAL DIRECTOR SJC HEALTH CARE SVC	74.60	1	1	1	SENIOR MANAGEMENT
9053	ASSOCIATE DIRECTOR HCS-SS GENERAL HOS	72.80	1	1	1	EXECUTIVE
9054	FINANCE DIRECTOR	72.30	1	1	1	SENIOR MANAGEMENT
9055	ASSOCIATE DIRECTOR HCS-MENTAL HEALTH	71.80	1	1	1	EXECUTIVE
9065	DIRECTOR OF NURSING	69.00	1	1	1	SENIOR MANAGEMENT
9028	DIRECTOR OF PLANNING &DEVELOPMENT-HCS	68.60	1	1	1	SENIOR MANAGEMENT
7456	CHIEF RESIDENT DEPT SURGERY	68.60	1	1	1	PROFESSIONAL
1556	DIRECTOR OF PHARMACY-SJ GEN HOSPITAL	69.40	1	1	1	MIDDLE MANAGEMENT
0265	DEPUTY DIRECTOR CLINICAL SERVICES	69.00	1	1	1	SENIOR MANAGEMENT
9031	DIRECTOR DATA PROCESSING-HCS	67.60	1	1	1	SENIOR MANAGEMENT
0260	DEPUTY FINANCE DIRECTOR-HCS	67.60	1	1	1	SENIOR MANAGEMENT
1554	PHARMACIST III-ASSISTANT DIRECTOR	68.10	1	1	1	PROFESSIONAL
1553	PHARMACIST III-CLINICIAN	68.10	2	2	2	PROFESSIONAL
1127	-SENIOR PHYSICIAN ASSISTANT	66.50				PROFESSIONAL
1107	-SENIOR NURSE PRACTITIONER	67.30	2	2	2	REGISTERED NURSES
1126	-PHYSICIAN ASSISTANT II	67.10	4	4	4	PROFESSIONAL
1106	-NURSE PRACTITIONER II	66.60	6	6	6	REGISTERED NURSES
1125	-PHYSICIAN ASSISTANT I	66.30	4	4	4	PROFESSIONAL

POSITION BUDGET DETAIL

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993	REPRESENTATION UNIT
1105	-NURSE PRACTITIONER I	65.80	4	4	4	REGISTERED NURSES
1090	ASSOCIATE DIRECTOR-NURSING SERVICE	67.80	1	1	1	MIDDLE MANAGEMENT
7473	RECEIVING & EMERG CLINIC PHYSICIAN	67.10	1	1	1	PROFESSIONAL
7420	-RESIDENT PHYSICIAN 4TH YR	67.10	1	1	1	PROFESSIONAL
7424	-RESIDENT PHYSICIAN 3RD YR	65.30	2	2	2	PROFESSIONAL
7426	-RESIDENT PHYSICIAN 2ND YR	63.30	11	11	11	PROFESSIONAL
7428	-RESIDENT PHYSICIAN 1ST YR	60.80	13	13	13	PROFESSIONAL
7615	-INTERN	57.50	24	24	24	PROFESSIONAL
0270	DEPUTY DIRECTOR HCS (HOSPITAL)	67.10	2	2	2	SENIOR MANAGEMENT
7452	CHIEF RESIDENT DEPT OB-GYN	66.80	1	1	1	PROFESSIONAL
7450	CHIEF RESIDENT DEPT MEDICINE	66.80	1	1	1	PROFESSIONAL
1123	SENIOR NURSE ANESTHESIST	66.80	1	1	1	MIDDLE MANAGEMENT
1034	ASSISTANT DIRECTOR OF NURSING	67.30	4	4	4	MIDDLE MANAGEMENT
1033	EMERGENCY OUTPATIENT SERVICES COORD	66.80	1	1	1	MIDDLE MANAGEMENT
1670	HOSPITAL INSERVICE COORDINATOR	66.60	1	1	1	MIDDLE MANAGEMENT
1615	MENTAL HEALTH BEHAVE SCI TRNG COORD	66.30	1	1	1	PROFESSIONAL
1552	-PHARMACIST II	67.10	6	6	6	PROFESSIONAL
1551	-PHARMACIST I	65.40	5	5	5	PROFESSIONAL
1212	ADMINISTRATIVE CLINICAL LAB TECH	66.10	1	1	1	MIDDLE MANAGEMENT
1121	NURSE ANESTHESIST	65.80	5	5	5	REGISTERED NURSES
1136	PERINATAL SERVICE COORDINATOR	65.60	1	1	1	MIDDLE MANAGEMENT
1098	CLINICAL NURSE SPECIALIST	65.30	4	4	4	REGISTERED NURSES
1030	NURSING DEPARTMENT MANAGER	65.80	19	19	19	MIDDLE MANAGEMENT
9029	DIRECTOR OF MARKETING-HCS	64.80	1	1	1	SENIOR MANAGEMENT
7453	CHIEF RESIDENT DEPT FAMILY PRAC-PEDS	64.80	1	1	1	PROFESSIONAL
1515	DIRECTOR - MEDICAL SOCIAL SERVICE	64.80	1	1	1	MIDDLE MANAGEMENT
0295	PERSONNEL OFFICER-HCS	64.80	1	1	1	SENIOR MANAGEMENT
0069	DEPUTY DIRECTOR MEDICAL STAFF SERVICE	65.20	1	1	1	SENIOR MANAGEMENT
9030	EMERGENCY MEDICAL SERVICES COOR	64.60	1	1	1	MIDDLE MANAGEMENT
0061	HOSPITAL ACCOUNTING OFFICER	64.60	1	1	1	PROFESSIONAL
1395	HOSPITAL RISK MANAGER	64.30	1	1	1	MIDDLE MANAGEMENT
0068	PATIENT SERVICES MANAGER	64.30	1	1	1	MIDDLE MANAGEMENT
1316	-PHYSICAL THERAPIST IV	64.50	1	1	1	PROFESSIONAL
1314	-PHYSICAL THERAPIST III	63.20	1	1	1	PROFESSIONAL
1313	-PHYSICAL THERAPIST II	60.00				PROFESSIONAL
1311	-PHYSICAL THERAPIST I	59.70	4	4	4	PROFESSIONAL
4311	HOSPITAL PLANT MANAGER	63.80	1	1	1	MIDDLE MANAGEMENT
1220	-CLINICAL MICROBIOLOGIST II	63.80	1	1	1	PROFESSIONAL
1219	-CLINICAL MICROBIOLOGIST I	60.00				PROFESSIONAL
1211	CLINICAL LAB TECHNOLOGIST III	64.00	4	4	4	PROFESSIONAL
4040	FOOD SERVICE ADMINISTRATOR	63.60	1	1	1	MIDDLE MANAGEMENT
1328	-SPEECH THERAPIST IV	63.60	1	1	1	PROFESSIONAL
1327	-SPEECH THERAPIST III	62.30	1	1	1	PROFESSIONAL
1325	-SPEECH THERAPIST II	60.30	1	1	1	PROFESSIONAL
1320	-SPEECH THERAPIST I	58.80	1	1	1	PROFESSIONAL
1309	-OCCUPATIONAL THERAPIST IV	63.60	1	1	1	PROFESSIONAL
1308	-OCCUPATIONAL THERAPIST III	62.30	1	1	1	PROFESSIONAL
1307	-OCCUPATIONAL THERAPIST II	59.50				PROFESSIONAL

POSITION BUDGET DETAIL

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993	REPRESENTATION UNIT
1305	-OCCUPATIONAL THERAPIST I	58.80	2	2	2	PROFESSIONAL
1025	-STAFF NURSE V (ASST NURSING DEPT MGR)	63.30	36	36	36	REGISTERED NURSES
1020	-STAFF NURSE V (CLINICAL NURSE)	63.30	7	7	7	REGISTERED NURSES
1137	-INFECTION SURVEILLANCE NURSE	62.10	1	1	1	REGISTERED NURSES
1015	-STAFF NURSE IV	62.10	60	60	60	REGISTERED NURSES
6964	-REGISTERED NURSE	60.00				REGISTERED NURSES
1010	-STAFF NURSE III	60.80	88	88	88	REGISTERED NURSES
1005	-STAFF NURSE II	60.10	5	5	5	REGISTERED NURSES
1000	-STAFF NURSE I	58.80	3	3	3	REGISTERED NURSES
1275	-SPECIAL PROCEDURES TECHNICIAN II	54.10	2	2	2	PARA-PROF & TECH
1274	-SPECIAL PROCEDURES TECHNICIAN I	52.30				PARA-PROF & TECH
1052	-SENIOR LICENSED VOCATIONAL NURSE	53.10	3	3	3	PARA-PROF & TECH
1201	-ORTHOPEDIC TECHNICIAN	52.60	3	3	3	PARA-PROF & TECH
1051	-LICENSED VOCATIONAL NURSE	52.10	56	56	56	PARA-PROF & TECH
1049	-OPERATING ROOM TECHNICIAN	50.10	4	4	4	PARA-PROF & TECH
1053	-MEDICAL ASSISTANT	49.80	11	11	11	PARA-PROF & TECH
1050	-NURSING ASSISTANT	48.80	48	48	48	PARA-PROF & TECH
1044	-NURSING ASSISTANT TRAINEE	46.80	63	63	63	PARA-PROF & TECH
0179	SYSTEMS & PROGRAMMING ANALYST IV	63.10	1	1	1	PARA-PROF & TECH
0164	SYSTEMS & PROCEDURES ANALYST II	62.80	1	1	1	PARA-PROF & TECH
4083	MANAGER SUPPORT SERVICES	62.60	1	1	1	MIDDLE MANAGEMENT
4310	ASSISTANT HOSPITAL PLANT MANAGER	62.30	1	1	1	TRADES, LABOR & INST
1665	EMERGENCY MEDICAL SVC TRAINING OFF	62.30	1	1	1	PROFESSIONAL
1660	ASSISTANT EMERGENCY MED SVS COORD	62.30	1	1	1	PROFESSIONAL
1412	MEDICAL RECORDS ADMINISTRATOR	62.30	1	1	1	MIDDLE MANAGEMENT
0109	MATERIEL MANAGER	62.30	1	1	1	MIDDLE MANAGEMENT
0047	ACCOUNTANT AUDITOR III	62.30	2	2	2	PARA-PROF & TECH
1675	UTILIZATION REVIEW COORDINATOR	62.10	1	1	1	REGISTERED NURSES
1671	HOSPITAL INSERVICE INSTRUCTOR	62.10	2	2	2	REGISTERED NURSES
0305	-PERSONNEL ANALYST II	62.10	1	1	1	CONFIDENTIAL
0300	-PERSONNEL ANALYST I	56.30				CONFIDENTIAL
1177	DIRECTOR OF RESPIRATORY CARE	61.80	1	1	1	MIDDLE MANAGEMENT
1525	CLINICAL SOCIAL WORKER II	61.60	5	5	5	PROFESSIONAL
1163	CHIEF BIOMEDICAL EQUIPMENT TECHNICIAN	61.60	1	1	1	MIDDLE MANAGEMENT
1266	DIRECTOR OF DIAGNOSTIC IMAGING	61.30	1	1	1	MIDDLE MANAGEMENT
0067	BUSINESS OFFICE MANAGER	61.10	1	1	1	MIDDLE MANAGEMENT
0056	ADMINISTRATIVE ASSISTANT II	61.10	2	2	2	PARA-PROF & TECH
4160	OFFICE BUILDING ENGINEER	60.80	1	1	1	TRADES, LABOR & INST
1210	-CLINICAL LAB TECHNOLOGIST II	61.00	16	16	16	PROFESSIONAL
1205	-CLINICAL LAB TECHNOLOGIST I	59.00	1	1	1	PROFESSIONAL
1400	QUALITY ASSURANCE COORDINATOR	60.60	1	1	1	PROFESSIONAL
4320	ELECTRICIAN	60.30	2	2	2	TRADES, LABOR & INST
4303	CRAFTS WORKER IV	60.30	1	1	1	TRADES, LABOR & INST
1264	RADIOLOGIC TECH EDUCATIONAL COORD	60.30	1	1	1	PARA-PROF & TECH
1176	RESPIRATORY THERAPIST II	60.10	3	3	3	PARA-PROF & TECH
0170	DATA PROCESSING OPERATIONS MGR-HCS	60.10	1	1	1	OFF TECH & CLER
0046	ACCOUNTANT AUDITOR II	59.80	2	2	2	PARA-PROF & TECH
1281	CHIEF DIETITION	59.60	1	1	1	PROFESSIONAL

COUNTY OF SAN JOAQUIN PROPOSED BUDGET
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POSITION BUDGET DETAIL

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993	REPRESENTATION UNIT
1162	-BIOMEDICAL EQUIPMENT TECHNICIAN II	59.60	2	2	2	PARA-PROF & TECH
1161	-BIOMEDICAL EQUIPMENT TECHNICIAN I	57.60	1	1	1	PARA-PROF & TECH
4302	CRAFTS WORKER III	59.30	10	10	10	TRADES, LABOR & INST
1262	SENIOR RADIOLOGIC TECHNOLOGIST	59.10	1	1	1	PARA-PROF & TECH
1141	SENIOR RENAL DIALYSIS TECHNICIAN	58.60	1	1	1	PARA-PROF & TECH
1411	ASSISTANT MEDICAL RECORDS ADMIN	58.30	1	1	1	PARA-PROF & TECH
0055	-ADMINISTRATIVE ASSISTANT I	58.30	1	1	1	PARA-PROF & TECH
0054	-JUNIOR ADMINISTRATIVE ASSISTANT	55.50				PARA-PROF & TECH
1263	RADIOLOGIC TECHNOLOGIST INSTRUCTOR	58.10	1	1	1	PARA-PROF & TECH
1175	RESPIRATORY THERAPIST I	58.10	10	10	10	PARA-PROF & TECH
1145	PULMONARY FUNCTION TECHNOLOGIST	58.10	2	2	2	PARA-PROF & TECH
5631	OFFICE SYSTEMS ANALYST	57.60	1	1	1	PARA-PROF & TECH
1686	COMMUNITY RELATIONS COORDINATOR	57.60	1	1	1	MIDDLE MANAGEMENT
1280	DIETITIAN	57.60	3	3	3	PROFESSIONAL
1271	ULTRA SOUND TECHNCLOGIST	57.60	2	2	2	PARA-PROF & TECH
1270	NUCLEAR MEDICINE TECHNOLOGIST	57.60	1	1	1	PARA-PROF & TECH
0063	PATIENT ADMITTING CHIEF	57.30	1	1	1	MIDDLE MANAGEMENT
1140	RENAL DIALYSIS TECHNICIAN	57.10	1	1	1	PARA-PROF & TECH
6534	-SENIOR SOCIAL WORKER	56.80	2	2	2	PARA-PROF & TECH
6531	-SOCIAL WORKER	53.00				PARA-PROF & TECH
1171	-RESPIRATORY THERAPY TECHNICIAN II	56.60	7	7	7	PARA-PROF & TECH
1170	-RESPIRATORY THERAPY TECHNICIAN I	52.00				PARA-PROF & TECH
1051	-LICENSED VOCATIONAL NURSE	51.30				PARA-PROF & TECH
4155	STATIONARY ENGINEER	56.30	5	5	5	TRADES, LABOR & INST
1685	ASSISTANT COMMUNITY RELATIONS COORD	56.10	1	1	1	PARA-PROF & TECH
1261	-RADIOLOGIC TECHNOLOGIST II	56.10	8	8	8	PARA-PROF & TECH
1260	-RADIOLOGIC TECHNOLOGIST I	55.10	3	3	3	PARA-PROF & TECH
0107	STOREKEEPER II	55.80	2	2	2	TRADES, LABOR & INST
4082	ASSISTANT MANAGER SUPPORT SERVICES	55.60	2	2	2	TRADES, LABOR & INST
0127	HEALTH CARE SECRETARY	55.30	1	1	1	CONFIDENTIAL
1407	MEDICAL RECORDS TECHNICIAN II	54.80	2	2	2	OFF TECH & CLER
0007	ACCOUNTING TECHNICIAN II	54.80	1	1	1	OFF TECH & CLER
0004	SENIOR CLERK	54.80	3	3	3	OFF TECH & CLER
4301	-CRAFTS WORKER II	54.30	1	1	1	TRADES, LABOR & INST
4300	-CRAFTS WORKER I	51.50				TRADES, LABOR & INST
0238	LEAD PATIENT SERVICES REPRESENTATIVE	54.30	1	1	1	OFF TECH & CLER
0122	MEDICAL TRANSCRIBER II	54.30	1	1	1	OFF TECH & CLER
1046	PSYCHIATRIC TECHNICIAN	54.60	8	8	8	PARA-PROF & TECH
4030	ASSISTANT FOOD SERVICE MANAGER	53.80	1	1	1	TRADES, LABOR & INST
0084	COLLECTIONS SUPERVISOR	54.00	1	1	1	OFF TECH & CLER
5612	DATA TECHNICIAN II	53.60	3	3	3	OFF TECH & CLER
1571	SENIOR PHARMACY TECHNICIAN	53.30	1	1	1	PARA-PROF & TECH
0105	STOREKEEPER I	53.30	2	2	2	TRADES, LABOR & INST
0032	CLERK STENOGRAPHER III	53.30	1	1	1	OFF TECH & CLER
1200	MEDICAL TECHNICIAN	53.10	2	2	2	PARA-PROF & TECH
1406	MEDICAL RECORDS TECHNICIAN I	54.80	3	3	3	OFF TECH & CLER
0237	PATIENT SERVICES REP	52.80	5	5	5	PARA-PROF & TECH
4210	VEHICLE OPERATOR	52.30	6	6	6	TRADES, LABOR & INST

POSITION BUDGET DETAIL

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993	REPRESENTATION UNIT
4025	BAKER	52.30	1	1	1	TRADES, LABOR & INST
0121	-MEDICAL TRANSCRIBER I	52.30	9	9	9	OFF TECH & CLER
0120	-MEDICAL TRANSCRIBER TRAINEE	49.30	1	1	1	OFF TECH & CLER
0018	CLERK LIBRARIAN	52.10	1	1	1	OFF TECH & CLER
0126	SENIOR HEALTH CARE TYPIST	51.80	2	2	2	OFF TECH & CLER
0081	COLLECTIONS CLERK II	51.80	5	5	5	OFF TECH & CLER
0006	ACCOUNTING TECHNICIAN I	51.80	2	2	2	OFF TECH & CLER
0003	LEAD CLERK	50.10	14	14	14	OFF TECH & CLER
5611	DATA TECHNICIAN I	51.60	7	7	7	OFF TECH & CLER
0125	HEALTH CARE TYPIST	51.30	5	5	5	OFF TECH & CLER
0022	CLERK TYPIST III	51.30	6	6	6	OFF TECH & CLER
4015	COOK III	50.80	7	7	7	TRADES, LABOR & INST
1570	PHARMACY TECHNICIAN	50.80	8	8	8	PARA-PROF & TECH
0100	STOCK CLERK II	50.80	4	4	4	TRADES, LABOR & INST
4077	LEAD HOUSEKEEPER	50.60	5	5	5	TRADES, LABOR & INST
4066	LEAD LAUNDRY WORKER	50.60	1	1	1	TRADES, LABOR & INST
1276	LABORATORY ASSISTANT II	50.30	4	4	4	PARA-PROF & TECH
6821	SPECIALIST CLERK	50.10	1	1	1	CONFIDENTIAL
0172	CASHIER CLERK	50.10	5	5	5	OFF TECH & CLER
0019	DEPARTMENTAL PAYROLL CLERK	49.10	4	4	4	OFF TECH & CLER
0014	PATIENT REGISTRATION CLERK	50.10	25	25	25	OFF TECH & CLER
0002	SPECIALIST CLERK	50.10	40	40	40	OFF TECH & CLER
1035	DARKROOM TECHNICIAN	49.80	1	1	1	PARA-PROF & TECH
1301	REHABILITATION THERAPY ASSISTANT	49.60	8	8	8	PARA-PROF & TECH
1277	LABORATORY ASSISTANT I	49.30	8	8	8	PARA-PROF & TECH
0130	TELEPHONE OPERATOR	49.10	6	6	6	OFF TECH & CLER
0021	CLERK TYPIST II	49.10	28	28	28	OFF TECH & CLER
4010	COOK I	48.80	2	2	2	TRADES, LABOR & INST
0016	HOSPITAL UNIT CLERK	48.80	41	41	41	OFF TECH & CLER
0011	CLERK II	48.80	26	26	26	OFF TECH & CLER
1290	DENTAL ASSISTANT	48.30	1	1	1	PARA-PROF & TECH
1045	HOSPITAL ATTENDANT	47.80	10	10	10	PARA-PROF & TECH
4076	HOUSEKEEPING SERVICE WORKER	47.60	54	54	54	TRADES, LABOR & INST
4005	FOOD SERVICE WORKER II	47.30	8	8	8	TRADES, LABOR & INST
4001	DIET AIDE	46.80	9	9	9	TRADES, LABOR & INST
0010	CLERK I	46.80	2	2	2	OFF TECH & CLER
4075	SEAMSTRESS	46.30	1	1	1	TRADES, LABOR & INST
4059	LAUNDRY WORKER	45.80	10	10	10	TRADES, LABOR & INST
4004	FOOD SERVICE WORKER I	45.80	14	14	14	TRADES, LABOR & INST
7655	-X-RAY STUDENT - 1ST YEAR	$.00				
	ALLOCATED TOTAL		1,125	1,125	1,125	
0000	TEMPORARY (FTE)		226.1	214.5 *	214.5 *	
	POSITION TOTAL		1,351.1	1,339.5	1,339.5	

BUDGET UNIT - 120000 - STOCKTON METROPOLITAN AIRPORT

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993	REPRESENTATION UNIT
7070	AIRPORT MANAGER	70.60	1	1	1	EXECUTIVE
3553	CHIEF AIRPORT OPERATIONS OFFICER	62.30	1	1	1	MIDDLE MANAGEMENT
3552	AIRPORT OPERATIONS CAPTAIN (P/R)	60.10	3	3	3	SAF. INVEST & CUST
0056	-ADMINISTRATIVE ASSISTANT II	61.10	1	1	1	PARA-PROF & TECH
0055	-ADMINISTRATIVE ASSISTANT I	57.50				PARA-PROF & TECH
4302	CRAFTS WORKER III	59.30	2	2	2	TRADES, LABOR & INST
3550	-AIRPORT OPERATIONS DEPUTY II (P/R)	57.30	6	6	6	SAF. INVEST & CUST
3549	-AIRPORT OPERATIONS DEPUTY I (P/R)	51.00				SAF. INVEST & CUST
0007	ACCOUNTING TECHNICIAN II	54.80	1	1	1	OFF TECH & CLER
0280	AIRPORT PROMOTION & MARKETING REP	54.90	1	1	1	PARA-PROF & TECH
4122	AIRPORT GROUNDS WORKER II	53.60	1	1	1	TRADES, LABOR & INST
0032	CLERK STENOGRAPHER III	53.30	1	1	1	OFF TECH & CLER
0021	CLERK TYPIST II	49.10	1	1	1	OFF TECH & CLER
	ALLOCATED TOTAL		19	19	19	

BUDGET UNIT - 130000 - MOTOR POOL

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993	REPRESENTATION UNIT
4246	SHOP SUPERINTENDENT	65.60	1	1	1	MIDDLE MANAGEMENT
0056	-ADMINISTRATIVE ASSISTANT II	61.10	1	1	1	PARA-PROF & TECH
0055	-ADMINISTRATIVE ASSISTANT I	57.50				PARA-PROF & TECH
4327	AUTOMOTIVE MAINTENANCE FOREMAN	59.80	1	1	1	TRADES, LABOR & INST
4330	LEAD MECHANIC	58.30	1	1	1	TRADES, LABOR & INST
4325	AUTOMOTIVE MECHANIC	57.10	9	9	9	TRADES, LABOR & INST
4206	EQUIPMENT SERVICE WORKER II	52.80	4	4	4	TRADES, LABOR & INST
0006	ACCOUNTING TECHNICIAN I	51.80	1	1	1	OFF TECH & CLER
4204	MOTOR POOL DISPATCHER	51.10	1	1	1	TRADES, LABOR & INST
4205	EQUIPMENT SERVICE WORKER I	50.80	2	2	2	TRADES, LABOR & INST
0002	SPECIALIST CLERK	50.10	2	2	2	OFF TECH & CLER
4203	GARAGE ATTENDANT	48.80	1	1	1	TRADES, LABOR & INST
0000	TEMPORARY (FTE)	50.80	.0	.2 *	.2 *	TRADES, LABOR & INST
	POSITION TOTAL		24.0	25.2	25.2	

BUDGET UNIT - 140000 - SOLID WASTE MANAGEMENT

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993	REPRESENTATION UNIT
2150	SOLID WASTE MANAGER	69.10	1	2 *	2 *	SENIOR MANAGEMENT
2070	SENIOR CIVIL ENGINEER	69.10	1	1	1	MIDDLE MANAGEMENT
2060	-ASSOCIATE CIVIL ENGINEER	65.30				PROFESSIONAL
2051	-ASSISTANT ENGINEER	62.00				PROFESSIONAL
2031	-JUNIOR ENGINEER	59.70	3	3	3	PROFESSIONAL
4248	SOLID WASTE OPERATIONS MANAGER	65.10	1	1	1	MIDDLE MANAGEMENT
6804	MANAGEMENT ANALYST III	64.80	1	1	1	MIDDLE MANAGEMENT

POSITION BUDGET DETAIL

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993	REPRESENTATION UNIT
4249	SOLID WASTE FOREMAN	62.30	2	2	2	MIDDLE MANAGEMENT
6803	-MANAGEMENT ANALYST II	62.10	1	1	1	PARA-PROF & TECH
6802	-MANAGEMENT ANALYST I	56.30				PARA-PROF & TECH
4441	SENIOR TRANSFER TRUCK DRIVER	59.80	1	1	1	TRADES, LABOR & INST
4227	EQUIPMENT OPERATOR FOREMAN	59.80	3	3	3	TRADES, LABOR & INST
4440	TRANSFER TRUCK DRIVER	58.30	6	6	6	TRADES, LABOR & INST
4247	MATERIALS RECOVERY FACILITIES SUPERV	58.30	2	2	2	TRADES, LABOR & INST
4225	EQUIPMENT OPERATOR II	58.30	9	9	9	TRADES, LABOR & INST
0045	ACCOUNTANT AUDITOR I	56.30	1	1	1	PARA-PROF & TECH
4433	SENIOR REFUSE WORKER	55.30	2	2	2	TRADES, LABOR & INST
4206	EQUIPMENT SERVICE WORKER II	52.80	1	1	1	TRADES, LABOR & INST
4432	REFUSE WORKER III	52.30	4	4	4	TRADES, LABOR & INST
4431	REFUSE WORKER II	50.10	12	12	12	TRADES, LABOR & INST
0002	SPECIALIST CLERK	50.10	2	2	2	OFF TECH & CLER
4430	REFUSE WORKER I	47.80	2	2	2	TRADES, LABOR & INST
	ALLOCATED TOTAL		55	55	55	
0000	TEMPORARY (FTE)		2.9	2.0 *	2.0 *	
	POSITION TOTAL		57.9	57.0	57.0	

BUDGET UNIT - 260000 - CENTRAL TELEPHONE ISF

CLASS CODE	POSITION TITLE	SALARY RANGE/ MONTHLY RATE	APPROVED JUNE 1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993	REPRESENTATION UNIT
0350	COMMUNICATIONS OFFICER	66.60	1	1	1	CONFIDENTIAL
4291	SUPERVISING TELEPHONE TECHNICIAN	62.60	1	1	1	TRADES, LABOR & INST
4290	TELEPHONE TECHNICIAN	61.60	3	3	3	TRADES, LABOR & INST
5632	SENIOR OFFICE SYSTEMS ANALYST	60.80	2	2	2	PARA-PROF & TECH
0002	SPECIALIST CLERK	50.10	1	1	1	OFF TECH & CLER
	ALLOCATED TOTAL		8	8	8	

COUNTY OF SAN JOAQUIN PROPOSED BUDGET
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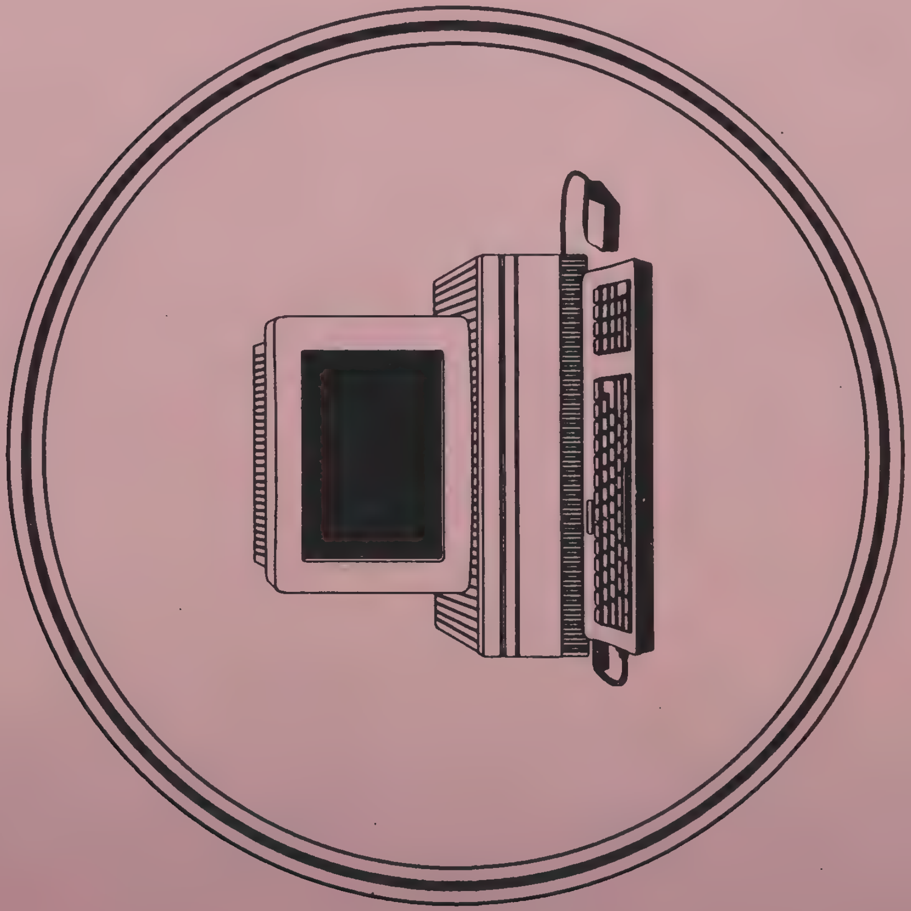
POSITION BUDGET DETAIL

SERVICE CLASSIFICATION	APPROVED JUNE 1992	REQUESTED 1992-1993	RECOMMENDED 1992-1993
0001-6999 CLASSIFIED SERVICE	5,235	5,198	5,184
7000-7199 APPOINTED DEPT HEADS	14	14	14
7200-7299 ELECTED OFFICIALS	41	41	41
7300-7399 BOARD & COMMISSIONS			
7400-7499 FULL TIME MEDICAL	33	33	33
7500-7599 PART TIME MEDICAL			
7600-7699 STUDENT & APPRENTICESHIP	34	34	34
9000-9999 MISCELLANEOUS CLASSES	120	120	120
ALLOCATED TOTALS	5,477	5,440	5,426
0000 TEMPORARY (FTE)	617.8	556.6	550.8
POSITION TOTALS	6,094.8	5,996.6	5,976.8

Equipment Budget Detail



COUNTY OF SAN JOAQUIN PROPOSED BUDGET
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EQUIPMENT BUDGET DETAIL

LINE NO	DESCRIPTION		----REQUESTED-----		---RECOMMENDED----	
			UNITS	AMOUNT	UNITS	AMOUNT
BUDGET UNIT - 010100 - BOARD OF SUPERVISORS						
1001	ELECTRONIC TYPEWRITER		1	1,100	1	1,100
		TOTAL		1,100		1,100
BUDGET UNIT - 010900 - DATA PROCESSING						
1001	ETHERNET/TCP/IP		1	11,000	1	11,000
1002	IALM FOR PERSONAL COMPUTER CONSOLE		1	6,000	1	6,000
3001	STANDARD EQUIPMENT & UPGRADES		14	2,562	14	2,562
3003	STANDARD SOFTWARE & UPGRADES		5	1,650	5	1,650
3007	STANDARD NETWORK SOFTWARE		2	304	2	304
3103	NON-STD SOFTWARE & UPGRADES		2	486	2	486
		TOTAL		22,002		22,002
BUDGET UNIT - 011100 - ASSESSOR						
1001	CHAIRS - ERGONOMIC		6	2,400	6	2,400
		TOTAL		2,400		2,400
BUDGET UNIT - 011200 - GENERAL SERVICES/PURCHASING						
1001	TYPEWRITER		1	600	1	600
		TOTAL		600		600
BUDGET UNIT - 012400 - PERSONNEL						
1001	FAX MACHINE		1	3,000	1	3,000
		TOTAL		3,000		3,000
BUDGET UNIT - 014200 - GOVERNMENT BUILDINGS						
1001	POWER SNAKE		1	3,500		
1002	MICROCOMPUTER COMBUSTION ANALYZER		1	2,450		
1003	REFRIGERANT RECOVERY SYSTEM		1	5,000		
1004	AIR PLASMA CUTTING SYSTEM		1	3,000		
1005	DIGITAL INFRARED THERMOMETER		1	300		
		TOTAL		14,250		
BUDGET UNIT - 020301 - DA-FAMILY SUPPORT						
1001	SYSTEM FURNITURE-WORK SHELF 24X78		1	380	1	380
1002	AUTOMOBILE - MINI VAN		1	22,000	1	22,000

EQUIPMENT BUDGET DETAIL

LINE NO	DESCRIPTION		----REQUESTED-----		---RECOMMENDED----	
			UNITS	AMOUNT	UNITS	AMOUNT
1003	SYSTEM FURNITURE-DESK		1	350	1	350
1004	SIDE CHAIRS		6	2,520	6	2,520
1005	SYSTEM FURNITURE-FILE CABINET		2	520	2	520
1006	SYSTEM FURNITURE-BOOKCASE		1	550	1	550
1007	STACKING CHAIRS-MULTI PURPOSE		30	5,100	30	5,100
1008	DESK CALCULATOR		11	1,650	11	1,650
1009	MICROFILM VIEWER		3	1,500	3	1,500
1010	MECHANICAL LETTER FOLDER		1	2,500	1	2,500
1011	PERSONAL COMPUTER - TERMINAL		10	26,600	10	26,600
1012	HPII LASER PRINTER		2	1,746	2	1,746
1013	PERSONAL COMPUTER MOUSE DRIVER		6	600	6	600
1014	CAMCORDER		1	1,200	1	1,200
1015	PORTABLE SLIDE PROJECTOR SCREEN		1	300	1	300
		TOTAL		67,516		67,516

BUDGET UNIT - 020400 - PUBLIC DEFENDER

LINE NO	DESCRIPTION		UNITS	AMOUNT	UNITS	AMOUNT
1001	ELECTRONIC TYPEWRITER		2	1,724		
3002	STANDARD PRINTERS & UPGRADES		2	2,510		
3004	STANDARD OPTICAL SCANNERS		2	3,566		
3005	STANDARD POWER BACKUP/SURGE SUPPRESSOR		1	900		
3006	STANDARD NETWORK HARDWARE		5	1,240		
3007	STANDARD NETWORK SOFTWARE		2	2,644		
3008	STANDARD DATA COMM HARDWARE & MODEMS		1	825		
		TOTAL		13,409		

BUDGET UNIT - 021201 - ALCOHOL/DRUG ALTERNATIVE PROGRAM

LINE NO	DESCRIPTION		UNITS	AMOUNT	UNITS	AMOUNT
1001	FILE CABINETS		3	750	3	750
1002	TABLETOP COPIER		1	3,500	1	3,500
		TOTAL		4,250		4,250

BUDGET UNIT - 021602 - SHERIFF - BOATING SAFETY

LINE NO	DESCRIPTION		UNITS	AMOUNT	UNITS	AMOUNT
1001	CELLULAR TELEPHONE		3	2,250	3	2,250
1002	PATROL BOAT AND TRAILER		1	45,000	1	45,000
		TOTAL		47,250		47,250

BUDGET UNIT - 021620 - SHERIFF - PATROL

LINE NO	DESCRIPTION		UNITS	AMOUNT	UNITS	AMOUNT
1001	BULLET PROOF VEST		20	8,040	20	8,040
1002	RIOT HELMET		40	4,160	40	4,160
1003	VEHICLE LIGHT BAR	REQ # — 46941 12/11/92	11	20,515	11	20,515
1004	SIREN/PA SYSTEM	REQ " — 46942 12/11/92	11	8,030	11	8,030
1005	GAS MASK		20	4,020	20	4,020

EQUIPMENT BUDGET DETAIL

LINE NO	DESCRIPTION	----REQUESTED----- UNITS	AMOUNT	---RECOMMENDED---- UNITS	AMOUNT
1006	NIGHT VISION SYSTEM REQ# 216-53935 OK'D 3/3/93	1	10,350	1	10,350
1007	SNIPER RIFLE	1	1,610	1	1,610
1008	SPOTTING SCOPE	3	1,497	3	1,497
1009	EAR MICROPHONE SYSTEM	10	6,330	10	6,330
1010	RADIO HEADSET	3	1,842	3	1,842
1011	TACTICAL LADDER	1	690	1	690
	TOTAL		67,084		67,084
BUDGET UNIT - 021622 - SHERIFF - COMMUNICATIONS					
3002	STANDARD PRINTERS & UPGRADES	1	947		
3003	STANDARD SOFTWARE & UPGRADES	3	558		
	TOTAL		1,505		
BUDGET UNIT - 021626 - SHERIFF - DETECTIVES					
2001	MOBILE RADIO AND SIREN	7	26,600	7	26,600
2002	PORTABLE RADIO	4	13,048		
	TOTAL		39,648		26,600
BUDGET UNIT - 021630 - SHERIFF - COURT SERVICES					
1001	BUS, 55 PASSENGER	1	150,000		
3002	STANDARD PRINTERS & UPGRADES	2	2,052		
3003	STANDARD SOFTWARE & UPGRADES	4	832		
3005	STANDARD POWER BACKUP/SURGE SUPPRESSOR	1	183		
3008	STANDARD DATA COMM HARDWARE & MODEMS	1	216		
3103	NON-STD SOFTWARE & UPGRADES	1	431		
	TOTAL		153,714		
BUDGET UNIT - 021640 - SHERIFF - CORONER/MORGUE					
1001	AUTOPSY SAW	1	1,055	1	1,055
3002	STANDARD PRINTERS & UPGRADES	1	1,757	1	1,757
3101	NON-STD EQUIPMENT & UPGRADES	2	970	2	970
	TOTAL		3,782		3,782
BUDGET UNIT - 021645 - SHERIFF - ADMIN/SUPPORT SERVICES					
1001	CHART PRINTER W/STARTER KIT & CHART	1	4,675		
1002	DRUGS OF ABUSE EXHIBIT	1	395		
1003	PORTABLE OVERHEAD PROJECTOR	1	675		
1004	ELECTRONIC TYPEWRITER	2	2,200		
1005	MULTIPLEX DISPLAY/EXHIBIT SYSTEMS	2	500		

COUNTY OF SAN JOAQUIN PROPOSED BUDGET
1992-1993

EQUIPMENT BUDGET DETAIL

LINE NO	DESCRIPTION	----REQUESTED----- UNITS	AMOUNT	---RECOMMENDED---- UNITS	AMOUNT
1006	VINYL WALL BANNER/BACK DROP	1	375		
1007	VIDEOS	5	2,250		
1008	VINYL TABLE COVER	1	465		
3002	STANDARD PRINTERS & UPGRADES	6	6,168		
3004	STANDARD OPTICAL SCANNERS	2	5,390		
3101	NON-STD EQUIPMENT & UPGRADES	20	4,440	1	1,400
3103	NON-STD SOFTWARE & UPGRADES	9	4,851		
3108	NON-STD DATA COMM HARDWARE & MODEMS	1	540		
	TOTAL		32,924		1,400

BUDGET UNIT - 021650 - SHERIFF - LATHROP POLICE CONTRACT

LINE NO	DESCRIPTION	----REQUESTED----- UNITS	AMOUNT	---RECOMMENDED---- UNITS	AMOUNT
1001	PATROL VEHICLE--FULL SIZE, UNMARKED	1	16,000		
1002	PATROL VEHICLE--UTILITY (K-9), 4-WHEEL D	1	19,500		
1003	PAPER SHREDDER	1	550		
1004	PROGRAMMABLE SCANNER	5	1,000		
1005	CELLULAR TELEPHONE	2	1,200		
1006	TYPEWRITER	1	800		
1007	COMPUTER WORKSTATION	1	600		
1008	COMPUTER PRINTER STAND	1	400		
1009	TYPEWRITER STAND	2	600		
1010	RADAR UNIT & ACCESSORIES	1	2,500		
1011	PERSONAL COMPUTER	1	4,559		
3002	STANDARD PRINTERS & UPGRADES	1	2,052		
3003	STANDARD SOFTWARE & UPGRADES	1	2,947		
3005	STANDARD POWER BACKUP/SURGE SUPPRESSOR	1	366		
3008	STANDARD DATA COMM HARDWARE & MODEMS	1	215		
	TOTAL		53,289		

BUDGET UNIT - 022600 - SHERIFF - CUSTODY

LINE NO	DESCRIPTION	----REQUESTED----- UNITS	AMOUNT	---RECOMMENDED---- UNITS	AMOUNT
1001	AIR MASK	6	1,542	6	1,542
1002	RESCUE MANNEQUIN	1	725	1	725
1003	CPR MANNEQUIN UNIT	3	1,977	3	1,977
1004	VACUUM CLEANER	4	1,996	4	1,996
1005	PRINTER-INK JET	1	313	1	313
1006	BLOWER-BACK PACK REQ# 226- 50140 11/9/92 OK'd 12/3/92	1	350	1	350
1007	HAND CART-HEAVY DUTY REQ.# 226-50133 11/2/92 OK'd 12/2/92	1	220	1	220
1008	FILE CABINETS	1	150	1	150
1009	WAREHOUSE STORAGE SYSTEM REQ# 226 50150 ([illegible] #695, [illegible] per Mike P.)	1	3,845	1	3,845
1010	GAS GUN	2	590	2	590
1011	MULTI-SHOT LAUNCHER	1	1,306	1	1,306
1012	MEAT SLICER-COMMERCIAL	1	3,000	1	3,000
1013	FAX MACHINE	1	500	1	500
3101	NON-STD EQUIPMENT & UPGRADES	6	1,392	6	1,392
3103	NON-STD SOFTWARE & UPGRADES	4	4,308	4	4,308
	TOTAL		22,214		22,214

COUNTY OF SAN JOAQUIN PROPOSED BUDGET
1992-1993

EQUIPMENT BUDGET DETAIL

		----REQUESTED-----		---RECOMMENDED----	
LINE NO	DESCRIPTION	UNITS	AMOUNT	UNITS	AMOUNT
BUDGET UNIT - 022620 - SHERIFF - WORK PROGRAMS					
1001	FAX MACHINE	1	1,500	1	1,500
1002	WINDOW BLINDS	22	792	22	792
2001	RADIO EQUIPMENT--VEHICLE	2	5,008	2	5,008
3101	NON-STD EQUIPMENT & UPGRADES	9	3,447	9	3,447
3103	NON-STD SOFTWARE & UPGRADES	4	1,972	4	1,972
	TOTAL		12,719		12,719
BUDGET UNIT - 022700 - PROBATION-JUVENILE					
1001	CELLULAR PHONES	3	3,051	3	3,051
	TOTAL		3,051		3,051
BUDGET UNIT - 022702 - PROBATION-ADULT					
1001	SECRETARIAL SWIVEL CHAIR W/O ARMS	3	1,200	3	1,200
1002	EXECUTIVE POSTURE CHAIR W/ARMS	3	1,500	3	1,500
	TOTAL		2,700		2,700
BUDGET UNIT - 022745 - PROBATION-ADMINISTRATION					
3002	STANDARD PRINTERS & UPGRADES	1	7,792	1	7,792
3003	STANDARD SOFTWARE & UPGRADES	1	1,460	1	1,460
3103	NON-STD SOFTWARE & UPGRADES	1	3,225	1	3,225
	TOTAL		12,477		12,477
BUDGET UNIT - 022800 - JUVENILE HALL					
1001	SECRETARIAL SWIVEL CHAIR	4	1,800	4	1,800
1002	TELEVISION	2	800	2	800
1003	VIDEO CASSSETTE PLAYER	3	600	3	600
1004	CASSETTE AM/FM STEREO COMPONENT	1	800	1	800
1005	RUG SHAMPOOER	1	1,999	1	1,999
	TOTAL		5,999		5,999
BUDGET UNIT - 024600 - NEIGHBORHOOD PRESERVATION					
1001	DESK	2	1,000	2	1,000
1002	EXECUTIVE CHAIR	1	500	1	500
1003	SECRETARIAL CHAIR	1	450	1	450
1004	TYPING RETURN	1	250	1	250
	TOTAL		2,200		2,200

EQUIPMENT BUDGET DETAIL

LINE NO	DESCRIPTION		----REQUESTED-----		---RECOMMENDED----	
			UNITS	AMOUNT	UNITS	AMOUNT
BUDGET UNIT - 025600 - PERMIT & INSPECTION SERVICES						
1001	TYPEWRITER		2	1,900	2	1,900
1002	DESK		1	500	1	500
1003	BOOKCASE		1	200	1	200
1004	EXECUTIVE CHAIR		1	570	1	570
1005	BOOKCASE		2	1,000	2	1,000
1006	DESK		1	900	1	900
1007	CONFERENCE TABLE		1	750	1	750
1008	SIDE CHAIR		3	1,260	3	1,260
1009	CREDENZA		1	1,050	1	1,050
1010	FILE CABINET		1	325	1	325
3007	STANDARD NETWORK SOFTWARE		25	6,250	25	6,250
3101	NON-STD EQUIPMENT & UPGRADES		1	5,000	1	5,000
3102	NON-STD PRINTERS & UPGRADES		1	5,000	1	5,000
3103	NON-STD SOFTWARE & UPGRADES		22	19,800	22	19,800
3104	NON-STD OPTICAL SCANNERS		1	10,000	1	10,000
3105	NON-STD POWER BACKUP/SURGE SUPPRESSOR		1	5,000	1	5,000
		TOTAL		59,505		59,505
BUDGET UNIT - 025800 - PLANNING						
1001	EXECUTIVE CHAIRS		2	1,150	2	1,150
1002	BOOKCASE - 5 SHELF		4	1,100	4	1,100
1003	BOOKCASE - 4 SHELF		2	500	2	500
1004	BOOKCASE - WOOD		1	500	1	500
1005	DITIGAL PLANIMETER		1	750	1	750
1006	CREDENZA		1	450	1	450
1007	CONFERENCE TABLE		1	1,700	1	1,700
1008	FILE CABINET - 4 DRAWER		1	325	1	325
3007	STANDARD NETWORK SOFTWARE		1	3,000	1	3,000
		TOTAL		9,475		9,475
BUDGET UNIT - 025901 - RECORDER-EQUIPMENT/AUTOMATION						
1001	REPLACEMENT EQUIPMENT		1	50,000	1	50,000
		TOTAL		50,000		50,000
BUDGET UNIT - 027500 - SUPERIOR COURTS						
1001	PRINTER STAND W/PAPER CATCH BASKET		1	200	1	200
1002	DATASAFE 27"X19.5"X20"		1	4,524	1	4,524
1003	ADJUSTABLE SHELVING 12"X36"X42"		2	220	2	220
1004	COMPUTER TABLE WITH 2 DRAWER PEDESTAL		1	495	1	495
1005	CHAIR		1	185	1	185
		TOTAL		5,624		5,624

EQUIPMENT BUDGET DETAIL

LINE NO	DESCRIPTION	----REQUESTED---- UNITS	AMOUNT	---RECOMMENDED--- UNITS	AMOUNT
BUDGET UNIT - 027700 - LODI MUNICIPAL COURT					
1001	FILE CABINETS	2	1,000	2	1,000
1002	SIX DRAWER CABINET	1	895	1	895
	TOTAL		1,895		1,895
BUDGET UNIT - 027800 - MANTECA-RIPON-ESCALON MUNICIPAL COURT					
1001	TIME CLOCK W/STATION PLATE	1	500	1	500
1002	COMPUTER TABLES	3	960	3	960
1003	SECRETARIAL SWIVAL CHAIR	1	350	1	350
3002	STANDARD PRINTERS & UPGRADES	6	2,532	6	2,532
	TOTAL		4,342		4,342
BUDGET UNIT - 030101 - PUBLIC WORKS-ADMINISTRATION					
1001	OPEN SHELF FILE	1	600	1	600
1002	AUTO DOCUMENT FEEDER	1	900	1	900
1003	DATE STAMP CLOCK	1	500	1	500
3101	NON-STD EQUIPMENT & UPGRADES	2	5,100	2	5,100
3102	NON-STD PRINTERS & UPGRADES	1	500	1	500
3103	NON-STD SOFTWARE & UPGRADES	10	10,000	10	10,000
3106	NON-STD NETWORK HARDWARE	1	46,700	1	46,700
	TOTAL		64,300		64,300
BUDGET UNIT - 030103 - PUBLIC WORKS-ENGINEERING					
1001	MERLIN MACHINE	1	2,500	1	2,500
1002	TWO WAY RADIO	1	700	1	700
1003	SAND TESTER	1	500	1	500
1004	35 MM CAMERA	1	300	1	300
1005	ELECTRONIC DATA COLLECTOR	1	3,000	1	3,000
1006	LG WOOD DESK	1	1,500	1	1,500
1007	TRAFFIC COUNTERS	4	5,000	4	5,000
1008	VEHICLE TWO WAY RADIO	1	1,500	1	1,500
3101	NON-STD EQUIPMENT & UPGRADES	3	19,575	3	19,575
	TOTAL		34,575		34,575
BUDGET UNIT - 030104 - PUBLIC WORKS-EQUIPMENT MAINTENANCE					
3101	NON-STD EQUIPMENT & UPGRADES	2	970	2	970
	TOTAL		970		970

EQUIPMENT BUDGET DETAIL

LINE NO	DESCRIPTION		----REQUESTED-----		---RECOMMENDED----	
			UNITS	AMOUNT	UNITS	AMOUNT
BUDGET UNIT - 030105 - PUBLIC WORKS-ROAD MAINTENANCE						
1001	CHAIN SAW		4	1,400	4	1,400
1002	LEVEL		2	2,300	2	2,300
1003	DRILL, GAS		1	300	1	300
1004	TRUCK TRACTOR		1	70,000	1	70,000
1005	TRANSPORT TRAILER		1	45,000	1	45,000
1006	TANDEM ROLLER		1	45,000	1	45,000
1007	DUMP TRUCK		1	75,000	1	75,000
1008	WATER TRUCK		1	75,000	1	75,000
1009	LEGEND TRUCK		1	42,000	1	42,000
1010	DUMP TRUCK-PATCHER		1	44,000	1	44,000
		TOTAL		400,000		400,000
BUDGET UNIT - 030108 - PUBLIC WORKS-DEVELOPMENT SERVICES						
1001	CHAIR		1	500	1	500
1002	MAP HANGING FILE		1	500	1	500
1003	PHOTO COPY MACHINE		1	6,000	1	6,000
3101	NON-STD EQUIPMENT & UPGRADES		1	9,000	1	9,000
3103	NON-STD SOFTWARE & UPGRADES		1	6,700	1	6,700
		TOTAL		22,700		22,700
BUDGET UNIT - 039500 - PUBLIC TRANSPORTATION						
1001	MINI BUSES		2	100,000	2	100,000
1004	OFFICE FURNITURE		1	3,315	1	3,315
3101	NON-STD EQUIPMENT & UPGRADES		1	13,458	1	13,458
3103	NON-STD SOFTWARE & UPGRADES		1	3,227	1	3,227
		TOTAL		120,000		120,000
BUDGET UNIT - 040500 - MENTAL HEALTH SERVICES						
1001	TV/VCR UNIT		1	600	1	600
1002	FAX MACHINE		1	1,000	1	1,000
1003	LOCKERS		12	1,704	12	1,704
1004	MATTRESSES		12	1,104	12	1,104
1005	BEDS		5	1,120	5	1,120
1006	TABLES		2	800	2	800
1007	WASHER		1	500	1	500
1008	DRYER		1	500	1	500
1009	COUCHES		2	1,964	2	1,964
1010	PORTABLE OVERHEAD PROJECTOR		1	500	1	500
1011	STEREO ECUIPMENT		1	630	1	630
1012	DRUEGER WORKZONE		1	1,510	1	1,510
1013	DELIVERY CART		1	310	1	310

EQUIPMENT BUDGET DETAIL

LINE NO	DESCRIPTION		----REQUESTED-----		---RECOMMENDED----	
			UNITS	AMOUNT	UNITS	AMOUNT
1014	BOOKCASES		3	900	3	900
1015	EASEL BOARD		1	184	1	184
1016	MUSICAL INSTRUMENTS		2	586	2	586
1017	ASSORTED CHAIRS		1	8,993	1	8,993
3101	NON-STD EQUIPMENT & UPGRADES		1	2,095	1	2,095
		TOTAL		25,000		25,000

BUDGET UNIT - 040600 - DRUG ABUSE SERVICES

LINE NO	DESCRIPTION		UNITS	AMOUNT	UNITS	AMOUNT
1001	EASEL		1	350	1	350
1002	COMPUTER TABLE		3	600	3	600
1003	GROUP CHAIRS		25	675	25	675
1004	TYPEWRITER		1	850	1	850
1005	VCR		1	500	1	500
1006	COLOR TV		1	500	1	500
1007	INFANT DEVELOPMENT EQUIPMENT		1	2,000	1	2,000
1008	4 DRAWER FILE CABINET		4	1,200	4	1,200
3103	NON-STD SOFTWARE & UPGRADES		1	3,200	1	3,200
		TOTAL		9,875		9,875

BUDGET UNIT - 040700 - ALCOHOLISM SERVICES

LINE NO	DESCRIPTION		UNITS	AMOUNT	UNITS	AMOUNT
1001	OFFICE MODULAR		1	1,500	1	1,500
1002	WASHER, CLOTHES		4	2,000	4	2,000
1003	DRYER, CLOTHES		4	2,000	4	2,000
1004	DISHWASHER		1	800	1	800
1005	MATTRESSES		25	1,700	25	1,700
1006	TV/VCR UNIT		1	600	1	600
1007	FAX MACHINE		1	1,200	1	1,200
3101	NON-STD EQUIPMENT & UPGRADES		1	3,500	1	3,500
		TOTAL		13,300		13,300

BUDGET UNIT - 040800 - UTILITY DISTRICTS

LINE NO	DESCRIPTION		UNITS	AMOUNT	UNITS	AMOUNT
1001	UTILITY BOXES		2	5,000	2	5,000
1002	TURBO METER		1	850	1	850
3101	NON-STD EQUIPMENT & UPGRADES		1	750	1	750
		TOTAL		6,600		6,600

BUDGET UNIT - 041000 - PUBLIC HEALTH

LINE NO	DESCRIPTION	UNITS	AMOUNT	UNITS	AMOUNT
1001	VEHICLE 4-WHEEL DRIVE	2	12,930	2	12,930
1002	REFRIGERATOR	1	800	1	800
1003	AUDIOMETER	2	1,600	2	1,600
1004	INCUBATOR, UPRIGHT	1	6,500	1	6,500

EQUIPMENT BUDGET DETAIL

LINE NO	DESCRIPTION	----REQUESTED-----		---RECOMMENDED----	
		UNITS	AMOUNT	UNITS	AMOUNT
1005	ROCKER	1	750	1	750
1006	OBJECTIVE, MICROSCOPE 100X	1	4,006	1	4,006
1007	OBJECTIVE, MICROSCOPE 40X	1	2,770	1	2,770
1008	OCULARS, WIDE ANGLE 12.5	1	353	1	353
1009	SPECIMEN ACCESSION TIME CLOCK	2	1,900	2	1,900
1010	WATER BATH	1	480	1	480
1011	WORKSTATIONS	1	700	1	700
1012	WORKSTATIONS, STEELCASE	2	2,532	2	2,532
1013	WORKSTATIONS, COMPUTER	2	1,200	2	1,200
1014	VEHICLE, 4-WHEEL DRIVE	1	23,000	1	23,000
1015	FILE, 4 DRAWER, W/LOCK	3	900	3	900
1016	FILE, LATERAL, 4 DRAWER, W/LOCK	6	3,396	6	3,396
1017	BOOKCASE, DESKTOP	6	360	6	360
1018	DATE STAMPER	1	475	1	475
1019	DATA RACK AND CABINETS	4	964	4	964
1020	REFRIGERATOR	1	1,300	1	1,300
1021	FILE, SAFCO, 5 DRAWER, FLAT	2	2,000	2	2,000
1022	VISUAL AIDS SLIDER	1	3,900	1	3,900
1023	BOOKCASE, OPEN FRONT	1	380	1	380
1024	FACSIMILE MACHINE	1	1,500	1	1,500
1025	LITERATURE ORGANIZER, E-Z STORE	2	400	2	400
1026	STORAGE CREDENZA	1	377	1	377
1027	CABINET, STORAGE, METAL	3	801	3	801
1028	CHAIR, EXECUTIVE	2	1,300	2	1,300
1029	CHAIR, SECRETARIAL, STEELCASE	4	1,820	4	1,820
1030	LIGHTS, EMERGENCY AUXILIARY	4	1,000	4	1,000
1031	FILE, 2 DRAWER	3	651	3	651
1032	PHONE, CELLULAR	1	800	1	800
1033	SCALE, HEAVY DUTY, BABY	8	2,400	8	2,400
1034	PARTITIONS	12	2,400	12	2,400
1035	PEDIATRIC LENGTHBOARDS	2	360	2	360
1036	FILE CABINET, 5 DRAWER, W/LOCK	4	1,500	4	1,500
1037	DESK, SINGLE PEDESTAL	3	1,200	3	1,200
1038	CHAIR, STENO	5	1,750	5	1,750
1039	COMPUTER TABLE	1	260	1	260
1040	CHAIRS, STACKABLE	30	2,100	30	2,100
1041	BOOKCASE, 4-5 SHELVES	3	825	3	825
1042	MICROSCOPE, DARKFIELD	1	3,900	1	3,900
1043	INCUBATOR, BENCHTOP	1	3,200	1	3,200
3101	NON-STD EQUIPMENT & UPGRADES	4	13,520	4	13,520
3102	NON-STD PRINTERS & UPGRADES	2	5,200	2	5,200
3103	NON-STD SOFTWARE & UPGRADES	1	6,000	1	6,000
3106	NON-STD NETWORK HARDWARE	5	7,445	5	7,445
3107	NON-STD NETWORK SOFTWARE	1	1,743	1	1,743
3108	NON-STD DATA COMM HARDWARE & MODEMS	1	499	1	499
	TOTAL		136,147		136,147

COUNTY OF SAN JOAQUIN PROPOSED BUDGET
1992-1993

EQUIPMENT BUDGET DETAIL

LINE NO	DESCRIPTION	----REQUESTED-----		---RECOMMENDED----	
		UNITS	AMOUNT	UNITS	AMOUNT
BUDGET UNIT - 053900 - MARY GRAHAM CHILDREN'S SHELTER					
1001	STATION WAGON	1	13,500	1	13,500
1002	TYPEWRITER	1	675	1	675
1003	TWIN CONTRACT BEDS	57	8,778	57	8,778
1004	TWIN CAPTAIN'S BEDS W/DRAWER UNITS	4	2,012	4	2,012
1005	NIGHTSTAND/DRAWER TABLE	14	1,890	14	1,890
1006	BUREAUS, FOUR-DRAWER W/LAMINATE TOP	12	3,252	12	3,252
1007	BUREAUS, 3-DRAWER W/LAMINATE TOP	19	4,218	19	4,218
1008	BOOKCASES, TWO SHELVES	10	1,350	10	1,350
1009	BINS	7	308	7	308
1010	INSTITUTIONAL BED BOARDS	61	2,318	61	2,318
1011	WALL UNITS W/SHELVES	2	464	2	464
1012	HANDING WALL SHELVES	4	176	4	176
1013	ADD-A-SPACE SHELVES	4	212	4	212
1014	DINING ROOM/STUDY TABLE, LARGE	1	319	1	319
1015	DINING ROOM/STUDY TABLE, MEDIUM	1	241	1	241
1016	SOLID WOOD ROUND DINING TABLE	5	1,060	5	1,060
1017	SIDE CHAIRS, DINING, SOLID WOOD	20	1,840	20	1,840
1018	HUTCH CABINET & ADJUSTABLE SHELF/DINING	1	338	1	338
1019	BENCHES, LARGE	6	636	6	636
1020	BENCHES,SMALL	1	96	1	96
1021	WALL UNIT W/SHELVES	1	223	1	223
1022	AIR CONDITIONER, WINDOW: 6,100 BTU	1	415	1	415
1023	AIR CONDITIONER, WINDOW: 5,000 BTU	2	702	2	702
1024	VACUUM CLEANER, COMMERCIAL UPRIGHT	1	604	1	604
1025	FAX, MACHINE, PLAIN PAPER MODEL	1	1,293	1	1,293
1026	FILE CABINET, FOUR DRAWER	1	351	1	351
1027	OFFICE CHAIRS, JR. EXECUTIVE	2	1,078	2	1,078
	TOTAL		48,349		48,349
BUDGET UNIT - 054101 - DEPARTMENT OF AGING					
1001	DOT MATRIX COMPUTER PRINTER	1	880	1	880
	TOTAL		880		880
BUDGET UNIT - 070300 - PARKS & RECREATION					
1001	22-PASSENGER BUS	1	70,000		
	TOTAL		70,000		
BUDGET UNIT - 110000 - S J GENERAL HOSPITAL					
1001	MISCELLANEOUS FIXED ASSETS	1	900,000	1	900,000
	TOTAL		900,000		900,000

EQUIPMENT BUDGET DETAIL

LINE NO	DESCRIPTION		REQUESTED UNITS	REQUESTED AMOUNT	RECOMMENDED UNITS	RECOMMENDED AMOUNT
BUDGET UNIT - 120000 - STCCKTON METROPOLITAN AIRPORT						
3002	STANDARD PRINTERS & UPGRADES		2	1,116	2	1,116
3003	STANDARD SOFTWARE & UPGRADES		6	2,010	6	2,010
3007	STANDARD NETWORK SOFTWARE		7	1,211	7	1,211
		TOTAL		4,337		4,337
BUDGET UNIT - 140000 - SOLID WASTE MANAGEMENT						
1001	SOLID WASTE EQUIPMENT		1	146,300	1	146,300
		TOTAL		146,300		146,300